



**LOWER CHURCHILL PROJECT
 BID EVALUATION AND AWARD RECOMMENDATION
 CH0031-SUPPLY AND INSTALL MECHANICAL AND ELECTRICAL AUXILIARIES (MF)**

	TITLE	NAME	SIGNATURE	DATE
PREPARED BY:	Contract Administrator	Philip Bursey		6 Jun 2017
REVIEWED BY:	Package Leader	David Wright		6 JUN 2017
REVIEWED BY:	Project Controls Manager	Tanya Power		07 Jun 2017
REVIEWED BY:	Area Manager	Paul Adams		7 JUN 2017
APPROVED BY:	Project Manager	Scott O'Brien		7 Jun 2017
APPROVED BY:	Supply Chain Manager	Pat Hussey		7 June 2017
REVIEWED BY:	Deputy Project Director	Lance Clarke		7 June 2017
APPROVED BY:	Project Director	Paul Harrington		7 June 2017

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1.0 PURPOSE

The purpose of this document is to provide the results of the Bid Evaluation and to recommend a preferred Bidder for CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF). The Award Recommendation is based on evaluating the following criteria:

- Commercial
- Technical
- Quality
- Health and Safety
- Environmental
- Benefits

The Bid Evaluation was completed in accordance with the approved Bid Evaluation Plan dated 22-Jan-2015.

2.0 RECOMMENDATION

The Overall Scoring Matrix is included in Appendix 1. Bidders are ranked as follows:

1. Cahill-Ganotec Joint Venture (C-G) – **91.7%**
2. Black & McDonald Limited (B&M) – 79.9%

Based on the above, and in accordance with the included evaluation, it is recommended that CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF) is awarded to **Cahill-Ganotec Joint Venture** for an estimated Contract Value of **\$189,293,887.68**. This estimated Contract Value is calculated using the Bidder's material take off quantities.

Details of the comparison to budget, specific and non-specific growth, and escalation considerations are included in Appendix 2.

3.0 BIDDERS LIST

RFPs were issued to the following approved Bidders:

- **Black & McDonald Limited**
- **Cahill-Ganotec Joint Venture**
- Groupe Plombaction Inc. Joint Venture
- Aecon Industrial, a Division of Aecon Group Inc.
- Pennecon Energy Ltd.
- Andritz Hydro Canada Inc.
- **Alberici Constructors, Inc., Lorneville Mechanical Contractors Ltd. and Sunny Corner Enterprises Inc. Joint Venture (LASC)**

The following Bidders declined to submit an RFP:

- Groupe Plombaction Inc. Joint Venture
- Aecon Industrial, a Division of Aecon Group Inc.

- Pennecon Energy Ltd.
- Andritz Hydro Canada Inc.

4.0 SCOPE

The scope of Work includes design, supply, installation, registration and completions of mechanical piping systems, heating ventilation and cooling (HVAC) systems, auxiliary electrical systems, assembly and installation of major electrical equipment supplied by Company's Other Contractors, all connections, cabling, site testing, Completions of all electrical and mechanical installation made by Contractor, removal and disposal of all temporary electrical and mechanical installations. Supply and installation of architectural interior works for the Muskrat Falls Powerhouse are also included.

CH0031 has a significant amount of mechanical and electrical equipment (both supplied by the nominated CH0031 Contractor and Company's other Suppliers) to be installed and commissioned by the CH0031 Contractor. There are a number of important interfaces with this equipment installed by the CH0031 Contractor and the Powerhouse Protection, Control and Monitoring System provided by the CH0030 Contractor.

The Spillway concrete works, gates, stop logs, towers, hoists, Spillway electrical building, as well as power supply and controls for the Spillway for the diversion phase will be by Company's Other Contractors but final connection to the Powerhouse power supply and controls is a component of the CH0031 Work.

The Intake concrete works, the Intake trash rack, Intake bulkhead gates, Intake gates and hoists and hoist Motor Control Centers (MCC) will be by Company's Other Contractors, but the power supply to the MCCs in the Intake and Intake building ancillary services as well as final connection to the Powerhouse power supply and controls is a component of the CH0031 Work.

The Work will also consist of supplying detailed documentation for design, quality control, and operation and maintenance for all work required by the Agreement, and the training of Company's personnel.

5.0 RFP SCHEDULE

RFPs were issued on 10-Jun-2014 with a closing date of 16-Jan-2015. Proposals were received from the following three (3) Bidders before the closing date and time and were opened on 22-Jan-2015 at LCP's office in St. John's, NL.

- Black & McDonald Limited
- Cahill-Ganotec Joint Venture
- Alberici Constructors, Inc., Lorneville Mechanical Contractors Ltd. and Sunny Corner Enterprises Inc. Joint Venture (LASC)

Bids were distributed to evaluation team members on 23-Jan-2015.

Proposal clarification began on the 10-Feb-2015 and continued with all three Bidders up to the 30-Jun-2016. Pursuant to the Interim Bid Evaluation and Short List Recommendation (Attachment 11) approved on 30-Jun-2016, evaluation of the LASC proposal was discontinued as of the approval date. Clarification of the, Black & McDonald Limited and Cahill-Ganotec Joint Venture, proposals have continued to 2-Jun-2017.

6.0 EVALUATION TEAM

Evaluation Team

Commercial
 Commercial - Legal
 Technical

Representative

Philip Bursey
 Denes Bajzak
 David Wright (Lead) / Jim Slade / Gord Haines /
 Scott Penney / Antoine Gemayel / Martin Landry
 / Albert Mitchelmore
 Paul Fraser
 Tony Scott
 Maria Moran
 Grant Skinner
 Lyndsay Haynes
 Jill Hawkins
 Andrew Whitty

Quality
 Risk Management
 Benefits
 Health & Safety
 Environment
 Cost Controller
 Planner

Commercial Steering Committee

Deputy Project Director – Lance Clarke
 Supply Chain Manager – Pat Hussey
 Project Manager - Muskrat Falls Generation - Scott O’Brien

7.0 EVALUATION CRITERIA

The following weighted evaluation criteria was agreed by the Evaluation Team and used to assess Bidder’s Proposals.

<u>Criteria</u>	<u>Weighted Rating (%)</u>
Commercial	60%
Technical	40%
Quality	Pass/Fail
Benefits	In Commercial
Risk	Pass/Fail
Health & Safety	Pass/Fail
Environmental	Pass/Fail

For Health & Safety, Bidders had to obtain a score of 70% or greater to pass. For Environmental, Bidders had to obtain a score of 60% or greater to pass. For Risk, Bidders had to obtain a score

of 60% or greater to pass. For Quality, Bidders had to obtain a score of 60% or greater to pass.

8.0 COMMERCIAL EVALUATION

8.1 Proposal Price

Since the Schedule of Price Breakdown (Appendix A2.1) included in the RFP was issued without estimated quantities for the Price Items, as part of their Proposal, Bidders were required to perform their own material take off and include their estimated quantities in the Schedule of Price Breakdown.

It was originally intended that, for evaluation purposes, Bidders Proposal Price would be calculated using the highest quantity, from each Bidder’s Proposal, for each Price Item. However, due to some significant quantity differences plus significantly different pricing, for the same Price Items, applying the maximum quantity from each Bidders proposal resulted in a significant skewing (increase) in the Proposal Price for B&M.

As a result of the above described issue, Proposals were compared based on Company’s material take off with the addition of any new line items added by Bidders. This comparison did not result in a significant change in either Proposal Price.

The proposal price calculated using the above described method, including the below described normalization, is as follows

	B&M	C-G
Estimated Proposal Price	\$238,235,845.00	\$186,312,180.34
Normalization	\$41,345,774.66	\$51,272,415.96
Total	\$279,581,619.66	\$237,584,596.30
Score / 10	8.2	10.0

8.2 Pricing Model

The RFP was issued to Bidders requesting two pricing options **fixed price** and **fixed price with target cost of labour with labour maximum (LMAX)**. LMAX is intended as the maximum dollar value of labour for which Company can be charged, with all labour costs above LMAX being the risk of Contractor. Both Bidders have submitted proposals based on the fixed price target cost of labour option, which includes fixed pricing for the materials and equipment component of the Price, however both have proposed variants on the labour component of the Price and neither has agreed to an LMAX.

Black & McDonald Limited’s (B&M) proposal was most consistent with the RFP instructions, including no OH&P applied to labour above the target cost of labour and cost sharing for labour above the target cost of labour. B&M’s proposal, however, does not include an LMAX and based on the way cost sharing has been applied in the proposal the risk to Company increases as the cost of labour goes up. Based on the Bidder markup on labour (20.42%) and way labour

cost sharing has been applied, assuming none of the labour growth was attributable to Company, labour would reach twice the target cost before Contractor's OH&P earned, up to the target cost of labour, would be reduced to \$0.00. As part of the normalization process Bidders cost sharing model was applied as if the labour increases 60% over the target cost of labour (or 1,000,000 hours).

Cahill-Ganotec Joint Venture (C-G) proposal does not include an LMAX and applies a sliding scale for OH&P which varies based on the relationship to the target cost of labour. Labour, up to the target cost of labour, will have a fixed markup (13%) and any labour above the target cost of labour, which is not attributable to Company, will be subject to a decreasing OH&P rate. Based on the way the variable OH&P has been applied in the C-G proposal, assuming none of the labour growth was attributable to Company, labour would reach twice the target cost before Contractor's OH&P earned, up to the target cost of labour, would be reduced to \$0.00. As part of the normalization process, so that proposals were compared with an approximately equivalent number of hours, Bidders variable OH&P model was applied to approximately 1,000,000 hours.

For both Bidders for any labour incurred, above two times the target cost of labour, would result in a loss to the Contractor.

8.3 Liquidated Damages

The RFP requires liquidated damages (LD) at specified amounts (per day) for critical milestones which are capped at 10% of the Contract Price.

B&M has not yet agreed to the specified daily amounts and has agreed to an LD cap of 5% of the Contract Price. This non-conformance is priced in the normalization.

C-G has accepted the liquidated damages with a cap of 5% of the Agreement Price. This non-conformance is priced in the normalization. Application of LDs will be applied after a 15 day grace period and will be stepped up to the full LD daily amounts after a period of 60 days. The full daily LDs agreed are 17% lower than those specified in the RFP, however are of adequate value for their purpose.

8.4 Performance Security

Both Bidders have agreed to provide a 15% letter of credit during the performance of the Work and a 5% letter of credit for the warranty period.

C-G has indicated that they will provide separate letters of credit from the joint venture partners totaling the required 15%.

C-G has also indicated that they may opt to provide an additional letter of credit in lieu of mechanics lien withholding, at their own expense. The percentage of the LOC proposed for this

purpose has not yet been negotiated. C-G has also indicated that they may want an overall upfront payment of up to 10% of the Agreement Price and have been advised that if this is agreed they will have to provide an LOC of an equivalent value.

8.5 Normalization

It was planned that each Bidder's proposal would be compared based on their proposed LMAX labour value. As stated above neither Bidder's proposal included an actual LMAX, however the B&M proposal stated a non-fixed LMAX of the target cost of labour plus 60% which proved to be approximately 1,000,000 man hours. As part of the normalization B&M's cost sharing model and C-G's variable OH&P model were applied to their respective proposals at approximately 1,000,000 hours.

In accordance with the Bid Evaluation Plan the following normalization was conducted:

- The difference between the Company required LD cap of 10% and the cap offered by Bidder was added to the Bidders Price. Specifically 5% of the proposal Price was added to both C-G and B&M's proposals as normalization.
- The difference between Company's normally established Mark-ups (Materials – 5%; Rented Equipment – 5%; Third Party – 5%) and Bidders proposed mark-ups were applied to \$5,000,000, for each category, and added to Bidder's proposals as normalization.

Company's experience on the average hourly cost of labour at the MF Site is approximately \$96.00 per hour. B&M's proposal price included an average hourly rate of \$105.14 while C-G's proposal price included an average hourly rate of \$90.40. Both Bidders proposals were adjusted to reflect Company's experience rate.

Assuming a turn around on a bi-weekly basis (140 hours) at an estimated cost of \$800.00 per trip each Bidder's travel costs were normalized to approximately 1,000,000 hours.

Hypothetical change quantities have been develop by the technical team, for comparison/evaluation purposes, and applied to the Rates for Changes. The total of this calculation has been added to each Bidders Proposal Price

8.6 Article Exceptions

Agreement Articles have been materially negotiated and agreed with B&M which include some alternative language which has been previously approved on other agreements. A liability cap of 100% of the Contract Price has been agreed using LCP standard wording.

Agreement Articles have been materially negotiated and agreed with C-G which include some alternative which has been previously approved on other agreements and/or has been discussed and agreed by Company General Counsel. A liability cap of 100% of the Contract Price has been agreed using LCP standard wording.

8.7 Summary

Based on the commercial evaluation **Cahill-Ganotec Joint Venture** is the commercially recommended Bidder.

The pricing model of the recommended Bidder includes fixed unit rates for Materials Cost and Equipment Cost and an estimate of the Manpower Cost for each Price Item. The summation of the as installed quantities, of the Materials Costs and Equipment Costs, for Price Items forms the fixed price for the Non Labour Component of the Price. The summation of the Manpower Cost associated with the as installed quantities of Price Items forms the Target Cost of Labour. PLA Labour, with the exception of Disallowed Items, will be reimbursable at cost based on labour equipment and materials sheets submitted by Contractor and approved by Company, the summation of which forms the Reimbursable Cost of Labour. Labour Overhead and Profit will be applied to the Reimbursable Cost of Labour on a sliding scale which varies based on the relationship to the Adjusted Target Cost of Labour. The Reimbursable Cost of Labour, up to the Adjusted Target Cost of Labour, will have a fixed markup (13%) with any Reimbursable Cost of Labour above the Adjusted Target Cost of Labour, subject to a decreasing OH&P rate as indicated in the below table.

Reimbursable Cost of Labour Overhead and Application of Overhead and Profit Banding	Overhead and Profit Multiplier
0 to ACTL	0.13
Greater than ACTL less than or equal to ACTLx1.17	0.07
Greater than ACTLx1.17 less than or equal to ACTLx1.34	0.03
Greater than ACTLx1.34 less than or equal to ACTLx1.51	0.00
Greater than ACTLx1.51 less than or equal to ACTLx1.68	-0.23
Greater than ACTLx1.68 less than or equal to ACTLx1.85	-0.56
Greater than ACTLx1.85 less than or equal to ACTLx2.02	-0.07
Greater than ACTLx2.02	-0.07

Based on the above application of OH&P, Reimbursable Cost of Labour will be twice the Adjusted Target Cost of Labour before Contractor’s OH&P earned, up to the Adjusted Target Cost of Labour, would be reduced to \$0.00.

To assist the recommended Bidder in remaining cash neutral during the execution of the Work, Company has agreed to prefund for labour on a monthly basis, based on monthly labour forecasts, with reconciliations at the end of each month to address under or over payments. The percentage of such prefunding may be reduced based upon the recommended Bidder’s PLA Labour productivity.

8.8 Detailed Bid Tabulation

See detailed bid tabulation attached in Appendix 4.

8.9 Proposed Incentive Scheme

Currently the Agreement only includes punitive mechanisms to marshal Contractor towards meeting schedule milestone dates and to efficiently use PLA Labour. **The early deliverables for this Work will be very challenging to achieve from a schedule perspective and are the most important milestones from a Company perspective.** The ability to achieve these already challenging milestones will be further complicated by the multiple interfaces with other Contractors working on Site, which if not managed effectively by Contractor, will increase the likelihood of schedule delay. Additionally, it will make it more difficult for the Contractor to maintain a high level of productivity from its PLA Labour force. As a result the risk of delay related claim is significant if the Contractor is not motivated to be flexible with its schedule and tightly in control of its labour during the execution of the Work. In order to focus the Contractor's attention toward achieving the milestone dates critical to Company while, at the same time, effectively and efficiently managing the use of PLA Labour and redirecting the Contractor's focus from the opportunity of additional profit through claim, it is recommended that Company, following award to the successful Bidder, introduce an incentive scheme, such as the one outlined below, focused on schedule performance and efficient use of PLA Labour which makes it more profitable for Contractor to cooperate than to argue for Change.

The incentive scheme should be based on hard dates and values specified by Company, which can only be modified at the sole discretion of Company and not by Contractor change request or claim include bonuses of a material value:

- 1) for the achievement of M-UN1-1 (Unit 1 complete), M-UN2-1 (Unit 2 complete) and M-GEN-1 (Units 1-4 Intake gates complete) by hard dates specified by Company.
- 2) a sliding scale bonus for completing the Work under, at or close to the Target Cost of Labour. In order to discourage change requests or claims for delay, such bonus should include a provision which reduces the value of the bonus by the value of each change request or claim for delay submitted by the Contractor.

9.0 TECHNICAL EVALUATION

The Technical Evaluation is included in Appendix 5.

10.0 HEALTH & SAFETY EVALUATION

The Health and Safety Evaluation is included in Appendix 6.

11.0 ENVIRONMENTAL EVALUATION

The Environmental Evaluation is included in Appendix 7.

12.0 QUALITY ASSURANCE EVALUATION

The Quality Evaluation is included in Appendix 8.

13.0 BENEFITS EVALUATION

The Provincial Benefits Evaluation is included in Appendix 9.

14.0 RISK MANAGEMENT EVALUATION (IF APPLICABLE)

The Risk Management Evaluation is included in Appendix 10.

15.0 ATTACHMENTS

Attachment 1 – Overall Scoring Matrix

Attachment 2 – Executive Summary

Attachment 3 – Bid Opening Record

Attachment 4 – Commercial Evaluation

Attachment 5 – Technical Evaluation

Attachment 6 – Health and Safety Evaluation

Attachment 7 – Environmental Evaluation

Attachment 8 – Quality Assurance Evaluation

Attachment 9 – Benefits Evaluation

Attachment 10 – Risk Management Evaluation

Attachment 11 – Interim Bid Evaluation and Short List Recommendation

Attachment 1
Overall Scoring Matrix

OVERALL SCORING MATRIX

CH0031 - Supply & Install Mechanical and Electrical Auxiliaries (MF)

NOTE: Each subsection is rated on a scale 1 - 10, then multiplied by the weighted value (weighting) for the item to calculate the item value.

SUMMARY OF PROPOSAL RESULTS

Criteria:	item wgtg	Black & McDonald Limited		Cahill-Ganotec Joint Venture	
		Rating 0-10	Item Value	Rating 0-10	Item Value
Points value of Section 1 Commercial	57.5%	8.2	47.2	10.0	57.5
NL Benefits	2.5%	5.5	1.4	8.5	2.1
TOTAL Commercial			48.5		59.6
Points value of Section 2 Technical	40%	7.8	31.4	8.0	32.1
OVERALL RATING			79.9		91.7

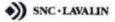
<i>Quality (must be = or > than 60% to Pass)</i>	Pass	Pass
<i>Health & Safety (must be = or > than 70% to Pass)</i>	Pass	Pass
<i>Environmental (must be = or > than 60% to Pass)</i>	Pass	Pass
<i>Risk (must be = or > than 60% to Pass)</i>	Pass	Pass

RANKING	2	1
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Overall Comments:

Attachment 2
Executive Summary

CH0031-001 - Mechanical and Electrical Auxiliaries		
<u>Basis of calculation</u>		
		Revised 3-MAY-2017
Note 1: <u>Escalation</u>		\$ -
1.1 Included in contract price	N/A	
Note 2: <u>Specified Growth</u>		\$ [REDACTED]
2.1 [REDACTED]		
2.2 [REDACTED]		
2.3 [REDACTED]		
Note 3: <u>Non-specified Growth</u>		\$ [REDACTED]
3.1 [REDACTED]		
Note 4: <u>Budget Transfers & Scope Changes</u>		\$ [REDACTED]
4.1 [REDACTED]		
4.2 [REDACTED]		
4.3 [REDACTED]		
4.4 [REDACTED]		
4.5 [REDACTED]		
4.6 [REDACTED]		
4.7 [REDACTED]		
4.8 [REDACTED]		



Project Cost Status
 PROJECT: 505573 : LOWER CHURCHILL PROJECT
 CLIENT: Nalcor Energy



Grouped by: C.P.; PO/Contract
 Period 070 From: 2017-03-30 To: 2017-04-26
 Report Setting: cost report JF
 Project Currency: CAD
 Report Currency: CAD at the rate of: 1.00000000

	Budget			Total Commitment	Outstanding Changes	Trends	Unawarded Scope (Unalloc. Budget)	Incurred this Period	Incurred to Date	Current Forecast	Forecast Variance (Curr-Prev)	Variance (Bud. - Fcst) (6=3-5)
	Original (1)	Sc.Ch.&Trans (2)	Revised (3=1+2)									
CH0031 - Mechanical and Electrical Auxiliaries (M)												
CH0031 - Mechanical and Electrical Auxiliaries (M (CAD))												
Sub Total for : CH0031 - Mechanical and Electrical Auxiliaries (M											0	0
Grand Total:											0	0

Attachment 3
Bid Opening Record



**BID OPENING RECORD
(Confidential)**

Project Name: Lower Churchill Project
Company: Muskrat Falls Corporation

Package No.: CH0031
Package Title: Supply and Install Mechanical and Electrical Auxiliaries (MF)

Bid Evaluation Plan is Approved: Yes No
Date Bid Evaluation Plan was Approved: - 22-Jan-2015

RFP Closing Date: 16-Jan-2015 RFP Closing Time: 16:00
Bid Opening Date: 19-Jan-2015 Bid Opening Time: 13:30

No.	Bidder Name	Bid Received (Date and Time)	Currency	Unevaluated Price	Remarks
1.	Black & McDonald Limited	16-Jan-2015 2:53 PM	CAD	\$257,600,000	
2.	Cahill-Ganotec Joint Venture	16-Jan-2015 3:20 PM	CAD	\$149,737,000	
3.	LASC Muskrat Falls Joint Venture	15-Jan-2015 10:30 AM	CAD	\$252,084,162.75	
4.					

Additional Comments:

Present at Opening			
Name	Title	Signature	Date
Philip Bursey	Contracts Lead		22-Jan-2015
Kim Ball	Contracts Coordinator		22-Jan-15
Jill Hawkins	Cost Controller		22-Jan-2015

Attachment 4
Commercial Evaluation

SUMMARY BID TAB

CIMFP Exhibit P-01820

No	PRICE ITEM DESCRIPTION	Black & McDonald Limited						Cahill-Ganotec Joint Venture					
		TOTAL LABOUR HOURS	LABOUR OH&P	COST OF LABOUR	MATERIALS	EQUIPMENT	TOTAL PRICE	TOTAL LABOUR HOURS	LABOUR OH&P	COST OF LABOUR	MATERIALS	EQUIPMENT	TOTAL PRICE
ST01	SUB-TOTAL INDIRECT COSTS (GENERAL)	230,878	3,688,651	24,591,006	94,148,680	4,611,769	127,040,106	13,102	153,987	1,184,517	39,873,545	4,864,998	46,077,047
ST02	SUB-TOTAL PIPING/MECHANICAL - DESIGN AND ENGINEERING	0	-	-	114,855	-	114,855	0	-	-	232,008	701	232,709
ST03	SUB-TOTAL PIPING/MECHANICAL - SUPPLY AND INSTALLATION	142,346	2,283,815	15,225,431	15,798,602	1,880,315	35,188,162	147,521	1,733,792	13,336,862	15,399,093	5,117,369	35,587,116
ST04	SUB-TOTAL HVAC SYSTEM - SUPPLY, INSTALLATION	38,979	636,639	4,244,262	4,196,270	6,134,639	15,211,810	89,790	1,055,282	8,117,556	10,555,677	3,720,727	23,449,242
ST05	SUB-TOTAL ELECTRICAL - DESIGN AND ENGINEERING	0	-	-	114,855	-	114,855	0	-	-	254,537	769	255,307
ST06	SUB-TOTAL ELECTRICAL - CONTRACTOR SUPPLIED - SUPPLY AND INSTALLATION	142,513	2,270,854	15,139,025	19,049,918	3,050,550	39,510,346	198,977	2,338,471	17,988,240	19,245,706	7,841,642	47,414,059
ST07	SUB-TOTAL ELECTRICAL - FREE ISSUED MATERIALS - ASSEMBLY AND INSTALLATION	25,116	400,207	2,668,047	915,313	537,618	4,521,185	50,090	588,690	4,528,385	641,465	1,078,563	6,837,102
ST08	SUB-TOTAL ARCHITECTURAL - SUPPLY & INSTALL	90,610	1,331,459	8,876,390	1,995,279	219,767	12,422,895	154,013	1,810,081	13,923,696	1,510,932	3,576,463	20,821,172
ST09	SUB-TOTAL DIESEL GENERATOR SYSTEM - SUPPLY AND INSTALLATION	1,512	24,311	162,073	398,858	20,434	605,676	1,458	17,137	131,822	588,387	149,202	886,547
ST10	SUB-TOTAL PIPING/MECHANICAL - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	4,046	65,632	437,544	209,924	107,248	820,347	8,835	103,835	798,730	107,862	188,039	1,198,466
ST11	SUB-TOTAL HVAC SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	1,000	17,220	114,800	94,485	-	226,505	1,595	18,744	144,188	76,234	34,116	273,283
ST12	SUB-TOTAL ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	15,211	242,377	1,615,849	276,808	255,713	2,390,748	16,054	188,678	1,451,371	1,158,963	344,595	3,143,607
ST13	SUB-TOTAL DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	429	6,898	45,985	4,097	11,373	68,353	881	10,359	79,683	25,594	20,887	136,523
ST14	TOTAL CONTRACT PRICE (pre-normalization)	692,639	10,968,062	73,120,412	137,317,945	16,829,426	238,235,845	682,316	8,019,056	61,685,049	89,670,003	26,938,072	186,312,180
ST15	Total Normalization	296,997	-	21,884,632	19,461,143	-	41,345,775	316,684	496,731	34,218,951	16,556,734	-	51,272,416
ST16	TOTAL NORMALIZED CONTRACT PRICE	989,636	10,968,062	95,005,043	156,779,089	16,829,426	279,581,620	999,000	8,515,787	95,904,000	106,226,737	26,938,072	237,584,596
ST17	Score / 10						8.2						10.0

[Handwritten Signature]
6-JUN-2017

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main table with columns: No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, QTY EST, QTY, LABOUR COMPONENT (PLA LABOUR HOURS, LABOUR COST, LABOUR OHP), NON LABOUR COMPONENT (MATERIAL COST, EQUIP. COST), TOTAL PRICE, and similar columns for a second section.

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, EST. QTY, LABOUR COMPONENT (PLA LABOUR, LABOUR COST, TOTAL LABOUR HOURS), NON LABOUR COMPONENT (MATERIAL COST, TOTAL EQUIP. COST, TOTAL EQUIP. COST), Delta, \$353,645.00, LABOUR COMPONENT (LABOUR COST, TOTAL LABOUR HOURS), NON LABOUR COMPONENT (MATERIAL COST, TOTAL EQUIP. COST, TOTAL EQUIP. COST), UNIT PRICE, and TOTAL PRICE. Includes sub-items for pipe, fittings, valves, and electrical components.

		Bios & Mosaik Limited FIXED PRICE TARGET COST OF LABOUR															Cahill-Ganotec Joint Venture FIXED PRICE TARGET COST OF LABOUR															
		LABOUR COMPONENT					NON LABOUR COMPONENT					Delta					LABOUR COMPONENT					NON LABOUR COMPONENT										
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY EST.	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (Excl)	COST OF LABOUR (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (Excl)	COST OF LABOUR (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE		
		0.11					NON LABOUR COMPONENT					Delta					0.11					NON LABOUR COMPONENT										
		A					B					C					D					E										
		F=A+B+C					G					H					I=H+G					J										
		K=L+M+N					O					P=O+K					Q															
428	3444.088	Pipe identification NPS 10	Linear meter	5	5	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
429	3444.089	Chem BW Sch STD NPS 12, Piping Specification CB11	ea	3	3	31.0	3,355.45	93.1	501.32	1,508.95	10,064.36	893.22	2,679.65	489.37	1,464.11	5,241.39	15,724.07	3	31.0	3,355.45	93.1	501.32	1,508.95	10,064.36	893.22	2,679.65	489.37	1,464.11	5,241.39	15,724.07		
430	3444.090	Flange Welding Neck 150RF Sch STD NPS 10 c/w hardware, Piping Specification CB11	ea	3	3	27.2	2,941.93	81.6	441.29	1,333.87	8,275.78	330.71	992.14	429.06	1,287.18	4,142.99	12,428.97	3	27.2	2,941.93	81.6	441.29	1,333.87	8,275.78	330.71	992.14	429.06	1,287.18	4,142.99	12,428.97		
431	3444.091	Weld NPS 12, Piping Specification CB11	ea	2	2	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
432	3444.092	Pipe identification NPS 12	Linear meter	3	3	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
433	3444.093	Pipe NPS 24 Sch STD Piping Specification CB11	ea	2	2	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
434	3444.094	Elbow 90 degrees BW Sch STD NPS 24, Piping Specification SB11	ea	2	2	90.0	9,720.63	270.0	1,459.44	2,618.88	15,459.25	1,128.89	2,257.78	1,419.00	2,838.00	13,735.96	27,473.93	2	90.0	9,720.63	270.0	1,459.44	2,618.88	15,459.25	1,128.89	2,257.78	1,419.00	2,838.00	13,735.96	27,473.93		
435	3444.095	Elbow 45 degrees BW Sch STD NPS 24, Piping Specification SB11	ea	2	2	90.0	9,720.63	270.0	1,459.44	2,618.88	15,459.25	1,128.89	2,257.78	1,419.00	2,838.00	13,735.96	27,473.93	2	90.0	9,720.63	270.0	1,459.44	2,618.88	15,459.25	1,128.89	2,257.78	1,419.00	2,838.00	13,735.96	27,473.93		
436	3444.096	Tree BW Sch STD NPS 24, Piping Specification SB11	ea	1	1	112.4	14,316.20	427.2	2,147.43	2,147.43	14,316.20	2,147.43	2,147.43	2,147.43	2,147.43	14,316.20	21,463.63	1	112.4	14,316.20	427.2	2,147.43	2,147.43	14,316.20	2,147.43	2,147.43	2,147.43	2,147.43	21,463.63			
437	3444.097	Victaulic Coupling NPS 24, Style W77	ea	1	1	4.5	485.34	4.5	72.80	72.80	485.34	0.00	0.00	0.00	0.00	0.00	0.00	1	4.5	485.34	4.5	72.80	72.80	485.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
438	3444.098	Victaulic Coupling NPS 24, Style W77	ea	1	1	4.5	485.34	4.5	72.80	72.80	485.34	0.00	0.00	0.00	0.00	0.00	0.00	1	4.5	485.34	4.5	72.80	72.80	485.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
439	3444.099	Weld NPS 24, Piping Specification CB11	ea	10	10	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
440	3444.100	Pipe identification NPS 24	Linear meter	43	43	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	43	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
441	3444.101	1" pipe, CS, 15 ASTM A106 Gr B, welds - PE	Linear meter	6	6	5.5	592.92	33.0	88.98	569.47	3,561.72	101.83	651.93	86.47	563.84	870.18	5,371.15	6	5.5	592.92	33.0	88.98	569.47	3,561.72	101.83	651.93	86.47	563.84	870.18	5,371.15		
442	3444.102	1" pipe, CS, 15 ASTM A106 Gr B, welds - PE	Linear meter	6	6	1.9	209.37	11.4	31.39	200.77	1,339.82	36.79	222.79	20.51	195.80	805.97	1,958.32	6	1.9	209.37	11.4	31.39	200.77	1,339.82	36.79	222.79	20.51	195.80	805.97	1,958.32		
443	3444.103	1" pipe, CS, 15 ASTM A106 Gr B, welds - PE	Linear meter	6	6	1.2	127.88	7.2	19.23	109.23	703.87	18.18	111.69	10.33	101.36	409.58	507.90	6	1.2	127.88	7.2	19.23	109.23	703.87	18.18	111.69	10.33	101.36	409.58	507.90		
444	3444.104	10" 90 elbow, LR, CS, STD, ASTM A234 WPB, welds - BE	ea	2	2	34.5	3,732.33	103.5	559.89	1,073.54	8,127.95	627.03	1,881.18	544.34	1,930.03	3,663.37	16,397.72	2	34.5	3,732.33	103.5	559.89	1,073.54	8,127.95	627.03	1,881.18	544.34	1,930.03	3,663.37	16,397.72		
445	3444.105	10" 90 elbow, LR, CS, STD, ASTM A234 WPB, welds - BE	ea	2	2	30.8	3,279.48	92.4	474.82	949.64	7,148.87	588.87	1,667.55	473.16	1,740.71	3,418.26	12,567.03	2	30.8	3,279.48	92.4	474.82	949.64	7,148.87	588.87	1,667.55	473.16	1,740.71	3,418.26	12,567.03		
446	3444.106	12" cap, CS, STD, ASTM A234 WPB, welds - BE	ea	2	2	41.4	4,473.55	124.2	670.87	1,341.34	10,054.98	832.99	2,304.78	1,304.76	2,609.54	12,664.52	2	41.4	4,473.55	124.2	670.87	1,341.34	10,054.98	832.99	2,304.78	1,304.76	2,609.54	12,664.52				
447	3444.107	12"x1" WOL, CS, STD, ASTM A234 WPB	ea	1	1	2.6	283.56	2.6	42.53	241.03	30.60	80.64	41.38	38.81	1.00	0.00	0.00	1	2.6	283.56	2.6	42.53	241.03	30.60	80.64	41.38	38.81	1.00	0.00	0.00		
448	3444.108	10"x2" SOL, FS, 3000#	ea	2	2	5.2	567.12	10.4	85.07	251.59	1,671.86	47.58	343.09	82.71	260.38	503.97	1,345.85	2	5.2	567.12	10.4	85.07	251.59	1,671.86	47.58	343.09	82.71	260.38	503.97	1,345.85		
449	3444.109	10"x1" SOL, FS, 3000#	ea	2	2	2.6	283.56	5.2	42.53	241.03	30.60	80.64	41.38	38.81	1.00	0.00	0.00	2	2.6	283.56	5.2	42.53	241.03	30.60	80.64	41.38	38.81	1.00	0.00	0.00		
450	3444.110	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	1.4	597.83	22.0	45.53	357.28	2,873.90	758.51	542.20	600.63	3,484.48	6.4	0.00	0.00	43	1.4	597.83	22.0	45.53	357.28	2,873.90	758.51	542.20	600.63	3,484.48	6.4	0.00	
451	3444.111	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
452	3444.112	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
453	3444.113	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
454	3444.114	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
455	3444.115	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
456	3444.116	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
457	3444.117	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
458	3444.118	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87	0.00	0.00	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.99	551.87
459	3444.119	12" pipe, SS, Sch 10S, ASTM A312 TP304, welds - BE	Linear meter	43	43	0.5	50.07	2.1	8.86	53.17	354.40	15.84	92.68	8.62	31.89	91.9																

