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[Jason Kean](#); [Lance Clarke](#); [Ron Power](#); [Bechard, Normand](#); [Greg Fleming](#); [Paul Harrington](#)
Cc: markpeddle@nalcenergy.com
Subject: IPR Schedule Update
Date: Monday, August 27, 2012 7:40:28 AM
Attachments: [.doc](#)
[Untitled attachment 00002.ifif](#)
[IPR Agenda & Schedule Aug 2012.doc](#)

Attached is the updated IPR Schedule. Please disregard previous schedule.

Samantha



IPR Agenda & Schedule Aug 2012.doc



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Thank you for considering the environmental impact of printing emails.

Meeting:	Decision Gate 3 Independent Project Review Nalcor Energy - Lower Churchill Project Activities & Interviews August 26 – 31, 2012	<i>IPR</i>
Attendees:	LCPMT and Team Members IPR: Derek Owen, Richard Westney, Bernie Osiowy, John Mallam, Tim Leopold	
Facilitator:	Derek Owen	
Objective:	Lower Churchill Project Sanction	

Sunday, August 26, 2012

What	Objective	Leader Participants	Location	Time (Duration)
IPR Team Kick-Off Meeting • IPR Team Arrivals • IPR Team Review Plans for coming week • Documentation Reviews	Introductions & IPR Planning	IPR Team & M. Peddle, S. Lundrigan	Converter Room	1:00 PM To 5:00 PM

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Monday, August 27, 2012

What	Objective	Leader Participants	Location	Time
Kick-Off Meeting with Project Team - Safety Moment - Introductions - Project status update - IPR Team brief	Introductions, Project Status & Overview	IPR Team & L. Clarke, J. Kean, R. Power, N. Bechard, G. Fleming	Converter Room	9:00 AM To 11:30 AM
Lunch Break			Converter Room	11:30 AM (90 min)
Execution: Project Management - Overall	Interviews & Information sharing	IPR Team & R. Power, N. Bechard (SLI)	Converter Room	1:00 PM To 1:45 PM
Execution: Project Management – Component 1	Interviews & Information sharing	D. Owen, B. Osiowy, R. Westney, S. O'Brien, A. Hanna (SLI)	Converter Room	2:00 PM To 2:45 PM
Execution: Operations & Maintenance	Interviews & Information sharing	T. Leopold, J. Mallam, B. Barnes, R. Henderson (SLI)	Muskrat Falls Room	
Execution: Project Management – Component 3	Interviews & Information sharing	B. Osiowy, T. Leopold, D. Owen, R. Westney, D. DeBourke, L. Chausse (SLI-phone in)	Converter Room	3:00 PM To 3:45 PM
Free (45 min) – J. Mallam			Muskrat Falls Room	

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Monday, August 27, 2012 (Continued)

IPR Team Meeting	Compiling Information	IPR Team	Converter Room	4:00 PM TO 5:00 PM
Debrief PMT	Information Sharing	IPR Team & L. Clarke	Converter Room	5:00 PM TO 5:30 PM

Meeting:	Decision Gate 3 Independent Project Review Nalcor Energy - Lower Churchill Project Activities & Interviews August 26 – 31, 2012	<i>IPR</i>
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Facilitator:	Derek Owen	
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Tuesday, August 28, 2012

What	Objective	Leader Participants	Location	Time
Execution: Project Management – Component 4	Interviews & Information sharing	B. Osiowy, T. Leopold, R. Westney, K. Tucker, A. Hussain (SLI)	Converter Room	8:30 AM To 9:15 AM
Execution: Health & Safety	Interviews & Information sharing	D. Owen, J. Mallam, D. Riffe, S. Lee (SLI)	Muskrat Falls Room	
Execution: Information Management	Interviews & Information sharing	B. Osiowy, R. Westney, G. Marshall, R. Cumming (SLI)	Converter Room	9:30 AM To 10:00 AM
Benefits	Interviews & Information sharing	D. Owen, J. Mallam, T. Leopold, M. Moran, A. Perrot (SLI)	Muskrat Falls Room	
Construction: Construction Management – General	Interviews & Information sharing	B. Osiowy, T. Leopold, J. Mallam, R. Westney, R. Power, M. Dykeman (phone in)	Converter Room	10:15 AM To 11:00 AM
Execution: Labour Relations	Interviews & Information sharing	D. Owen, (J. Mallam), L. Clarke	Muskrat Falls Room	
Free (30 min) - Everyone			Converter Room	11:00 AM To 11:30 AM
			Muskrat Falls Room	
Lunch Break			Converter Room	11:30 AM (90 min)

Meeting:	Decision Gate 3 Independent Project Review Nalcor Energy - Lower Churchill Project Activities & Interviews August 26 – 31, 2012	<i>IPR</i>
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Facilitator:	Derek Owen	
Objective:	Lower Churchill Project Sanction	

Tuesday, August 28, 2012 (Continued)

Construction: Construction Management – Components 1, 3, 4	Interviews & Information sharing	D. Owen, T. Leopold, J. Mallam, R. Westney, G. Savard (SLI-phone in), J-C. Boisvert (SLI-phone in), C. Daneau (SLI)	Converter Room	1:00 PM To 1:45 PM
Technical: Component Engineering Managers – Component 1	Interviews & Information sharing	B. Osiowy, J. Mallam, G. Snyder (SLI)	Muskrat Falls Room	
Technical: Component Engineering Managers – Component 3	Interviews & Information sharing	B. Osiowy, T. Leopold, J. Mallam, S. Sud (SLI)	Converter Room	2:00 PM To 2:45 PM
Procurement and Contracting	Interviews & Information sharing	D. Owen, B. Osiowy, R. Westney, (J. Mallam), P. Hussey, E. Over (SLI)	Muskrat Falls Room	
Technical: Component Engineering Managers - Component 4	Interviews & Information sharing	B. Osiowy, T. Leopold, J. Mallam, H. Bakhshi (SLI)	Converter Room	3:00 PM To 3:45 PM
Execution: Quality / Document Control	Interviews & Information sharing	D. Owen, (J. Mallam), D. Green, K. Morrison (SLI), S. Guerette (SLI)	Muskrat Falls Room	
IPR Team Meeting	Compile Information	IPR Team	Converter Room	4:00 PM TO 5:00 PM
Debrief PMT	Information sharing	IPR Team & L. Clarke	Converter Room	5:00 PM TO 5:30 PM

