Date: 12/21/2010 11:30:35 PM From: "Thompson, Robert"

To: "'DawnDalley@nalcorenergy.com", "Morrissey, Ken", "Bown, Charles W.", "Power, Glenda"

Subject: Re: EPCM Contract Announcement materials

Attachment: ATT1074925.jpg;

Thanks Dawn. Looks good. A few points:

1. Regarding the Strait of BI, the impression is left that Nalcor will do the EPCM work internally rather than contract this out to a different company. Is this accurate or should it be clarified?

- 2. Suggest developing a response to the question why this is proceeding now in advance of Innu ratification and in advance of EA release? May be a perception that this is an expensive risky decision without these other impt matters being concluded.
- 3. Also, how much of this work will occur in Labrador?

Robert

Sent Via BlackBerry

From: DawnDalley@nalcorenergy.com <DawnDalley@nalcorenergy.com> **To**: Morrissey, Ken; Bown, Charles W.; Thompson, Robert; Power, Glenda

Sent: Tue Dec 21 21:56:21 2010

Subject: EPCM Contract Announcement materials

Attached are DRAFTS of news release, Q&A and key message doc.

I was asked to remove the name of the successful proponent. We will be notifying them tomorrow and there is a significant commercial sensitivity for all shortlisted proponents. We are conducting a final review of materials this evening and plan on issuing tomorrow morning as you know.

I will send along final materials in the morning prior to release. Any questions, please let me know.

Dawn



Dawn Dalley

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