

Commission of Inquiry Respecting the Muskrat Falls Project
 Board of Directors for Nalcor Energy
 For the Period 2017-10-11 to Current

| Name | Beginning of Tenure | End of Tenure |
|------------------------------------|---------------------|---------------|
| Geoff Goodyear | 9/13/2017 | Note 1 |
| Chris Hickman | 12/1/2016 | Note 1 |
| Jack Hillyard | 12/1/2016 | Note 1 |
| Mark MacLeod | 12/1/2016 | Note 1 |
| Brian Maynard | 12/1/2016 | Note 1 |
| Debbie Molloy | 12/1/2016 | Note 1 |
| David Oake | 12/1/2016 | Note 1 |
| Brendan Paddick ^{Note 3} | 12/1/2016 | Note 1 |
| Edna Turpin | 12/1/2016 | Note 1 |
| John Green ^{Note 4} | 4/22/2016 | Note 1 |
| Stan Marshall | 4/21/2016 | Note 2 |
| Ann Marie Hann | 12/1/2016 | 9/5/2017 |
| Donna Brewer | 4/22/2016 | 12/14/2016 |
| Heather Jacobs | 4/22/2016 | 12/14/2016 |
| Chris Loomis | 4/22/2016 | 12/14/2016 |
| Leo Abbass | 6/5/2012 | 4/22/2016 |
| Erin K. Breen | 6/7/2012 | 4/15/2015 |
| Allan Hawkins | 6/5/2012 | 10/16/2014 |
| Terrance Styles ^{Note 3} | 6/5/2012 | 2/28/2014 |
| John Ottenheimer ^{Note 3} | 12/18/2007 | 4/4/2011 |
| Ken Marshall ^{Note 5} | 10/11/2007 | 4/22/2016 |
| Gerry Shortall | 10/11/2007 | 4/22/2016 |
| Tom Clift | 10/11/2007 | 4/22/2016 |
| Edmund Martin ^{Note 2} | 10/11/2007 | 4/20/2016 |
| Cathy Bennett ^{Note 6} | 10/11/2007 | 5/1/2012 |
| Chris Keiley | 10/11/2007 | 7/29/2008 |
| Edna Turpin | 10/11/2007 | 7/29/2008 |
| Dean MacDonald | 10/11/2007 | 12/18/2007 |

Notes

- 1 Members appointed until such time they are removed, replaced or resign.
- 2 To hold the position for the duration of his tenure as President and Chief Executive Officer.
- 3 Chair
- 4 Became Chair - 2016-04-22; Ceased to be Chair - 2016-12-01.
- 5 Acting Chair - 2014-03-14; Chair - 2014-11-04
- 6 Chair - 2011-04-12

NALCOR ENERGY

| DIRECTOR | DATE | |
|------------------------------|---|---|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| Geoff Goodyear | 2017-09-13 | See Note (2) below |
| Chris Hickman | 2016-12-01 | See Note (2) below |
| Jack Hillyard | 2016-12-01 | See Note (2) below |
| Mark MacLeod | 2016-12-01 | See Note (2) below |
| Brian Maynard | 2016-12-01 | See Note (2) below |
| Debbie Molloy | 2016-12-01 | See Note (2) below |
| David Oake | 2016-12-01 | See Note (2) below |
| Brendan Paddick, Chair | 2016-12-01 (Chair) | See Note (2) below |
| Edna Turpin | 2016-12-01 | See Note (2) below |
| John Green | 2016-04-22 (Chair - 2016-04-22) | See Note (2) below (Ceased to be Chair - 2016-12-01) |
| Stan Marshall | 2016-04-21 | See Note (1) below |
| Ann Marie Hann | 2016-12-01 | 2017-09-05 |
| Donna Brewer | 2016-04-22 | 2016-12-14 |
| Heather Jacobs | 2016-04-22 | 2016-12-14 |
| Chris Loomis | 2016-04-22 | 2016-12-14 |
| Ken Marshall | 2007-10-11 (Acting Chair - 2014-03-14) (Chair - 2014-11-04) | 2016-04-22 |
| Leo Abbass | 2012-06-05 | 2016-04-22 |
| Gerry Shortall | 2007-10-11 | 2016-04-22 |
| Tom Clift | 2007-10-11 | 2016-04-22 |
| Edmund Martin ⁽¹⁾ | 2007-10-11 | 2016-04-20 |
| Erin K. Breen | 2012-06-07 | 2015-04-15 |
| Alfan Hawkins | 2012-06-05 | 2014-10-16 |
| Terrance Styles | 2012-06-05 (Chair) | 2014-02-28 |
| Cathy Bennett | 2007-10-11 (Chair - 2011-04-12) | 2012-05-01 |
| John Ottenheimer | 2007-12-18 (Chair) | 2011-04-04 |
| Chris Keiley | 2007-10-11 | 2008-07-29 |
| Edna Turpin | 2007-10-11 | 2008-07-29 |
| Dean MacDonald | 2007-10-11 | 2007-12-18 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