Breck & McDonald Limited FIXED PRICE TARGET COST OF LABOUR															Dahill-Ganotec Joint Venture FIXED PRICE TARGET COST OF LABOUR																		
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	EST. QTY	EST. QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT												
						PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHSPP (per unit)	LABOUR OHSPP (per unit)	COST OF LABOUR (per unit)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHSPP (per unit)	LABOUR OHSPP (per unit)	COST OF LABOUR (per unit)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE				
510	3445.700	Check valve NPS 12, Valve Specification V0M2	ea	3	1	31.6	3.14	94.7	0.00	0.00	1,538.01	10,240.04	8,197.34	24,592.01	0.00	0.00	1,493.44	12,620.50	8,197.34	3.0	11.9	1,072.57	35.6	139.43	0.00	0.00	3,217.70	20,259.42	60,778.25	4,330.81	11,992.43	25,002.23	77,406.63
511	3445.710	Pipe painting NPS 12	Linear meter	5	5	1.4	7.2	135.08	0.00	0.00	101.76	678.46	7.07	55.36	0.00	0.00	861.74	163.10	375.52	5.0	0.0	0.00	2.7	0.00	0.00	0.00	154.60	773.00	1,113.13	155.63	185.73	928.63	
512	3445.720	Pipe NPS 12 Sch 40, Piping Specification CB11	m	9	9	9.5	102.08	89.1	151.44	1,341.16	8,207.74	5,005.05	4,594.44	149.21	1,142.89	1,831.80	15,486.24	9.0	3.5	217.24	21.6	30.61	0.00	0.00	0.00	0.00	63.42	12.06	70.30	50.32	82.05	410.26	
513	3445.740	Elbow 90 degree Long Radius Sch 40 NPS 16, Piping Specification SB11	ea	3	3	59.1	6,387.17	177.2	958.08	5,915.59	27,842.23	15,161.52	2,754.58	1,842.89	3,007.34	2,874.23	20,217.89	3.0	1.2	104.44	3.5	13.58	0.00	0.00	0.00	0.00	50.73	211.81	131.31	101.54	397.01	1,191.03	
514	3445.750	Flange Welding Neck 150RF Sch 40 NPS 16 c/w Hardware, Piping Specification CB11	ea	3	3	37.5	4,054.90	112.5	608.23	1,824.70	12,164.49	570.37	1,711.14	591.84	1,774.14	5,824.88	17,474.64	3.0	3.0	266.64	8.9	34.64	0.00	0.00	0.00	0.00	103.99	795.93	137.24	411.84	90.30	270.90	578.89
515	3445.760	Victaulic Coupling NPS 15, Style 231	ea	3	3	26.0	2,814.33	78.1	422.15	1,256.45	6,042.13	410.43	422.15	1,256.45	4,442.98	30,687.14	3.0	1.4	123.73	4.1	16.08	0.00	0.00	0.00	0.00	0.00	0.00	171.10	514.90	15,004.96	1,062.80	3,188.05	6,237.84
516	3445.770	Weld NPS 16, Piping Specification CB11	ea	12	12	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	12.0	12.0	1.72	0.0	224.4	0.00	0.00	0.00	0.00	2,096.15	10,739.65	278.32	3,139.95	461.25	5,510.06	2,092.50
517	3445.780	Pipe painting NPS 16	Linear meter	9	9	1.9	180.91	17.2	27.14	168.91	1,128.15	0.00	0.00	84.87	0.00	0.00	1,917.24	9.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	2,521.92	56.41	507.73	136.63	3,029.05	
518	3445.790	Pipe NPS 20 Sch 40, Piping Specification CB11	m	1	1	10.7	1,162.99	10.7	174.39	1,162.99	555.74	555.74	169.56	169.56	2,062.32	2,062.32	9.0	13.5	1,134.37	12.5	49.63	6.9	0.00	0.00	0.00	0.00	6.45	58.09	448.88	12.06	108.57	126.87	740.41
519	3445.800	Flange Welding Neck 150RF Sch 40 NPS 20 c/w Hardware, Piping Specification CB11	ea	2	2	49.8	5,391.17	99.7	808.68	1,517.35	10,782.34	790.68	1,581.31	786.27	1,572.55	37,776.77	15,551.54	2.0	3.3	288.44	6.6	38.80	0.00	0.00	0.00	0.00	0.00	354.37	354.37	1,134.71	317.63	1,974.14	4,740.41
520	3445.810	Weld NPS 20, Piping Specification CB11	ea	2	2	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.0	2.0	1.18	0.0	224.68	0.00	0.00	0.00	0.00	2,096.15	10,739.65	278.32	3,139.95	461.25	5,510.06	
521	3445.820	Check valve NPS 20, Valve Specification V0M1	ea	1	1	54.6	5,908.87	88.6	886.30	1,581.31	15,793.52	1,581.31	886.30	1,581.31	886.30	24,227.22	24,227.22	1.0	20.1	1,814.72	20.1	239.91	0.00	0.00	0.00	0.00	0.00	2,521.92	56.41	507.73	136.63	3,029.05	
522	3445.830	Pipe painting NPS 20	Linear meter	1	1	2.0	189.59	0.0	28.49	189.59	1,179.00	0.00	0.00	0.00	0.00	0.00	0.00	1.0	20.1	1,814.72	20.1	239.91	0.00	0.00	0.00	0.00	0.00	14,920.25	14,920.25	3,364.27	3,364.27	20,007.16	20,007.16
523	3445.840	Pipe NPS 24 Sch 40, Piping Specification CB11	m	3	3	12.4	1,302.10	36.1	195.32	1,302.10	585.95	1,308.31	699.74	2,099.23	2,099.23	7,161.20	3.0	3.0	267.50	8.9	44.79	0.00	0.00	0.00	0.00	0.00	0.00	802.78	292.83	878.48	123.84	365.53	717.00
524	3445.850	Reducing Tee Sch 40 NPS 24 x 16, Piping Specification CB11	ea	1	1	112.4	12,147.43	367.1	2,147.43	6,446.29	26,844.29	2,087.92	2,087.92	2,087.92	2,087.92	20,858.63	1.0	3.8	345.99	3.8	45.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	977.13	977.13	278.18	278.18	1,646.99
525	3445.860	Cap BW Sch 40 NPS 24, Piping Specification CB11	ea	1	1	57.1	6,174.50	57.1	926.18	6,174.50	451.99	451.99	900.51	900.51	8,453.18	1.0	2.0	181.81	2.0	23.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,039.70	1,039.70	800.41	1,039.48	5,095.48	
526	3445.870	Concentric Reducer BW Sch 40 NPS 24 x 20, Piping Specification CB11	ea	1	1	90.0	9,729.63	90.0	1,459.44	9,729.63	1,079.27	1,419.00	1,079.27	1,419.00	1,419.00	13,837.76	1.0	1.5	140.03	1.5	18.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,079.89	1,079.89	217.41	217.41	1,297.30
527	3445.880	Eccentric Reducer BW Sch 40 NPS 24 x 20, Piping Specification CB11	ea	10	10	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.0	10.0	1.60	0.0	180.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
528	3445.890	Pipe painting NPS 24	Linear meter	3	3	2.0	189.59	6.0	28.49	189.59	83.44	284.99	83.44	284.99	1,419.00	1,419.00	3.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
529	3445.900	Pipe identification NPS 24	Linear meter	3	3	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
530	3445.910	2" pipe, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	209.27	12.4	81.39	209.27	1,339.82	34.79	232.73	305.52	1,954.93	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
531	3445.920	1 1/2" SW elbow, 90, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	1.2	127.89	7.6	15.18	127.89	818.78	18.50	118.43	119.44	1,842.22	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
532	3445.930	1 1/2" SW elbow, 90, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	42.5	117.5	68.59	42.5	2,608.74	6,424.28	1,974.03	1,371.04	2,011.41	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
533	3445.940	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
534	3445.950	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
535	3445.960	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
536	3445.970	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
537	3445.980	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
538	3445.990	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
539	3446.000	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
540	3446.010	1 1/2" x 2" SW Tee, CS, 30 ASTM A106 Gr B, w/ends - PE	Added	0	0	3.9	27.2	2,041.39	26.8	441.29	825.78	370.04	1,110.13	429.06	1,287.18	0.00	0.00	0.															

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main data table with columns for Item No, Subcode, Price Item Description, Unit of Measure, Est. Qty, Labour Component (PLA, LABOUR COST, LABOUR OHS, LABOUR DSH, COST OF LABOUR, MAT. COST, MAT. TOTAL COST, EQUIP. COST, TOTAL EQUIP. COST, UNIT PRICE, TOTAL PRICE), Non Labour Component (Delta, \$333,645.00), and Dahill-Ganette Joint Venture (LABOUR COMPONENT, NON LABOUR COMPONENT, UNIT PRICE, TOTAL PRICE).

Table with columns for Item No, Subcode, Price Item Description, Unit of Measure, Qty, Est. Qty, P/A Labour Hours, Labour Cost, Total Labour Hours, Labour OHP, Labour OHP, Labour OHP, Cost of Labour, Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price, Est. Qty, P/A Labour Hours, Labour Cost, Total Labour Hours, Labour OHP, Labour OHP, Labour OHP, Cost of Labour, Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price. Includes sub-sections for Labour Component and Non Labour Component.

Main data table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, EST QTY, LABOUR COST, NON LABOUR COMPONENT, Delta, TOTAL PRICE, LABOUR COMPONENT, NON LABOUR COMPONENT, and TOTAL PRICE. Includes detailed breakdown of costs for various electrical and mechanical items.

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Black & McDonald Limited FIXED PRICE TARGET COST OF LABOUR															Cahill-Ganette Joint Venture FIXED PRICE TARGET COST OF LABOUR															
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	LQ EST QTY	EST QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT									
						PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR ONSHP (per unit)	LABOUR ONSHP (Est.)	COST OF LABOUR (Est.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR ONSHP (per unit)	LABOUR ONSHP (Est.)	COST OF LABOUR (Est.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE
1040	3440.026	Detail A77	ea	3	3	92.5	5,876.36	157.9	851.45	2,554.34	11,782.45	4,426.77	13,209.22	627.86	2,483.58	11,782.45	35,347.34	3.0	6.7	5,936.08	197.2	772.08	2,318.24	17,477.24	6,949.94	20,449.82	2,794.97	8,844.92	16,658.00	49,368.23
1041	3440.027	Detail A78	ea	3	3	92.5	5,876.36	157.9	851.45	2,554.34	11,782.45	4,426.77	13,209.22	627.86	2,483.58	11,782.45	35,347.34	3.0	6.7	5,936.08	197.2	772.08	2,318.24	17,477.24	6,949.94	20,449.82	2,794.97	8,844.92	16,658.00	49,368.23
1042	3440.028	Detail A79	ea	3	3	92.5	5,876.36	157.9	851.45	2,554.34	11,782.45	4,426.77	13,209.22	627.86	2,483.58	11,782.45	35,347.34	3.0	6.7	5,936.08	197.2	772.08	2,318.24	17,477.24	6,949.94	20,449.82	2,794.97	8,844.92	16,658.00	49,368.23
1043	3440.029	Detail A710	ea	3	3	92.5	5,876.36	157.9	851.45	2,554.34	11,782.45	4,426.77	13,209.22	627.86	2,483.58	11,782.45	35,347.34	3.0	6.7	5,936.08	197.2	772.08	2,318.24	17,477.24	6,949.94	20,449.82	2,794.97	8,844.92	16,658.00	49,368.23
1043.1	Added	Detail A711 (No Spec, No Drawings)	ea	0	0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1043.2	Added	Detail A712 (No Spec, No Drawings)	ea	0	0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1044	3440.030	Sign support	ea	3	3	17.5	1,890.40	52.4	283.54	850.48	3,071.19	1,024.47	4,095.66	275.70	822.10	3,071.19	10,422.37	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1045	3440.031	5-C50-07	ea	3	3	17.5	1,890.40	52.4	283.54	850.48	3,071.19	1,024.47	4,095.66	275.70	822.10	3,071.19	10,422.37	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1046	3440.032	5-C50-12	ea	2	2	17.5	1,890.40	35.0	283.54	567.12	4,388.13	1,934.48	6,322.61	275.70	551.40	4,388.13	8,776.27	2.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1047	3440.033	5-C51-06	ea	3	3	4.4	472.60	13.1	70.89	212.67	1,417.80	2,520.72	3,938.52	275.70	88.93	3,938.52	11,996.11	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1048	3440.034	5-C51-07	ea	3	3	4.4	472.60	13.1	70.89	212.67	1,417.80	2,520.72	3,938.52	275.70	88.93	3,938.52	11,996.11	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1049	3440.035	5-C51-09	ea	3	3	4.4	472.60	13.1	70.89	212.67	1,417.80	2,520.72	3,938.52	275.70	88.93	3,938.52	11,996.11	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1050	3440.036	5-C51-01	ea	6	6	15.3	1,054.10	31.8	248.11	1,488.69	5,924.58	91.94	6,016.52	241.24	1,447.43	5,924.58	12,227.80	6.0	35.5	2,210.66	97.8	2,210.66	603.84	1,889.99	695.33	1,889.99	3,779.98	11,619.51		
1051	3440.037	5-C51-02	ea	6	6	15.3	1,054.10	31.8	248.11	1,488.69	5,924.58	91.94	6,016.52	241.24	1,447.43	5,924.58	12,227.80	6.0	35.5	2,210.66	97.8	2,210.66	603.84	1,889.99	695.33	1,889.99	3,779.98	11,619.51		
1052	3440.038	5-C51-03	ea	4	4	15.3	1,054.10	21.2	248.11	982.48	4,276.38	107.31	4,383.69	241.24	1,206.19	4,276.38	8,659.87	4.0	8.7	874.78	37.7	113.72	874.78	44.92	44.92	214.63	1,248.05	11,619.51		
1053	3440.039	5-C51-04	ea	3	3	15.3	1,054.10	15.3	248.11	744.34	3,160.79	91.94	3,252.73	241.24	1,206.19	3,252.73	9,513.52	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1054	3440.040	5-D51-02	ea	4	4	19.7	2,126.69	79.7	319.00	1,750.03	8,106.79	301.09	8,407.88	241.24	1,206.19	8,407.88	17,614.77	4.0	8.7	874.78	37.7	113.72	874.78	44.92	44.92	214.63	1,248.05	11,619.51		
1055	3440.041	5-D51-02	ea	38	38	21.8	2,362.99	830.2	354.45	13,489.07	89,793.78	470.64	90,264.42	241.24	1,206.19	90,264.42	184,528.84	38.0	25.7	2,281.44	95.0	2,281.44	950.00	2,945.56	1,170.32	86,504.79	2,788.57	11,619.51		
1056	3440.042	5-D51-02	ea	38	38	21.8	2,362.99	830.2	354.45	13,489.07	89,793.78	470.64	90,264.42	241.24	1,206.19	90,264.42	184,528.84	38.0	25.7	2,281.44	95.0	2,281.44	950.00	2,945.56	1,170.32	86,504.79	2,788.57	11,619.51		
1057	3440.043	5-D51-02	ea	38	38	21.8	2,362.99	830.2	354.45	13,489.07	89,793.78	470.64	90,264.42	241.24	1,206.19	90,264.42	184,528.84	38.0	25.7	2,281.44	95.0	2,281.44	950.00	2,945.56	1,170.32	86,504.79	2,788.57	11,619.51		
1058	3440.044	5-D50-01	ea	3	3	19.7	2,126.69	79.7	319.00	1,750.03	8,106.79	301.09	8,407.88	241.24	1,206.19	8,407.88	17,614.77	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1059	3440.045	5-E50-04	ea	3	3	15.3	1,054.10	45.9	248.11	744.34	3,160.79	91.94	3,252.73	241.24	1,206.19	3,252.73	9,513.52	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1060	3440.046	5-E50-06	ea	3	3	15.3	1,054.10	45.9	248.11	744.34	3,160.79	91.94	3,252.73	241.24	1,206.19	3,252.73	9,513.52	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1061	3440.047	5-E50-07	ea	3	3	15.3	1,054.10	45.9	248.11	744.34	3,160.79	91.94	3,252.73	241.24	1,206.19	3,252.73	9,513.52	3.0	22.1	1,956.33	66.2	259.52	778.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1062	3440.048	5-E50-08	ea	16	16	15.3	1,054.10	244.7	248.11	3,999.88	26,659.53	448.31	27,108.19	241.24	1,206.19	27,108.19	54,216.38	16.0	29.7	2,327.55	41.9	302.58	4,841.30	1,079.21	17,267.40	764.28	12,228.48	4,473.82	11,619.51	
1063	3440.049	5-E51-03	ea	1	1	10.9	1,818.50	10.5	177.22	1,995.72	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	1.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1064	3440.050	5-E51-04	ea	1	1	10.9	1,818.50	10.5	177.22	1,995.72	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	1.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1065	3440.051	5-E51-06	ea	6	6	10.9	1,818.50	65.5	1,172.22	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	6.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29			
1066	3440.052	5-E51-07	ea	6	6	10.9	1,818.50	65.5	1,172.22	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	6.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29			
1067	3440.053	5-E51-08	ea	1	1	10.9	1,818.50	10.5	177.22	1,995.72	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	1.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1068	3440.054	5-E51-11	ea	1	1	10.9	1,818.50	10.5	177.22	1,995.72	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	1.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1069	3440.055	5-E51-13	ea	1	1	10.9	1,818.50	10.5	177.22	1,995.72	11,811.50	263.51	12,075.23	177.22	1,995.72	12,075.23	37,150.46	1.0	33.3	2,500.33	64.6	283.54	788.57	1,568.45	432.09	1,568.45	3,244.10	9,732.29		
1070	3440.056	5-E52-04	ea	3	3	15.3	1,054.10	45.9	248.11	744.34	3,160.79	91.94	3,252.73	241.24	1,206.19	3,252.73	9,513.52	3.0	22.1	1,956.33	66.2	259.52</								

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main bid tabulation table with columns for No, Subcode, Price Item Description, Unit of Measure, Est. Qty, Labour Component, Non Labour Component, Delta, and Total Price. Includes sub-totals for Electrical - Supply and Installation, Electrical - Design and Engineering, and Electrical - Contractor Supplied - Supply and Installation.

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

		Black & McDonald Limited FIXED PRICE TARGET COST OF LABOUR																		Cahill-Ganotec Joint Venture FIXED PRICE TARGET COST OF LABOUR																	
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	EST. QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					UNIT PRICE	TOTAL PRICE	LABOUR COMPONENT					NON LABOUR COMPONENT					UNIT PRICE	TOTAL PRICE									
					PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O&HP (per unit)	LABOUR O&HP (Excl)	COST OF LABOUR (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST			PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O&HP (per unit)	LABOUR O&HP (Excl)	COST OF LABOUR (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST											
1329	3340.160	Uninterruptible Power Supply (UPS) Distribution Switchboard, 225 A, 120 Vac, single phase, 60 Hz	ea	2	48.3	5,130.86	96.6	769.63	1,539.25	10,261.72	41,003.23	82,006.45	1,033.88	2,057.76	47,937.50	95,875.15	2.0	57.0	5,233.44	115.8	680.35	1,360.69	16,666.88	24,266.70	48,533.81	6,115.45	11,230.90	36,295.91	72,591.86								
1329a	Added	UPS Panelboard 100A 120 Vac for operation on 120 Vac 2 W system NEMA 12	ea	0	5	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.0	25.2	2,280.51	125.13	296.47	1,481.34	11,402.65	1,121.70	5,008.81	761.80	3,808.98	4,460.34	22,302.79								
1330	3000.021	Heavy Duty Safety Switch, 600 V, three phase, unfused, visible blade, NEMA 12 enclosure, size as follows:	ea	0	0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.0	25.2	2,280.51	125.13	296.47	1,481.34	11,402.65	1,121.70	5,008.81	761.80	3,808.98	4,460.34	22,302.79								
1330	3000.021	30 Amp	ea	156	156	4.0	427.57	627.9	64.14	16,905.18	65,701.18	358.22	95,882.41	86.19	11,440.45	938.08	144,029.21	156.0	7.5	677.82	1,109.6	88.12	11,746.28	105,740.0	286.71	44,726.64	217.02	33,935.10	1,256.67	198,067.98							
1331	3000.022	60 Amp	ea	5	5	5.9	598.60	878.9	89.79	4,483.95	17,901.18	358.22	19,585.13	1,206.15	2,393.96	120.62	6,040.73	5.0	8.2	737.53	46.8	95.88	479.39	1,874.65	314.43	1,181.88	1,848.48	6,022.39									
1332	3000.023	120 Amp	ea	14	14	8.1	855.14	1,217.7	128.27	1,795.86	11,972.01	600.26	7,841.04	172.31	1,715.99	24,023.89	14.0	8.8	795.56	123.2	104.42	1,447.62	1,137.86	438.64	6,140.93	275.28	3,859.89	5,121.90	22,580.60								
1333	3000.024	200 Amp	ea	10	10	10.5	1,111.69	1,614.7	164.75	1,667.53	11,116.86	835.39	8,353.85	224.01	2,240.07	23,378.32	10.0	10.8	920.25	201.8	129.63	1,159.31	9,302.53	1,099.69	7,094.66	399.11	3,591.05	2,108.43	21,084.51								
1334	3000.025	400 Amp	ea	4	4	15.3	1,994.39	2,842.7	284.27	1,624.77	9,737.58	1,309.58	4,649.09	327.40	1,309.58	16,761.11	4.0	26.4	2,385.20	195.3	310.08	1,108.30	6,108.30	1,786.79	3,741.17	920.38	1,947.11	5,402.31	21,009.42								
1335	3000.026	30 Amp	ea	62	62	4.0	427.57	249.6	64.14	3,976.42	26,509.44	723.02	44,827.27	86.19	5,341.72	1,300.88	80,654.85	62.0	8.4	761.44	522.2	98.99	6,137.22	39,296.42	306.55	19,006.33	1,806.80	1,114,649.59									
1336	3000.027	60 Amp	ea	3	3	5.8	598.60	878.9	89.79	2,990.80	12,567.24	358.22	15,625.26	1,206.15	2,393.96	120.62	6,040.73	1.0	8.4	762.40	4.4	99.12	479.39	1,874.65	314.43	1,181.88	1,848.48	6,022.39									
1337	3000.028	100 Amp	ea	2	2	11.5	1,539.25	219.0	219.00	1,539.25	219.00	1,539.25	219.00	1,539.25	219.00	1,539.25	219.00	11.5	9.5	856.76	19.0	111.38	222.78	1,713.92	1,545.39	3,090.78	512.47	1,024.94	3,026.00								
1338	3000.029	200 Amp	ea	2	2	20.9	2,223.37	41.9	333.51	4,607.81	3,073.87	6,145.94	448.01	6,077.86	9,242.47	2.0	11.3	1,024.51	22.7	133.19	3,049.01	2,243.69	5,427.30	696.51	1,393.07	4,117.85	8,235.70										
1339	3000.030	400 Amp	ea	2	2	20.9	2,223.37	41.9	333.51	4,607.81	3,073.87	6,145.94	448.01	6,077.86	9,242.47	2.0	11.3	1,024.51	22.7	133.19	3,049.01	2,243.69	5,427.30	696.51	1,393.07	4,117.85	8,235.70										
1340	3000.031	Combination magnetic motor starter and visible blade disconnect, NEMA size 1, with electronic overload, NEMA 12 enclosure	ea	3	3	8.4	885.35	25.1	133.40	400.21	2,648.08	1,837.26	5,511.79	179.21	531.62	3,039.32	11,617.67	3.0	13.9	1,259.26	41.8	163.70	3,777.78	621.05	1,119.36	2,771.56	4,117.85	13,180.21									
1341	3000.032	Combination magnetic motor starter and visible blade disconnect, NEMA size 1, with electronic overload, NEMA 4X enclosure	ea	12	12	21.7	2,308.89	260.8	346.33	4,156.60	2,704.12	32,448.43	1,530.47	5,582.95	8,895.02	12.0	15.9	1,529.26	41.8	163.70	3,777.78	621.05	1,119.36	2,771.56	4,117.85	13,180.21											
1342	3000.033	Splitter box, 400 Amp, 600 V, three phase, three wire, NEMA 4X enclosure	ea	2	2	9.7	1,026.17	19.3	153.93	307.85	2,052.34	3,437.50	6,874.99	206.78	413.55	4,824.37	5,648.74	2.0	14.7	1,330.89	28.4	173.02	845.03	2,611.77	2,972.16	5,844.33	911.15	1,822.30	5,827.22	60,553.90							
1343	3000.034	Industrial type electric Blower Unit Heater, 300 V, three phase, complete with built in thermostat and controls, heating capacity as follows:	ea	0	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00								
1344	3000.035	2.0 kW	ea	8	8	4.0	513.09	41.5	76.96	892.87	4,617.77	899.14	8,096.90	103.39	930.45	14,297.23	8.0	8.2	744.77	74.1	96.82	871.38	6,702.95	1,900.55	17,015.08	575.78	5,182.05	3,407.04	30,671.49								
1345	3000.036	3.0 kW	ea	13	13	4.8	513.09	58.0	76.96	933.55	6,573.03	1,082.57	12,990.86	103.39	1,240.06	21,904.96	13.0	8.4	762.40	8.4	99.12	1,288.60	2,365.15	30,746.95	655.30	8,519.71	3,882.12	50,467.60									
1346	3000.037	5.0 kW	ea	21	21	5.8	598.60	118.9	89.79	1,885.99	15,218.77	2,726.64	15,218.77	120.62	1,524.07	32,227.97	21.0	8.8	781.10	181.4	101.54	1,015.44	9,955.23	1,040.00	12,580.75	4,871.95	2,391.64	28,699.73									
1347	3000.038	7.5 kW	ea	37	37	12.9	1,368.23	176.6	102.62	3,368.23	27,614.47	3,315.65	30,930.12	120.62	1,524.07	32,227.97	37.0	9.2	829.42	120.1	127.47	1,274.65	2,095.46	27,341.44	639.23	1,746.63	2,095.46	27,341.44	639.23	1,746.63							
1348	3000.039	10 kW	ea	11	11	6.4	684.11	70.9	102.62	1,128.75	7,525.26	1,550.63	17,055.98	175.80	1,516.36	24,752.22	11.0	10.3	930.85	133.1	121.01	1,331.14	10,239.50	1,135.31	12,488.40	447.33	4,920.67	2,334.52	28,776.70								
1349	3000.040	15 kW	ea	13	13	16.1	1,720.29	209.3	245.54	3,973.07	32,334.73	3,973.07	36,307.80	134.83	4,480.15	51,940.64	13.0	12.2	1,111.63	159.9	144.51	1,878.66	14,481.21	1,276.03	16,588.34	518.15	6,735.91	3,050.32	39,654.12								
1350	3000.041	Explosion-proof electric Blower Unit Heater, 3.5 kW, 600 V, three phase, complete with built in thermostat and controls	ea	8	8	9.7	1,026.17	77.3	153.93	307.85	2,052.34	3,437.50	6,874.99	206.78	413.55	4,824.37	5,648.74	2.0	14.7	1,330.89	28.4	173.02	845.03	2,611.77	2,972.16	5,844.33	911.15	1,822.30	5,827.22	60,553.90							
1351	3000.042	Architectural sloped top baseboard electric heater, 2.5 kW, 208 V, single phase, with low-voltage relay	ea	8	8	3.2	342.06	25.8	51.31	410.47	2,736.46	330.30	2,642.36	68.93	551.40	6,340.69	8.0	1.7	149.88	13.3	19.48	153.87	1,199.03	236.45	1,891.60	82.83	652.42	488.84	3,909.13								
1352	3000.043	Connector heater, commercial type with sloped top, 5 kW, 600 V, three phase, with low-voltage relay	ea	34	34	9.7	1,026.17	128.4	153.93	5,233.49	34,889.85	753.95	25,566.43	206.78	7,030.39	21,388.63	72,720.14	34.0	5.8	523.10	196.7	68.00	3,312.10	17,785.36	626.45	21,299.20	249.06	8,647.51	1,456.60	49,864.57							
1353	3000.044	Forced-air heater, commercial type, 2.5 kW, 208 V, single phase, with low-voltage relay	ea	11	11	6.4	684.11	70.9	102.62	1,128.75	7,525.26	1,550.63	17,055.98	175.80	1,516.36	24,752.22	11.0	10.3	930.85	133.1	121.01	1,331.14	10,239.50	1,135.31	12,488.40	447.33	4,920.67	2,334.52	28,776.70								
1354	3000.045	Forced-air heater, commercial type, 5.0 kW, 600 V, three phase, with low-voltage relay	ea	4	4	9.7	1,026.17	128.4	153.93	615.70	4,104.99	998.75	3,995.01	206.78	827.10	2,385.63	9,540.50	4.0	5.2	474.13	21.0	61.64	245.55	1,805.93	839.90	3,359.59	280.52	1,122.08	1,658.18	6,624.74							
1355	3000.046	Electric infrared radiant heater, industrial type, NEMA 4X construction, 10 kW, 600 V, three phase, without controls	ea	28	28	12.9	1,368.23	196.6	205.23	5,765.56	38,310.42	997.65	27,934.19	275.70	7,719.64	2,846.81	79,718.82	28.0	14.4	1,299.20	402.4	168.90	4,729.08	36,377.97	2,345.79	65,882.24	777.60	21,772.79	4,591.89	128,561.68							
1356	3000.047	Power outlet - interlocked receptacle and unfused switch, 600 V, three phase, three wire, NEMA 12 enclosure, size as follows:	ea	4	4	4.8	513.09	19.3	76.96	307.85	2,052.34	1,236.53	4,946.11	103.39	413.55	1,929.97	7,719.84	4.0	9.5	853.99	37.8	111.03	844.07	3,415.97	1,167.80	4,608.34	431.71	1,742.83	2,568.04	10,272.14							
1357	3000.048	60 Amp	ea	38	38	6.4	684.11	244.7	102.62	3,809.44	25,996.36	1,319.62	50,145.75	137.85	5,238.33	22,421.21	85,276.88	38.0	10.0	904.06	380.0	117.53	4,466.04	34,384.35	1,243.34	47,245.94	462.78	17,585.75	2,727.77	109,652.90							
1358	3000.049	30 Amp	ea	4	4	4.8	513.09	19.3	76.96	307.85	2,																										

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main data table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, QTY, EST. QTY, LABOUR COST, MATERIAL COST, TOTAL PRICE, etc. Includes detailed breakdowns for various electrical components and cable types.

