

From: pharrington@nalcenergy.com
To: ronpower@nalcenergy.com
Subject: Re: Fw: DG 3 IPR
Date: Thursday, August 9, 2012 8:20:06 AM
Attachments: [Untitled attachment 00013.iff](#)
[Untitled attachment 00016.iff](#)
[Untitled attachment 00019.iff](#)

Agreed

Gov person is dropped

paul



Paul Harrington
Project Director
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Project
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Ron Power---08/08/2012 05:33:52 PM---Paul - I have reservations regarding the Government rep. To date, we have had some issues with pro

From: Ron Power/NLHydro

To: Paul Harrington/NLHydro@NLHydro

Cc: Jason Kean/NLHydro@NLHydro, Lance Clarke/NLHydro@NLHydro, Gilbert Bennett/NLHydro@NLHydro, Brian Crawley/NLHydro@NLHYDRO

Date: 08/08/2012 05:33 PM

Subject: Fw: DG 3 IPR

Paul - I have reservations regarding the Government rep. To date, we have had some issues with provincial government staffers who, for whatever reason, are not aligned with our project delivery objectives.

Suggest the any involvement of government be kept minimal. Perhaps HSE and Quality are better looked at by someone else ??

Regards,

Ron



Ron Power, P. Eng.
General Project Manager
(Consultant)
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----- Forwarded by Ron Power/NLHydro on 08/08/2012 01:32 PM -----

From: Ron Power <ronaldpower@>
To: Ron Power <ronpower@nalcorenergy.com>
Date: 08/07/2012 05:37 PM
Subject: Fwd: DG 3 IPR

Sent from my iPhone

Begin forwarded message:

From: PHarrington@nalcorenergy.com
Date: 7 August, 2012 8:54:59 AM NDT
To: JasonKean@nalcorenergy.com, LanceClarke@nalcorenergy.com, Ron Power
<ronaldpower@>
Cc: BrianCrawley@nalcorenergy.com, GBennett@nalcorenergy.com
Subject: Fw: DG 3 IPR

Gentlemen

Here is what Derek is proposing -

The Emera Rep would have a transmission focus

The Gov Rep would have a HSE, Regulatory, Quality focus

The rest of the team would focus on the technical, execution, Project Controls, O&M, Labour

I would like to push on with this so any comments would be appreciated in the next day or so

Regards Paul



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----- Forwarded by Paul Harrington/NLHydro on 08/07/2012 08:51 AM -----

From: "Derek Owen" <rdowen@>
 To: <PHarrington@nalcorenergy.com>
 Date: 08/06/2012 03:55 PM
 Subject: DG 3 IPR

Paul,.....as discussed I would suggest the following. In addition to representatives from Emera and Government I would suggest that we invite John Mallam to provide additional expertise.

Execution:

Derek Owen, Richard Westney

Technical:

Muskrat Falls: Bernie Osiowy

Transmission: Emera

Project Controls:

Derek Owen, Richard Westney, Bernie Osiowy

Contracting and Procurement:

Derek Owen, Richard Westney

HSE and En/Reg:

Government representative, plus one other

Quality:

Government representative, plus one other

Operations and Maintenance

John Mallam, Bernie Osiowy

Labour Relations

Derek Owen, Government representation

Depending on back ground and expertise of the Emera and Government representatives they will be assigned additional duties.

Regards, Derek

R. Derek Owen, President RDO Consulting Ltd

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