Nalcor Energy - Lower Churchill Project



Delegation of Authority President & CEO

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| | | | G. Cahill | J/ Meaney |
| Status / Revision | Date | Reason for Issue | Prepared by | Functional Manager Approval |

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CIMFP Exhibit P-01543

LOWER CHURCHILL PROJECT - APPROVAL AUTHORITY LIMITS MATRIX

PHASE I - MUSKRAT FALLS (POST-SANCTION)

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|--|------------|--|--|-----------------------|--|--|--|---|--|--|
| | Ref.# | Board of Directors | President & CEO | EVP Power Development | EVP Power Supply | EVP Finance & CFO | EVP Power Development & EVP Finance & CFO (Note 7) | EVP Power Supply & EVP Finance & CFO (Note 7) | | |
| AUTHORIZATION AUTHORITY | | | NAME AND DESCRIPTIONS OF THE PROPERTY OF THE P | | | -Automobile of the Control of the Co | ama un nu comunidade de exercica. | | | |
| Master AFE | A2 | Unlimited | | * | • | - | = | Ψ. | | |
| Supplemental AFE | A3 | Unlimited | 9 | - | * | - | - | | | |
| Requisition in respect of: | A4 | | | | A 1.5 | | * | | | |
| - Award Recommendation (Contract/PO) | C1.3 | the institute of the state of t | AFE Total | 50,000 | 50,000 | 10,000 | 100,000 | 100,000 | | |
| - Change Order (Note 2) | C1.5 | - constant and from | AFE Total | 50,000 | 50,000 | 10,000 | 100,000 | 100,000 | | |
| - Single Source (Note 3) | C1.4 | - | AFE Total | 25,000 | 25,000 | 7,500 | | 4 | | |
| - Work Task Orders (Note 4) | C1.6, C1.7 | | AFE Total | 10,000 | 10,000 | 5,000 | - 1 | - | | |
| - Personnel Authorization Assignment | C1.7 | - | AFE Total | 10,000 | 10,000 | and the state of t | - 1 | | | |
| Contingency (Note 5) | C1.8 | erusa wasanga Bilikula - Afrika | AFE Total | AFE Total | AFE Total | | | • | | |
| COMMITMENT AUTHORITY (NOTE 6) | | | | | STATES OF THE STATE OF THE STAT | | . A Tallounday | ROBERT STORY STORY STORY STORY | | |
| Contract/PO | C1.3 | 1 | AFE Total | 50,000 | 50,000 | 10,000 | 100,000 | 100,000 | | |
| Change Order | C1.5 | | AFE Total | 50,000 | 50,000 | 10,000 | 100,000 | 100,000 | | |
| Single Source | C1.4 | Vendolinining. | AFE Total | 25,000 | 25,000 | 7,500 | - 1 | * | | |
| Work Task Orders | C1.6, C1.7 | | AFE Total | 10,000 | 10,000 | 5,000 | | | | |
| Personnel Authorization Assignment | C1.7 | | AFE Total | 10,000 | 10,000 | - | - | | | |
| Purchase Card | cz | Restricted to \$3,000 per transaction by those who have been assigned these cards (travel can be charged to the card without value restriction and subject to an approved travel requisition.) | | | | | | | | |
| VERIFICATION AUTHORITY | | * | | | | | | | | |
| Approval of invoices associated with Financial Commitments | V1 | Budget Holder approval: - Subject to acceptable fir - Limited to the value (in | | | | | | | | |

Note 1:

- Permanently delegated authority should be commensurate with normal activities associated with responsibilities of the position. Permanent delegation should not be greater than 75% of the authority of the delegator.
- Temporary delegation can be assigned up to 100% of the authority of the delegator and should not exceed one month in duration.

Note 2:

A Change Order cannot result in the cumulative value of the Financial Commitment to be greater than the approved value of the associated Requisition.

Note 3:

All Single Source justifications must also be approved by the Project Director (as it pertains to construction and transition to operations) or the VP Finance & CFO (as it pertains to debt and equity financing) and the Supply Chain Manager.

Note 4:

Each Work Task Order must represent a discrete scope of work and be associated with a Master Service Agreement. Level of approval authority for revised Work Task Orders is determined by the cumulative value of the Work Task Order.

Note 5

Authorization Authority applied to the use of Contingency funds is delegated from the CEO to EVP Power Development or EVP Power Supply and on to the respective Project Directors, in accordance with their respective AFE's. The limitations on Contingency are as approved in each of the AFE's.

Note 6

Execution must be preceded by an approved Requisition, along with completion of (and compliance with) business processes and controls outlined in:

- a) Procurement Management Plan
- b) Contract Due Diligence Procedure
- c) Financial Authority Procedure

All Financial Commitments are executed by both the LCP. Supply Chain Manager and the LCP Budget Holder responsible for the work scope and budget covered by the Financial Commitment

Note 7:

Where either an Award Recommendation or Change Order results in a Requisition valued between \$50,000M and \$100,000M, it will require approval by both EVP Power Development and EVP Finance & CFO or EVP Power Supply and EVP Finance & CFO, subject to the owner of the particular scope of work affected.

Stan Marshall President & CEO 2 August 2016