COMMERCIAL BID TABULATION
COMPANY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Black & McDonald Limited FIXED PRICE TARGET COST OF LABOUR															Cahill-Ganone Joint Venture FIXED PRICE TARGET COST OF LABOUR														
No.	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT									
					PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit) B=C*%	LABOUR OHSAP (per unit) D=C*%+E	COST OF LABOUR (per unit) F=A+B+C	MAT. COST (per unit) G	MAT. TOTAL COST H=G+I	EQUIP. COST (per unit) J	TOTAL EQUIP. COST K=J+L	UNIT PRICE M=N+O+P+Q	TOTAL PRICE R=S+T+U+V	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit) B=C*%	LABOUR OHSAP (per unit) D=C*%+E	COST OF LABOUR (per unit) F=A+B+C	MAT. COST (per unit) G	MAT. TOTAL COST H=G+I	EQUIP. COST (per unit) J	TOTAL EQUIP. COST K=J+L	UNIT PRICE M=N+O+P+Q	TOTAL PRICE R=S+T+U+V
1494	3000.180	4P # 18 AWG	m	700	700	0.2	17.10	112.7	2.57	1,795.80	11,972.01	6.37	4,460.14	2,412.39	20,640.33	700.0	0.3	24.50	190.0	3.24	2,271.36	17,472.00	7.23	5,098.00	7.32	5,123.44	42.75	29,924.85	
1495	3000.186	5P # 18 AWG	m	100	100	0.2	20.52	19.3	3.08	307.85	2,092.34	8.22	821.59	414	3,995.84	100.0	0.3	22.18	75.0	2.88	2,883.34	2,218.00	9.14	916.36	7.06	706.24	41.29	4,128.94	
1495a	Added	2P # 18 AWG	m	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1495b	Added	2P # 18 AWG	m	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
		Armoured Control and Instrumentation Cable (ACIC) 600 V Terminations including Glands and Terminations kits, number of pairs/trunks and conductor sizes as follows:		0.00			0.00			0.00			0.00		0.00						0.00			0.00			0.00		
1496	3000.187	2P # 16 AWG	ea	358	358	2.7	290.75	979.8	43.67	15,513.27	104,088.04	51.97	18,608.32	58.59	20,972.99	358.0	4.7	428.86	1,998.3	55.75	19,959.31	153,533.17	30.54	10,940.08	106.94	38,285.08	622.12	222,717.63	
1497	3000.188	4P # 16 AWG	ea	50	50	4.7	455.98	233.5	74.40	3,719.87	34,799.10	93.94	4,697.09	99.94	7,642.26	50.0	8.9	400.98	441.0	104.13	5,268.16	40,884.90	49.00	2,453.12	198.12	9,905.94	1,132.29	57,614.84	
1498	3000.189	2T # 16 AWG	ea	32	32	3.7	393.37	118.5	59.00	1,888.18	12,587.71	70.82	2,266.15	79.24	2,536.45	32.0	6.5	583.13	206.4	75.81	2,426.82	18,608.12	34.93	1,117.37	244.07	4,510.27	87.99	26,813.88	
1499	3000.190	4T # 16 AWG	ea	8	8	6.6	701.22	92.8	105.18	841.43	5,609.74	131.64	1,130.38	141.30	1,079.34	8.0	9.4	851.39	75.1	110.68	885.44	6,811.68	57.39	459.11	211.64	1,693.14	1,231.10	9,948.77	
1500	3000.192	3P # 22 AWG	ea	16	16	3.7	393.37	92.2	59.00	1,888.18	12,587.71	70.82	2,266.15	79.24	2,536.45	16.0	7.1	641.88	118.6	83.44	1,335.11	10,270.08	39.63	2,541.24	158.83	2,541.24	923.78	14,780.53	
1500a	Added	4P # 20 AWG	ea	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1501	3000.192	4P # 18 AWG	ea	38	38	4.7	495.98	177.4	74.40	2,827.10	18,847.36	89.67	3,407.34	95.94	3,797.79	38.0	4.5	404.71	62.97	52.61	3,850.98	27.94	391.41	100.74	1,410.39	988.09	8,204.95		
1502	3000.193	6P # 18 AWG	ea	6	6	6.6	701.22	99.6	105.18	631.10	4,207.31	131.54	789.85	141.30	847.79	1.0	12.1	1,096.59	72.8	142.84	855.34	30,333.62	46.40	1,763.24	195.89	7,416.30	1,138.17	43,250.59	
1502a	Added	6P # 18 AWG	ea	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1502b	Added	2P # 22 AWG	ea	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
		Armoured CAT5 ethernet cable, 4 twisted pairs of 23 AWG copper conductors with polyolefin insulation, overall shielded, PVC outer jacket, interlocking aluminum armour, and low temperature (-40°C) PVC outer jacket (yellow or blue in colour as applicable to indicate data or telephone cable)	m	15,000	15,000	0.2	20.52	2898.0	3.08	46,177.74	307,851.59	8.75	131,276.21	4.34	82,032.84	35.49	15.67	2,766.4	2.17	33,511.01	350,100.05	66.82	1,002,354.30	17.37	260,576.98	103.04	1,545,544.44		
1504	3000.195	Armoured CAT5 ethernet cable, 4 twisted pairs of 23 AWG terminations	ea	822	822	2.5	265.09	2091.1	39.76	32,686.14	217,907.82	227.89	187,323.89	53.47	43,008.91	388.18	8.1	283.16	2,574.6	36.81	80,358.93	232,796.37	27.83	22,878.81	70.09	57,815.02	417.89	343,508.53	
1505	3000.196	Low voltage control cable, CSA type LV7, 300 V, 4C 18 AWG copper conductors with PVC insulation, overall shield, unarmoured, PVC outer jacket (grey in colour), to CSA C22.2 No 35.	m	300	300	0.0	2.80	7.9	0.42	129.22	841.44	0.97	290.23	0.57	189.34	4.79	0.6	50.02	166.0	6.50	1,950.92	15,007.00	0.89	268.20	11.94	3,580.90	69.38	20,807.10	
1505a	Added	2C # 22 Shielded LV7 PVC Outer Jacket 300 V	m	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1505b	Added	4C # 22 Shielded LV7 PVC Outer Jacket 300 V	m	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1506	3000.197	Low voltage control cable, CSA type LV7, 300 V, 4C 18 AWG terminations	ea	36	36	2.8	218.79	72.5	32.07	1,192.44	7,696.29	1,725.52	62,118.73	43.68	1,550.82	7,520.28	36.0	13.6	1,228.50	489.2	159.70	5,749.36	44,223.84	972.84	35,238.09	293.98	10,983.11	2,661.01	95,996.40
1506a	Added	4C # 22 Shielded LV7 PVC Outer Jacket 300 V Terminations	ea	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1506b	Added	4C # 22 Shielded LV7 PVC Outer Jacket 300 V Terminations	ea	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1507	3000.198	Fiber Optical OM3 multi-mode cable, 50/125 um core/cladding, 12 x 800 um tight buffered cables, interlocking steel armour, FT-4 PVC outer jacket (orange in colour).	m	4,000	4,000	0.2	25.65	566.0	3.85	15,392.58	102,617.20	15.54	62,169.74	5.37	20,677.61	50.31	2.00	1,922.88	850.09	249.99	8,997.94	76,907.22	117.35	4,709.96	475.58	19,027.51	2,785.94	10,537.89	
1507a	Added	Removal 12C OM3 FT-4 PVC outer jacket Orange in colour	m	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1508	3000.199	Fiber Optical OM3 multi-mode cable Terminations	ea	36	36	2.8	218.79	72.5	32.07	1,192.44	7,696.29	1,725.52	62,118.73	43.68	1,550.82	7,520.28	36.0	13.6	1,228.50	489.2	159.70	5,749.36	44,223.84	972.84	35,238.09	293.98	10,983.11	2,661.01	95,996.40
1508a	Added	Removal 12C OM3 FT-4 PVC outer jacket Orange in colour - Terminations	ea	0	0	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1509	3290.020	Instake MCC Copper Busway assembly (between 3290-MCC-82-A001/8001), low impedance compact type, totally enclosed, sprinker-proof, 1200 A, 500 V, 3 phase, 3 wire, dedicated internal ground bus	each	1	1	346.2	36,771.16	346.2	5,515.67	5,515.67	36,771.16	60,980.49	60,980.49	7,409.48	7,409.48	110,676.80	1.0	731.7	66,148.43	711.7	8,599.04	8,599.04	65,148.43	61,992.51	61,992.51	27,805.28	27,805.28	164,043.28	
1510	3000.200	Copper Busway assembly (between 3433-SWG-82-A002 and 3440-SWG-82-0001), low impedance compact type, totally enclosed, sprinker-proof, 1500 A, 500 V, 3 phase, 3 wire, dedicated internal ground bus	each	1	1	471.7	50,111.40	471.7	7,516.71	7,516.71	50,111.40	13,813.83	13,813.83	10,097.57	10,097.57	81,557.51	1.0	218.5	19,576.51	218.5	2,544.95	2,544.95	19,576.51	10,757.00	10,757.00	6,786.42	6,786.42	35,644.88	
1511	3000.201	Copper Busway assembly (between 3433-SWG-82-0001 and 3440-SWG-82-0001), low impedance compact type, totally enclosed, sprinker-proof, 1600 A, 500 V, 3 phase, 3 wire, dedicated internal ground bus	each	1	1	471.7	50,111.40	471.7	7,516.71	7,516.71	50,111.40	35,954.95	35,954.95	10,097.57	10,097.57	103,682.63	1.0	426.6	38,567.99	426.6	5,013.84	5,013.84	38,567.99	34,100.80	34,100.80	15,929.42	15,929.42	93,612.05	
1512	3000.202	Copper Busway assembly (between 3440-SWG-82-0001 and 3440-T-81-0001), low impedance compact type, totally enclosed, sprinker-proof, 1500 A, 500 V, 3 phase, 3 wire, dedicated internal ground bus	each	1	1	471.7	50,111.40	471.7	7,516.71	7,516.71	50,111.40	10,375.35	10,375.35	10,097.57	10,097.57	78,101.03	1.0	130.4	11,782.20	130.4	1,531.99	1,531.99	11,782.20	7,112.92	7,112.92	4,203.35	4,203.35	24,641.46	
1513	3433.030	Copper Busway assembly (between 3433-SWG-82-A001/A002), low impedance compact type, totally enclosed, sprinker-proof, 3200 A, 500 V, 3 phase, 3 wire, dedicated internal ground bus	each	1	1	730.9	77,647.01	730.9	11,647.05	11,647.05	77,647.01	69,739.17	69,739.17	15,646.06	15,646.06	174,679.29	1.0	701.9	63,454.18	701.9	8,249.04	8,249.04	63,454.18	67,820.09	67,820.09	28,566.60	28,566.60	168,089.91	
1514	3433.040	Copper Busway assembly (between 3433-SWG-82-0001/8002), low impedance compact type, totally enclosed, sprinker-proof, 3200 A, 500 V, 3 phase, 3 wire, dedicated internal ground bus	each	1	1	730.9	77,647.01	730.9	11,647.05	11,647.05	77,647.01	72,851.37	72,851.37	15,646.06	15,646.06	177,791.49	1.0	716.9	64,810.02	716.9	8,425.30	8,425.30	64,810.02	71,067.13	71,067.13	29,538.96	29,538.96	173,841.41	
1515	3000.203	Fluorescent Light fixture, type F1, Suspended or Ceiling Mounted, fibreglass reinforced polyester housing, enclosed and gasketed polycarbonate lens, suitable for damp or wet locations, 2 x 32 W lamps, premium																											

Brick & Masonry Limited FIXED PRICE TAKE OFF COST OF LABOUR															Cahill-Ganotec Joint Venture FIXED PRICE TAKE OFF COST OF LABOUR																		
No.	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	LOP EST. QTY	EST. QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					Delta	\$93,645.00	LABOUR COMPONENT					NON LABOUR COMPONENT					Delta	\$93,645.00				
						PLA LABOUR (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (Excl.)	COST OF LABOUR (Excl.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST			LABOUR COST (per unit)	LABOUR OHP (per unit)	LABOUR OHP (Excl.)	COST OF LABOUR (Excl.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST								
1542	3000.230	High Pressure Sodium Light fixture, type P3, cast aluminum housing, gasketed refractor, suitable for damp or wet locations, mounting yoke for pole-mounting, 400 W high pressure sodium lamp, HPI ballast, 347 V, complete with 7620 mm aluminum pole.	ea	7	7	92.5	9,820.92	647.2	1,473.14	10,313.96	68,448.41	5,194.87	36,384.08	1,978.94	13,852.57	18,467.86	129,275.02	7.0	18.5	1,872.97	126.5	217.49	1,522.40	11,710.75	1,358.41	9,508.90	656.66	4,666.60	3,915.52	27,408.64			
1543	3000.231	Exit Sign, fixture type X, LED with "Running Man" pictogram, universal mounting, with charging system, self-powered Ni-Cad battery for minimum 90 minutes of operation, 347 V input.	ea	82	82	3.4	365.84	24.4	54.89	4,999.89	29,999.29	438.19	35,991.83	73.72	6,044.93	932.43	78,475.94	82.0	11.1	1,187.88	1,077.4	154.42	12,662.83	316.04	25,914.98	342.80	28,109.29	2,001.14	164,093.49				
1544	3000.232	Light Switch, single-pole, 15 Amp, 347 Volt.	ea	84	84	0.4	42.76	31.8	64.8	4,999.89	29,999.29	438.19	35,991.83	73.72	6,044.93	932.43	78,475.94	82.0	11.1	1,187.88	1,077.4	154.42	12,662.83	316.04	25,914.98	342.80	28,109.29	2,001.14	164,093.49				
1545	3000.233	Light Switch, three-way, 15 Amp, 347 Volt.	ea	12	12	0.8	85.51	9.7	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	
1546	3000.234	Light Switch, maintained contact pushbutton ON/OFF, 15 Amp, 347 Volt.	ea	8	8	1.6	171.03	12.9	25.05	1,988.23	6,964.48	6,964.48	6,964.48	6,964.48	6,964.48	6,964.48	6,964.48	8.0	9.5	861.93	76.3	112.09	1,060.32	14,895.44	1,489.54	13,405.90	886.41	1,514.60	1,314.60	10,517.92			
1547	3000.235	Dimming Light Switch, for use with electronic fluorescent dimming ballasts, 15 Amp, 347 Volt.	ea	7	7	0.8	85.51	9.7	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	
1548	3000.236	Lighting Control Panel, complete with control transformer, 12-pole mechanically held lighting contactor, ON/OFF pushbuttons and indicator lights, NEMA 12 enclosure.	ea	6	6	6.4	684.11	38.6	102.62	815.70	4,104.99	7,076.67	42,406.02	137.85	827.10	8,001.25	48,007.52	6.0	18.5	1,748.88	116.1	227.37	1,364.21	10,493.50	5,346.11	32,094.66	1,487.95	8,527.70	8,813.41	52,880.47			
1549	3000.237	Aluminum Light poles including and mounting brackets.	ea	6	6	6.4	684.11	38.6	102.62	815.70	4,104.99	7,076.67	42,406.02	137.85	827.10	8,001.25	48,007.52	6.0	18.5	1,748.88	116.1	227.37	1,364.21	10,493.50	5,346.11	32,094.66	1,487.95	8,527.70	8,813.41	52,880.47			
1550	3000.238	Lighting Relay Panel, complete with control transformer, 24-pole electronic relay scanner, (Qty 24) output control relays, NEMA 12 enclosure.	ea	7	7	6.4	684.11	38.6	102.62	815.70	4,104.99	7,076.67	42,406.02	137.85	827.10	8,001.25	48,007.52	6.0	18.5	1,748.88	116.1	227.37	1,364.21	10,493.50	5,346.11	32,094.66	1,487.95	8,527.70	8,813.41	52,880.47			
1551	3000.239	Lighting Contactor, 600 Volts, three-pole, 100 Amp, complete with control relay and undervoltage relay (over, NEMA 12 enclosure).	ea	5	5	12.9	1,368.23	64.4	205.23	1,673.47	8,218.53	16,736.06	6,411.15	8,218.53	16,736.06	6,411.15	8,218.53	16,736.06	5.0	20.7	1,870.87	103.5	243.21	1,218.04	8,354.31	4,011.48	2,047.29	6,236.47	7,372.85	36,884.29			
1552	3000.240	Occupancy Sensor, for use with electronic lighting control system.	ea	4	4	3.2	342.06	11.9	91.31	209.33	1,368.23	24.83	91.31	209.33	1,368.23	24.83	91.31	209.33	4.0	4.1	374.31	19.9	48.04	194.64	4,011.48	2,047.29	1,247.29	6,236.47	7,372.85	36,884.29			
1553	3000.241	Power Control Junction Box for lighting and receptacle distribution, complete with terminal mounting rail, terminal blocks rated 600 volts, conductor size range from 8 AWG to 14 AWG, pumps, barriers, end blocks, etc. as required.	ea	80	80	4.0	427.57	322.0	842.00	5,130.85	34,205.73	442.00	35,368.58	881.93	6,892.54	1,019.91	80,000.00	80.0	6.5	587.85	520.2	48.04	4,113.65	47,028.11	167.08	13,366.10	1,719.79	2,000.14	1,003.14	80,251.11			
1554	3000.242	Convenience Receptacle, 20 A, 120 V duplex, CSA type S-20R, complete with surface mounted type FD cast outlet box and sheet steel cover.	ea	303	303	4.3	455.78	130.0	68.37	29,715.07	138,100.47	114.28	34,524.34	91.84	27,827.58	730.27	221,271.45	303.0	6.9	623.56	2,089.7	81.05	24,559.49	188,919.18	57.02	17,276.48	158.01	47,876.99	915.58	278,532.14			
1555	3000.243	GFI Receptacle, 20 A, 120 V duplex, CSA type S-20R, complete with surface mounted type FD cast outlet box and single lift weatherproof cover.	ea	144	144	8.3	885.71	1,200.6	132.86	19,131.44	127,542.95	260.86	37,564.07	861.47	25,700.21	1,457.91	206,938.68	144.0	9.5	861.47	1,372.2	111.99	16,126.68	124,051.39	97.74	14,074.01	222.13	31,987.37	1,293.33	186,239.45			
1556	3000.244	Grounding conductor, Bare Soft Drawn Copper, size 2/0 AWG.	m	2140	2140	0.1	11.29	248.6	1.89	3,993.85	25,133.97	9.25	21,897.80	2.27	5,322.42	24.51	57,355.94	2,140.0	0.5	47.55	1,230.6	6.18	14,463.54	111,528.76	9.10	21,295.58	13.01	30,495.03	75.84	177,454.03			
1557	3000.245	Grounding conductor, Bare Soft Drawn Copper, size 4/0 AWG.	m	788	788	0.1	14.25	114.0	2.14	4,342.00	28,440.00	14.40	41,151.81	2.87	7,314.00	33.76	100,763.92	2,885.0	0.2	22.71	738.0	2.89	8,636.49	66,337.81	14.04	41,511.01	8.05	24,032.79	47.21	140,937.93			
1558	3000.246	Grounding conductor, Bare Soft Drawn Copper, size 500 kcmil.	m	1000	1000	0.2	22.40	317.5	3.35	5,377.24	35,847.51	13.65	31,854.84	4.51	7,233.36	63.94	102,304.97	1,400.0	0.5	44.10	780.5	5.79	9,173.54	70,565.70	32.15	51,432.15	16.84	25,938.61	88.92	158,110.00			
1559	3000.247	Detail 35 - Ground Connection to small equipment ground bar (panelboard, control cabinet, etc.).	ea	71	71	0.8	85.51	9.7	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	
1560	3000.248	Detail 37 - Bonding to outside of equipment enclosure (switch, power outlet, etc.).	ea	279	279	0.4	42.76	31.8	64.8	4,999.89	29,999.29	438.19	35,991.83	73.72	6,044.93	932.43	78,475.94	82.0	11.1	1,187.88	1,077.4	154.42	12,662.83	316.04	25,914.98	342.80	28,109.29	2,001.14	164,093.49				
1561	3000.249	Detail 41 - System grounding, for small distribution transformer.	ea	19	19	0.4	42.76	31.8	64.8	4,999.89	29,999.29	438.19	35,991.83	73.72	6,044.93	932.43	78,475.94	82.0	11.1	1,187.88	1,077.4	154.42	12,662.83	316.04	25,914.98	342.80	28,109.29	2,001.14	164,093.49				
1562	3000.250	Detail 43 - Ground Connection to large equipment ground bar (switchgear MCC, etc. - similar to Detail 36).	ea	48	48	1.3	142.52	64.4	21.38	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	
1563	3000.251	Detail 45 - Connection for power transformer grounding (similar to Detail 45).	ea	10	10	1.0	102.62	9.7	13.36	206.78	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17	12.83	1,026.17
1564	3000.252	Detail 46 - J/C bonding to metal surface (i.e. cable tray, etc.).	ea	77	77	1.0	111.99	80.8	16.77	1,287.85	8,595.64	39.37	3,440.23	22.47	1,730.03	19.37	15,043.73	77.0	0.3	30.37	25.9	3.95	303.68	2,138.24	39.69	3,096.68	15.18	1,164.80	89.13	6,863.18			
1565	3000.253	Detail 47 - J/C bonding to metal surface (i.e. cable tray, etc.).	ea	222	222	1.0	111.99	80.8	16.77	1,287.85	8,595.64	39.37	3,440.23	22.47	1,730.03	19.37	15,043.73	77.0	0.3	30.37	25.9	3.95	303.68	2,138.24	39.69	3,096.68	15.18	1,164.80	89.13	6,863.18			
1566	3000.254	Detail 48 - Bonding type cable cable connector.	ea	83	83	0.1	102.62	214.5	15.29	2,417.15	17,840.00	99.37	4,590.43	37.80	35,528.68	222.0	0.3	30.37	74.5	3.95	876.35	6.18	5,741.20	57.20	12,598.77	18.65	4,340.77	110.15	24,556.61				
1567	3000.255	Detail 54 - Connection to small motor disconnect switch (similar to Detail 37).	ea	77	77	1.6	171.03	12.0	25.05	1,988.23	6,964.48	6,964.48	6,964.48	6,964.48	6,964.48	6,964.48	6,964.48	77.0	2.0	261.39	222.6	31.94	1,349.72	12,142.49	15.45	6,783.97	9.43	4,228.85	56.44	24,799.00			
1568	3000.256	Detail 55 - Connection to large motor disconnect switch and motor frame.	ea	23	23	2.4	236.54	60.4	38.48	962.04	3,648.57	52.88	3,000.00	25.0	5.0	45.85	126.0	5.0	58.74	117.88	1.68	2,547.04	129.93	1,768.50	14,298.44	25.93	1,488.43	168.90	18,900.04				
1569	Added	Removal of Mechanical Electrical Equipment & Fixed Steel Objects.	ea	0	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
1570	3000.257	Wire Detection System.	LS	1	1	5031.3	534,464.57	5031.3	80,169.68	861,669.98	534,464.57	316,715.61	107,695.90	1,076,950.00	107,695.90	1,039,645.75	1.0	890.04	808,265.47	8,940.57	10,074.51	10,074.51	1,074,510.00	296,761.15	2,007,717.73	2,007,717.73	1,410,888.86	1,410,888.86	961,893.31	1,913,812.17			
1571	3000.258	Shielded twisted pair cable, interlocking armor and overall PVC jacket, CSA type FAS 105, stranded copper conductors, 15 AWG, one (1) pair.	m	5000	5,000	0.2	17.10	80.8	4.																								

Black & McDonald Limited FIXED PRICE TARGET COST OF LABOUR															Cahill-Ganose Joint Venture FIXED PRICE TARGET COST OF LABOUR																	
LABOUR COMPONENT										NON LABOUR COMPONENT					Delta	LABOUR COMPONENT										NON LABOUR COMPONENT					Delta	LEADS TO:
0.55																0.13																
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	LCP EST. QTY	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHSP (per unit) D=C*N	LABOUR OHSP (E+I) E=I*A*D	COST OF LABOUR (E+I) F=A*I+C	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE (E+C+D+G+H) I=A*I	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHSP (per unit) D=C*N	LABOUR OHSP (E+I) E=I*A*D	COST OF LABOUR (E+I) F=A*I+C	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE (E+C+D+G+H) I=A*I	TOTAL PRICE		
1724	3438.070	Unit 3 Generator Circuit Breaker	LS	1	1	246.0	26,132.33	246.0	3,919.85	3,919.85	26,132.33	1,489.95	1,489.95	4,135.52	4,135.52	35,677.65	35,677.65	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29		
1725	3438.080	Unit 4 Generator Circuit Breaker	LS	1	1	246.0	26,132.33	246.0	3,919.85	3,919.85	26,132.33	1,489.95	1,489.95	4,135.52	4,135.52	35,677.65	35,677.65	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29		
8644-8351	Added	Testing of 11kv Generator Transformer as per sect 48.01.10 Item # 1.2.4	LS	0	1	123.0	13,066.15	123.0	1,959.93	1,959.93	13,066.15	714,000.91	27,420.91	2,007.76	2,007.76	64,514.63	64,514.63	1.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
5712		SUB-TOTAL ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING						15211.0		\$242,377.36	\$1,615,849.05		\$276,808.35		\$251,711.14	\$2,390,747.94	0.0		16054.0			\$188,674.19	\$1,451,376.87		\$1,158,963.26		\$344,595.24		\$5,143,607.36			
1726	3437.000	POWERHOUSE DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING						429.0		6,897.74	6,897.74	4,097.35	4,097.35	11,372.69	11,372.69	68,352.71	68,352.71	1.0	881.4	79,682.08	881.4	10,358.75	10,358.75	79,682.08	25,593.83	25,593.83	20,887.32	20,887.32	136,522.58	136,522.58		
5713		SUB-TOTAL DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING						429.0		\$4,897.74	\$41,984.93		\$4,097.35		\$11,372.69	\$48,352.71			881.4			\$18,358.75	\$79,682.08		\$25,593.83		\$20,887.32		\$136,522.58			
5714		TOTAL CONTRACT PRICE (pre-normalization)					692,639		\$10,968,061.75	\$73,120,411.66		\$137,317,945.43		\$16,829,426.16		\$238,235,845.00			682,316			\$8,019,056.32	\$51,685,048.64		\$89,670,003.35		\$26,938,072.02		\$186,312,180.34			
NORMALIZATION																																
		Labour Contingency in accordance with Bidder Cost Sharing Proposal at LMAX	LS			105.57	296,597.00		0.00		31,353,281.45					31,353,281.45		Labour	90.41	316,683.62		496,730.52	28,629,891.86						29,126,622.37			
		Adjustment for blended hourly rate (\$96/hour used)				-0.57					-9,468,649.92					-9,468,649.92			5.59				5,589,059.50						5,589,059.50			
		Cost Plus Changes												Markup	0.0%												Markup	0.0%				
		Materials Markup (Contractor Markup - 5%)	%	5000000								250,000.00	10.00%	5.00%	250,000.00	400,000.00	13.00%	8.00%							400,000.00	13.00%	8.00%	400,000.00				
		Rented Equipment Markup (Contractor Markup - 5%)	%	5000000								250,000.00	10.00%	5.00%	250,000.00	400,000.00	13.00%	8.00%							400,000.00	13.00%	8.00%	400,000.00				
		Third Party Services Markup (Contractor Markup - 5%)	%	5000000								150,000.00	8.00%	1.00%	150,000.00	400,000.00	13.00%	8.00%							400,000.00	13.00%	8.00%	400,000.00				
		Travel Costs Markup (Based on RFP 5%)	%	0							0.00	0.00%	0.00%	0.00	0.00	0.00	0.00%	0.00%							0.00	0.00%	0.00%	0.00				
		Markup on spares	%	5000000								350,000.00	12.00%	7.00%	350,000.00	0.00	0.00%	0.00%							0.00	0.00%	0.00%	0.00				
		PLA Labour Travel Cost Estimate - Based on Normalized labour Hours & Turnaround Sched Less amount Estimated in Item 4 above.	Trips		7069	Based on 14 Day 10 Hr Shifts					\$175,897.44				800	175,897.44	7,136.0	Based on 14 Day 10 Hr Shifts						\$732,928.77			800	732,928.77				
		Performance Security																														
		50% Performance Bond		5/5,000																												
		50% Payment Bond		5/5,000																												
		15% Letter of Credit during Performance of Work	Year	4							1,072,061.30	4,788,245.21				4,788,245.21	4.0							838,404.81	3,353,619.25				3,353,619.25			
		5% Letter of Credit Warranty Period	Year	3							416,912.73	1,250,738.19				1,250,738.19	3.0							279,468.27	838,404.81				838,404.81			
		Liquidated Damages Cap - Amount less than 10% of Price	%			0.0500					11,911,792.25					11,911,792.25	0.0500												9,315,609.07			
		Rates for Changes Comparison	Lot		1						\$ 834,470.04					\$ 834,470.04	1.0												1,116,172.24			
5715		Total Normalization					296,997.00		0.00		21,884,631.53		18,461,143.13			41,345,774.66													81,272,415.95			
5716		TOTAL NORMALIZED CONTRACT PRICE					989,636.29		10,968,061.75	95,005,043.19		156,779,088.56		16,829,426.16		279,581,619.66			999,000.00			8,515,786.84	95,904,000.00		106,226,737.44			237,584,596.30				
5717		Score / 10									105,973,105					8.2													104,419,787			

