

Date : 5/16/2012 4:23:15 PM

From : AuburnWarren@nalcenergy.com

To : "AuburnWarren@nalcenergy.com" , "Jonathan Will" , "dpyper" , "Fred Mifflin" , "Anoop Kapoor"

Cc : "DSturge@nalcenergy.com" , "Bown, Charles W." , "NANCY TOWER"

Subject : Re: FLG Meeting - May 17 at 9 am

Attachment : pic08723.jpg;

As a further follow up, please find below list of attendees for tomorrow's session.

Canada and Blair Franklin

Fredric Beauregard-Tellier (PCO)

Heather Kay (Finance)

Mark Corey (NRCan)

Jonathan Will (NRCan)

Anoop Kapoor (NRCan)

Joe Krupski (NRCan)

Anne Boudreau (Justice)

Fred Mifflin (Blair Franklin)

Sandy Mackay (Blair Franklin)

Two yet to confirm:

Helen Beck (PCO)

Soren Halverson (Finance)

Via Teleconference:

Rhonda Lazarus (Justice)

Province of NL

Charles Bown Associate Deputy Minister, Natural Resources

Nalcor

Derrick Sturge

Rob Hull

Rob Henderson

Greg Jones

Auburn Warren

Len Hoyt

Province of NS

Via Teleconference:

Murray Coolican, Deputy Minister of Energy

Emera

Nancy Tower, CEO, Emera Newfoundland and Labrador

Rick Janega, President, Emera Newfoundland and Labrador

Brian Rendell, VP, Corporate Affairs, Emera Newfoundland and Labrador

Peter Doig, Assistant General Counsel, Emera

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|From: |

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|Auburn Warren |

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|To: |

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|Auburn Warren; "Jonathan Will" <Jonathan.Will@NRCan-RNCan.gc.ca>; "dpyper" <dpyper@blairfranklin.com>; "Fred Mifflin" <fmifflin@blairfranklin.com>; "Anoop Kapoor" <Anoop.Kapoor@NRCan-RNCan.gc.ca>
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>
|Cc: |
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>
|Derrick Sturge; "Charles Bown" <cbown@gov.nl.ca>; "NANCY TOWER" <NANCY.TOWER@Emera.com>
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|Date: |
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|05/16/2012 04:10 PM NDT
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|Subject: |
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|Re: FLG Meeting - May 17 at 9 am
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Good afternoon all,

For those unable to attend in person please find below the teleconference details for tomorrow's session. Please forward to your team.

Dial In:
1 877-██████348 or
1 416-██████541

Conference Code:
██████

Thanks,
Auburn

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|From: |
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|Auburn Warren
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|To: |
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|Jonathan.Will@NRCan-RNCan.gc.ca; dpyper@blairfranklin.com; fmifflin@blairfranklin.com; "Kapoor, Anoop" <Anoop.Kapoor@NRCan-RNCan.gc.ca>
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>
|Cc: |
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>
|Derrick Sturge; cbown@gov.nl.ca; nancy.tower@emera.com
|>

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|Date: |
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|05/14/2012 09:59 PM NDT
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|Subject: |
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 |FLG Meeting - May 17 at 9 am |
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Good evening all,

Further to our meeting on May 3, we look forward to reviewing and discussing your teams' questions this Thursday, May 17th at 9 am. I wanted to confirm that we have not received any questions thus far but was wondering if time allowed for your teams to forward questions prior to this session?

To facilitate an efficient discussion for this session, we have arranged for meeting space for the full day at the Hilton Garden Inn located near the Ottawa Airport. The meeting location details are listed below and we have arranged for light breakfast, snacks and lunch for all participants. As I need to confirm numbers with caterer, could you please forward me your list of attendees (along with any dietary restrictions) by Tuesday?

Meeting Details - May 17, 2012

Hilton Garden Inn Ottawa Airport
 2400 Alert Road,
 Ottawa, K1V 1S1
 Canada
 1-613-288-9001

Meeting Room: CITADEL

Light breakfast served starting at 8:30 am
 Q&A Session commencing at 9:00 am
 Lunch served at 12:30 pm

Below is our list of attendees. Nancy, could you also please copy the above and myself with Emera's participants (along with any dietary restrictions) at your convenience?

Province of NL
 Charles Bown Associate Deputy Minister, Natural Resources

Nalcor
 Derrick Sturge Vice-President, Finance & CFO
 Rob Hull General Manager, Commercial / Financing
 Rob Henderson Manager, System Operations and Integration Support
 Greg Jones Manager, Business Development
 Auburn Warren Manager, Investment Evaluation
 Len Hoyt Partner, McInnes Cooper

Thanks!
 Auburn

(Embedded image moved to Auburn Warren, CA
 file: pic08723.jpg) Manager, Investment Evaluation
 Nalcor Energy
 t. 709-737-1256 c. 709-725-1141
 e. AuburnWarren@nalcorenergy.com
 w. nalcorenergy.com