(2) Members appointed until such time they are removed, replaced or resign.

LABRADOR-ISLAND LINK GENERAL PARTNER CORPORATION

| DIRECTOR | DATE | |
|--------------------------|---|---------------------|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| Geoff Goodyear | 2017-12-18 | See Note (2) below |
| Edna Turpin | 2016-12-14 | See Note (2) below |
| John Green, Chair | 2016-06-14 (Chair – 2016-06-29) | See Note (2) below |
| Stan Marshall | 2016-06-14 | See Note (1) below |
| Libby Burnham | 2012-07-28 | See Note (2) below |
| Ron Ellsworth | 2012-07-28 | See Note (2) below |
| Chris Loomis | 2016-06-14 | 2016-12-14 |
| Ken Marshall | 2014-03-21 (Acting Chair – 2014-06-20) (Chair – 2014-11-20) | 2016-04-22 |
| Gerry Shortall | 2012-07-26 | 2016-04-22 |
| Ed Martin ⁽¹⁾ | 2012-07-26 | 2016-04-20 |
| Terrance Styles | 2012-07-26 (Chair – 2012-07-29) | 2014-02-28 |
| John Green | 2012-07-26 | 2012-07-28 |
| Dennis Clarke | 2012-07-26 | 2012-07-28 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

(2) Members appointed until such time they are removed, replaced or resign.

LABRADOR-ISLAND LINK HOLDING CORPORATION

| DIRECTOR | DATE | |
|------------------------|------------------------------------|---------------------|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| Brendan Paddick | 2017-09-05 | See Note (1) below |
| Jack Hillyard, Chair | 2016-12-14 (Chair - 2017-02-24) | See Note (1) below |
| John MacIsaac | 2016-12-14 | See Note (1) below |
| Sheila Kelly-Blackmore | 2012-07-28 | See Note (1) below |
| Derrick Sturge | 2012-07-26 | See Note (1) below |
| Ann Marie Hann | 2016-12-14 | 2017-09-05 |
| Chris Loomis | 2016-06-14 | 2016-12-14 |
| Donna Brewer | 2016-06-14 | 2016-12-14 |
| Heather Jacobs | 2016-06-14 | 2016-12-14 |
| Tom Clift | 2012-07-26 (Chair - 2012-07-29) | 2016-04-22 |
| Erin Breen | 2012-07-26 | 2015-04-15 |
| Tom O'Brien | 2012-07-28 | 2014-06-20 |
| John Green | 2012-07-26 | 2012-07-28 |
| Dennis Clarke | 2012-07-26 | 2012-07-28 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

LABRADOR-ISLAND LINK OPERATING CORPORATION

| DIRECTOR | DATE | |
|--------------------------|------------------------------------|---------------------|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| Geoff Goodyear | 2017-12-18 | See Note (2) below |
| Brendan Paddick, Chair | 2016-12-14 (Chair - 2017-02-24) | See Note (2) below |
| Chris Hickman | 2016-12-14 | See Note (2) below |
| David Oake | 2016-12-14 | See Note (2) below |
| Chris Loomis | 2013-11-13 | See Note (2) below |
| Desmond Whalen | 2013-11-13 | See Note (2) below |
| Ann Marie Hann | 2016-12-14 | 2017-09-05 |
| John Green | 2016-06-14 | 2016-12-14 |
| Heather Jacobs | 2016-06-14 | 2016-12-14 |
| Donna Brewer | 2016-06-14 | 2016-12-14 |
| Leo Abbass | 2014-11-19 | 2016-04-22 |
| Gerry Shortall | 2013-11-13 (Chair - 2013-11-15) | 2016-04-22 |
| Ed Martin ⁽¹⁾ | 2013-11-13 | 2016-04-20 |
| Allan Hawkins | 2013-11-13 | 2014-10-16 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

(2) Members appointed until such time they are removed, replaced or resign.