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No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	EST. QTY	PLA LABOUR (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR CHGP (per unit)	COST OF LABOUR (Est.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR CHGP (per unit)	COST OF LABOUR (Est.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE
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		Bidder 2 FIXED PRICE TARGET COST OF LABOUR															Bidder 3 FIXED PRICE TARGET COST OF LABOUR														
		LABOUR COMPONENT							NON LABOUR COMPONENT								LABOUR COMPONENT							NON LABOUR COMPONENT							
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	PLA LABOUR (per unit)	LABOUR COST	TOTAL LABOUR HOURS	LABOUR CHIEF (per unit)	LABOUR CHIEF (Est.)	COST OF LABOUR (Est.)	MAT. COST	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR (per unit)	LABOUR COST	TOTAL LABOUR HOURS	LABOUR CHIEF (per unit)	LABOUR CHIEF (Est.)	COST OF LABOUR (Est.)	MAT. COST	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE		
		0.15							0.15								0.15							0.15							
		LABOUR COMPONENT							NON LABOUR COMPONENT								LABOUR COMPONENT							NON LABOUR COMPONENT							
		LABOUR COMPONENT							NON LABOUR COMPONENT								LABOUR COMPONENT							NON LABOUR COMPONENT							
99	3352.093	Tree Reducing NPS 1-1/2 x 1-1/2 x 1/2 Type K, Piping Specification NB11	ea	15	21.2	318.00	66.8	36.35	759.23	5,062.53	70.29	1,476.15	35.15	738.19	182.62	8,035.11	12.0	0.5	44.02	3.8	5.72	68.87	518.30	8.44	101.30	12.04	144.54	70.23	842.71		
100	3352.094	Tree Reducing NPS 1-1/2 x 1-1/2 x 3/4 Type K, Piping Specification NB11	ea	10	0.2	241.00	0.0	36.15	0.00	60.41	0.00	60.41	0.00	0.00	372.74	1,118.13	5.0	0.5	42.98	2.4	5.99	27.91	216.88	8.40	42.21	12.05	108.48	70.28	632.50		
101	3352.095	Tree Reducing NPS 1-1/2 x 1-1/2 x 1/2 Type K, Piping Specification NB11	ea	2	3	241.00	6.7	36.15	108.48	723.08	60.41	381.23	35.15	105.48	372.74	1,118.13	5.0	0.5	42.98	2.4	5.99	27.91	216.88	8.40	42.21	12.05	108.48	70.28	632.50		
102	3352.096	Concentric Reducer NPS 1-1/2 x 1-1/2 x 1/2 Type K, Piping Specification NB11	ea	1	0	1.6	170.14	0.0	25.52	0.00	42.31	0.00	24.81	0.00	262.78	788.33	2.0	0.2	24.96	0.8	3.24	6.49	49.81	5.73	11.46	7.02	14.04	40.95	81.90		
103	3352.097	Concentric Reducer NPS 1-1/2 x 1-1/2 x 3/4 Type K, Piping Specification NB11	ea	3	0	1.6	170.14	0.0	25.52	0.00	42.31	0.00	24.81	0.00	262.78	788.33	2.0	0.2	24.96	0.8	3.24	6.49	49.81	5.73	11.46	7.02	14.04	40.95	81.90		
104	3352.098	Concentric Reducer NPS 1-1/2 x 1-1/2 x 1/2 Type K, Piping Specification NB11	ea	1	2	1.6	170.14	0.0	25.52	0.00	42.31	0.00	24.81	0.00	262.78	788.33	2.0	0.2	24.96	0.8	3.24	6.49	49.81	5.73	11.46	7.02	14.04	40.95	81.90		
105	3352.099	Cap NPS 1-1/2 Type K, Piping Specification NB11	ea	3	0	0.9	2.7	14.89	48.68	184.67	11.84	35.53	0.00	0.00	150.47	481.41	4.0	0.2	20.60	0.9	2.00	2.00	23.61	23.61	0.00	0.00	41.60	5,532.57	241.61		
106	3352.100	Weld NPS 1-1/2, Piping Specification NB11	ea	145	0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133.0	3.0	377.00	290.4	2.70	10.81	83.18	3.30	13.20	22.20	32.35	129.40			
107	3352.101	Pipe Insulation NPS 1-1/2	Linear meter	160	0	1.5	147.16	0.0	0.00	0.00	42.73	0.00	0.00	0.00	220.74	802.51	450.8	3.00	300.00	200.4	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	241.60		
108	3352.102	Pipe Identification NPS 1-1/2	Linear meter	160	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133.0	3.00	377.00	290.4	2.70	10.81	83.18	3.30	13.20	22.20	32.35	129.40			
109	3352.103	Flange Slip-On SS 150R NPS 2, Piping Specification NB11	m	91	132	3.1	282.32	393.2	34.88	4,591.68	0.00	0.00	0.00	0.00	0.00	0.00	45.5	0.00	50.35	25.4	6.55	238.29	2,393.00	12.08	549.43	14.26	648.48	81.22	3,780.01		
110	3352.104	Pipe NPS 2 Sch. 10S, Piping Specification NB11	m	25	0	2.3	244.14	0.0	36.82	0.00	0.00	0.00	0.00	0.00	373.21	49,508.58	122.0	10.9	992.28	1,145.8	127.70	3,797.94	115,838.53	64.69	7,892.68	241.87	29,752.69	1,418.54	173,062.33		
111	3352.105	Elbow 45 degrees NPS 2 Type K, Piping Specification NB11	ea	1	0	1.8	188.49	0.0	29.77	0.00	0.00	0.00	0.00	0.00	2,113.93	2,113.93	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
112	3352.106	Elbow 90 degrees NPS 2 Type K, Piping Specification NB11	ea	17	1	1.8	188.49	150.3	31.72	2,113.93	14,092.95	29.77	74.68	5,302.27	28,955.35	331.89	23,564.45	39.0	0.2	22.00	9.5	2.86	113.58	858.36	10.81	421.65	7.35	2,863.77	101.00	0.00	
113	3352.107	Elbow 90 degrees SW Class 3000 NPS 2 x 3/4, Piping Specification SB11	ea	18	0	8.5	911.57	0.0	118.24	0.00	0.00	0.00	0.00	0.00	1,182.84	1,182.84	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
114	3352.108	Tree SW Class 3000 NPS 2, Piping Specification SB11	ea	4	0	11.1	1,205.13	0.0	140.77	0.00	0.00	0.00	0.00	0.00	1,346.92	1,346.92	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
115	3352.109	Tree Reducing NPS 2 x 3/4 Type K, Piping Specification NB11	ea	4	4	2.6	276.47	10.2	163.88	1,105.88	90.86	393.43	40.32	161.29	444.92	1,798.48	6.0	0.5	111.71	0.0	17.12	0.00	9.64	0.00	9.64	0.00	37.80	0.00	191.37	0.00	
116	3352.110	Tree Reducing NPS 2 x 1/2 Type K, Piping Specification NB11	ea	1	2	2.6	276.47	5.1	41.47	81.94	73.82	147.64	40.32	80.64	432.08	464.17	25.0	2.3	209.84	58.0	27.28	891.97	5,245.91	25.32	632.88	54.41	1,360.30	316.84	7,921.04		
117	3352.111	Tree Reducing SW Class 3000 NPS 2 x 3/4, Piping Specification SB11	ea	1	2	2.6	276.47	5.1	41.47	81.94	73.82	147.64	40.32	80.64	432.08	464.17	25.0	2.3	209.84	58.0	27.28	891.97	5,245.91	25.32	632.88	54.41	1,360.30	316.84	7,921.04		
118	3352.112	Tree Reducing SW Class 3000 NPS 2 x 1, Piping Specification SB11	ea	4	0	11.1	1,205.13	0.0	140.77	0.00	0.00	0.00	0.00	0.00	1,346.92	1,346.92	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
119	3352.113	Concentric Reducer NPS 2 x 3/4 Type K, Piping Specification NB11	ea	1	0	1.8	188.49	0.0	29.77	0.00	0.00	0.00	0.00	0.00	1,828.47	1,828.47	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
120	3352.114	Concentric Reducer NPS 2 x 1/2 Type K, Piping Specification NB11	ea	1	1	1.8	188.49	1.8	29.77	188.49	47.85	29.77	0.00	0.00	1,828.47	1,828.47	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
121	3352.115	Concentric Reducer SW Class 3000 NPS 2 x 3/4, Piping Specification SB11	ea	1	0	8.5	911.57	0.0	118.24	0.00	0.00	0.00	0.00	0.00	1,182.84	1,182.84	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
122	3352.116	Coupling NPS 2, Bolter model 150S	ea	1	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,377.29	1,377.29	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
123	3352.117	Union NPS 2 Type K, Piping Specification NB11	ea	3	21	1.8	188.49	38.5	29.77	625.23	4,168.71	147.74	3,361.51	149.95	607.91	9,344.01	54.0	1.1	140.84	84.1	18.31	985.74	7,505.47	103.39	5,475.16	53.51	2,889.69	314.06	16,959.04		
124	3352.118	Flange Slip-On SS 150R NPS 2, Piping Specification SB11	ea	8	0	8.8	992.28	0.0	142.84	0.00	0.00	0.00	0.00	0.00	1,728.04	1,728.04	0.00	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
125	3352.119	Weld NPS 2, Piping Specification NB11	ea	169	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133.0	3.00	377.00	290.4	2.70	10.81	83.18	3.30	13.20	22.20	32.35	129.40			
126	3352.120	Ball Valve NPS 2, Valve Specification VB06	ea	14	7	1.7	629.41	107.4	124.41	1,741.78	11,611.75	103.08	1,443.07	120.96	1,693.50	16,939.25	18.0	1.1	140.84	84.1	18.31	985.74	7,505.47	103.39	5,475.16	53.51	2,889.69	314.06	16,959.04		
127	3352.121	Ball Valve NPS 2, Valve Specification VB01	ea	10	1	1.7	629.41	107.4	124.41	1,741.78	11,611.75	103.08	1,443.07	120.96	1,693.50	16,939.25	18.0	1.1	140.84	84.1	18.31	985.74	7,505.47	103.39	5,475.16	53.51	2,889.69	314.06	16,959.04		
128	3352.122	Check valve NPS 2, Valve Specification V013	ea	10	1	1.7	629.41	107.4	124.41	1,741.78	11,611.75	103.08	1,443.07	120.96	1,693.50	16,939.25	18.0	1.1	140.84	84.1	18.31	985.74	7,505.47	103.39	5,475.16	53.51	2,889.69	314.06	16,959.04		
129	3352.123	Slip on valve NPS 2, Valve Specification V020	ea	1	0	1.7	629.41	107.4	124.41	1,741.78	11,611.75	103.08	1,443.07	120.96	1,693.50	16,939.25	18.0	1.1	140.84	84.1	18.31	985.74	7,505.47	103.39	5,475.16	53.51	2,889.69	314.06	16,959.04		
130	3352.124	Slip on valve NPS 2, Valve Specification V020	ea	1	0	1.7	629.41	107.4	124.41	1,741.78	11,611.75	103.08	1,443.07	120.96	1,693.50	16,939.25	18.0	1.1	140.84	84.1	18.31	985.74	7,505.47	103.39	5,475.16	53.51	2,889.69	314.06	16,959.04		
131	3352.125	Pipe Insulation NPS 2	Linear meter	118	0	1.5	147.16	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133.0	3.00	377.00	290.4	2.70	10.81	83.18	3.30	13.20	22.20	32.35	129.40			
132	3352.126	Pipe Identification NPS 2	Linear meter	118	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	133.0	3.00	377.00	290.4	2.70	10.81	83.18								

No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	EST. QTY	Bidder 2 FIXED PRICE TARGET COST OF LABOUR										Bidder 3 FIXED PRICE TARGET COST OF LABOUR													
						LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT								
						PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O/H&P (per unit) B+C+N	LABOUR O/H&P (Ext.) E+X+D	COST OF LABOUR (Ext.) F+A+C	MAT. COST (per unit) G	MAT. TOTAL COST	EQUIP. COST (per unit) H	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O/H&P (per unit) B+C+N	LABOUR O/H&P (Ext.) E+X+D	COST OF LABOUR (Ext.) F+A+C	MAT. COST (per unit) G	MAT. TOTAL COST	EQUIP. COST (per unit) H	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE
B&M-0044	Added	1/2" 90 elbow, PVC, Sch 80, CSA/CAN 137.3/ASTM D-2466/D-2464 - SOC	ea	4	1.2	194.69	0.0	20.20	80.81	538.74	8.30	13.19	19.88	79.87	182.84	791.84	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
B&M-0045	Added	2"x1" reducer, PVC, Sch 80, CSA/CAN 137.3/ASTM D-2466/D-2464 - SOC	ea	2	1.8	191.40	1.5	28.71	57.42	369.63	15.95	31.85	27.51	55.83	263.97	827.95	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
B&M-0046	Added	3" union, PVC, Sch 80, CSA/CAN 137.3/ASTM D-2466/D-2464 - SOC	ea	2	1.8	191.40	1.5	28.71	57.42	369.63	15.95	31.85	27.51	55.83	263.97	827.95	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
B&M-0047	Added	2" nipple x 4" long, Sch 40S, ASTM A312 TP304, 304L, PE	ea	2	0.5	59.07	1.1	8.86	17.72	118.15	15.44	30.89	8.02	91.98	183.94	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
B&M-0048	Added	2" nipple x 4" long, Sch 40S, ASTM A312 TP304, 304L, PE+HD	ea	1	0.5	59.07	0.5	8.86	17.72	59.07	15.44	15.44	8.02	8.86	44.53	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
B&M-0049	Added	2" UNION (ALUMINUM BRASS) WITH ASTM A182	ea	1	1.8	191.40	1.5	28.71	57.42	369.63	15.95	31.85	27.51	55.83	263.97	827.95	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
B&M-0050	Added	2" wing check valve, class 150 (3000WP or WOG), bronze body to ASTM B62 (C83600), brass flange/west - SI - Crane model 1342, Kitz model C150VF or equal VCH09	ea	3	7.7	829.41	23.2	134.43	179.21	2,488.73	154.49	41.67	8.02	8.82	118.22	1,170.83	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
B&M-0051	Added	1.25" wing check valve, class 150 (3000WP or WOG), bronze body to ASTM B62 (C83600), brass flange/west - SI - Crane model 1342, Kitz model C150VF or equal VCH09	ea	4	5.8	630.92	23.2	134.43	179.21	2,488.73	154.49	41.67	8.02	8.82	118.22	1,170.83	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
B&M-0052	Added	1/2" ball check valve, PVC body/ball, PTFE seat - SOC - Hayward model TC, Chemline model BT or equal VCH10	ea	1	1.3	141.78	1.3	21.27	21.27	141.78	174.83	174.83	20.68	358.57	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B&M-0053	Added	1.5" ball valve, full port, 600K, 2pc, forged brass body to ASTM B223 (C37700), brass ball/stem, PTFE seats/packing, five loaded stem seals, lever operator - SI - Crane model LP9202 or equal VBA0E	ea	3	6.5	701.81	13.0	105.27	210.54	1,403.62	79.93	159.84	102.39	204.71	989.45	1,978.81	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B&M-0054	Added	1.25" ball valve, full port, 600K, 2pc, forged brass body to ASTM B223 (C37700), brass ball/stem, PTFE seats/packing, five loaded stem seals, lever operator - SI - Crane model LP9202 or equal VBA0E	ea	12	5.8	630.92	70.0	94.64	1,135.85	7,571.00	61.88	742.53	92.03	1,104.18	879.43	10,353.42	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B&M-0055	Added	1" ball valve, full port, 600K, 2pc, forged brass body to ASTM B223 (C37700), brass ball/stem, PTFE seats/packing, five loaded stem seals, lever operator - SI - Crane model LP9202 or equal VBA0E	ea	4	5.2	567.11	21.0	85.01	340.27	2,268.47	47.04	388.14	62.71	390.84	781.93	3,127.79	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B&M-0056	Added	1/2" ball valve, full port, true union, PVC body/ball/stem, PTFE seats, Viton seal/O-ring, lever operator - SOC - Chemline model 21, Hayward model TB, or equal VBA0Z	ea	2	1.8	142.78	2.6	21.27	42.54	283.54	491.51	983.02	20.68	41.36	87.24	1,350.49	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B&M-0057	Added	3" COMBINATION AUTOMATIC AIR VENT/VACUUM AIR VENT ONLY 3352 AV BOX	ea	1	1	14.7	11,560.27	238.19	238.19	1,587.89	11,560.27	231.59	231.59	13,617.98	13,617.98	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
B&M-0058	Added	Pipe insulation - All Sizes	ea	1	2709.0	2709.00	41,410.41	41,410.41	270,260.86	79,539.45	79,539.45	0.00	197,019.34	897,029.34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
B&M-0059	Added	105 (Wastewater)	ea	0	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
159	3353-010	Septic pumping station 3353-SP5-5000	ea	1	1	199.8	15,128.16	199.8	2,308.47	2,308.47	15,128.16	21,798.00	21,798.00	41,935.25	1.0	106.0	9,433.40	108.6	1,238.93	9,433.40	15,840.31	6,175.91	16,499.25	16,499.25	37,849.25	37,849.25	18,649.25	18,649.25	
160	3353-020	Pump 3353-S/5000 / 5001 / 3353-L5H-5000 / 5001 / 3353-L5H-5000	ea	2	2	199.8	15,128.16	279.7	4,538.95	4,538.95	15,128.16	29,910.84	29,910.84	4,411.22	25,091.00	57,382.17	2.0	71.7	6,483.12	143.4	842.82	6,483.12	12,666.03	12,666.03	18,911.54	18,911.54	17,341.07	17,341.07	
161	3353-030	Control Panel 3353-C/5000	ea	5	5	52.4	1,949.9	262.2	850.68	4,253.39	38,355.82	1,052.92	5,104.60	2,489.13	8,689.89	41,849.44	5.0	25.8	2,489.13	116.8	397.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39	
162	3353-040	Pipe NPS 1-1/2 Sch DWV, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
163	3353-050	Elbow 45 degrees Sch DWV NPS 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
164	3353-060	Elbow 90 degrees Sch DWV NPS 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
165	3353-070	Tee Wye Sch DWV NPS 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
166	3353-080	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
167	3353-090	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
168	3353-100	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
169	3353-110	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
170	3353-120	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
171	3353-130	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
172	3353-140	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
173	3353-150	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
174	3353-160	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21	13,793.92	43,793.92	1.0	18.6	1,654.21	118.8	2,489.59	1,487.93	11,445.83	664.43	8,714.74	3,358.71	3,922.83	19,614.39		
175	3353-170	Tee Wye Reducer Sch DWV NPS 2 x 1-1/2, Piping Specification PA01	ea	7	0.1	104.9	11,342.37	104.9	1,701.39	1,701.39	11,342.37	20,995.98	1,654.21																

Table with columns for Bidder 1, Bidder 2, and Bidder 3. Each bidder's section includes columns for Item No, Subcode, Price Item Description, Unit of Measure, Est. Qty, P/LA Labour Hours, Labour Cost, Total Labour Hours, Labour O/H&P, Labour O/H&P (\$/hr), Cost of Labour, Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price, Est. Qty, P/LA Labour Hours, Labour Cost, Total Labour Hours, Labour O/H&P, Labour O/H&P (\$/hr), Cost of Labour, Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price. The table lists various electrical and mechanical components such as valves, pumps, and piping.

		Bidder 2 FIXED PRICE TARGET COST OF LABOUR															Bidder 3 FIXED PRICE TARGET COST OF LABOUR														
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	EST. QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT										
						PLA	LABOUR COST	TOTAL LABOUR	LABOUR OHP	LABOUR OHP	FOST OF LABOUR	MAT. COST	MAT. TOTAL COST	EQUIP. COST	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	PLA	LABOUR COST	TOTAL LABOUR	LABOUR OHP	LABOUR OHP	FOST OF LABOUR	MAT. COST	MAT. TOTAL COST	EQUIP. COST	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE		
470	3445.300	Pipe NPS 1 Sch 40, Piping Specification PA20	m	28	15	1.1	116.26	17.44	265.85	1,772.35	11.29	172.12	16.96	258.47	161.95	2,468.68	63.0	3.2	285.70	199.1	37.14	3,339.85	17,998.85	4.32	271.87	68.01	4,284.71	395.15	24,935.30		
471	3445.310	Elbow 90 degrees SW Sch 40 NPS 1, Piping Specification PA20	ea	23	10	1.2	134.89	20.20	202.04	1,446.81	5.51	95.19	16.96	196.44	184.06	1,840.57	40.0	0.3	29.29	13.0	3.81	1,572.29	1,471.48	2.23	89.28	7.33	293.29	42.66	1,706.32		
472	3445.320	Flange Welding Neck ISO9F Sch 105 NPS 2, Piping Specification CB11	ea	1	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
473	3445.330	Pipe NPS 2 Sch 105, Piping Specification SB11	m	3	13	2.3	244.14	28.9	468.94	3,126.32	56.82	473.74	55.82	727.82	373.20	4,776.74	0.0	0.7	65.54	0.0	6.82	4,645.48	12,006.00	0.00	109.39	14.39	1,303.52	83.99	761.56		
474	3445.340	Pipe NPS 2 Sch 40, Piping Specification SB11	m	10	0	2.3	244.14	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
475	3445.350	Elbow 90 degrees BW Sch 105 NPS 2, Piping Specification SB11	ea	3	0	8.5	921.57	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	8.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
476	3445.360	Elbow 90 degrees BW Sch 40 NPS 2, Piping Specification SB11	ea	4	11	8.5	921.57	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	8.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
477	3445.370	Elbow 45 degrees BW Sch 40 NPS 2, Piping Specification SB11	ea	4	4	8.5	921.57	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	8.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
478	3445.380	Ort SW Class 3000 NPS 2, Piping Specification SB11	ea	3	0	7.6	827.05	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	4.99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
479	3445.390	Flange Welding Neck ISO9F Sch 105 NPS 2, Piping Specification SB11	ea	4	4	11.1	1,205.13	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	11.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
480	3445.400	Reducing Tee BW Sch 105 NPS 2 x 1 x 1, Piping Specification SB11	ea	4	1	8.8	952.29	35.2	1,472.66	9,507.17	138.89	555.54	128.89	724.04	1,726.04	8,004.18	8.0	2.7	243.30	21.5	11.63	253.04	1,846.43	12.23	97.82	59.64	477.14	146.80	2,774.43		
481	3445.410	Concentric Reducer BW Sch 105 NPS 2 x 1, Piping Specification SB11	ea	4	4	8.8	952.29	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	8.82	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
482	3445.420	Weld Neck 2, Piping Specification SB11	ea	34	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
483	3445.430	Ball Valve NPS 2, Valve Specification VBA11	ea	8	8	34.7	1,587.93	117.5	2,381.39	15,703.46	406.63	3,253.02	231.59	1,852.71	18,714.71	8.0	4.8	480.98	38.1	58.01	488.32	3,447.83	310.28	183.75	1,310.03	961.71	79.71	4,648.34	79.71		
484	3445.440	Pipe Identification NPS 2	ea	4	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
485	3445.450	Pipe NPS 2 Sch 40, Piping Specification PA20	m	6	9	1.5	162.76	13.8	264.1	1,488.89	18.21	237.74	217.11	229.13	2,095.07	18.0	0.3	588.14	100.8	73.89	1,917.93	8,090.23	10.17	161.94	135.54	2,168.94	787.68	12,002.85			
486	3445.460	Elbow 90 degrees SW Sch 40 NPS 2, Piping Specification PA20	ea	6	6	1.8	191.40	10.6	267.1	1,742.28	14.22	85.34	27.91	167.49	262.25	2.0	0.9	28.27	2.9	1.85	233.45	8.97	85.24	8.78	79.08	6.47	51.33	461.84			
487	3445.470	Pipe Identification NPS 2	ea	8	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
488	3445.480	Pipe BW Sch 105 NPS 6, Piping Specification CB11	ea	1	1	20.6	2,229.48	20.6	334.42	15,844.21	229.48	1,411.29	325.18	1,411.29	15,844.21	1.0	2.7	248.15	2.7	12.16	312.89	2,481.15	189.19	92.38	92.38	541.99	541.99	2,544.40			
489	3445.490	Flange Welding Neck ISO9F Sch 105 NPS 6, Piping Specification CB11	ea	1	1	14.0	1,513.50	14.0	227.02	12,727.02	141.19	1,411.29	325.18	1,411.29	12,727.02	1.0	1.3	115.07	1.3	14.96	54.99	1,152.23	189.19	18.37	30.95	18.37	180.34	180.34	1,492.57		
490	3445.500	Weld NPS 6, Valve Specification VBA01	ea	2	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	804.34	804.34	1,151.11	291.15	2,159.79	144.94	414.83	864.87	2,554.62			
491	3445.510	Ball Valve NPS 6, Valve Specification VBA01	ea	1	1	16.1	1,736.80	16.1	260.52	17,736.80	4,727.94	253.10	253.10	6,978.58	17,736.80	1.0	7.5	676.51	7.5	67.95	676.51	2,607.35	2,607.35	736.27	736.27	4,343.62	4,343.62	7,000.00			
492	3445.520	Pipe Identification NPS 6	ea	1	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
493	3445.530	Pipe Identification NPS 6	ea	1	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
494	3445.540	Pipe NPS 8 Sch 5, Piping Specification CB11	ea	9	13	5.7	616.17	73.0	92.43	1,183.51	7,890.04	164.32	2,103.78	83.86	1,150.71	12,914.94	13.0	0.8	1,708.36	245.3	222.23	2,222.96	98.22	3,000.00	1,462.93	2,451.29	31,886.71				
495	3445.550	Elbow 90 degrees BW Sch 5 STD NPS 8, Piping Specification CB11	ea	4	4	26.6	2,878.13	106.4	431.72	17,828.88	11,511.51	225.19	900.78	419.78	16,702.02	3,954.79	11,817.94	4.0	0.6	57.86	1.6	7.82	30.25	222.10	98.22	2,028.96	2,028.96	31,886.71			
496	3445.560	Flange Welding Neck ISO9F Sch 5 STD NPS 8, Piping Specification CB11	ea	4	4	26.6	2,878.13	106.4	431.72	17,828.88	11,511.51	195.55	798.20	419.78	16,702.02	3,954.79	11,817.94	4.0	0.6	57.86	1.6	7.82	30.25	222.10	98.22	2,028.96	2,028.96	31,886.71			
497	3445.570	Elbow 45 degrees BW Sch 5 STD NPS 8, Piping Specification CB11	ea	4	4	26.6	2,878.13	106.4	431.72	17,828.88	11,511.51	195.55	798.20	419.78	16,702.02	3,954.79	11,817.94	4.0	0.6	57.86	1.6	7.82	30.25	222.10	98.22	2,028.96	2,028.96	31,886.71			
498	3445.580	Concentric Reducer BW Sch 5 STD NPS 8 x 6, Piping Specification CB11	ea	4	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
499	3445.590	Concentric Reducer BW Sch 5 STD NPS 8 x 6, Piping Specification CB11	ea	4	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
500	3445.600	Weld NPS 8, Piping Specification CB11	ea	20	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
501	3445.610	Butterfly Valve NPS 8, Valve Specification VBU01	ea	4	4	19.5	2,105.43	77.9	315.81	12,891.29	8,421.71	996.89	3,847.55	307.08	12,228.25	14,900.77	4.0	7.9	717.78	31.8	93.11	375.24	2,871.11	775.72	3,246.83	1,911.64	7,645.17				
502	3445.620	Pipe Identification NPS 8	ea	9	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
503	3445.630	Pipe Identification NPS 8	ea	9	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
504	3445.640	Pipe NPS 11 Sch 20, Piping Specification CB11	ea	3	26	8.3	895.20	213.0	134.28	5,431.83	22,325.77	287.31	1,105.59	3,943.97	37,266.36	28.0	3.3	301.42	86.7	39.18	1,018.81	7,836.99	129.52	3,367.62	96.91	2,519.79	567.05	14,749.21			
505	3445.650	Flange Welding Neck ISO9F Sch 20 NPS 12, Piping Specification CB11	ea	9	12	27.2	2,941.93	326.4	441.29	15,929.47	5,148.79	4,142.99	1,930.71																		

Main bid tabulation table with columns for Item No, Subcode, Price Item Description, Unit of Measure, Est. Qty, Labour Component (0.13), Non-Labour Component, and Bidder 3 Fixed Price Target Cost of Labour. Includes detailed breakdown of costs for various piping and electrical components.

		Bidder 2 FIXED PRICE TARGET COST OF LABOUR																				Bidder 3 FIXED PRICE TARGET COST OF LABOUR																			
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	LOQ EST. QTY	EST. QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					TOTAL PRICE	LABOUR COMPONENT					NON LABOUR COMPONENT					TOTAL PRICE														
						PLA LABOUR (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (per unit)	COST OF LABOUR (per unit)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST		UNIT PRICE	PLA LABOUR (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (per unit)	COST OF LABOUR (per unit)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)		TOTAL EQUIP. COST													
730	3409.047	Elbow 90 degrees SW Class 3000 NPS 1, Piping Specification SB11	ea	6	9	5.9	638.01	53.1	95.70	863.31	5,743.59	125.39	1,128.54	93.05	837.44	952.15	8,369.37	4.0	0.6	0.04	6.98	27.93	214.88	8.31	82.45	14.26	57.04	83.08	332.10												
731	3409.048	Weld NPS 1 Piping Specification SB11	ea	127	0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
732	3409.049	Victaulic coupling NPS 1, Style 77	ea	1	0	0.0	97.22	0.0	5.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
733	3409.050	Ball Valve NPS 1, Valve Specification VB41	ea	8	21	7.3	793.97	154.2	119.09	2,500.99	16,973.29	202.60	4,254.50	115.79	2,431.69	12,914.45	25,860.47	20.0	3.1	0.00	27.94	67.47	724.84	194.53	33,737.73	59.34	9,078.65	351.89	53,852.82												
734	3409.051	Pipe Insulation NPS 1	Linear meter	54	0	1.4	145.28	0.0	21.79	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
735	3409.052	Pipe Identification NPS 1	Linear meter	54	0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
736	3409.053	Victaulic coupling NPS 1-1/4, Piping Specification SB11	ea	3	0	1.8	197.64	0.0	29.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
737	3409.054	Pipe NPS 1-1/4 Sch. 40S, Piping Specification SB11	m	3	0	1.8	197.64	0.0	29.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
738	3409.055	Coupling Stainless Steel Compression MNPT 1.25x1.25x1.25	ea	4	0	8.5	181.57	0.0	171.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
739	3409.056	Victaulic coupling NPS 1-1/4, Style 77	ea	8	0	0.3	37.22	0.0	5.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
740	3409.057	Victaulic coupling NPS 1-1/4, Style 770x	ea	2	0	0.5	37.22	0.0	5.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
741	3409.058	Pipe Insulation NPS 1-1/4	Linear meter	6	0	1.4	146.26	0.0	21.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
742	3409.059	Pipe Identification NPS 1-1/4	Linear meter	6	0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
743	3409.060	Pipe NPS 1-1/2 Sch. 10S, Piping Specification SB11	m	131	198	1.8	197.64	362.7	23.85	5,843.03	39,228.88	44.87	8,506.06	28.82	5,720.98	100.98	59,719.66	17.0	2.1	0.00	19.11	365.7	24.84	4,297.99	33,064.51	28.06	8,747.34	294.57	50,661.00												
744	3409.061	Pipe NPS 1-1/2 Sch. 40S, Piping Specification SB11	m	1	0	1.8	197.64	0.0	23.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
745	3409.062	Elbow 90 degrees SW Class 3000 NPS 1-1/2, Piping Specification SB11	ea	100	100	8.2	866.12	112.9	113.47	11,212.84	88,612.29	153.49	15,948.79	129.24	12,923.55	1,629.74	15,978.42	91.0	0.7	0.00	53.94	54.1	8.05	0.00	4,899.17	16.68	4,899.17	19.98	8,471.54												
746	3409.063	Elbow 45 degrees SW Class 3000 NPS 1-1/2, Piping Specification SB11	ea	21	2	8.2	866.12	16.4	132.92	2,653.84	1,772.25	157.28	3,143.57	129.24	2,564.87	2,613.12	17.0	0.9	0.00	53.94	54.1	8.05	0.00	11.47	0.00	11.47	0.00	104.62	8,471.54												
747	3409.064	Union SW Class 3000 NPS 1-1/2, Piping Specification SB11	ea	6	13	8.2	866.12	106.5	132.92	11,814.04	1,151.80	2,141.66	991.39	12,814.04	129.24	1,680.05	2,784.63	77.0	0.6	0.00	54.00	44.0	7.02	0.00	6,082.51	28.59	2,201.66	168.60	12,982.10												
748	3409.065	Tee SW Class 3000 NPS 1-1/2, Piping Specification SB11	ea	30	22	11.1	1,205.13	245.1	180.77	3,979.93	26,511.39	236.59	5,204.95	125.76	3,866.71	1,788.24	3,956.37	24.0	1.2	0.00	107.00	28.7	14.03	0.00	3,956.65	26.19	6,285.55	30.63	1,765.75	4,290.04											
749	3409.066	Reducing Tee SW Class 3000 NPS 1-1/2 x 1-1/4, Piping Specification SB11	ea	1	17	11.1	1,205.13	412.1	180.77	4,444.85	44,889.36	198.49	7,270.09	175.76	6,503.11	1,738.14	6,503.11	1.0	1.3	0.00	115.07	1.3	14.96	0.00	63.08	39.79	39.79	232.86	232.86												
750	3409.067	Reducing Tee SW Class 3000 NPS 1-1/2 x 1-1/2 x 3/4, Piping Specification SB11	ea	30	2	11.1	1,205.13	23.7	180.77	3,954.54	24,520.25	198.49	7,270.09	175.76	6,503.11	1,738.14	6,503.11	1.0	1.3	0.00	115.07	1.3	14.96	0.00	63.08	39.79	39.79	232.86	232.86												
751	3409.068	Reducing Tee SW Class 3000 NPS 1-1/2 x 1-1/2 x 1, Piping Specification SB11	ea	2	5	11.1	1,205.13	95.7	90.85	1,025.98	9,951.81	170.44	1,760.44	85.04	1,675.40	1,675.40	14.0	1.2	0.00	107.24	0.6	13.04	0.00	59.52	46.04	46.04	287.37	2,408.24													
752	3409.069	Concentric Reducer SW Class 3000 NPS 1-1/2 x 1, Piping Specification SB11	ea	8	8	8.2	866.12	65.5	132.92	1,063.95	7,088.84	151.50	1,207.99	129.24	1,078.75	1,078.75	0.0	0.7	0.00	66.54	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00											
753	3409.070	Concentric Reducer SW Class 3000 NPS 1-1/2 x 1-1/4, Piping Specification SB11	ea	2	24	8.2	866.12	196.6	132.92	3,190.04	15,268.95	175.54	4,121.90	129.24	3,101.66	1,323.81	3,171.53	0.0	0.6	0.00	66.54	2.9	6.85	0.00	12.25	14.44	72.22	24.84	421.11												
754	3409.071	Concentric Reducer SW Class 3000 NPS 1-1/2 x 1-1/4, Piping Specification SB11	ea	1	17	11.1	1,205.13	412.1	180.77	4,444.85	44,889.36	198.49	7,270.09	175.76	6,503.11	1,738.14	6,503.11	1.0	1.3	0.00	115.07	1.3	14.96	0.00	63.08	39.79	39.79	232.86	232.86												
755	3409.072	Concentric Reducer SW Class 3000 NPS 2 x 1-1/2, Piping Specification SB11	ea	2	4	8.5	911.57	34.1	138.24	552.84	3,846.17	177.40	709.60	140.60	572.62	572.62	0.0	0.7	0.00	66.54	0.7	8.77	0.00	10.19	17.72	17.72	109.30	109.30													
756	3409.073	Ort SW Class 3000 NPS 1-1/2, Piping Specification SB11	ea	8	0	7.6	827.05	0.0	90.20	1,049.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00												
757	3409.074	Weld NPS 1-1/2 Piping Specification SB11	ea	532	0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
758	3409.075	Victaulic coupling NPS 1-1/2, Style 77	ea	8	0	0.3	37.22	0.0	5.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
759	3409.076	Victaulic coupling NPS 1-1/2, Style 770x	ea	1	0	0.3	37.22	0.0	5.58	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
760	3409.077	Victaulic coupling NPS 1-1/2, Style 489	ea	3	0	0.5	58.48	0.0	8.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
761	3409.078	Victaulic concentric reducer NPS 1-1/2 x 1-1/4, Style 50	ea	11	0	3.0	322.55	0.0	48.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
762	3409.079	Victaulic Tee NPS 1-1/2, Style 42055	ea	2	0	4.7	506.86	0.0	76.03	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00													
763	3409.080	Ball Valve NPS 1-1/2, Valve Specification VB41	ea	23	21	11.0	1,078.81	230.6	178.11	3,745.12	24,935.50	199.09	1,187.40	1,616.80	173.18	3,616.68	38,509.35	29.0	3.2	0.00	287.11	32.2	10.15	0.00	9,331.30	23.58	6,860.83	115.15	3,339.38	67.39	19,615.26										
764	3409.081	Pipe Insulation NPS 1-1/2	Linear meter	132	0	1.5	147.16	0.0	23.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00												
765	3409.082	Pipe Identification NPS 1-1/2	Linear meter	132	0	0.0</																																			

