







3. Maritime Link – 100% ownership by Emera
  - The NS ratepayer would assume the cost risk to the level accepted by the NSUARB.
  - Any cost risk in excess of this would be borne by:
    - i. Emera, up to an additional 15% ~ \$180 million. *This will be a key negotiating point.*
    - ii. Nalcor, the remainder. In absorbing this tier of risk, Nalcor has the sole right to determine if the Maritime Link will proceed. If Nalcor were to decide not to proceed with the Maritime Link, then Emera involvement in the Project would be terminated (no Maritime Link, no Emera participation in the Island Link, no Emera transmission rights transferred to Nalcor in NS, NB, or NE.) Nalcor would have the sole right to proceed only with Muskrat Falls and the Island Link, with no Emera involvement.
  - Nalcor/NL has full decision making authority.

### **Governance Structure**

Nalcor and Emera would set up a structure for Committee meetings and budget approvals etc, however Nalcor would have controlling vote on all decisions.

### **Operating Costs**

The above summary relates to capital costs only. With respect to operating costs, these costs are generally approved by utility regulators. In addition, the level of control over operating expenses exerted by minority shareholders is minimal, as the facilities are producing or transmitting power and shutdowns during a delay cannot be tolerated. As a result, a protocol for cost sharing must be developed, and will likely see more participation by Emera. This will be negotiated with Emera.



nalcor  
energy