From: <u>JasonKean@nalcorenergy.com</u>

To: <u>Tremblay, Jean-Daniel</u>; <u>MarkTurpin@nalcorenergy.com</u>

Cc: Hussain, Afzal; Daneau, Claude; DarrenDebourke@nalcorenergy.com; Savard, Gervais; Healey, Keenan; ktucker@nalcorenergy.com; Chausse, Luc; Berjaoui, Mahmoud; MarkTurpin@nalcorenergy.com; Lemay, Paul;

scotto"brien@nalcorenergy.com; RonPower@nalcorenergy.com

Subject: Re: Services Packages - Action Items from April 23 meeting

Date: Monday, April 23, 2012 9:39:18 PM

Attachments: @

Mark,

On reflection from today's meeting, I have taken the following decisions that will become the basis of forward planning and the DG3 estimate. These items are not open for discussion.

- 1. Total combined Nalcor / SLI vehicle fleet will be budgeted at 70 vehicles maximum. Price price of \$35k each, with annual O&M cost of \$12k for 5 years.
- 2. Estimated vehicle requirements for Laboratory contractor will be reduced by 30%.
- 3. Survey and lab contractor will each be responsible for their own vehicles which is to be included in the respective package.
- 4. Estimated cost for each of the laboratory and survey services to follow
- 5. Existing airfare cost assumptions to be remove. Airfare allowance per rotation across the Project will be \$1200 and to be included in each package, while EPCM and owner travel will be covered in their respective cost estimates.
- 6. Air Services package to have no value for aircraft charter or airline tickets.
- 7. Cost estimates for lab and survey services to reflect presented scope, while price to reflect third party service arrangement and standard contractor margins. Surveyors rates to be union rates, while lab techs to be based upon reasonable norms.

I would like to have the estimated cost for each of the laboratory, survey and third party inspection contract revised using these assumptions by noon on Thursday.

Jason



Jason R. Kean, P. Eng., MBA, PMP

Deputy Project Manager, Muskrat Falls & Labrador - Island Transmission Link (Consultant to Nalcor Energy)

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You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: "Tremblay, Jean-Daniel" < Jean-Daniel. Tremblay@snclavalin.com>

To: "Lemay, Paul" <Paul.Lemay@snclavalin.com>, "Daneau, Claude" <Claude.Daneau@snclavalin.com>, "Hussain, Afzal" <Afzal.Hussain@snclavalin.com>, "Berjaoui, Mahmoud" <Mahmoud.Berjaoui@snclavalin.com>, "Healey, Keenan" <Keenan.Healey@snclavalin.com>, "Chausse, Luc" <Luc.Chausse@snclavalin.com>, "Savard, Gervais"

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Cc: "Jason Kean/NLHydro" < JasonKean@nalcorenergy.com>, < MarkTurpin@nalcorenergy.com>, < ktucker@nalcorenergy.com>,

<DarrenDebourke@nalcorenergy.com>, <scotto'brien@nalcorenergy.com>

Date: 04/23/2012 06:05 PM

Subject: Services Packages - Action Items from April 23 meeting

All,

Please find attached the action items register resulting from today's meeting.

Thank you for forwarding any changes so I may keep this register up to date.

Regards

Jean-Daniel Tremblay, Eng./Ing.

Estimate Coordinator/Coordonnateur Estimation Estimation/Estimation

Tel./Tél.: 709 752-3460 x 5115

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