		Bidder 2 FIXED PRICE TARGET COST OF LABOUR													Bidder 3 FIXED PRICE TARGET COST OF LABOUR																		
		LABOUR COMPONENT						NON LABOUR COMPONENT							LABOUR COMPONENT						NON LABOUR COMPONENT												
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	LOP EST. QTY	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	COST OF LABOUR (Excl.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	COST OF LABOUR (Excl.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	
		0.13						0.13							0.13						0.13												
		A						B+C+D+E+F+G							A						B+C+D+E+F+G												
		A						B+C+D+E+F+G							A						B+C+D+E+F+G												
990	3448.03	Ball Valve NP2, Valve Specification VBA11	ea	4	5	14.7	1,587.93	73.4	238.19	1,190.93	7,939.86	408.63	2,031.34	231.59	1,157.95	2,464.34	12,321.69	5.0	4.8	481.20	23.9	56.19	280.97	2,461.31	310.28	1,551.40	184.05	820.27	962.79	4,813.94			
991	3448.04	Check Valve NP2, Valve Specification VCB12	ea	2	2	14.7	1,587.93	29.4	238.19	476.35	3,175.86	1,669.22	3,333.45	231.59	463.12	3,726.93	7,459.87	2.0	4.7	429.07	9.5	55.78	111.56	858.14	1,249.71	2,499.43	352.44	704.87	2,087.00	4,174.00			
992	3448.05	Pipe Insulation NP2	Linear meter	230	0	0.0	149.31	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	225.11	0.0	202.4	3.6	0.0	0.0	42.17	8,574.53	85,650.34	211.60	100.07	30,251.98	137,242.28				
993	3448.06	Pipe Identification NP2	Linear meter	230	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	68.4	0.6	50.99	38.1	0.0	6.55	448.22	12.04	42,815.38	14.27	976.64	83.26	5,977.89		
994	3448.07	Pipe NPS 2-1/2 Sch 10S, Piping Specification SB11	m	6	6	2.6	279.02	16.5	41.85	293.94	1,784.42	79.30	507.72	40.89	240.54	440.87	2,822.65	9.0	2.5	225.51	23.5	29.83	268.85	2,028.60	3,192.03	18,728.18	695.63	6,140.71	4,142.48	37,282.34			
995	3448.08	Elbow 90 degrees BW Sch 10S NPS 2-1/2, Piping Specification SB11	ea	4	4	19.3	1,977.83	73.1	236.67	1,146.70	7,911.30	410.39	2,479.00	288.45	1,153.81	2,479.00	10,714.01	4.0	0.5	49.56	2.2	6.44	25.77	188.25	9.60	184.2	17.83	26.72	79.19	116.77			
996	3448.09	Tea BW Sch 10S NPS 2-1/2, Piping Specification SB11	ea	1	1	27.4	2,963.19	27.4	444.48	444.48	3,193.19	178.52	4,012.39	410.39	1,785.81	4,012.39	17,851.10	1.0	1.1	99.44	1.1	12.80	12.80	98.44	17.83	26.72	79.19	28.99	155.78	207.47			
997	3448.10	Reducing tee BW Sch 10S NPS 2-1/2 x 1, Piping Specification SB11	ea	2	2	18.3	1,977.83	36.6	286.67	1,444.48	9,911.30	507.72	2,479.00	288.45	1,153.81	2,479.00	10,714.01	3.0	1.0	93.91	3.1	11.34	36.83	280.97	35.20	60.86	40.89	80.86	157.54	49.51			
998	3448.11	Eccentric reducer BW Sch 10S NPS 2-1/2 x 2, Piping Specification SB11	ea	2	2	18.3	1,977.83	36.6	286.67	1,444.48	9,911.30	507.72	2,479.00	288.45	1,153.81	2,479.00	10,714.01	0.6	0.6	49.51	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
999	3448.12	Flange Welding Neck 150RF Sch 10S NPS 2-1/2 w/ Hardware, Piping Specification SB11	m	3	3	10.9	1,180.32	32.7	177.05	531.14	3,540.95	130.45	391.34	172.14	516.42	4,979.87	3.0	7.8	703.80	23.4	91.49	274.44	2,111.42	42.25	136.74	173.91	521.73	1,011.44	3,034.37				
1000	3448.13	Weld NPS 2-1/2 Piping Specification SB11	ea	21	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	14.0	0.5	41.20	6.4	5.37	75.15	579.11	277.53	3,845.39	65.50	816.98	149.69	5,455.64			
1001	3448.14	Butterfly valve NPS 2-1/2, Valve Specification VBU01	ea	1	1	5.7	616.74	5.7	92.51	82.51	616.74	219.14	219.14	0.0	8.55	89.95	1,018.34	1.0	4.2	379.80	4.2	49.38	49.38	379.80	179.40	179.40	124.18	124.18	726.82	726.82			
1002	3448.15	Pipe Insulation NPS 2-1/2	Linear meter	6	0	0.0	15.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	7.0	4.1	69.91	26.6	47.97	318.30	2,586.81	788.44	788.44	763.25	3,550.67				
1003	3448.16	Pipe Identification NPS 2-1/2	Linear meter	6	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.4	0.5	48.56	1.3	6.31	14.95	115.07	12.04	28.59	19.84	80.77	191.42			
1004	3448.17	Flange Welding Neck 150RF Sch 10S NPS 4 w/ Hardware, Piping Specification SB11	ea	3	3	15.8	1,708.44	47.4	256.27	789.85	5,125.33	172.32	516.00	249.17	747.50	7,186.53	3.0	8.1	2,716.76	30.2	185.39	1,059.54	1,994.23	66.94	247.81	384.73	384.73	3,847.51	1,664.96	5,512.47			
1005	3448.18	Elbow 90 degrees BW Sch 10S NPS 4, Piping Specification SB11	ea	2	2	24.4	2,444.19	48.9	396.63	793.29	5,268.18	166.91	333.82	385.64	771.27	3,593.37	7,186.73	2.0	0.8	82.67	0.8	6.4	25.77	188.25	9.60	184.2	17.83	26.72	79.19	116.77			
1006	3448.19	Weld NPS 2 Piping Specification SB11	ea	7	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	33.0	3.5	318.94	116.4	41.46	1,984.25	10,525.09	5.80	184.65	74.97	2,474.11	441.00	14,553.91			
1007	3448.20	Victaulic coupling NPS 4, Style 07	ea	1	1	0.5	58.48	0.5	8.77	8.77	58.48	8.54	8.54	8.53	164.33	164.33	0.0	0.0	10.1	0.9	10.81	0.9	10.81	10.81	83.19	79.39	35.53	35.53	308.92	308.92			
1008	3448.21	Butterfly valve NPS 4, Valve Specification VBU01	ea	1	1	11.0	1,187.40	11.0	178.11	178.11	1,187.40	323.87	179.18	1,791.32	179.18	1,412.14	1,412.14	0.0	6.2	543.47	6.2	72.99	72.99	543.47	410.67	410.67	214.63	214.63	1,259.78	1,259.78			
1009	3448.22	Pipe Insulation NPS 4	Linear meter	3	0	0.0	276.95	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.8	6.8	62.76	24.5	80.70	617.28	381.23	381.23	340.39	340.39	2,112.75				
1010	3448.23	Pipe Identification NPS 4	Linear meter	3	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.6	53.81	0.4	4.33	33.47	12.07	7.46	15.07	9.32	87.94	54.87			
3448-0238	Added	4" pipe, SS, Sch 10S, ASTM A312 TP304, unln - BE	Linear meter	6	3.4	372.28	22.0	55.80	397.28	2,383.90	118.55	759.03	54.24	347.18	600.00	3,840.85	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
3448-0239	Added	1" weld adapter, 304SS, Vic-Press - S61	ea	2	2	5.9	638.05	11.8	95.70	394.40	1,276.02	151.82	307.64	93.00	186.10	380.34	1,961.16	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
3448-0240	Added	1" male adapter, 304SS, Vic-Press - S98	ea	1	5.9	638.05	5.9	95.70	397.28	2,383.90	118.55	759.03	54.24	347.18	600.00	3,840.85	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
3448-0241	Added	1" coupling, 304SS, Vic-Press - S97	ea	17	8.5	921.87	164.9	138.24	2,390.20	15,686.85	119.05	759.03	54.24	347.18	600.00	3,840.85	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
3448-0242	Added	1" coupling, 304SS, Vic-Press - S97	ea	4	4	9.2	966.23	36.8	138.24	559.20	3,688.23	132.44	279.62	89.87	179.40	368.87	1,744.44	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
3448-0243	Added	1" x 1/2" reducer, 304SS, Vic-Press - S62	ea	4	4	9.2	966.23	36.8	138.24	559.20	3,688.23	132.44	279.62	89.87	179.40	368.87	1,744.44	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
3448-0244	Added	1" x 1/2" reducing tee w/ threaded branch, 304SS, Vic-Press - S88	ea	5	11.1	1,187.40	80.23	591.87	1,807.77	10,847.15	517.78	3,178.82	1,656.62	4,012.39	410.39	1,785.81	4,012.39	17,851.10	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
3448-0245	Added	1" union, 304SS, Vic-Press - S84	ea	1	5.9	638.05	5.9	95.70	397.28	2,383.90	118.55	759.03	54.24	347.18	600.00	3,840.85	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
3448-0246	Added	1" 90 elbow, PVC, Sch 80, CSA/CAN 137.8/ASTM D-2466/D-2464 - SOC	ea	2	1.2	134.69	1.2	20.20	134.69	83.26	531.14	20.20	134.69	83.26	531.14	20.20	134.69	83.26	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
3448-0247	Added	1" union, PVC, Sch 80, CSA/CAN 137.8/ASTM D-2466/D-2464 - SOC	ea	1	1.2	134.69	1.2	20.20	134.69	83.26	531.14	20.20	134.69	83.26	531.14	20.20	134.69	83.26	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
3448-0248	Added	1/2" female adapter, SWAGELOK SS-8-TA-7-B or equal	ea	6	1.1	119.31	6.6	19.31	119.31	74.58	464.40	19.31	119.31	74.58	464.40	19.31	119.31	74.58	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
3448-0249	Added	1/2" 90 elbow, LS, Sch 10S, ASTM A403 WP304L - VICTAULIC 41005	ea	5	3.1	340.27	15.7	51.04	255.20	1,701.94	84.19	670.94	49.63																				

No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	COST OF LABOUR (per unit)	MAT. COST	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE (per unit)	TOTAL PRICE (per unit)	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	COST OF LABOUR (per unit)	MAT. COST	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE (per unit)	TOTAL PRICE (per unit)	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHS&P (per unit)	LABOUR OHS&P (per unit)	COST OF LABOUR (per unit)	MAT. COST	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE (per unit)	TOTAL PRICE (per unit)				
																																												LABOUR COMPONENT	NON LABOUR COMPONENT	LABOUR COMPONENT	NON LABOUR COMPONENT
																																												G.13	G.13	G.13	G.13
1070	3440.056	E-52-04	ea	3	3	15.3	1,884.10	45.9	248.11	746.34	4,982.29	372.12	11,116.37	241.24	729.72	2,515.57	7,546.72	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																	
1071	3440.057	E-52-10	ea	3	3	15.3	1,884.10	45.9	248.11	746.34	4,982.29	372.12	11,116.37	241.24	729.72	2,515.57	7,546.72	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																	
1072	3440.058	E-52-08	ea	4	4	10.9	1,911.50	43.7	177.22	708.90	4,735.99	403.58	14,434.34	172.31	536.93	1,682.46	5,421.87	4.0	19.7	1,744.29	56.6	500.42	1,697.25	5,421.87	1,601.70	4,805.09	869.17	2,607.51	5,099.54	15,298.68																	
1073	3440.059	E-54-08	ea	8	8	17.5	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	8.0	25.7	2,328.29	74.0	652.54	1,421.31	8,015.10	2,328.29	74.0	652.54	1,421.31	8,015.10	23,353.20																
1074	3440.060	E-52-05	ea	3	3	17.5	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1075	3440.061	E-52-05	ea	1	1	17.5	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	1.0	4.8	402.24	17.7	155.18	495.00	806.26	238.05	125.93	0.00	2,159.73	0.00																	
1076	3440.062	E-52-05	ea	3	3	8.7	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1077	3440.063	E-52-01	ea	2	2	10.9	1,911.50	43.7	177.22	708.90	4,735.99	403.58	14,434.34	172.31	536.93	1,682.46	5,421.87	4.0	19.7	1,744.29	56.6	500.42	1,697.25	5,421.87	1,601.70	4,805.09	869.17	2,607.51	5,099.54	15,298.68																	
1078	3440.064	E-52-11	ea	6	6	19.7	1,920.40	53.9	293.56	2,514.47	3,046.49	15,653.16	2,215.61	30,869.47	285.70	861.40	2,953.91	8,125.10	6.0	28.7	2,358.29	76.0	662.54	1,431.31	8,125.10	2,358.29	76.0	662.54	1,431.31	8,125.10	23,353.20																
1079	3440.065	E-52-12	ea	4	4	17.5	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	4.0	19.7	1,744.29	56.6	500.42	1,697.25	5,421.87	1,601.70	4,805.09	869.17	2,607.51	5,099.54	15,298.68																
1080	3440.066	E-52-13	ea	3	3	19.7	1,920.40	53.9	293.56	2,514.47	3,046.49	15,653.16	2,215.61	30,869.47	285.70	861.40	2,953.91	8,125.10	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1081	3440.067	E-52-13	ea	3	3	19.7	1,920.40	53.9	293.56	2,514.47	3,046.49	15,653.16	2,215.61	30,869.47	285.70	861.40	2,953.91	8,125.10	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1082	3440.068	E-52-14	ea	1	1	19.7	1,920.40	53.9	293.56	2,514.47	3,046.49	15,653.16	2,215.61	30,869.47	285.70	861.40	2,953.91	8,125.10	1.0	4.8	402.24	17.7	155.18	495.00	806.26	238.05	125.93	0.00	2,159.73	0.00																	
1083	3440.069	E-52-20	ea	4	4	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	4.0	18.8	1,616.29	52.4	450.42	1,697.25	1,616.29	472.60	125.93	0.00	762.80	0.00																	
1084	3440.070	E-52-20	ea	4	4	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	4.0	18.8	1,616.29	52.4	450.42	1,697.25	1,616.29	472.60	125.93	0.00	762.80	0.00																	
1085	3440.071	E-52-21	ea	2	2	17.5	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	2.0	9.4	788.58	24.4	210.26	1,008.84	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1086	3440.072	E-52-22	ea	2	2	17.5	1,890.40	52.4	283.56	2,484.47	2,936.49	15,123.16	2,205.61	29,364.47	275.70	851.40	2,943.91	8,015.10	2.0	9.4	788.58	24.4	210.26	1,008.84	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1087	3440.073	E-52-03	ea	3	3	26.2	2,835.59	76.2	423.34	423.34	2,835.59	450.48	13,212.77	230.14	680.62	2,302.72	7,145.09	23,353.20	3.0	14.5	1,308.71	43.4	170.13	910.40	3,028.12	842.29	2,526.69	477.13	1,431.39	2,788.20	8,984.59																
1088	3440.074	E-52-02	ea	28	28	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	28.0	132.4	1,616.29	52.4	450.42	1,697.25	1,616.29	472.60	125.93	0.00	762.80	0.00																	
1089	3440.075	E-52-02	ea	8	8	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	8.0	37.6	305.26	9.4	80.10	315.36	315.36	472.60	125.93	0.00	762.80	0.00																	
1090	3440.076	E-52-03	ea	10	10	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	10.0	45.0	365.26	12.6	107.40	382.86	382.86	472.60	125.93	0.00	762.80	0.00																	
1091	3440.077	E-52-04	ea	12	12	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	12.0	52.8	426.26	15.1	122.50	418.76	418.76	472.60	125.93	0.00	762.80	0.00																	
1092	3440.078	E-52-05	ea	6	6	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	6.0	26.4	213.26	7.4	63.40	226.66	226.66	472.60	125.93	0.00	762.80	0.00																	
1093	3440.079	E-52-05	ea	3	3	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	3.0	13.2	106.26	3.7	31.70	107.96	107.96	472.60	125.93	0.00	762.80	0.00																	
1094	3440.080	E-52-05	ea	1	1	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	1.0	4.4	36.26	1.1	9.40	37.36	37.36	472.60	125.93	0.00	762.80	0.00																	
1095	3440.081	E-52-09	ea	10	10	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	10.0	45.0	365.26	12.6	107.40	382.86	382.86	472.60	125.93	0.00	762.80	0.00																	
1096	3440.082	E-52-10	ea	2	2	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	2.0	8.8	72.52	2.4	20.20	72.72	72.72	472.60	125.93	0.00	762.80	0.00																	
1097	3440.083	E-52-11	ea	2	2	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	2.0	8.8	72.52	2.4	20.20	72.72	72.72	472.60	125.93	0.00	762.80	0.00																	
1098	3440.084	E-52-12	ea	6	6	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	6.0	26.4	213.26	7.4	63.40	226.66	226.66	472.60	125.93	0.00	762.80	0.00																	
1099	3440.085	E-52-12	ea	4	4	4.4	472.60	4.4	70.89	70.89	472.60	237.74	1,428.41	68.93	472.60	237.74	1,428.41	68.93	4.0	17.6	142.26	4.4	37.40	149.66	149.66	472.60	125.93	0.00	762.80	0.00																	
1100	3440.086	E-52-10	ea	2	2	6.6	708.90	13.1	108.41	212.42	708.90	237.74	1,428.41	68.93	472.60	23																															

		Bidder 2 FIXED PRICE TARGET COST OF LABOUR													Bidder 3 FIXED PRICE TARGET COST OF LABOUR																				
		LABOUR COMPONENT						NON LABOUR COMPONENT							LABOUR COMPONENT						NON LABOUR COMPONENT														
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O/H (per unit)	LABOUR O/H (per unit)	COST OF LABOUR (Est.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O/H (per unit)	LABOUR O/H (per unit)	COST OF LABOUR (Est.)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE						
		0.13						0.13							0.13						0.13														
		A+B+C+D+E+F						G+H+I+J+K+L+M+N+O							A+B+C+D+E+F						G+H+I+J+K+L+M+N+O														
1264.4	3351.329	VTA (Panel Case Access)	LS	0	1	120.1	120.1	2,047.73	2,047.73	13,651.52	7,848.77	7,848.77	0.00	0.00	62,657.68	62,657.68	1.0	71.4	8,450.64	71.4	838.58	838.58	6,450.64	44,333.44	44,333.44	10,066.77	10,066.77	61,888.43	61,888.43						
1265.5	Added	Housekeeping Pads for HVAC Equipment	LS	0	0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00							
ST04		SUB-TOTAL HVAC-SYSTEM - SUPPLY, INSTALLATION	0	0	0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00							
		ELECTRICAL - SUPPLY AND INSTALLATION	0																																
		ELECTRICAL - DESIGN AND ENGINEERING	0																																
1287	3343.020	Fire Detection System - Electrical Engineering	LS	0	1	0.0	0.0	0.00	0.00	0.00	28,500.00	28,500.00	0.00	0.00	28,500.00	28,500.00	1.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00						
1288	3000.270	Cable Tray Structural Support Design and Engineering	LS	0	1	0.0	0.0	0.00	0.00	0.00	85,500.00	85,500.00	0.00	0.00	85,500.00	85,500.00	1.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00						
1289	3310.030	Electrical Shaft Performance/Structural Design and Engineering	LS	0	1	0.0	0.0	0.00	0.00	0.00	855.00	855.00	0.00	0.00	855.00	855.00	1.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00						
ST05		SUB-TOTAL ELECTRICAL - DESIGN AND ENGINEERING	0	0	0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00							
		ELECTRICAL - CONTRACTOR SUPPLIED - SUPPLY AND INSTALLATION	0																																
1290	3340.010	Spillway Feeder Transformer, 1150 KVA, dry type, 500 V primary, 25/14.4 KV solidly grounded secondary, 60 Hz, NEMA 2 enclosure, air natural cooled (ANN)	EA	1	1	254.4	27,022.53	274.4	4,053.38	4,053.38	122,955.66	122,955.66	5,445.10	5,445.10	159,476.66	159,476.66	1.0	199.3	17,474.81	199.3	2,271.73	2,271.73	17,474.81	87,519.83	87,519.83	21,746.93	21,746.93	129,113.10	129,113.10						
1291	3340.020	Spillway Feeder Transformer, 1150 KVA, dry type, 500 V primary, 25/14.4 KV solidly grounded secondary, 60 Hz, NEMA 2 enclosure, air natural cooled (ANN) - Alternate Design Option	EA	1	1	128.8	13,682.29	128.8	2,052.34	2,052.34	89,007.00	89,007.00	2,757.01	2,757.01	107,496.65	107,496.65	1.0	188.0	16,999.30	188.0	2,209.91	2,209.91	16,999.30	75.32	75.32	4,010.24	4,010.24	23,294.77	23,294.77						
1292	3340.030	Spillway Feeder Switchgear, 600 V, 3 phase, 3 wire, 1500 A, 42 KA IC, NEMA 1A enclosure	EA	1	1	1307.6	138,900.93	1307.6	20,835.14	20,835.14	138,900.93	138,900.93	499,809.90	499,809.90	17,988.87	687,528.84	687,528.84	1.0	164.0	14,828.29	164.0	1,927.68	1,927.68	14,828.29	257,961.49	257,961.49	55,418.17	55,418.17	330,136.61	330,136.61					
1293	3485.010	Station Service Transformer, 2500 KVA, dry type, 15 KV primary, 600/347 V solidly grounded secondary, 60 Hz, NEMA Type 2 enclosure, air natural cooled (ANN), off load tap changer 2 x 2.5%	EA	4	4	368.3	39,122.81	1473.2	5,868.42	23,473.48	156,491.23	162,444.23	649,776.92	7,883.34	91,533.36	861,275.19	861,275.19	4.0	259.0	23,411.13	1,055.8	3,043.45	3,043.45	12,179.79	93,644.50	193,889.20	535,556.78	92,457.31	119,829.22	192,801.07					
1294	3483.010	Station Service Switchgear, 600 V, 3 phase, 3 wire, 3200 A, 42 KA IC, NEMA 1A enclosure	EA	4	4	257.6	27,364.59	1030.4	4,104.69	16,419.75	109,458.34	561,577.29	2,246,309.02	5,514.09	22,056.12	598,590.56	2,394,242.34	4.0	263.7	22,840.20	1,054.8	3,099.23	3,099.23	12,946.90	95,460.80	459,842.49	1,819,529.98	94,189.00	392,756.02	585,010.92					
1295	3433.020	Unit Motor Control Centre, 600 V, 3 phase, 3 wire, 800 A, 42 KA IC, NEMA 2 enclosure	EA	4	4	305.9	32,495.45	1232.6	4,874.32	19,897.27	129,981.76	455,742.16	1,831,068.55	5,547.91	26,191.04	499,579.84	1,998,719.34	4.0	592.0	53,521.05	2,368.0	6,974.74	6,974.74	54,547.74	354,340.74	84,360.49	37,741.96	501,887.01	2,025,548.09						
1296	3290.010	Insite MCC, 600 V, 3 phase, 1 wire, 1200 A, 42 KA IC, NEMA 3R enclosure	EA	2	2	128.8	13,682.29	257.6	2,052.34	4,104.69	27,364.59	354,023.38	2,757.01	3,514.03	97,232.03	1,045,048.06	2.0	447.8	40,440.99	846.7	2,337.32	2,337.32	10,514.66	80,813.88	451,509.25	100,807.32	251,664.48	600,024.82	1,300,029.84						
1297	3340.040	Essential Service MCC, 600 V, 3 phase, 3 wire, 1200 A, 42 KA IC, NEMA 2 enclosure	EA	1	1	386.4	41,046.88	386.4	6,157.03	6,157.03	41,046.88	944,517.29	8,461.29	8,461.29	8,461.29	8,461.29	8,461.29	1.0	962.4	88,818.66	962.4	11,544.63	11,544.63	83,142.45	83,142.45	188,242.48	188,242.48	1,120,060.03	1,120,060.03						
1298	3340.050	Common Station Service MCC, 600 V, 3 phase, 3 wire, 1200 A, 42 KA IC, NEMA 2 enclosure	EA	4	4	177.1	18,813.15	708.4	2,821.97	11,287.89	75,252.41	1,813,399.06	1,790.90	15,149.34	503,775.79	2,015,109.14	4.0	644.1	58,216.64	2,576.2	7,569.46	7,569.46	30,277.85	212,808.54	379,524.13	1,518,096.51	90,092.11	340,368.40	535,422.34	2,141,469.37					
1299	3000.001	Panelboard, 400 A, 600 V, 3 phase, 4 wire, 60 circuit, 35 KA IC, NEMA 12 enclosure, surface mounting trim, complete with breakers as indicated	EA	4	5	16.9	1,795.80	84.5	269.37	1,346.85	8,979.00	20,030.99	10,154.95	3,611.84	18,029.29	697.11	2,784.43	4.0	59.3	5,342.34	59.3	697.11	697.11	5,342.34	26,097.95	26,097.95	6,514.42	6,514.42	38,671.84	38,671.84					
1300	3000.002	Panelboard, 400 A, 600 V, 3 phase, 3 wire, 72 circuit, 35 KA IC, NEMA 12 enclosure, surface mounting trim, complete with breakers as indicated	EA	1	1	19.3	2,092.34	19.3	307.85	307.85	2,052.34	26,921.89	15,921.89	413.55	413.55	29,956.64	29,956.64	1.0	59.3	5,342.34	59.3	697.11	697.11	5,342.34	26,097.95	26,097.95	6,514.42	6,514.42	38,671.84	38,671.84					
1301	3000.003	Panelboard, 225 A, 600 V, 3 phase, 3 wire, 42 circuit, 35 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	3	5	9.7	1,026.17	48.3	159.93	769.63	5,130.86	21,068.74	105,349.69	206.78	1,033.88	22,655.61	11,278.06	5.0	37.8	3,418.44	189.1	444.40	444.40	2,221.99	17,092.18	18,310.20	91,596.02	4,493.51	22,457.54	26,673.55	133,347.75				
1302	3000.004	Panelboard, 225 A, 600 V, 3 phase, 3 wire, 60 circuit, 35 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	6	6	12.9	1,368.23	77.3	205.23	1,231.41	8,209.94	5,172.33	31,033.98	275.70	1,654.21	7,021.49	42,128.92	2.0	56.7	5,125.30	113.4	666.29	1,332.58	10,250.60	18,117.79	27,635.58	3,986.40	7,972.80	23,595.78	47,191.55					
1303	3000.005	Panelboard, 100 A, 600/747 V, 3 phase, 4 wire, 30 circuit, 35 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	11	9	9.7	1,026.17	86.0	159.93	1,383.33	9,351.55	87,839.64	206.78	1,860.99	11,148.81	1,860.99	11,148.81	11.0	25.2	2,280.53	277.5	2,964.77	3,261.16	25,085.82	11,381.54	125,196.91	2,827.33	31,500.91	16,785.81	184,648.71					
1304	3000.006	Panelboard, 225 A, 208/120 V, 3 phase, 4 wire, 72 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	1	1	9.7	1,026.17	9.7	159.93	159.93	1,026.17	2,349.94	2,349.94	206.78	2,067.8	3,736.81	3,736.81	1.0	56.7	5,125.30	56.7	666.29	666.29	5,125.30	1,661.00	1,661.00	9,719.92	9,719.92	9,719.92						
1305	3000.007	Panelboard, 225 A, 208/120 V, 3 phase, 4 wire, 66 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	4	4	9.7	1,026.17	38.8	159.93	637.70	4,104.69	1,827.82	7,311.27	206.78	827.10	3,214.89	12,858.76	4.0	56.7	5,125.30	226.8	666.29	2,661.16	20,902.20	1,731.97	6,927.89	1,559.31	6,212.85	9,076.77	36,307.10					
1306	3000.008	Panelboard, 225 A, 208/120 V, 3 phase, 4 wire, 30 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	9	3	9.7	1,026.17	29.0	159.93	461.78	3,078.52	2,397.82	7,193.45	206.78	620.33	3,784.69	11,954.07	2.0	41.0	3,702.81	81.9	481.34	962.76	7,405.83	4,285.65	8,571.30	1,739.05	3,466.10	10,202.99	20,405.99					
1307	3000.009	Panelboard, 225 A, 208/120 V, 3 phase, 4 wire, 30 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	2	2	6.4	684.11	12.9	102.62	205.23	1,383.23	3,042.16	6,084.33	137.85	275.70	3,966.75	7,933.49	0.0	50.4	4,552.35	0.0	591.86	0.00	0.00	1,428.99	0.00	1,357.86	0.00	7,932.45	0.00					
1308	3000.010	Panelboard, 225 A, 208/120 V, 3 phase, 4 wire, 24 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	3	4	6.4	684.11	25.8	102.62	410.47	2,716.45	1,002.41	4,025.64	137.85	551.40	1,930.99	7,737.92	1.0	56.7	5,125.30	56.7	666.29	666.29	5,125.30	944.33	1,394.64	1,394.64	8,130.54	8,130.54						
85M-0145	Added	Panelboard, 100A, 120/240V, 3 phase, 24 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers	EA	5	6.4	6.4	684.11	32.2	302.62	3,420.55	1,348.52	5,748.12	137.85	689.25	3,073.21	10,366.04	0.00	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00						
1309	3000.011	Panelboard, 100 A, 208/120 V, 3 phase, 4 wire, 30 circuit, 10 KA IC, NEMA 12 enclosure, surface mounting trim, provided with breakers and installed in a NEMA 4X Enclosure with Anti-condensation heater and thermostat	EA	1	1	6.4	684.11	6.4	102.62	102.62	684.11	2,928.16	2,928.16	137.85	137.85	3,852.75	3,852.75	7.0	25.2	2,280.53	178.0	296.47	2,075.28	15,963.71	1,755.14	12,285.99	889.31	6,225.19	5,221.45	16,550.18					
1310	3000.012	Panelboard, 100 A, rated 250 Vdc for operation on 125 Vdc																																	