LOWER CHURCHILL MANAGEMENT CORPORATION

| DIRECTOR | DATE | |
|--------------------------|------------------------------------|---------------------|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| John MacIsaac, Chair | 2016-12-14 (Chair - 2017-02-24) | See Note (2) below |
| Stan Marshall | 2016-06-14 | See Note (1) below |
| Mike Roberts | 2016-06-14 | See Note (2) below |
| June Perry | 2013-11-13 | See Note (2) below |
| Gilbert Bennett | 2013-11-13 | See Note (2) below |
| Donna Stone | 2013-11-13 | 2017-08-17 |
| Tom Clift | 2015-08-10 | 2016-04-22 |
| Ed Martin ⁽¹⁾ | 2013-11-13 (Chair - 2013-11-22) | 2016-04-20 |
| Gerard McDonald | 2013-11-13 | 2015-12-31 |
| Derrick Sturge | 2013-11-13 | 2015-08-10 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

(2) Members appointed until such time they are removed, replaced or resign.

LABRADOR TRANSMISSION CORPORATION

| DIRECTOR | DATE | |
|--------------------------|------------------------------------|---------------------|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| Brendan Paddick | 2017-12-18 | See Note (2) below |
| Ronald Cole, Chair | 2017-05-08 (Chair - 2017-11-21) | See Note (2) below |
| Derrick Sturge | 2016-12-14 | See Note (2) below |
| John Macisaac | 2016-10-28 | See Note (2) below |
| Stan Marshall | 2016-06-14 | See Note (1) below |
| Chris Woodford | 2013-11-13 | See Note (2) below |
| Ann Marie Hann | 2013-11-13 (Chair - 2017-02-24) | 2017-09-05 |
| Gilbert Bennett | 2013-11-13 | 2016-12-14 |
| Paul Humphries | 2013-11-13 | 2016-08-31 |
| Tom Clift | 2015-08-10 | 2016-04-22 |
| Ed Martin ⁽¹⁾ | 2013-11-13 (Chair - 2013-11-15) | 2016-04-20 |
| Derrick Sturge | 2013-11-13 | 2015-08-10 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

(2) Members appointed until such time they are removed, replaced or resign.

MUSKRAT FALLS CORPORATION

| DIRECTOR | DATE | |
|----------------------------|---|---|
| | APPOINTMENT (Y/M/D) | TERMINATION (Y/M/D) |
| Edna Turpin | 2017-12-18 | See Note (2) below |
| Christopher Hickman, Chair | 2016-12-14 (Chair - 2017-02-24) | See Note (2) below |
| Jack Hillyard | 2016-12-14 | See Note (2) below |
| Stan Marshall | 2016-06-14 | See Note (1) below |
| John Quaiocoe | 2013-11-13 | See Note (2) below |
| Richard Daw | 2013-11-13 | See Note (2) below |
| John Green | 2016-06-14 (Chair - 2016-06-29) | 2016-12-14 |
| Heather Jacobs | 2016-06-14 | 2016-12-14 |
| Ken Marshall | 2013-11-13 (Acting Chair-2014-06-20) (Chair - 2014-11-20) | 2016-04-22 |
| Gerry Shortall | 2013-11-13 (Chair - 2013-11-15) | 2016-04-22 (ceased to be Chair - 2014-03-19) |
| Ed Martin ⁽¹⁾ | 2013-11-13 | 2016-04-20 |

NOTE: (1) To hold the position for the duration of his tenure as President and Chief Executive Officer.

(2) Members appointed until such time they are removed, replaced or resign.