Nalcor Energy Response to Grant Thornton Question 2.8

Question:

Did Nalcor evaluate the independence of the members of the Independent Project Review team? If so, please provide any documentation to support that the reviews referenced in the decision gate 2 (NAL0000195) and decision gate 3 (NAL0000197) support packages were completed independently.

Response: The Independent Project Review (IPR) was one of the core Decision Gate Deliverables at Gate 2 and Gate 3. Recognized industry qualifications, experience and independence were core criteria in the identification of candidates and the selection process. The IPR reports contain biographical summaries and more detailed biographies of the IPR team members that attest to compliance with the criteria.

Specific details of the engagement of the IPR team and the emphasis on their qualifications, experience and independence are provided in the following documents:

Decision Gate 2 Independent Project Review Charter (LCP-PT-MD-0000-PM-CH-0002-01 (NAL0019447)

Decision Gate 3 Independent Project Review Charter (LCP-PT-MD-0000-PM-CH-0003-01) (NAL0019637)

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