		Bidder 2 FIXED PRICE TARGET COST OF LABOUR															Bidder 3 FIXED PRICE TARGET COST OF LABOUR														
		LABOUR COMPONENT										NON LABOUR COMPONENT					LABOUR COMPONENT										NON LABOUR COMPONENT				
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (%)	LABOUR OHP (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (%)	LABOUR OHP (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE		
																														A	B
1348	3000.039	10 kW	ea	37	26	12.9	1,348.23	338.9	205.23	5,316.09	35,573.96	1,342.42	34,902.92	275.70	7,168.24	3,391.39	82,881.21	27.0	11.3	1,017.73	304.0	132.30	5,372.22	27,478.68	1,032.05	27,865.43	446.96	12,067.92	2,429.05	70,984.23	
1349	3000.040	15 kW	ea	13	12	16.1	1,710.28	193.2	256.34	3,078.52	20,523.44	1,683.98	20,207.74	344.83	4,135.52	3,995.47	47,445.22	13.0	12.3	1,111.69	159.9	144.51	3,675.91	18,786.66	1,276.03	16,588.34	518.15	14,451.23	6,735.91	39,654.12	
1350	3000.041	Explosion-proof electric Blower Unit Heater, 3.5 kW, 600 V, three phase, complete with built-in thermostat and controls.	ea	8	8	9.7	1,291.17	77.3	153.93	1,209.17	8,209.33	4,783.70	38,211.58	206.78	1,654.21	6,199.57	49,356.57	8.0	16.8	1,520.84	134.6	197.68	1,881.47	12,145.13	4,139.50	33,116.00	1,190.76	9,526.10	7,048.59	56,388.69	
1351	3000.042	Architectural sloped top baseboard electric heater, 2.5 kW, 208 V, single phase, with low-voltage relay.	ea	8	8	3.2	342.06	25.8	51.31	412.47	2,738.44	830.30	2,642.34	68.93	351.40	792.58	6,340.89	9.0	1.7	149.88	14.9	18.48	175.35	1,348.91	256.45	1,218.05	82.83	745.45	488.64	4,397.77	
1352	3000.043	Connector heater, commercial type, 5 kW, 600 V, three phase, with low-voltage relay.	ea	54	34	9.7	1,026.17	328.4	153.93	5,233.48	34,889.85	751.95	25,546.43	206.78	7,030.39	2,138.83	72,720.14	34.0	5.8	523.10	196.7	68.00	2,312.10	17,785.36	626.45	21,299.20	249.06	8,447.91	1,466.60	49,844.57	
1353	3000.044	Forced-air heater, commercial type, 2.5 kW, 208 V, single phase, with low-voltage relay.	ea	11	11	6.4	684.11	70.8	102.62	1,128.79	7,525.25	883.31	4,216.40	137.85	1,516.34	1,307.89	14,366.80	11.0	3.1	284.33	34.9	36.96	406.59	3,117.59	802.02	3,322.24	127.03	1,403.90	750.94	8,260.31	
1354	3000.045	Forced-air heater, commercial type, 5.0 kW, 600 V, three phase, with low-voltage relay.	ea	4	4	9.7	1,028.17	38.8	153.93	615.70	4,104.69	998.75	3,995.01	206.78	827.10	2,885.63	9,542.50	4.0	5.2	474.13	21.0	61.64	406.59	1,896.51	839.90	3,895.59	280.52	1,122.08	1,656.18	6,424.74	
1355	3000.046	Electric infrared radiant heater, industrial type, NEMA 4X construction, 10 kW, 600 V, three phase, without controls.	ea	28	28	12.9	1,368.23	360.8	205.23	5,748.58	38,310.42	997.85	27,934.19	275.70	7,719.64	2,846.81	79,710.81	28.0	14.4	1,299.20	402.4	168.90	4,719.08	16,977.57	2,345.79	65,482.24	777.60	21,772.79	4,951.49	128,561.48	
1356	3000.047	Power outlet - interlocked receptacle and unfused switch, 600 V, three phase, three wire, NEMA 12 enclosure, size as follows:	ea	4	4	4.8	513.09	19.3	76.96	407.83	2,962.34	1,236.53	4,946.11	103.39	413.55	1,929.87	7,719.88	1.0	9.5	853.88	9.9	111.02	111.02	853.88	1,167.34	435.71	435.71	2,368.04	2,568.04	0.00	0.00
1357	3000.048	Power outlet - interlocked receptacle and unfused switch, 600 V, three phase, three wire, NEMA 4X enclosure, size as follows:	ea	38	38	6.4	684.11	244.7	102.62	3,899.45	25,996.36	1,319.62	50,145.75	137.85	5,218.33	2,444.21	85,279.88	34.0	10.0	904.06	340.0	117.53	3,995.93	30,779.83	1,243.34	42,273.58	463.79	15,744.63	2,727.71	92,742.07	
1358	3000.049	10 Amp	ea	4	8	4.8	513.09	19.3	76.96	407.83	4,104.69	1,236.53	17,069.67	103.39	827.10	2,827.35	22,617.10	8.0	10.0	904.06	80.0	117.53	800.0	7,332.54	2,089.81	16,556.51	429.18	5,093.43	3,720.99	29,764.70	
1359	3000.050	60 Amp	ea	13	16	4.8	513.09	19.3	76.96	1,393.31	2,935.95	1,236.53	18,800.99	103.39	1,860.99	2,852.33	51,340.00	13.0	10.0	904.06	117.47	117.53	2,114.39	13,416.20	2,295.50	37,718.56	634.23	11,416.20	3,720.99	67,514.03	
1360	3000.051	100 Amp	ea	4	4	6.4	684.11	25.8	102.62	422.47	2,738.44	4,441.46	1,845.86	137.85	5,386.05	11,544.19	4.0	11.0	997.81	44.2	129.72	518.87	3,891.27	17,557.24	1,118.18	10,477.73	6.05	10,737.37	6,051.03	26,540.10	
1361	3000.052	100 Amp	ea	1	1	9.7	1,028.17	38.8	153.93	599.47	4,610.56	1,206.17	2,067.78	103.39	206.78	5,997.43	1,140.98	1.0	12.6	1,140.98	12.6	148.32	148.32	7,641.51	1,806.58	10,737.37	6.05	10,737.37	6,051.03	26,540.10	
1362	3000.053	Cable Tray, Ladder type, Hot Dipped Galvanized Steel, CSA Load Class D, 100 mm cable depth, straight lengths, widths as follows:	0.00																												
1362	3000.053	150 mm	m	200	200	4.1	434.41	817.9	65.18	19,033.38	66,862.56	84.01	18,801.84	87.54	17,907.00	60.00	136,233.83	194.0	2.7	246.71	373.1	32.07	4,881.97	33,953.98	87.37	11,842.89	75.57	10,277.93	441.74	60,676.37	
1362a	3000.053	Added	m	0	0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
1363	3000.054	4" Channel Tray	m	1700	1,700	3.8	407.05	6724.8	61.00	107,159.44	714,189.82	89.97	157,898.43	82.02	143,947.20	640.20	1,123,370.89	1,324.0	1.2	104.29	5,273.13	13.56	51,953.42	476,707.06	42.67	190,008.75	33.10	151,326.69	193.61	895,176.13	
1364	3000.055	450 mm	m	300	300	4.0	429.28	1204.8	64.10	12,571.20	150,248.88	99.40	149,440.47	86.50	30,375.47	678.58	297,532.13	949.0	3.5	115.87	3,315.5	41.06	38,983.94	299,722.05	108.00	102,400.72	95.97	9,072.25	560.85	512,250.51	
1365	3000.056	600 mm	m	4100	4,100	4.4	466.41	18020.7	70.24	287,246.57	1,914,317.61	121.62	498,839.11	72.45	131,482.87	3,274.42	6,144.4	307.86	12,616.3	144,897.89	107.27	348,937.89	1,915,922.25	107.27	848,319.25	96.79	3,018,611.02	546.21	2,018,611.02		
1366	3000.057	750 mm	m	2000	4,150	4.7	502.82	19640.6	101.32	313,000.10	2,086,720.70	119.61	498,380.27	101.32	420,479.25	399.18	3,314,588.12	1,967.0	3.4	305.86	6,654.7	39.74	78,310.47	601,818.86	107.50	181,959.80	93.52	1,075,340.20			
1367	3000.058	Horizontal 90 degree turns, 600mm radius, Cable Tray Section, Ladder type, Hot Dipped Galvanized Steel, CSA Load Class D, 100 mm cable depth, horizontal 90 degree turns, 600mm radius, widths as follows:	0.00																												
1367	3000.058	150 mm	m	32	32	8.9	940.66	283.4	141.10	4,515.14	30,101.04	259.87	8,309.52	150.87	6,065.43	48,991.17	47.0	18.7	1,643.11	830.8	232.34	10,951.10	79,433.77	844.62	25,997.16	507.84	3,848.23	2,947.03	139,450.44		
1368	3000.059	450 mm	ea	22	26	9.3	983.41	240.7	147.51	3,835.32	25,508.76	269.75	7,013.59	189.16	5,152.17	1,598.84	41,569.64	21.0	19.2	1,733.06	402.6	225.30	4,791.25	11,595.14	518.46	10,847.57	320.88	61,608.16			
1369	3000.060	600 mm	ea	87	87	9.7	1,028.17	840.4	153.93	13,391.54	89,276.96	280.72	24,422.83	206.78	17,989.52	1,667.80	145,080.66	87.0	20.3	1,848.18	1,767.0	218.70	15,747.88	561.49	48,449.48	544.57	47,377.78	3,180.95	276,742.48		
1370	3000.061	Cable Tray, Ladder type, Hot Dipped Galvanized Steel, CSA Load Class D, 100 mm cable depth, horizontal 90 degree turns, 900mm radius, widths as follows:	0.00																												
1370	3000.061	150 mm	ea	47	49	10.5	1,111.69	512.8	224.01	1,667.95	18,113.69	311.44	15,260.69	206.78	10,976.17	88,880.52	36.0	21.4	1,931.79	789.3	251.13	9,040.77	69,544.37	587.17	21,138.11	572.21	20,599.59	3,342.10	120,322.84		
1371	3000.062	Cable Tray, Ladder type, Hot Dipped Galvanized Steel, CSA Load Class D, 100 mm cable depth, horizontal 45 degree turns, 900mm radius, widths as follows:	0.00																												
1371	3000.062	150 mm	ea	3	3	8.9	940.66	26.6	141.10	423.30	2,821.97	259.07	779.02	189.54	1,530.97	4,592.92	3.0	17.7	1,598.91	53.1	207.84	623.58	4,796.74	567.33	1,701.98	489.98	1,469.94	2,864.08	8,592.23		
1372	3000.063	Cable Tray, Ladder type, Hot Dipped Galvanized Steel, CSA Load Class D, 100 mm cable depth, horizontal 45 degree turns, 600mm radius, widths as follows:	0.00																												
1372	3000.063	150 mm	ea	32	32	8.1	855.14	257.6	128.27	4,104.69	27,364.59	223.86	7,454.58	171.31	5,314.09	1,388.68	44,447.89	17.0	17.8	1,608.58	307.5	209.11	3,554.91	27,345.57	525.30	8,930.12	483.79	8,214.47	48,055.08		
1373	3000.064	600 mm	ea	30	30	8.9	940.66	265.7	141.10	4,293.96	28,219.73	247.27	7,414.08	189.54	5,946.34	15,818.57	45,557.11	59.0	18.9	1,712.46	1,117.4	222.42	13,134.59	101,028.00	533.47	31,474					

COMBINED BID TABULATION

BIDDER MATERIAL TAKE OFF

Main bid tabulation table with columns for No, Subcode, Price Item Description, Unit of Measure, Est Qty, P/Labour Hours, Labour Cost, Total Labour Hours, Labour O/H, Cost of Labour, Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price, and various sub-totals for Labour Component and Non-Labour Component.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main bid tabulation table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, LCP EST, EST. QTY, LABOUR COST, LABOUR CHGP, LABOUR CHGP (EX), COST OF LABOUR (EX), MAT. COST, MAT. TOTAL COST, EQUIP. COST, TOTAL EQUIP. COST, UNIT PRICE, TOTAL PRICE, LABOUR COMPONENT, NON LABOUR COMPONENT, and various cost breakdowns.

COMMERCIAL BID TABULATION
 MAXIMUM QUANTITY MATERIAL TAKE OFF
 CIMFP Exhibit P-01820

CH0031 - Supply and Install Electrical and Mechanical Auxiliaries

No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	EST. QTY	Rivick & McDonald Limited FIXED PRICE TARGET COST OF LABOUR										Cahill-Ganotte Joint Venture FIXED PRICE TARGET COST OF LABOUR													
						LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT								
						PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	LABOUR CHSP (per unit) D=CxN	LABOUR CH-SP (per unit) E=AxD	COST OF LABOUR (per unit) F=AxC	MAT. COST (per unit) G	MAT. TOTAL COST	EQUIP. COST (per unit) H	TOTAL EQUIP. COST	UNIT PRICE I=C+D+E+H	TOTAL PRICE J=AxI	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	LABOUR CHSP (per unit) P=CxN	LABOUR CH-SP (per unit) Q=AxD	COST OF LABOUR (per unit) R=AxC	MAT. COST (per unit) S	MAT. TOTAL COST	EQUIP. COST (per unit) T	TOTAL EQUIP. COST	UNIT PRICE U=C+D+G+H	TOTAL PRICE V=AxU		
309	3442.290	Pipe NPS 1 Sch. 40S, Piping Specification 9811	m	1	1.4	151.1	391.0	22.8	5,310.48	25,802.81	19.82	8,428.20	22.00	5,221.41	235.65	40,187.29	136.00	4.2	378.33	131.1	44.91	1,537.01	11,823.19	4.56	1,081.23	12.64	7,994.82	79.30	17,436.28
310	3442.300	Pipe NPS 1 Sch. 40S, Piping Specification 9811	m	189	1.4	151.1	391.0	22.8	4,443.43	29,822.81	19.82	7,809.77	22.00	4,320.00	235.65	40,187.29	136.00	4.2	378.33	131.1	44.91	1,537.01	11,823.19	4.56	1,081.23	12.64	7,994.82	79.30	17,436.28
311	3442.310	Elbow 90 degrees SW Class 3000 NPS 1, Piping Specification 9811	ea	57	5.9	638.0	0.0	0.0	6,029.14	40,594.31	125.39	5,862.10	93.05	952.15	59,985.61	63.0	0.6	53.88	975	7.00	64.32	14,321.91	111.11	14.20	1,131.24	83.20	900.66	5,247.65	
312	3442.320	Tees SW Class 3000 NPS 1, Piping Specification 9811	ea	4	0.0	5.9	0.0	0.0	0.00	0.00	125.39	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
313	3442.330	Union SW Class 3000 NPS 1, Piping Specification 9811	ea	4	0.0	5.9	0.0	0.0	0.00	0.00	125.39	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
314	3442.340	Union SW / FNPT Class 3000 NPS 1, Piping Specification 9811	ea	4	0.0	5.9	0.0	0.0	0.00	0.00	125.39	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
315	3442.350	Concentric Reducer SW Class 3000 NPS 1 x 1/4, Piping Specification 9811	ea	1	0.0	8.5	0.0	0.0	0.00	0.00	580.55	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
316	3442.360	Concentric Reducer SW Class 3000 NPS 1 x 1/2, Piping Specification 9811	ea	1	0.0	8.5	0.0	0.0	0.00	0.00	580.55	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
317	3442.370	Flexible Connector Flexflex 80055 MNPT NPS 1	ea	3	0.0	3.3	0.0	0.0	0.00	0.00	349.88	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
318	3442.380	Flange SW 150RF NPS 1 c/w Hardware, Piping Specification 9811	ea	4	0.0	7.2	0.0	0.0	0.00	0.00	783.33	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
319	3442.390	Weld NPS 1, Piping Specification 9811	ea	171	24.2	0.0	0.0	0.0	0.00	0.00	709.05	4,200.00	352.68	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
320	3442.400	Ball Valve NPS 1, Valve Specification VBA12	ea	12	18	7.3	0.0	0.0	0.00	0.00	789.9	182.1	119.9	2,143.7	14,291.38	206.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
321	3442.410	Pipe Identification NPS 1	ea	156	66	0.0	0.0	0.0	0.00	0.00	136	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
322	3442.420	Pipe NPS 1 Sch. 40, Piping Specification 9811	m	151	100	2.9	0.0	0.0	0.00	0.00	244.1	30.1	36.4	39,078.68	712.7	11,407.7	81.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
323	3442.430	Elbow 45 degrees SW Class 3000 NPS 2, Piping Specification 9811	ea	4	0.0	8.5	0.0	0.0	0.00	0.00	525.94	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
324	3442.440	Elbow 90 degrees SW Class 3000 NPS 2, Piping Specification 9811	ea	22	26	8.5	0.0	0.0	0.00	0.00	2,960.74	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
325	3442.450	Union SW Class 3000 NPS 2, Piping Specification 9811	ea	3	14	8.5	0.0	0.0	0.00	0.00	921.5	119.3	138.2	1,995.29	12,911.97	121.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
326	3442.460	Union SW / FNPT Class 3000 NPS 2, Piping Specification 9811	ea	4	0.0	8.5	0.0	0.0	0.00	0.00	921.5	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
327	3442.470	Tees SW Class 3000 NPS 2, Piping Specification 9811	ea	1	0.0	11.1	0.0	0.0	0.00	0.00	1,205.1	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
328	3442.480	Tees Reducing SW Class 3000 NPS 2 x 1/2 x 3/4, Piping Specification 9811	ea	3	0.0	11.1	0.0	0.0	0.00	0.00	1,205.1	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
329	3442.490	Tees Reducing SW Class 3000 NPS 2 x 1/2 x 1, Piping Specification 9811	ea	3	0.0	11.1	0.0	0.0	0.00	0.00	1,205.1	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
330	3442.500	Half Coupling SW Class 3000 NPS 2, Piping Specification 9811	ea	2	0.0	8.5	0.0	0.0	0.00	0.00	921.5	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
331	3442.510	Cap SW Class 3000 NPS 2, Piping Specification 9811	ea	1	0.0	4.6	0.0	0.0	0.00	0.00	496.2	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
332	3442.520	Flexible Connector Flexflex 80055 MNPT NPS 2	ea	2	0.0	4.6	0.0	0.0	0.00	0.00	942.81	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
333	3442.530	Expansion Joint U Type Connected NPS 2	ea	3	0.0	4.4	0.0	0.0	0.00	0.00	1,414.21	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
334	3442.540	Concentric Reducer Sch. 40 NPS 1 x 1/2, Piping Specification 9811	ea	3	0.0	8.5	0.0	0.0	0.00	0.00	921.5	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
335	3442.550	Weld NPS 2, Piping Specification 9811	ea	110	135	0.0	0.0	0.0	0.00	0.00	471.4	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
336	3442.560	Ball Valve NPS 2, Valve Specification VBA12	ea	2	0.0	14.7	0.0	0.0	0.00	0.00	1,587.9	29.4	238.1	478.38	3,179.94	392.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
337	3442.570	Pipe Identification NPS 2	ea	151	17	0.0	0.0	0.0	0.00	0.00	136	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
338	3442.580	Flange SW 150RF NPS 2 c/w Hardware, Piping Specification 9811	ea	2	0.0	18.9	0.0	0.0	0.00	0.00	2,101.88	348.9	315.2	5,678.08	37,433.97	246.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
339	3442.590	Weld Flange 150RF NPS 2 c/w Hardware, Piping Specification 9811	ea	2	0.0	18.9	0.0	0.0	0.00	0.00	2,101.88	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
340	3442.600	1/2" nipple 4" long, Sch. 80, ASTM A112 TP304, Sma. - ThdXHD	ea	2	0.5	0.5	0.0	0.0	0.00	0.00	34.98	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
341	3442.610	1/2" nipple 4" long, Sch. 80, ASTM A112 TP304, Sma. - ThdXHD	ea	2	0.5	0.5	0.0	0.0	0.00	0.00	34.98	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
342	3442.620	1/2" nipple 4" long, Sch. 80, ASTM A112 TP304, Sma. - ThdXHD	ea	2	0.5	0.5	0.0	0.0	0.00	0.00	34.98	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
343	3442.630	1/2" nipple 4" long, Sch. 80, ASTM A112 TP304, Sma. - ThdXHD	ea	2	0.5	0.5	0.0	0.0	0.00	0.00	34.98	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
344	3442.640	1/2" nipple 4" long, Sch. 80, ASTM A112 TP304, Sma. - ThdXHD	ea	2	0.5	0.5	0.0	0.0	0.00	0.00	34.98	0.00	0.00	0.00	0.00	0.00	0.0	0.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
345	3442.650	1/2" nipple 4" long, Sch. 80, ASTM A112 TP304, S																											

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, EST. QTY, LABOUR COST, EQUIP. COST, TOTAL EQUIP. COST, UNIT PRICE, TOTAL PRICE, LABOUR COMPONENT, NON LABOUR COMPONENT, and TOTAL PRICE. The table is divided into two main sections: 'Black & Mulvaney Limited' and 'Cahill-Ganore Joint Venture'.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, QTY, EST. QTY, LABOUR COST, EQUIP. COST, TOTAL PRICE, and various cost breakdowns for Labour and Non-Labour components. Includes sub-items for pipe, valves, and fittings.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main bid tabulation table with columns for Item No, Subcode, Price Item Description, Unit of Measure, Quantity, and various cost components (Labour, Material, Equipment, etc.) for two contractors: Black & McDonald Limited and Canli-Ganaris Joint Venture.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns: No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, LCP EST. QTY, EST. QTY, LABOUR COST, LABOUR CHGP, LABOUR CHFP, COST OF LABOUR, MAT. COST, MAT. TOTAL COST, EQUIP. COST, TOTAL EQUIP. COST, UNIT PRICE, TOTAL PRICE. Includes sub-headers for LABOUR COMPONENT, NON LABOUR COMPONENT, and LABOUR COMPONENT.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main table with columns for No, Subcode, PRICE ITEM DESCRIPTION, UNIT OF MEASURE, EST. QTY, LABOUR COST, LABOUR OHP, LABOUR CHP, LABOUR (E), MAT. COST, MAT. TOTAL COST, EQUIP. COST, TOTAL EQUIP. COST, UNIT PRICE, TOTAL PRICE, EST. QTY, LABOUR COST, LABOUR OHP, LABOUR CHP, LABOUR (E), MAT. COST, MAT. TOTAL COST, EQUIP. COST, TOTAL EQUIP. COST, UNIT PRICE, TOTAL PRICE.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main data table with columns for Item No, Subcode, Price Item Description, Unit of Measure, LCP Est. Qty, Est. Qty, P/LA Labour Hours, Labour Cost, Total Labour Hours, Labour Chp/P, Labour Chp/P (E4), Cost of Labour (E4), Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price, and various cost breakdowns for Labour Component and Non-Labour Component.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns for Item No., Subcode, Price Item Description, Unit of Measure, Est. Qty, Labour Component (0.15), Non Labour Component, and Labour Component (0.13). It lists various electrical and mechanical items with their respective costs and quantities.

COMMERCIAL BID TABULATION
 MAXIMUM QUANTITY MATERIAL TAKE OFF
 CIMF Exhibit P-01820

Black & Donald Limited FIXED PRICE TARGET COST OF LABOUR															Cahill-Ganorek Joint Venture FIXED PRICE TARGET COST OF LABOUR																
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	LABOUR COMPONENT					NON LABOUR COMPONENT					LABOUR COMPONENT					NON LABOUR COMPONENT											
					EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (per unit)	LABOUR OHP (per unit)	TOTAL LABOUR COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR OHP (per unit)	LABOUR OHP (per unit)	LABOUR OHP (per unit)	TOTAL LABOUR COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE			
1119	3400 105	S-51-26	ea	3	0	17.5	1,890.4	52.7	283.5	850.66	5,671.5	181.45	5,490.15	275.70	827.15	2,831.25	7,893.15	3.0	2.6	431.52	7.7	30.15	86.39	36.80	530.79	61.78	383.33	359.99	1,079.37		
1120	3400 106	S-51-28	ea	3	12	17.5	1,890.4	20.7	283.5	1,962.17	1,862.17	181.45	1,680.72	275.70	1,286.42	2,831.25	7,893.15	3.0	4.4	431.52	44.4	624.12	127.74	751.86	111.87	1,536.64	700.24	2,236.88			
1121	3400 107	S-51-28	ea	2	12	17.5	1,890.4	20.7	283.5	1,962.17	1,862.17	181.45	1,680.72	275.70	1,286.42	2,831.25	7,893.15	3.0	4.4	431.52	44.4	624.12	111.87	751.86	111.87	1,536.64	652.60	2,189.24			
1122	3400 108	S-51-29	ea	3	12	17.5	1,890.4	20.7	283.5	1,962.17	1,862.17	181.45	1,680.72	275.70	1,286.42	2,831.25	7,893.15	3.0	4.4	431.52	44.4	624.12	111.87	751.86	111.87	1,536.64	652.60	2,189.24			
1123	3400 109	S-51-31	ea	6	14	17.5	1,890.4	24.7	283.5	2,369.83	26,465.53	198.56	2,171.27	275.70	2,446.97	2,648.31	37,074.96	14.0	5.5	499.68	7.4	64.96	309.84	146.91	2,056.45	147.01	2,056.12	658.56	12,019.78		
1124	3400 110	S-51-33	ea	3	1	17.5	1,890.4	17.5	283.5	2,063.9	2,063.9	181.45	1,882.45	275.70	2,158.15	2,063.9	2,063.9	2,063.9	3.0	4.4	431.52	4.4	188.56	148.94	33.50	182.46	123.10	305.56			
1125	3400 111	S-51-33	ea	2	2	17.5	1,890.4	35.0	283.5	2,273.9	3,762.99	195.25	2,078.74	275.70	2,354.44	2,273.9	2,273.9	2,273.9	3.0	4.5	404.12	8.0	52.54	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1126	3400 112	S-51-34	ea	9	9	17.5	1,890.4	137.3	283.5	2,481.11	21,018.96	200.11	2,281.05	275.70	2,556.75	2,481.11	2,481.11	2,481.11	11.0	11.5	1,039.73	10.5	93.57	133.85	175.10	319.42	122.40	244.80	715.29	1,430.58	
1127	3400 113	S-51-35	ea	7	7	17.5	1,890.4	122.4	283.5	2,188.9	18,722.77	152.43	2,036.47	275.70	2,312.17	2,188.9	2,188.9	2,188.9	11.0	11.5	1,039.73	8.0	69.57	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1128	3400 114	S-51-40	ea	9	9	17.5	1,890.4	137.3	283.5	2,481.11	21,018.96	200.11	2,281.05	275.70	2,556.75	2,481.11	2,481.11	2,481.11	11.0	11.5	1,039.73	10.5	93.57	133.85	175.10	319.42	122.40	244.80	715.29	1,430.58	
1129	3400 115	S-51-41	ea	2	2	17.5	1,890.4	35.0	283.5	2,273.9	3,762.99	195.25	2,078.74	275.70	2,354.44	2,273.9	2,273.9	2,273.9	3.0	4.5	404.12	8.0	52.54	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1130	3400 116	S-51-50	ea	1	2	17.5	1,890.4	35.0	283.5	2,273.9	3,762.99	195.25	2,078.74	275.70	2,354.44	2,273.9	2,273.9	2,273.9	3.0	4.5	404.12	8.0	52.54	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1131	3400 117	S-52-20	ea	1	1	30.6	3,308.1	30.6	496.2	4,962.3	4,962.3	315.09	4,647.21	482.40	5,129.61	4,962.3	4,962.3	4,962.3	1.0	6.0	678.11	6.0	75.15	75.15	201.90	201.90	1,584.48	1,584.48	3,068.96		
1132	3400 118	S-52-21	ea	8	8	30.6	3,308.1	31.8	496.2	11,488.8	11,488.8	315.09	11,173.71	482.40	11,656.11	11,488.8	11,488.8	11,488.8	1.0	6.0	678.11	6.0	75.15	75.15	201.90	201.90	1,584.48	1,584.48	3,068.96		
1133	3400 119	S-52-20	ea	4	4	30.6	3,308.1	31.8	496.2	5,744.4	5,744.4	315.09	5,429.31	482.40	5,911.71	5,744.4	5,744.4	5,744.4	1.0	6.0	678.11	6.0	75.15	75.15	201.90	201.90	1,584.48	1,584.48	3,068.96		
1134	3400 120	S-52-31	ea	18	18	30.6	3,308.1	48.4	496.2	7,718.64	7,718.64	315.09	7,403.55	482.40	7,885.95	7,718.64	7,718.64	7,718.64	1.0	14.3	1,307.32	57.8	109.95	679.81	5,229.23	337.84	1,351.33	975.25	1,501.02	2,190.36	8,761.45
1135	3400 121	S-52-32	ea	8	8	30.6	3,308.1	48.4	496.2	7,718.64	7,718.64	315.09	7,403.55	482.40	7,885.95	7,718.64	7,718.64	7,718.64	1.0	14.3	1,307.32	57.8	109.95	679.81	5,229.23	337.84	1,351.33	975.25	1,501.02	2,190.36	8,761.45
1136	3400 122	S-52-33	ea	8	8	30.6	3,308.1	48.4	496.2	7,718.64	7,718.64	315.09	7,403.55	482.40	7,885.95	7,718.64	7,718.64	7,718.64	1.0	14.3	1,307.32	57.8	109.95	679.81	5,229.23	337.84	1,351.33	975.25	1,501.02	2,190.36	8,761.45
1137	3400 123	S-52-34	ea	10	10	30.6	3,308.1	63.6	496.2	10,318.6	10,318.6	315.09	10,003.51	482.40	10,485.91	10,318.6	10,318.6	10,318.6	1.0	15.0	1,379.27	15.0	182.77	182.77	251.44	251.44	1,932.53	1,932.53	3,165.07	11,488.8	
1138	3400 124	S-52-40	ea	4	4	30.6	3,308.1	48.4	496.2	5,744.4	5,744.4	315.09	5,429.31	482.40	5,911.71	5,744.4	5,744.4	5,744.4	1.0	6.0	678.11	6.0	75.15	75.15	201.90	201.90	1,584.48	1,584.48	3,068.96		
1139	3400 125	S-52-40	ea	1	1	30.6	3,308.1	30.6	496.2	4,804.3	4,804.3	315.09	4,489.21	482.40	4,971.61	4,804.3	4,804.3	4,804.3	1.0	6.0	678.11	6.0	75.15	75.15	201.90	201.90	1,584.48	1,584.48	3,068.96		
1140	3400 126	S-52-70	ea	3	3	30.6	3,308.1	91.8	496.2	11,488.8	11,488.8	315.09	11,173.71	482.40	11,656.11	11,488.8	11,488.8	11,488.8	1.0	15.0	1,379.27	6.0	2.0	200.79	13.3	50.25	136.61	70.81	433.67	413.86	2,481.11
1141	3400 127	S-52-84	ea	10	10	30.6	3,308.1	91.8	496.2	11,488.8	11,488.8	315.09	11,173.71	482.40	11,656.11	11,488.8	11,488.8	11,488.8	1.0	15.0	1,379.27	6.0	2.0	200.79	13.3	50.25	136.61	70.81	433.67	413.86	2,481.11
1142	3400 128	S-54-40	ea	2	2	30.6	3,308.1	63.6	496.2	5,744.4	5,744.4	315.09	5,429.31	482.40	5,911.71	5,744.4	5,744.4	5,744.4	1.0	14.3	1,307.32	2.0	2.0	200.79	13.3	50.25	136.61	70.81	433.67	413.86	2,481.11
1143	3400 129	S-54-40	ea	6	6	32.8	3,444.6	196.8	496.2	11,488.8	11,488.8	315.09	11,173.71	482.40	11,656.11	11,488.8	11,488.8	11,488.8	1.0	14.3	1,307.32	2.0	2.0	200.79	13.3	50.25	136.61	70.81	433.67	413.86	2,481.11
1144	3400 130	S-55-01	ea	1	1	6.7	945.9	6.7	141.7	1,087.6	1,087.6	77.86	1,009.74	137.87	1,147.61	1,087.6	1,087.6	1,087.6	1.0	2.6	231.52	2.6	30.15	30.15	86.39	86.39	61.78	128.17	107.11	1,079.37	
1145	3400 131	S-56-40	ea	8	8	15.3	1,654.5	15.3	248.1	2,166.9	2,166.9	109.79	2,057.11	137.87	2,194.98	2,166.9	2,166.9	2,166.9	1.0	4.4	369.22	4.4	52.54	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1146	3400 132	S-57-30	ea	1	1	19.7	2,126.6	19.7	319.0	2,445.6	2,445.6	170.80	2,274.86	170.80	2,445.6	2,445.6	2,445.6	2,445.6	1.0	14.4	1,301.15	14.4	109.41	109.41	154.45	154.45	206.29	206.29	2,658.75		
1147	3400 133	S-57-40	ea	1	1	19.7	2,126.6	19.7	319.0	2,445.6	2,445.6	170.80	2,274.86	170.80	2,445.6	2,445.6	2,445.6	2,445.6	1.0	14.4	1,301.15	14.4	109.41	109.41	154.45	154.45	206.29	206.29	2,658.75		
1148	3400 134	S-58-05	ea	2	2	15.3	1,654.5	30.6	248.1	2,166.9	2,166.9	109.79	2,057.11	137.87	2,194.98	2,166.9	2,166.9	2,166.9	1.0	4.4	369.22	4.4	52.54	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1149	3400 135	S-59-05	ea	2	2	15.3	1,654.5	30.6	248.1	2,166.9	2,166.9	109.79	2,057.11	137.87	2,194.98	2,166.9	2,166.9	2,166.9	1.0	4.4	369.22	4.4	52.54	105.07	136.23	272.47	122.40	244.80	715.29	1,430.58	
1150	3400 136	S-59-05	ea	6	6	15.3	1,654.5	91.8	248.1	2,166.9	2,166.9	109.79	2,057.11	137.87	2,194.98	2,166.9	2,166.9	2,166.9	1.0	14.4	1,301.15	14.4	109.41	109.41	154.45	154.45	206.29	206.29	2,658.75		
1151	3400 137	S-60-10	ea	2	2	19.7	2,126.6	39.3	319.0	2,445.6	2,445.6</																				

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns for No, Subcode, Price Item Description, Unit of Measure, Est. Qty, Est. Price, and various cost breakdowns (Labour, Material, Equipment, etc.) for items 1310 through 1379.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Table with columns for Item No, Subcode, Price Item Description, Unit of Measure, Qty, Est. Qty, Labour Hours, Labour Cost, Total Labour Cost, Labour OHP, Labour OHP %, Cost of Labour, Mat. Cost, Mat. Total Cost, Equip. Cost, Total Equip. Cost, Unit Price, Total Price, and various cost breakdowns for Labour and Non-Labour components.

