

**From:** pharrington@nalcorenergy.com  
**To:** [ronpower@nalcorenergy.com](mailto:ronpower@nalcorenergy.com)  
**Subject:** Re: Fw: DG 3 IPR  
**Date:** Thursday, August 9, 2012 8:20:06 AM  
**Attachments:** [Untitled attachment 00013.iff](#)  
[Untitled attachment 00016.iff](#)  
[Untitled attachment 00019.iff](#)

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Agreed

Gov person is dropped

paul



**Paul Harrington**  
**Project Director**  
**LC Mgmt & Support**  
**Nalcor Energy - Lower Churchill**  
**Project**  
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Ron Power---08/08/2012 05:33:52 PM---Paul - I have reservations regarding the Government rep. To date, we have had some issues with pro

From: Ron Power/NLHydro

To: Paul Harrington/NLHydro@NLHydro

Cc: Jason Kean/NLHydro@NLHydro, Lance Clarke/NLHydro@NLHydro, Gilbert Bennett/NLHydro@NLHydro, Brian Crawley/NLHydro@NLHYDRO

Date: 08/08/2012 05:33 PM

Subject: Fw: DG 3 IPR

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Paul - I have reservations regarding the Government rep. To date, we have had some issues with provincial government staffers who, for whatever reason, are not aligned with our project delivery objectives.

Suggest the any involvement of government be kept minimal. Perhaps HSE and Quality are better looked at by someone else ??

Regards,

Ron



Ron Power, P. Eng.  
General Project Manager  
(Consultant)  
Muskrat Falls & Labrador -  
Island Transmission Link  
Nalcor Energy - Lower  
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----- Forwarded by Ron Power/NLHydro on 08/08/2012 01:32 PM -----

From: Ron Power <[ronaldpower@](mailto:ronaldpower@)>  
To: Ron Power <[ronpower@nalcorenergy.com](mailto:ronpower@nalcorenergy.com)>  
Date: 08/07/2012 05:37 PM  
Subject: Fwd: DG 3 IPR

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Sent from my iPhone

Begin forwarded message:

**From:** [PHarrington@nalcorenergy.com](mailto:PHarrington@nalcorenergy.com)  
**Date:** 7 August, 2012 8:54:59 AM NDT  
**To:** [JasonKean@nalcorenergy.com](mailto:JasonKean@nalcorenergy.com), [LanceClarke@nalcorenergy.com](mailto:LanceClarke@nalcorenergy.com), Ron Power  
<[ronaldpower@](mailto:ronaldpower@)>  
**Cc:** [BrianCrawley@nalcorenergy.com](mailto:BrianCrawley@nalcorenergy.com), [GBennett@nalcorenergy.com](mailto:GBennett@nalcorenergy.com)  
**Subject:** Fw: DG 3 IPR

Gentlemen

Here is what Derek is proposing -

The Emera Rep would have a transmission focus

The Gov Rep would have a HSE, Regulatory, Quality focus

The rest of the team would focus on the technical, execution, Project Controls, O&M, Labour

I would like to push on with this so any comments would be appreciated in the next day or so

Regards Paul



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----- Forwarded by Paul Harrington/NLHydro on 08/07/2012 08:51 AM -----

From: "Derek Owen" <[rdowen@](mailto:rdowen@)>  
To: <[PHarrington@nalcorenergy.com](mailto:PHarrington@nalcorenergy.com)>  
Date: 08/06/2012 03:55 PM  
Subject: DG 3 IPR

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Paul,.....as discussed I would suggest the following. In addition to representatives from Emera and Government I would suggest that we invite John Mallam to provide additional expertise.

**Execution:**

Derek Owen, Richard Westney

**Technical:**

Muskrat Falls: Bernie Osiowy

Transmission: Emera

**Project Controls:**

Derek Owen, Richard Westney, Bernie Osiowy

**Contracting and Procurement:**

Derek Owen, Richard Westney

**HSE and En/Reg:**

Government representative, plus one other

**Quality:**

Government representative, plus one other

**Operations and Maintenance**

John Mallam, Bernie Osiowy

**Labour Relations**

Derek Owen, Government representation

Depending on back ground and expertise of the Emera and Government representatives they will be assigned additional duties.

Regards, Derek

*R. Derek Owen, President RDO Consulting Ltd*



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