Meeting:	Decision Gate 3 Independent Project Review Nalcor Energy - Lower Churchill Project Activities & Interviews August 26 – 31, 2012	<i>IPR</i>
Attendees:	LCPMT and Team Members IPR: Derek Owen, Richard Westney, Bernie Osiowy, John Mallam, Tim Leopold	
Facilitator:	Derek Owen	
Objective:	Lower Churchill Project Sanction	

Wednesday, August 29, 2012

What	Objective	Leader Participants	Location	Time
Finance and Accounting	Interviews & Information sharing	D. Owen, (J. Mallam), G. Cahill, M. Bradbury	Converter Room	8:30 AM To 9:00 AM
Execution: Stakeholder Management	Interviews & Information sharing	T. Leopold (J. Mallam), K. O'Neill, D. Dalley	Muskrat Falls Room	
Project Controls including AFE Estimate and Schedule	Interviews & Information sharing	IPR Team & D. Pardy, J. Kean, G. Chehab (SLI), T. Scott, S. Guerette (SLI)	Converter Room	9:15 AM To 10:45 AM
Technical: Technical Integrity	Interviews & Information sharing	B. Osiowy, T. Leopold, J. Mallam, B. Barnes, D. Brown, R. Kaushik, B. Besaw, J. Walsh	Converter Room	10:45 AM To 11:30 AM
Free (45 min) – R. Westney & D. Owen			Muskrat Falls Room	
Lunch Break			Converter Room	11:30 AM (90 min)
Execution: Interface Management / MOC	Interviews & Information sharing	IPR Team & S. Gillis, JD. Tremblay (SLI), S. Guerette (SLI)	Converter Room	1:00 PM To 1:45 PM

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Facilitator:	Derek Owen	
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Wednesday, August 29, 2012 (Continued)

Project Financing	Interviews & Information sharing	R. Westney, (J. Mallam), D. Sturge, J. Meaney	Converter Room	2:00 PM To 2:30 PM
Insurance	Interviews & Information sharing	B. Osiowy, D. Owen, J. Meaney, M. Leonard, L. Clarke	Muskrat Falls Room	
Execution: Environment & Regulatory	Interviews & Information sharing	IPR Team & M. Organ	Converter Room	2:45 PM To 3:30 PM
Free (30 min) - Everyone			Converter Room	3:30 PM To 4:00 PM
			Muskrat Falls Room	
IPR Team Meeting	Compile Information	IPR Team	Converter Room	4:00 PM To 5:00 PM
Debrief PMT	Information sharing	IPR Team & L. Clarke	Converter Room	5:00 PM To 5:30 PM

Meeting:	Decision Gate 3 Independent Project Review Nalcor Energy - Lower Churchill Project Activities & Interviews August 26 – 31, 2012	<i>IPR</i>
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Facilitator:	Derek Owen	
Objective:	Lower Churchill Project Sanction	

Thursday, August 30, 2012

What	Objective	Leader Participants	Location	Time
Meeting with SOBI Team	Interviews & Information sharing	IPR Team & G. Fleming, S. Follett, B. Bugden, C. Freake	Muskrat Falls Room	8:30 AM To 10:30 AM
Execution: Project Director	Interviews & Information sharing	IPR Team & P. Harrington	Converter Room	10:45 AM To 11:30 AM
Lunch Break			Converter Room	11:30 AM (90 min)
IPR Team Draft Report Writing & Presentation	Compile Information	IPR Team	Converter Room	1:00 PM To 4:00 PM
IPR Team Meeting	Compile Information	IPR Team	Converter Room	4:00 PM To 5:00 PM
Debrief PMT	Information Sharing	IPR Team & L. Clarke	Converter Room	5:00 PM To 5:30 PM

Meeting:	Decision Gate 3 Independent Project Review Nalcor Energy - Lower Churchill Project Activities & Interviews August 26 – 31, 2012	<i>IPR</i>
Attendees:	LCPMT and Team Members IPR: Derek Owen, Richard Westney, Bernie Osiowy, John Mallam, Tim Leopold	
Facilitator:	Derek Owen	
Objective:	Lower Churchill Project Sanction	

Friday, August 31, 2012

What	Objective	Leader Participants	Location	Time
Wrap-Up Meeting – PMT Present draft findings and observations to the project management team.	Information Sharing	IPR Team & J. Kean, P. Harrington, R. Power, G. Fleming, L. Clarke, N. Bechard (SLI)	Converter Room	8:00 AM To 9:00 AM
IPR Team Preparation for Debrief with Ed Martin	Finalizing Information	IPR Team	Converter Room	9:00 AM To 11:00 AM
Lunch Break				11:00 AM (30 min)
Debrief - Ed Martin Present draft findings and observations to CEO and VP	Information Sharing	IPR Team & E. Martin, G. Bennett, B. Crawley, P. Harrington, R. Power, L. Clarke, G. Fleming, J. Kean	Level 6 Board Room 1 (Hydro Place)	12:30 PM To 2:30 PM