COMMERCIAL BID TABULATION
MAXIMUM QUANTITY MATERIAL TAKE OFF
CIMFP Exhibit P-01820

Main bid tabulation table with columns for No, Subcode, Price Item Description, Unit of Measure, and various cost components (Labour, Non-Labour, etc.) for items 1330 through 1600.

Summary table for Electrical - Free Issued Materials - Assembly and Installation, showing totals for various categories and a grand total.

Summary table for Architectural - Supply & Install, showing totals for various categories and a grand total.

COMMERCIAL BID TABULATION
 MAXIMUM QUANTITY MATERIAL TAKE OFF
 CIMFP Exhibit P-01820

		Black & McDonald Limited FIXED PRICE TARGET COST OF LABOUR														Dahill-Ganotes Joint Venture FIXED PRICE TARGET COST OF LABOUR																	
		LABOUR COMPONENT							NON LABOUR COMPONENT									LABOUR COMPONENT							NON LABOUR COMPONENT								
No	Subcode	PRICE ITEM DESCRIPTION	UNIT OF MEASURE	QTY	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O/H&P (per unit)	LABOUR O/H&P (Excl)	COST OF LABOUR (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE	EST. QTY	PLA LABOUR HOURS (per unit)	LABOUR COST (per unit)	TOTAL LABOUR HOURS	LABOUR O/H&P (per unit)	LABOUR O/H&P (Excl)	COST OF LABOUR (Excl)	MAT. COST (per unit)	MAT. TOTAL COST	EQUIP. COST (per unit)	TOTAL EQUIP. COST	UNIT PRICE	TOTAL PRICE			
		B.13																B.13															
		F=A+B+C+D+E+G+H							I=A+J									F=A+B+C+D+E+G+H							I=A+J								
ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING																																	
1702	3403.050	Station Service Switchgear, MCC and Connected Equipment	L5	0	1	5124.5	429,933.64	5324.5	94,403.0	94,403.04	429,933.64	35,882.84	35,882.84	99,997.17	99,997.17	859,236.70	859,236.70	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	297,670.52	297,670.52	10,262.67	10,262.67	352,934.89	352,934.89			
1702a	Added	ATS & Load Management System Commissioning	L5	0	1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	314.8	28,458.30	314.8	3,899.64	3,899.64	28,458.30	72,958.46	72,958.46	6,908.68	6,908.68	112,025.58	112,025.58			
1703	3340.170	Common Station Service MCC, Essential MCC and Connected Equipment	L5	0	1	1537.5	163,327.06	1537.5	24,499.04	24,499.04	168,327.06	9,312.17	9,312.17	25,847.02	25,847.02	212,985.30	212,985.30	1.0	3777.4	341,497.19	3,777.4	44,394.63	44,394.63	341,497.19	198,447.02	198,447.02	80,856.47	80,856.47	665,195.31	665,195.31			
1704	3406.263	Inake Distribution Equipment and Building Systems	L5	0	1	492.0	52,264.64	492.0	7,819.78	7,819.78	52,264.64	2,979.89	2,979.89	8,271.04	8,271.04	71,355.30	71,355.30	1.0	3869.7	170,748.60	1,869.7	21,197.32	21,197.32	170,748.60	99,223.51	99,223.51	40,428.20	40,428.20	312,597.66	312,597.66			
1705	3455.020	Station Service Transformers	L5	0	1	492.0	52,264.64	492.0	7,819.78	7,819.78	52,264.64	2,979.89	2,979.89	8,271.04	8,271.04	71,355.30	71,355.30	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	0.00	0.00	9,363.47	9,363.47	54,384.96	54,384.96			
1706	3440.050	GIS Ancillary Systems	L5	0	1	328.0	34,643.11	328.0	5,226.44	5,226.44	34,643.11	1,966.60	1,966.60	5,514.03	5,514.03	47,570.20	47,570.20	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	0.00	0.00	9,363.47	9,363.47	54,384.96	54,384.96			
1707	3000.244	Powerhouse Gallery Electrical Distribution	L5	0	1	861.0	91,863.11	861.0	13,719.44	13,719.44	91,863.11	5,214.81	5,214.81	14,474.33	14,474.33	124,871.77	124,871.77	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	211,871.37	211,871.37	10,003.63	10,003.63	266,896.50	266,896.50			
1708	3000.245	Turbine Floor Electrical Distribution	L5	0	1	574.0	60,975.44	574.0	9,146.32	9,146.32	60,975.44	3,476.54	3,476.54	9,649.55	9,649.55	83,247.85	83,247.85	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	198,447.02	198,447.02	9,963.07	9,963.07	253,431.58	253,431.58			
1709	3000.246	Generator Floor Electrical Distribution	L5	0	1	574.0	60,975.44	574.0	9,146.32	9,146.32	60,975.44	3,476.54	3,476.54	9,649.55	9,649.55	83,247.85	83,247.85	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	198,447.02	198,447.02	9,963.07	9,963.07	253,431.58	253,431.58			
1710	3000.247	North Dam, North Transition Dam, Centre Transition Dam and South Transition Dam Electrical Distribution and Systems	L5	0	1	574.0	60,975.44	574.0	9,146.32	9,146.32	60,975.44	3,476.54	3,476.54	9,649.55	9,649.55	83,247.85	83,247.85	1.0	440.7	39,842.00	440.7	5,179.46	5,179.46	39,842.00	198,447.02	198,447.02	9,963.07	9,963.07	253,431.58	253,431.58			
1711	3000.248	Turbine Floor Lighting System	L5	0	1	287.0	30,487.72	287.0	4,573.56	4,573.56	30,487.72	1,738.27	1,738.27	4,824.78	4,824.78	41,622.52	41,622.52	1.0	314.8	28,458.30	314.8	3,899.64	3,899.64	28,458.30	28,458.30	0.00	0.00	6,688.24	6,688.24	38,846.66	38,846.66		
1712	3000.249	Generator Floor Lighting System	L5	0	1	287.0	30,487.72	287.0	4,573.56	4,573.56	30,487.72	1,738.27	1,738.27	4,824.78	4,824.78	41,622.52	41,622.52	1.0	314.8	28,458.30	314.8	3,899.64	3,899.64	28,458.30	28,458.30	0.00	0.00	6,688.24	6,688.24	38,846.66	38,846.66		
1713	3443.040	Fire Detection System - ELECTRICAL	L5	0	1	1025.0	108,884.72	1025.0	16,332.7	16,332.7	108,884.72	5,708.11	5,708.11	17,211.34	17,211.34	199,956.87	199,956.87	1.0	1322.1	119,524.72	1,322.1	15,538.21	15,538.21	119,524.72	30,733.61	30,733.61	28,182.90	28,182.90	193,979.45	193,979.45			
1714	3403.060	Generator Step Up Transformer Unit 1	L5	0	1	123.0	13,066.16	123.0	1,959.92	1,959.92	13,066.16	2,740.97	2,740.97	2,967.76	2,967.76	44,514.82	44,514.82	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1715	3403.070	Generator Step Up Transformer Unit 2	L5	0	1	123.0	13,066.16	123.0	1,959.92	1,959.92	13,066.16	2,740.97	2,740.97	2,967.76	2,967.76	44,514.82	44,514.82	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1716	3403.080	Generator Step Up Transformer Unit 3	L5	0	1	123.0	13,066.16	123.0	1,959.92	1,959.92	13,066.16	2,740.97	2,740.97	2,967.76	2,967.76	44,514.82	44,514.82	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1717	3403.090	Generator Step Up Transformer Unit 4	L5	0	1	123.0	13,066.16	123.0	1,959.92	1,959.92	13,066.16	2,740.97	2,740.97	2,967.76	2,967.76	44,514.82	44,514.82	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1718	3436.050	Unit 1 Isolated Phase Bus	L5	0	1	164.0	17,421.55	164.0	2,613.28	2,613.28	17,421.55	993.30	993.30	2,757.01	2,757.01	23,785.10	23,785.10	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1719	3436.060	Unit 2 Isolated Phase Bus	L5	0	1	164.0	17,421.55	164.0	2,613.28	2,613.28	17,421.55	993.30	993.30	2,757.01	2,757.01	23,785.10	23,785.10	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1720	3436.070	Unit 3 Isolated Phase Bus	L5	0	1	164.0	17,421.55	164.0	2,613.28	2,613.28	17,421.55	993.30	993.30	2,757.01	2,757.01	23,785.10	23,785.10	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1721	3436.080	Unit 4 Isolated Phase Bus	L5	0	1	164.0	17,421.55	164.0	2,613.28	2,613.28	17,421.55	993.30	993.30	2,757.01	2,757.01	23,785.10	23,785.10	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1722	3436.090	Unit 1 Generator Circuit Breaker	L5	0	1	246.0	26,132.31	246.0	3,919.84	3,919.84	26,132.31	1,489.95	1,489.95	4,135.52	4,135.52	35,677.65	35,677.65	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1723	3436.100	Unit 2 Generator Circuit Breaker	L5	0	1	246.0	26,132.31	246.0	3,919.84	3,919.84	26,132.31	1,489.95	1,489.95	4,135.52	4,135.52	35,677.65	35,677.65	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1724	3436.110	Unit 3 Generator Circuit Breaker	L5	0	1	246.0	26,132.31	246.0	3,919.84	3,919.84	26,132.31	1,489.95	1,489.95	4,135.52	4,135.52	35,677.65	35,677.65	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
1725	3436.120	Unit 4 Generator Circuit Breaker	L5	0	1	246.0	26,132.31	246.0	3,919.84	3,919.84	26,132.31	1,489.95	1,489.95	4,135.52	4,135.52	35,677.65	35,677.65	1.0	419.7	37,944.13	419.7	4,932.74	4,932.74	37,944.13	0.00	0.00	8,917.43	8,917.43	51,794.29	51,794.29			
88M-0351	Added	Testing of Spare Generator Transformer as per sect. 48.02.10 item # 2.4	L5	0	1	123.0	13,066.16	123.0	1,959.92	1,959.92	13,066.16	2,740.97	2,740.97	2,967.76	2,967.76	44,514.82	44,514.82	1.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
Added			0	0	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			
5712	Added	SUB-TOTAL ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING					15211.0		\$242,377.94	\$1,613,849.05		\$276,808.39		\$355,713.14		\$1,990,747.94			14004.0	\$184,674.14	\$1,411,370.47		\$1,158,963.26		\$84,595.24		\$1,411,370.47		\$1,411,370.47				
POWERHOUSE DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING																																	
1726	3437.030	POWERHOUSE DIESEL GENERATOR SYSTEM	L5	0	1	429.0	45,984.93	429.0	6,897.74	6,897.74	45,984.93	4,097.35	4,097.35	11,372.69	11,372.69	68,352.72	68,352.72	1.0	881.4	79,682.68	881.4	10,358.75	10,358.75	79,682.68	25,993.83	25,993.83	20						

Attachment 5
Technical Evaluation

TECHNICAL EVALUATION REPORT				CH0031		Package Title: Mechanical and Electrical Auxiliaries			
Item No.	Description	Weighting		Bidder:	Black and McDonald	Bidder:	Gahill Ganotec		
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:			
1.0	General	5%		Score (out of 10)	Overall Score	Comments	Score (out of 10)	Overall Score	Comment
1.1	Contract Commitments - Does it appear Bidder has the capacity to complete this scope of work? Has the bidder undertaken this type and magnitude of work in the past 5 years?	25%	1.25%	8	1.00%	Bidder has provided high level description of the SOW for each discipline, then followed by discipline specific tasks with start dates for each area as the areas become available. Bidder has completed several multi-million dollar power generation projects including BOP type work, in addition it has completed many lower budget contracts involving power plant upgrades. Bidder has not yet fully demonstrated its capacity or experience to assemble and install electrical equipment (GSU, IPB, GCB) supplied by Company. Bidder is providing relevant pieces of information through out the clarification process. Bidder has experience in Labrador. Bidder's second submission of their Rev. C PEP is much more logical and detailed but conflicts in some areas with supporting information provided.	8	1.00%	Bidder has completed numerous large scale construction projects including power generation type projects. Bidder has completed a hydro electric project matching the exact SOW of this project and has experience in all disciplines in heavy industrial construction. Bidder has indicated the oil filling procedure of the GSU transformers will be subcontracted. This demonstrates the bidder acknowledges the specialty equipment and expertise required for this task. Bidder has extensive experience in Labrador and at the LCP site. Bidder has provided a SOW aligning very closely to the SOW provided in the RFP.
1.2	Has Bidder fully explained how it plans to deliver the requirements of Exhibit 3 Coordination Procedures?	25%	1.25%	7	0.88%	Bidder is rather vague on Exhibit 3 requirements. "BIDDER confirm compliance, based on mutual agreement of methods and procedures, as applicable for this project scope. Bidders Rev C PEP is still light on details of Exhibit 3 requirements and auxiliary PCP is a plan template.	8	1.00%	Bidder has given an overview of its PC plans and has confirmed compliance with Exhibit 3. Project controls function shall be under the Project Engineer.
1.3	Has the bidder acknowledged that there are no exceptions to the technical specifications (TS)?	25%	1.25%	10	1.25%	All technical exceptions have been addressed to the satisfaction of the bid review team.	10	1.25%	All technical exceptions have been addressed to the satisfaction of the bid review team.
1.4	Has the bidder acknowledged that there are no exceptions to the Scope of Work (SOW)?	25%	1.25%	10	1.25%	"BIDDER confirm compliance."	10	1.25%	"We confirm compliance with the requirements outlined in MFA-SN-CD-3300-EN-SP-0002-01."
2.0	TDS (Appendix A1) - Detailed technical review	26%							
2.1	Piping	30%	7.80%	8.4	6.55%	Refer to Piping scoring matrix	9.8	7.64%	Refer to Piping scoring matrix
2.2	Electrical	35%	9.10%	8	7.28%	Refer to Electrical scoring matrix	8.5	7.74%	Refer to Electrical scoring matrix
2.3	HVAC	20%	5.20%	9.8	5.10%	Refer to HVAC scoring matrix	10	5.20%	Refer to HVAC scoring matrix
2.4	Architectural	15%	3.90%	7.5	2.93%	Refer to Architectural scoring matrix	8.5	3.32%	Refer to Architectural Scoring matrix
3.0	Execution Plan (Appendix A13)	47%							
3.1	Project Organization, Org Chart & Key Personnel								

TECHNICAL EVALUATION REPORT				CH0031				Package Title: Mechanical and Electrical Auxiliaries			
Item No.	Description	Weighting		Bidder: Black and McDonald		Bidder: Gahill Ganotec					
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:					
3.1.1	Is the bidder executing this on a standalone basis or as a joint venture with another firm? If a JV, has the JV successfully delivered similar projects in the past 5 years?	0.5%	0.24%	8	0.19%	8	0.19%	Bidder is proposing a joint venture. Bidder has indicated the companies in the Joint Venture have partnered together successfully on a number of projects over the years. Joint Venture partners have worked together within a partnership for Long Harbour (VALE). Both joint venture partners are working at the MF site as subcontractors to CH0007 and one is an existing contractor to LCP.			
3.1.2	Mob/Demob Plan and Schedule provided? Does the mobilization plan appear realistic?	0.5%	0.24%	7	0.16%	6	0.14%	Bidder has provided a list of pre-mobilization activities followed by a list of mobilization activities under the project execution summary. Demobilization is not detailed in the bid. The mobilization plan as presented is NOT realistic based on the Fall 2016 bid schedule submission. Bidder has included A series documents and has included indirect labour. Bidder has stated it will provide a demobilization plan after award. Small footprint trailer layout is included with proposal which is conducive to installation and set-up near to the powehouse.			
3.1.3	Bidder has provided specific challenges related to the work and identified mitigation measures?	0.5%	0.24%	7	0.16%	6	0.14%	Bidder's execution plan includes a section on risk management which is logical and identify's the bidders plans for management of challenges throughout the work. Bidder has included Risks and Mitigations in its Risk Management Plan. Bidder's organization does not have a Risk manager, project risk support will be by the VP of Strategy and Development who has limited knowledge of technical, particularly construction execution risks.			

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		Item Wgt	Overall Wgt	Bid No.:		Bid No.:					
3.1.4	Bidder has provided specific locations where project management, design and material procurement will take place?	0.5%	0.24%	6	0.14%	7	0.16%	Bidder has indicated the design component subcontractors - all in St. John's. Initially, the Bidder will commence work at its St. John's office and move to Site during Mobilization. Project will be run from Site with support from home office in St. John's. Primary procurement activities will occur from bidders head office in St. John's with on-site procurement support. The project controls tools and systems for the project will be implemented under leadership by the Project Engineer, who is assisted by the Corporate Office team. The team is responsible for all procurement and construction planning and scheduling as well as all cost control, reporting and trending.			
3.1.5	Organization chart - Does it make sense? Are all key functions and key personnel provided? Are reporting lines and decision making authority clear?	4%	1.88%	8	1.50%	8	1.50%	Bidder has done an decent job in preparing their org. chart. Management structure is well defined. Functions reporting to the project engineer should report to construction manager. Work locations are defined and post award/mobilization org chart provided. No third party resources identified as part of bid.			
3.1.6	Key Personnel - Assess for competency, duration of time with bidder, knowledge of the bidder's processes, suitability for the nominated role, previous experience of key personnel working together to deliver a project.	4%	1.88%	7	1.32%	7	1.32%	All submitted resumes are currently employed by bidder. Vast network to draw from. All management resumes have been submitted and mobilization org chart has been submitted c/w work locations. Bidder has been responsive to clarification items WRT organization, modifications have been extensive between submissions.			
3.2	Project Administration and Communication										

TECHNICAL EVALUATION REPORT				CH0031				Package Title: Mechanical and Electrical Auxiliaries			
Item No.	Description	Weighting		Bidder: Black and McDonald		Bidder: Gahill Ganotec					
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:					
3.2.1	Interface Management - Does the bidder have a clear plan and procedure for management of all interfaces under its control? Has the bidder identified the key interfaces with Company and Company's Other Contractors? Does the bidder have a database or other tool to assist with the management of interfaces? Interface register (A98)?	8.0%	3.76%	7	2.63%	8	3.01%	Execution Plan discusses interfaces. Intend to use interface management plan. After request for Interface Register (A98), have provided a preliminary A98 which indicates a good understanding of the hard interfaces for the project. Pg. 20 of Execution Plan provides a listing of scopes provided by others indicating an understanding of interfaces to be managed. Bidder has an current presence at site which should aid with interface understanding and management.			
3.2.2	Does the bidder intend on establishing a coordination or interface office in St. John's to assist with the interface with Company?	1.0%	0.47%	7	0.33%	8	0.38%	Bidder plans to utilize its existing St. John's office for duration of project for coordination and interface activities. Bidder's St. John's office is well established and should lead to an effective ramp up to full support effectiveness.			
3.2.3	Project Communication and Coordination Plan	6.0%	2.82%	7	1.97%	8	2.26%	Plan to form coordination teams. Have established St. John's office and experience and existing relationship with project. Have identified internal and external communication requirements. Bidder plans to maintain its St. John's office for duration of project.			
3.3	Health & Safety Management Plan & Certs (A28 & A41)	0.5%	0.24%	7.64	0.18%	Sean Lee	7.58	0.18%	Sean Lee		
3.4	Environmental Protection Plan C-SEPP (A35)	0.5%	0.24%	7.23	0.17%	Dave Haley	7.33	0.17%	Dave Haley		
3.5	Quality Management Manual & Certs (Q01 & Q02)	0.5%	0.24%	6.3	0.15%	Paul Fraser	7.7	0.18%	Paul Fraser		
3.6	Risk Management Plan (A04)	0.5%	0.24%	7.32	0.17%	Carlos Fernandez/Tony Scott	7.76	0.18%	Carlos Fernandez/Tony Scott		
3.7	Project Controls										
3.7.1	Has the bidder presented an execution organization that includes project controls?	4.0%	1.88%	7	1.32%	7	1.32%	Project Controls candidate is well qualified. Planner is qualified based on resume but the bid schedule is unacceptable, unclear if poor schedule quality is due to planner incompetence or bidder proposal strategy. Revised organizational chart covers all areas of project controls.			
3.7.2	Has the bidder presented all key project control procedures that will be used for work, including cost management, schedule management and MoC?	1.0%	0.47%	8	0.38%	8	0.38%	Full compliance with Exhibit 3 confirmed and a decent amount of detail contained within execution plan to confirm. Bidder plans to use Earned Value and has provided samples and commentary to justify.			

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Item No.	Description	Weighting		Bidder:	Black and McDonald	Bidder:	Gahill Ganotec		
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:			
3.7.3	Bidder's proposed earned value management process that will be used for the work	0.5%	0.24%	8	0.19%	"BIDDER confirm compliance, based on mutual agreement of methods and procedures, as applicable for this project scope." During clarifications the bidder has provided an "Updating and Reporting Cycle" flow chart. Listing of information provided with clarifications is good.	8	0.19%	Compliance with Exhibit 3 and good amount of detail contained within execution plan to support.
3.7.4	Bidder's proposed methods for planning and schedule control that will be used for the work	0.5%	0.24%	8	0.19%	"BIDDER confirm compliance, based on mutual agreement of methods and procedures, as applicable for this project scope." The draft Projec Control Plan supplied during clarifications is a template from their Ontario business unit.	6	0.14%	Compliance with Exhibit 3 with the exception of BID schedule requirements which is a key deficiency. Based on Bid schedule it is likely that a post award schedule will also be deficient WRT Exhibit 3 requirements. Decent amount of detail contained within execution plan within other sections. Bidder has been informed that its schedule submission is not acceptable and that no further evaluation can proceed with respect to this critical item.
3.7.5	Bidder's proposed cost control and scheduling software it proposes to use for the work	0.5%	0.24%	9	0.21%	JD Edwards, BMREQ & Primavera 6.	9	0.21%	JONAS & Primavera 6 (V8.3)
3.8	Engineering (fire detection and suppression, cable tray support & shaft platforms)								
3.8.1	Project Engineering Management Plan - Has the bidder presented the engineering management procedures and processes that will be used for the work?	2.0%	0.94%	7	0.66%	Bidder has provided a sample engineering management plan with plans to create a job specific plan after award. Field engineers will have input to procurement process and subsupplier/subcontractor documentation submissions.	7	0.66%	An engineering management plan would be prepared after contract award. A list of items to be included in the plan are listed and appear acceptable. Bidder's Rev. 3 organizational chart has added package engineering positions to the St. John's office to address concerns with engineering input to procurement and documentation.
3.8.2	Demonstrates a clear understanding of scope of work - i.e. preliminary list of engineering deliverables available (Master Document Register)	1.0%	0.47%	8	0.38%	The bidder has provided a preliminary SDR (A01) which indicates an understanding of documentation required. Rev. 3 PEP references a sample engineering plan - project plan to be developed post contract award.	7	0.33%	Bidder has confirmed compliance with design scope outlined in scope of work specification. There are items regarding technical details still open. Preliminary Supplier Document Register (A01) is sufficient with bid.
3.8.3	Where will engineering be undertaken? Does the location lead to more synergies with Nalcor's review process?	0.5%	0.24%	7	0.16%	Bidder has provided a prelim. Subcontract plan w/ich included eng. scopes. Bidder has named Can Ecosse Engineering (Ontario) for cable tray scope. No indication of local firms being utilized but will set up local office for key upfront activities.	8	0.19%	Engineering will be subcontracted. Subcontractor has not been selected at this time but A16 identifies 3 qualified St. John's based options. Bidder's discipline engineers will review documents before submission to Company.
3.8.4	Does the bidder intend on self performing all engineering scope? If no, is the intended subcontracted scope considered critical? If subcontracted, has the bidder worked with the particular subcontractor in the past?	0.5%	0.24%	8	0.19%	Bidder has named CanEcosse Engineering (Ontario) for cable tray scope. Bidders revised Appendix A16 listed several options for Engineering services - all engineering will be subcontracted.	8	0.19%	Appendix A16 identifies 3 qualified subcontractors located in St. John's who have worked with bidder in the past. All engineering services will be subcontracted.

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		Item Wgt	Overall Wgt	Bid No.:		Bid No.:					
3.8.5	Has the bidder presented processes to verify the quality and ensure the effective management of subcontracted engineering scope?	1.0%	0.47%	7	0.33%	7	0.33%	Bidder's discipline engineers would review engineering documents prepared by engineering subcontractor. "We confirm that engineering documents shall not be issued for Engineer's acceptance until the internal reviewed cycle is complete". Organizational chart supports this statement.			
3.8.6	Does the bidder have a plan for conducting formal design reviews at specific points (i.e. gates) during the design process? Is there a plan for inclusion of the Company in this process?	0.5%	0.24%	7	0.16%	7	0.16%	"For larger scopes such as fire protection design, their shall be an iterative review process, and we shall include the Company in this process. Following contract commencement and once the fire protection contractor has been selected, we shall work collaboratively with the Company to set out the details of the process." Schedule does not yet contain sufficient detail in this area but established St. John's office will support this requirement.			
3.8.7	Does the bidder have a method to seek the input of technical expertise other than those engaged in the design?	0.5%	0.24%	8	0.19%	8	0.19%	The proposal indicates that technical Expertise is not available within their company however the bidder has identified (A16) three large engineering subcontractors who have vast networks of resources to provide technical expertise if required.			
3.8.9	Details of system interfaces.	0.5%	0.24%	9	0.21%	9	0.21%	Bidder acknowledges importance of interface management and will develop an interface management plan after award. Plan will be issued to Company for review. Have provided a commentart of key interfaces and have provided a preliminary Interface register (A98) which is logical and well considered.			
3.8.10	Does the bidder have a plan for follow-on engineering to support construction execution?	0.5%	0.24%	9	0.21%	9	0.21%	"Included" and opdated org. charts support this inaddition to identified third party engineering firms.			
3.8.11	Standards of design that will be used.	0.5%	0.24%	10	0.24%	10	0.24%	Bidder's submission is compliant with technical requirements with respect to design standards.			
3.9	Procurement										

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		Item Wgt	Overall Wgt	Bid No.:		Bid No.:					
3.9.1	Project Procurement Management Plan - including all procedures and tools for procurement, expediting, materials management, etc.	8.0%	3.76%	7	2.63%	8	3.01%	Bidder has indicated the use of its Purchasing Procedure, and will be reviewed against the contract documents to adopt Company requirements. "We will use our standard operating procedure SOP-008 for Purchasing, attached." "We confirm a Procurement Management Plan specific to this project shall be as a document under the appropriate SDRL code."			
3.9.2	Does the bidder have a material procurement tool that includes all elements of procurement, expediting, materials management, and logistics?	1.0%	0.47%	7	0.33%	7	0.33%	Bidder has proposed to use the JONAS Procurement Program for purchase order development and purchase order tracking from award through receipt at jobsite. The proposal does not provide details on how the tool will track all elements of procurement, expediting, materials management, and logistics. Request bidder if it has a material procurement tool that includes all elements of procurement, expediting, materials management, and logistics?			
3.9.3	Does the bidder have a plan for materials management for the various sites? Does it consider the unique location attributes of the Project?	0.5%	0.24%	7	0.16%	8	0.19%	Bidder has indicated the use of its Purchasing Procedure, and will be reviewed against the contract documents to adopt Company requirements. The bidder has proposed to use the JONAS Procurement System for purchase order development and purchase order tracking from award through receipt at jobsite.			
3.9.4	Does the bidder demonstrate a plan or methodology for inspection or verification of manufactured material?	1.0%	0.47%	8	0.38%	6	0.28%	"QA plan will include ITP which will detail hold / witness points applicable to specific component. Bidder's QA/QC function is a major concern, refer to quality review. Update: Bidder has included a Project Quality Plan, indicating "BIDDER" or its subcontractor shall obtain all necessary quality documents including material certificate, quality check certificates or Factory Test Certificates etc. for all the procured material from their Original Equipment/Material Manufacturer and submit to Nalcor for their review when material is staged on site, and all these documents shall be submitted to Nalcor as part of the Turnover Packages"			
3.9.5	Plan for the requirements of vendor service supervision of installation, testing and commissioning.	1.0%	0.47%	8	0.38%	8	0.38%	Bidder has provided a general material identification and tracibility section in its quality section of the bid.			

