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To: [Richard Westney](#); [Bernie Osiowy](#); jmallam@nalcorenergy.com
Subject: Nalcor IPR
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Congratulations on an outstanding job over the last few weeks. We blended exceptionally well as a group and I believe the client received the quality product they were looking for. John and I will keep you posted on the Project team's suggested changes.

Bernie/Dick,.....have a safe journey home.

Regards, Derek