

From: Todd Williams <twilliams@navigant.com>
Sent: Friday, May 20, 2011 6:25 PM
To: jharris@nalcenergy.com
Subject: RE: Strange Request

Thanks for the offer, Joanna.

It turns out that the RFP didn't ask for references (I thought it did), so don't worry about it.

However, Paul Kennedy may ask about our work with you because we mentioned it in our proposal.

Sorry for the confusion and have a great weekend.

Todd

[Todd Williams](#) | Managing Director | Energy | Navigant

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From: JHarris@nalcenergy.com [mailto:JHarris@nalcenergy.com]

Sent: Friday, May 20, 2011 4:49 PM

To: Todd Williams

Subject: Re: Strange Request

Todd - sorry for delayed reply - it's been a busy week. It is a strange request - you can include me, however given that navigant has an ongoing consulting arrangement with Nalcor I am not sure if that would be a problem in terms of independence for purposes of this particular analysis.

regards

joanna



Joanna Harris

Mgr Policy & Planning

Lower Churchill

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From: Todd Williams <twilliams@navigant.com>

To: "JHarris@nalcorenergy.com" <JHarris@nalcorenergy.com>

Date: 05/18/2011 10:54 PM

Subject: Strange Request

Hi Joanna,

Sorry that I couldn't attend your de-brief meeting yesterday but I'm glad to hear that things went well for you on Monday and that the OPA remains interested and receptive.

You may be aware that Nalcor has an RFP out for an independent review of the Island supply decision (Decision Gates 2 and 3) regarding power from Muskrat Falls. We are going to submit a proposal to do this work. Many of the aspects of the review are similar to what we have been doing for you with respect to export opportunities for Lower Churchill power - review supply mix projections, review demand forecast, assess cost-effective opportunities, etc.

Given these similarities, I would like to include you as a reference for our work. I know it is a bit unusual, but I think you have a good sense of how we approach these sorts of questions.

Would you be OK with us including you as a reference.

Thanks,

Todd

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