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3.9.7	Details of subcontract framework for major work components - is it suitable or does it add too much risk?	0.5%	0.24%	9	0.21%	9	0.21%	Bidder has submitted a Subcontract Strategy document specific to this project which is logical and appropriate.	
3.9.8	List of subcontractors (including qualifications) provided. Has the bidder worked with these subcontractors in the past?	1.0%	0.47%	8	0.38%	9	0.42%	Appendix A16 provided. Bidder has provided a plan for the requirements of vendor service supervision of installation, testing and commissioning. Subcontract management strategy included with PEP. Bidder has indicated where they have past work experience with the subcontractors listed in the A16 document.	
3.9.9	Do contractors and subcontractors have similar construction work experience.	1.0%	0.47%	7	0.33%	7	0.33%	The proposed subcontractors are able to present past work portfolio with experience in this construction sector.	
3.9.10	Details of process for selecting suppliers (and sub-suppliers) - are they suitable?	1.0%	0.47%	8	0.38%	8	0.38%	Bidder indicated that Subcontractors shall be selecting using its standard work instruction procedure. The standard work instruction details procurement strategy, subcontractor pre-qualifications, subcontractor selection, subcontract formation and administration, subcontract performance and evaluation.	
3.9.11	Description of after sales service.	0.5%	0.24%	8	0.19%	8	0.19%	After sales service of subcontractors supplied materials and equipment shall be administered through the bidders project office. For warranty work, it shall be coordinated through the bidders home office. Support requirements of equipment and systems provided by subcontractors shall be reviewed with the owner prior to system completion. In some cases service agreements, directly with the subcontractor, may need to be established to provide this support.	
3.9.12	Demonstrates knowledge of local material and labour costs, union agreements and availability of qualified contractors. Does bidder include a draft Labour Relations Strategy.	0.5%	0.24%	8	0.19%	9	0.21%	Bidder confirms understanding of local material and labour costs, union agreements and availability of qualified contractors and subcontractors. Bidder has identified a labour relations manager and has referenced the Project Labour Agreement. Bidder has experience at Long Harbor (VALE) and at Muskrat Falls site.	

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Item No.	Description	Weighting		Bidder: Black and McDonald		Bidder: Gahill Ganotec			
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:			
3.9.13	Portions and value of the project to be given via external procurement.	0.5%	0.24%	10	0.24%	"none"	10	0.24%	"All procurement shall be completed in house. No external procurement is planned."
3.9.14	Details of Procurement contingency plans.	0.5%	0.24%	4	0.09%	Bidder has stated "This plan would be part of the procurement process, after award." However, bidder has submitted a sample procurement management plan and subcontractor management plan which partly demonstrates the bidder's intentions post award with respect to procurement contingencies.	5	0.12%	"CO-BIDDER and CO-BIDDER each have long established relationships with local suppliers and manufacturers of the materials and equipment required for this construction project. Both companies also have procurement networks throughout Canada and the USA within other projects and divisions of the respective organizations. The information flow between our procurement team and suppliers allows for the identification of procurement issues, as represented in the Standard Operating Procedure-SOP-008 for Purchasing. These issues would be monitored in the PO log along with action items to achieve resolution"
3.10 Construction									
3.10.1	Construction Execution Plan presented by the bidder that reflects the work scope and considers the work location, complexity and weather conditions?	8.0%	3.76%	6	2.26%	Bidder has given some detail as to the construction sequence based on company provided interface dates. Each discipline is covered in a scope of work type excerpt with no commentary or reference drawings. Weather will not be a major factor as workscope is indoors with minor exceptions. Bidder has provided a draft cold weather execution plan	7	2.63%	Bidder has given a description of construction work activities based on company provided interface dates and has included some relevant commentary rather than just Scope of Work line items. Weather will not be a major factor as workscope is indoors with minor exceptions.
3.10.3	Does the bidder's construction execution plan consider all temporaries, site administration and access control, materials management, site indirects, etc. Includes preliminary site layouts for all construction temporaries and indirects?	2.0%	0.94%	7	0.66%	Bidder has provided temporary facilities and power equipment requirements and monthly power requirements. Site trailer layout provided (6 trailers with 4 sea-cans). Monthly power requirement has been provided but may be low. Have included plans for supplementary diesel gensets. Contractor has provided trailer and sea-can layouts with Rev. C PEP which align with site laydown area and indicate they are understanding the space constraints. Bidder has identified a 60,000 sq.ft. warehouse in HVGB.	7	0.66%	Bidder has provided temporary facilities and power equipment requirements and monthly power requirements. Proposed contractor laydown area is not exactly as designated. Bidders proposal has been updated in their response to Addendum #20 indicating a megadome storage requirement - bidder does not plan to use HVGB storage. Bidder's requirement for site trailers and infrastructure appears to be aligned with its organization chart. Have included plans for supplementary diesel gensets,
3.10.4	Has the bidder confirmed all services and construction supports that will be subcontracted to others?	1.0%	0.47%	8	0.38%	Bidder has provided a DRAFT Subcontracts Plan which indicates a good understanding of the scope of subcontracts, Appendix A16 is quite extensive	8	0.38%	Bidder has provided a good Appendix A16. Bidder has provided a good Subcontracts Strategy document specific to this project.
3.10.5	Listing of construction equipment that will be used for the work with mobilization schedule provided.	1.0%	0.47%	9	0.42%	Comprehensive list provided. No mobilization schedule has been provided.	9	0.42%	Comprehensive list provided with proposal. No mobilization schedule provided.

TECHNICAL EVALUATION REPORT				CH0031		Package Title: Mechanical and Electrical Auxiliaries			
Item No.	Description	Weighting		Bidder: Black and McDonald		Bidder: Gahill Ganotec			
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:			
3.10.6	Bidder's construction plan and schedule is considered to be realistic given the work location, weather and other constraints? Have the overall construction work force demands been flattened to ensure optimize the program?	1.0%	0.47%	8	0.38%	Reference 5.1	6.5	0.31%	Reference 5.1
3.10.7	Construction equipment maintenance program provided.	1.0%	0.47%	10	0.47%	Not required for evaluation.	10	0.47%	Not required for evaluation.
3.10.8	Bidder's construction plan and schedule includes a cold weather protection strategy?	0.5%	0.24%	7	0.16%	Bidder has experience in Labrador and other cold weather regions of Canada. CPP is generic but rational. Bidder is willing to provide heat to their workspaces on a cost reimbursable basis.	7	0.16%	Bidder has vast experience in Labrador and at LCP site specifically. Has plans for on site warehousing and protection.
3.10.10	Bidder presents its plan for work face job planning in order to maximize productivity. Typical content to include construction work packs, pre-job planning methodology, etc.	1.0%	0.47%	9	0.42%	"BIDDER assemble managable <u>work packs</u> , with necessary detail to ensure scope is presented and requirements undersood. These work packs will relate to schedule activities, allowing daily work progress to be tracked. Productivity will be monitered based on progress, and restorative action taken when necessary." Rev. C of Project Execution Plan (Section 16.4) outlines the bidders intentions to use CWPs (Comprehensive Work Packages). Bidder has stated that field engineers will be responsible for work pack creation	9	0.42%	Bidder shall use <u>work packs</u> - bidder has confirmed that field engineers will be responsible for work pack creation.
3.11 Completion and Commissioning									
3.11.1	Completions Plan is reflective of the work, makes considerations for MC, Preservation & Commissioning, and which has a clearly defined hand-over process with key interface points identified.	8.0%	3.76%	7	2.63%	Rev. C Project Execution Plan includes a mechanical completion section references key items such as Static, Dynamic , punchlists etc. but is light on details with respect to procedures and methodology. No reference to Project Completion System integration and suggests "turn key" subcontracts with suppliers. Bidder has confirmed compliance with MC&C spec.	7	2.63%	Completions and commissioning section with bid is short but bidder has highlighted an intention to develop a MC&C plan and has highlighted the importance of interfaces. "We confirm compliance with MFA-SN-CD-3300-EN-TS-0002-01."
3.11.2	Completions Organization is defined with clear roles and responsibilities, structured on an org chart identifying completions organization during preparation and execution with all field and home office personnel requirements to implement the Completions plan accounted for.	3.0%	1.41%	7	0.99%	Rev. C Project Execution Plan includes a draft completions organizational chart with role descriptions. Revised Submission suggests using FE team to transition to MC&C role but roles will need to happen concurrently. Rev 3 PEP and org chart include 3 senior comissioning team members (35+ yrs experience each) which may not be conducive to successful PCS implementation.	7	0.99%	Mechanical completion and commissioning manager included on org. chart with 3 positions below, field eng., field tech, QC, submitted revised CV for MC&C manager is acceptable.
3.11.3	Bidder intends to deploy a PCS system complete with competent administration personnel, which has the ability to generate check records, monitor punchlist items and provide overall completions status. Sample forms provided.	3.0%	1.41%	8	1.13%	Bidder has confirmed compliance with PCS requirements, final personnel selection is pending.	8	1.13%	Bidder has confirmed compliance with PCS requirements, final personnel selection is pending.

TECHNICAL EVALUATION REPORT				CH0031				Package Title: Mechanical and Electrical Auxiliaries			
Item No.	Description	Weighting		Bidder: Black and McDonald		Bidder: Gahill Ganotec					
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:					
3.11.4	Completions Schedule provided which is inclusive of MC, Commissioning and Hand-Over, identifies critical interfaces with Company's other contractors and which is aligned with Control Schedule	3.0%	1.41%	7	0.99%	6	0.85%	Bidder has not included separate activities for Mechanical Completion and Commissioning. Mechanical Completion and Commissioning by sub-system within work areas and disciplines is included.			
3.11.5	Bidder plans to use PTW system complete with hazard / risk identification of all activities and interfaces with other contractors. Does the bidder's safety plan include adequate electrical safety measures such as Lock-Out / Tag-Out provisions and Liveness Up Notices and is it Z462 compliant.	3.0%	1.41%	9	1.27%	9	1.27%	"We have used Permit to Work systems on many construction sites where the work has progressed to the level where the startup/commissioning activities present hazardous situations for other work teams or contractors sharing the work space. We would develop and implement a PTW system for this project based on the risk assessment and management processes from our Standard Work Instructions; Lockout/Tag out; Confined Space; Risk Register; Subcontractor management... We are Z462 compliant."			
3.11.6	Bidders plan for Completions encompasses cradle to grave approach - identifies use of FATS, MC checks, static commissioning, dynamic commissioning and on-site performance tests.	3.0%	1.41%	8	0.79%	8	1.13%	Bidder has discussion regarding FATS, MC Certs and checks, static checks and dynamic commissioning which aligns with expectations. Further discussion/verification during bid clarification meetings.			
3.11.7	Completion reports - does bidder plan to have auditable work packages for Mechanical Completion, Preservation, Static Commissioning with procedures for Dynamic Commissioning.	3.5%	1.65%	10	1.65%	10	1.65%	Bidder shall conform to all requirements including Project Completions System.			
4.1	Recommended Commissioning and Start-up spares (L02)	25%	0.50%	10	0.50%	10	0.50%	Bidder has provided the requested Appendix A2.3 Operating Spares price schedule but this listing should be considered as "for info" at this stage.			
4.2	Recommended 12 and 24 mth operating spares (L03)	25%	0.50%	10	0.50%	10	0.50%	Bidder has provided the requested Appendix A2.3 Operating Spares price Schedule but this listing should be considered as "for info" at this stage.			
4.3	Recommended critical (Insurance) spares (L04)	25%	0.50%	10	0.50%	10	0.50%	Bidder has provided the requested Appendix A2.3 Operating Spares price Schedule but this listing should be considered as "for info" at this stage.			
4.4	Special tools list (L05)	25%	0.50%	10	0.50%	10	0.50%	Bidder has provided the requested Appendix A2.3 Operating Spares price Schedule but this listing should be considered as "for info" at this stage.			
5.0	Schedule (Appendix A9)	10%									

TECHNICAL EVALUATION REPORT				CH0031				Package Title: Mechanical and Electrical Auxiliaries			
Item No.	Description	Weighting		Bidder:		Bidder:		Bidder:		Bidder:	
		Item Wgt	Overall Wgt	Bid No.:		Bid No.:		Bid No.:		Bid No.:	
5.1	Control Schedule (A02) - Does it encompass the entire scope? Is it developed and presented in a format consistent with the criteria set forth in the Coordination Procedures? Does it provide the critical path and float for key activities?	50%	5.00%	8	4.00%			6.5	3.25%		
5.2	Project Execution Plan (A07) - Has a draft been presented and is it aligned with expectations as set forth in the Coordination Procedures.	50%	5.00%	7	3.50%			6	3.00%		
6.0	Logistics & Transportation Strategy (Appendix A15)	5%									
6.1	Logistics and Transportation (A11) - Does it encompass the entire scope? Strategy Proposed transportation modes, routes, and ports of entry?	30%	1.50%	7	1.05%			7	1.05%		
6.2	Proposed carriers or freight forwarders - are the reputable? Have they worked in this region? Have they transported these types of equipment previously? Do they appear to understand the logistical constraints associated with the work sites.	20%	1.00%	8	0.80%			7	0.70%		

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		Item Wgt	Overall Wgt	Bid No.:		Bid No.:			
6.3	Rigging and lifting - has the bidder presented a viable and well constructed plan?	10%	0.50%	9	0.45%	9	0.45%	Bidder has stated it will meet or exceed our rigging and lifting spec. Bidder has included listing of planned lifting equipment in Rev. C PEP.	Bidder has stated it shall conform to our rigging and lifting spec. Bidder has included a listing of lifting equipment.
6.4	Proposed method for equipment preservation / storage - viable. Procedures and forms provided? Plans for indoor storage of critical equipment on-site while waiting for installation to occur.	20%	1.00%	8	0.80%	7	0.70%	Bidder has identified Sea-Cans on site. Bidder's Rev. 3 PEP has identified a 60,000 sq.ft. warehouse in HVGB which would be utilized as a storage/marshalling point. Generic care and preservation flowchart and sample preservation forms have been provided.	Bidder has identified the need for onsite warehousing including a "megadome" structure. Bidder plans to utilize just in time delivery. Procedures and forms have been provided with proposal. Bidder does not plan to use a warehouse in HVGB.
6.5	Timing of deliveries - are they aligned with the natural transportation constraints? Has the bidder given consideration into the delivery windows and constraints when developing its Control Schedule.	20%	1.00%	7	0.70%	6	0.60%	Bidder has done a good job of including shipping within schedule. Shipping is included as 'procurement/delivery' or 'fab/delivery'. Bidder plans to use a warehouse in HVGB with Sea-Cans on site.	Bid Schedule does not include any line items for shipping and procurement activities are essentially a placeholder. Bidder plans to use a 'mega dome' type warehouse on site with Sea-Cans.
7.0	Substitutions (App A3), Proposed Subs (App. A16) & Exceptions (App A17)	5%							
7.1	Proposed Subcontractors	25%	1.25%	9	1.13%	8	1.00%	A good list has been provided. ISO registration is not indicated for all.	Bidder has provided a mostly complete Appendix A16.
7.2	Proposed Manufacturers	25%	1.25%	8	1.00%	8	1.00%	Bidder has clearly identified locations for fabrication. All except 2 are ISO registered.	Bidder has clearly identified locations for fabrication. ISO compliance.
7.3	Proposed Material Sources	20%	1.00%	8	0.80%	8	0.80%	Extensive list provided. ISO registration not indicated for all.	Bidder has provided an extensive listing of material suppliers on the Appendix A16. ISO registration not listed for all.
7.4	Substitutions (App A3)	15%	0.75%	8	0.60%	6	0.45%	Request for alternative equipment (value engineering) offerings provided.	Request for alternative equipment (value engineering) offerings largely ignored. 2 items listed.
7.5	Exceptions (App A17)	15%	0.75%	10	0.75%	10	0.75%	As per 1.3 above	As per 1.3 above
TOTAL SCORE					78.4%		80.2%		
PREPARED BY: David Wright, CH0031 Package Lead				DATE: 15 MAY 2017					
REVIEWED BY: Albert Mitchelmore / Jim Slade, CH0031 Package Engineers				DATE: 16 MAY 2017					

Attachment 6
Health and Safety Evaluation

Health and Safety Scoring Guide									
0 - Question not answered or no relevant information provided in response 1 - Response does not meet key Criteria 2 - Response only meets a few of the key criteria 3 - Response meets a majority of the key criteria 4 - Response meets all key criteria 5 - Response meets and exceeds key criteria				Package Name: Package No.: CH0031 Project: Lower Churchill Project Review completed using documents provided as well as performance on current LCP sites.					
Question Weight (%)	Black & Mac			Cahill / Ganotec					
	Answer	Score	Score Comments	Answer	Score	Score Comments			
Health and Safety									
2.0 HEALTH AND SAFETY MANAGEMENT PERFORMANCE - Please provide the following safety statistics, referencing the attached incident definitions and frequency calculation.	10			4	8	TRIFR 1.22	4	8	TRIFR 1.17
3.0 WORKER'S COMPENSATION - Indicate the jurisdiction where you are registered. List your overall Worker's Compensation Industry rating for the current year and past three (3) years. Attach a WCB clearance letter and experience rating statements for the past three years.	3			4	2.4	Clearance letter provided	4	2.4	WHSCC Clearance Provided
4.1 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a certificate of recognition on your health and safety management system certified by an outside agency (CHSAS 18001, CSA 2-3000 etc.)? If yes, provide a copy of the certificate.	2			4	1.6	COR Provided	4	1.6	COR Provided
4.2 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your health and safety program have a policy statement that clearly outlines the Company's commitment to health and safety?	3			4	2.4	Policy Provided	4	2.4	Policy Provided
4.3 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Has your company received an occupational health and safety stop work order, charges or equivalent from any regulator in the last three (3) years? If yes, provide details.	3			3	1.8	Bidder answered no	3	1.8	Bidder answered no
4.4 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Please list the highest ranking safety professional in your organization (attach résumé). Do you plan to have a safety representative(s) for this Work full time or part time (Y or N)? If "Yes", provide a résumé(s).	3			4	2.4	CV Provided	4	2.4	CV Provided
4.5 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your health and safety management system address the following key elements? Management leadership and commitment; hazard/risk identification, evaluation and control; risk assessments on all critical and non-routine jobs/job functions; a permit to work system; ongoing inspection. If yes to any of these, reference appropriate Health and Safety manual section(s).	8			4	6.4	Documents provided, Sec 1, 2 and 9 of H&S Manual	4	6.4	Documents Provided, Sec 1, 2, & 17 of H&S Manual
4.6 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your health and safety management system include work practices and procedures, such as: lockout and tag out; traffic control; excavation and trenching; confined space entry; hoisting and rigging; working near power lines; handling and transporting hazardous substances; unloading large/long materials (such as piles); vehicle recovery. If yes to any of these, reference appropriate Health and Safety manual section(s).	8			4	6.4	Documents provided, Sec 1 and 6 of H&S Manual	4	6.4	Documents Provided, Sec 5 of H&S Manual
4.7 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have written programs for the following? Duty to refuse work; fall protection; noise management; workplace violence, working alone; personal protective equipment (PPE); WHMIS (Workplace Hazardous Materials Information System); respiratory protection. If yes to any of these, reference appropriate Health and Safety manual section(s). In regards to respiratory protection, have your employees been: trained? fit tested? medically approved?	8			4	6.4	Documents provided, Sec 1, 4 and 6 of H&S Manual	4	6.4	Documents Provided, Sec 4, 8, & 9 of H&S Manual
4.8 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you conduct medical exams for the following? Pre-employment; replacement job capacity; pulmonary; respiratory. If yes to any of these, reference appropriate Health and Safety manual section(s).	2			0	0	Bidder answered no	0	0	Bidder answered at client request and did not provide any documentation
4.9 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a drug and alcohol program? If "Yes", does it include the following? Pre-employment testing; testing for cause; post incident testing; formalized arrangements with a collection and testing agency (if "Yes", provide testing agency information); does your drug and alcohol policy follow the guidelines as laid out in The Canadian Model for Providing a Safe Workplace - Alcohol and Drug Guidelines and Work Rule Version 2 - Effective October 1, 2010? If yes to any of these, reference appropriate Health and Safety manual section(s).	3			3	1.8	Documents provided, Sec 15 of H&S Manual. Bidder answered no to pre-access testing	2	1.2	Bidder stated they have a program but it does not meet the Canadian Model
4.10 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Equipment (Tools, Supplies, Machinery and Sanitary Facilities): Do you have a written list of equipment requiring pre-use inspections? Do you have a documented list of equipment requiring scheduled servicing in accordance with manufacturer's recommendations, legislated requirements, and industry standards? Is frequency of equipment inspections and maintenance identified? Are corrections of deficiencies documented? Do you have follow-up mechanism for corrective actions? If yes to any of these, reference appropriate Health and Safety manual section(s).	4			4	3.2	Documents provided, Sec 7 and 9 of H&S Manual	4	3.2	Documents Provided, Sec 13 of H&S Manual
4.11 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Orientation Program: Do you have a health and safety orientation program? Does the program include new, transferred and temporary workers? Does the program provide instruction on the following: employer health and safety responsibilities; employee health and safety responsibilities; obligation to refuse imminent danger work; progressive discipline policies and procedures, safe work practices and/or procedures; emergency response procedures; first-aid procedures; incident/near miss reporting; does your orientation program include a quiz? If yes to any of these, reference appropriate Health and Safety manual section(s).	5			4	4	Documents provided, Sec 8 of H&S Manual	4	4	Documents Provided, Sec 14 of H&S Manual
4.12 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Incident Investigation: Do you have a written procedure for incident reporting and investigation? Do you utilize a root cause determination process such as "Tap-Root"? If yes to any of these, reference appropriate Health and Safety manual section(s).	5			4	4	Documents provided, Sec 10 of H&S Manual	4	4	Documents Provided, Sec 18 of H&S Manual
4.13 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have an emergency response plan related to activities and specific locations? If yes reference appropriate Health and Safety manual section(s).	4			4	3.2	Documents provided, Sec 11 of H&S Manual	4	3.2	Documents Provided, Sec 19 of H&S Manual
4.14 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a policy pertaining to prohibited items on (e.g. knives, firearms)? Are all employees made aware of the prohibited items policy and is it enforced? If yes to any of these, reference appropriate Health and Safety manual section(s).	1			0	0	Bidder answered no	0	0	Bidder answered no

Question Weight (%)	Black & Mac			Cahill / Ganotec		
	Answer	Score	Score Comments	Answer	Score	Score Comments
Health and Safety						
4.15 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you make reference to following legislative requirements where work is being performed? violence policies and procedures; harassment policies and procedures. If yes to any of these, reference appropriate Health and Safety manual section(s).	1			4	0.8	Documents provided, Sec 5 of H&S Manual
4.16 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a policy or specific rules with respect to the use of personal protective equipment (PPE)? Do you have a formal process in place for determining PPE requirements? If yes to any of these, reference appropriate Health and Safety manual section(s).	3			4	2.4	Documents provided, Sec 6 of H&S Manual
4.17 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Contractor Management: Do you pre-qualify subcontractors? Do you include subcontractors in: orientations, health and safety meetings, inspections, audits. If yes to any of these, reference appropriate Health and Safety manual section(s).	5			4	4	Documents provided, Sec 1 of H&S Manual
4.18 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Communications: Do you inform employees and subcontractors on Health and Safety alerts, programs, practices, procedures, rules, revisions and related information? Do you have a joint Health and Safety committee? Do you hold scheduled safety meetings, such as weekly general safety meetings for all crew and weekly departmental meetings for each department at all work sites? Are Health and Safety meeting minutes and attendance recorded? If yes to any of these, reference appropriate Health and Safety manual section(s).	5			4	4	Documents provided, Sec 8 of H&S Manual
4.19 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your Health and Safety program outline the requirements for supervisors and employees to conduct regular Health and Safety inspections of equipment and work conditions at all work sites? If yes reference appropriate Health and Safety manual section(s).	3			4	2.4	Documents provided, Sec 1 & 9 of H&S Manual
4.20 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your Health and Safety program require the prompt reporting of hazardous conditions at all work sites? If yes reference appropriate Health and Safety manual section(s).	5			4	4	Documents provided, Sec 10 of H&S Manual
4.21 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Health and Safety Training: Have your employees received the required Health and Safety training and refresher? Do you have a specific health and safety training program for supervisors? If yes to any of these, reference appropriate Health and Safety manual section(s).	3			4	2.4	Documents provided, Sec 1 & 8 of H&S Manual
4.22 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Training Records: Do you have Health and Safety training records for your employees? How do you verify competency of the training (job monitoring? written test? competency check? oral test? other)? Are all training records available upon request? If yes to any of these, reference appropriate Health and Safety manual section(s).	3			4	2.4	Documents provided, Sec 8 & 14 of H&S Manual
Score	100	0.00		76.40		75.80
Percentage		0.00%		76.40%		75.80%
PASS/FAIL		PASS		PASS		PASS
Minimum Pass Score is 70%						
Evaluated By	Sean Lee					
Reviewed By	Brian Skinner <i>[Signature]</i> 27 April 17.					
Review Date	6-Feb-15					

Attachment 7
Environmental Evaluation

Attachment 6 - Environmental Evaluation

RFP #: CH0031		RFP Name: Supply and Install Mechanical and Electrical Auxillary										
	Weight	Max Score	Bidder #1: LASC JV			Bidder #2: Black & MacDonald			Bidder #3: Cahill-Ganofec Joint Venture			Scoring Instructions (Pass Mark 60%)
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
MANAGEMENT INVOLVEMENT, LEADERSHIP AND ADMINISTRATION												
1.1 Environmental Management System (ISO or Not)?	10	10	0.0	0.00		0.0	0.00		0.0	0.00		If ISO Score 5, if not ISO Score 3, if No System score 0
1.1a Adequacy of TOC (if provided)	10	10	0.0	0.00		0.0	0.00		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
1.1b Adequacy of Environmental Policy (if provided)	10	10	5.0	3.00		4.0	2.40	guideline	5.0	3.00		Rank adequacy 1 - 5; if not provided Score 0
1.3 Are environmental targets developed and reviewed on a regular basis?	10	10	5.0	3.00		5.0	3.00		5.0	3.00		Yes = 5; No = 0
1.3a Adequacy of Environmental targets	10	10	5.0	3.00		5.0	3.00	quarterly review	4.0	2.40		Rank adequacy 1 - 5; if not provided Score 0
1.4 Has a formal system, including the use of audits and inspections, been developed to define responsibilities for verifying that environmental performance objectives are met?	10	10	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
1.4a Adequacy of audit and inspection information	10	10	4.0	1.20	annual	4.0	1.20	quarterly review	4.0	1.20		Rank adequacy 1 - 5; if not provided Score 0
2. ENVIRONMENTAL HAZARD IDENTIFICATION AND RISK MANAGEMENT												
2.1 Does the Bidder conduct formal risk assessments when planning and implementing operations and activities?	10	10	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
2.2 If "Yes", does that risk assessment include environmental risks?	10	10	5.0	1.50	comprehensive	5.0	1.50		4.0	1.20		Yes = 5; No = 0
2.2a adequacy of risk management system	10	10	5.0	1.50		5.0	1.50	comprehensive	4.0	1.20		Rank adequacy 1 - 5; if not provided Score 0
2.3 Has a formal hazard observation program been implemented at the Bidder's worksites?	10	10	5.0	0.50		5.0	0.50		5.0	0.50		Yes = 5; No = 0
2.3a Adequacy of hazard observation program	10	10	4.0	0.40	general insp.	4.0	0.40		4.0	0.40		Rank adequacy 1 - 5; if not provided Score 0
3. ORGANIZATIONAL RULES AND WORK PROCEDURES												
Does the Bidder have documented environmental protection plans for jobs/work activities?	10	10	0.0	0.00		5.0	1.50		5.0	1.50		Yes = 5; No = 0
3.1a adequacy of EPP	10	10	0.0	0.00		4.0	2.00		5.0	2.50		Rank adequacy 1 - 5; if not provided Score 0
3.2 Does the Bidder have environmental contingency plans?	10	10	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
3.2a adequacy of contingency plans/Does the plan outline responsibilities, available resources and actions to be taken in the event of an environmental incident?	10	10	4.0	2.00	Plan-provided	4.0	2.00		4.0	2.00		Rank adequacy 1 - 5; if not provided Score 0
4. EMPLOYEE KNOWLEDGE, TRAINING AND AWARENESS												
4.1 Does the Bidder have an environmental awareness program?	10	10	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
4.1a Adequacy of Program?	10	10	4.0	1.60		4.0	1.60		4.0	1.60		Rank adequacy 1 - 5; if not provided Score 0
4.2 Does the Bidder provide environmental awareness training to supervisory staff?	10	10	5.0	2.00		5.0	2.00		0.0	0.00		Yes = 5; No = 0
4.3 What is frequency of environmental awareness training?	10	10	4.0	1.60	project-specific	4.0	1.60	provided once	4.0	1.60	annually	Score 1-5, if monthly score 5; if bimonthly score 4; if quarterly score 3; if biannually score 2; if annually score 1
4.3a Adequacy of content environmental awareness training	10	10	4.0	1.60		3.0	1.20	few details	4.0	1.60	few details	Rank adequacy 1 - 5; if not provided Score 0
5. PERSONAL COMMUNICATIONS AND ENVIRONMENTAL MEETINGS												
5.1 Are personal communications conducted to impart environmental awareness with other workers and thereby reducing the likelihood of non-compliances or environmental incidents?	10	10	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
5.2 Is there a system for sharing best practices and procedures, incidents and other information across the Bidder's organization?	10	10	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
5.3 Is there an environment committee in place?	10	10	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
5.4 Are regular (minimum monthly) environmental meetings held at all facilities to maintain effective communication of environmental information throughout the organization and with Bidder's contractors?	10	10	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
5.4a Adequacy of content and frequency of environmental meetings?	10	10	5.0	1.50		5.0	1.50		5.0	1.50		Rank adequacy 1 - 5; if not provided Score 0
5.5 Are minutes and records of attendance of these meetings maintained?	10	10	5.0	0.50		5.0	0.50		5.0	0.50		Yes = 5; No = 0

Attachment 6 - Environmental Evaluation

RFP #: CH0031		RFP Name: Supply and Install Mechanical and Electrical Auxillary										
	Weight	Max Score	Bidder #1: LASC JV			Bidder #2: Black & MacDonald			Bidder #3: Cahill-Ganotec Joint Venture			Scoring Instructions (Pass Mark 60%)
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
5.a Adequacy of meeting minutes	0.9	0.8	5.0	0.50		5.0	0.50		5.0	0.50		Rank adequacy 1 - 5; if not provided Score 0
5.6 Does the Bidder respond in writing to environmental concerns raised at environmental meetings?	1.0	1.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
6. ENVIRONMENTAL MONITORING AND REPORTING												
6.1 Has the Bidder developed specific procedures for environmental monitoring and reporting on incidents that occur at its worksites?	0.8	1.0	5.0	2.00		0.0	0.00		5.0	2.00		Yes = 5; No = 0
6.1a Adequacy of monitoring and incident procedure	1.5	1.0	5.0	1.50	weekly-audit	0.0	0.00		4.0	1.20		Rank adequacy 1 - 5; if not provided Score 0
6.2 Does the Bidder use an EMS system to establish standards, reporting and follow up and corrective action?	1.5	1.0	5.0	1.50		5.0	1.50		0.0	0.00		Yes = 5; No = 0
6.2a Adequacy of this process	1.0	1.0	5.0	1.00		4.0	0.80		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
6.3 Does the Bidder have dedicated environmental personnel?	1.0	1.0	5.0	2.00		0.0	0.00		0.0	0.00		Yes = 5; No = 0
6.3a Adequacy of personnel and responsibilities	0.9	1.0	5.0	0.50		0.0	0.00		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
6.4 Are supervisors formally trained in accident/investigations?	1.0	1.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
6.4a Adequacy of training program and frequency	0.8	1.0	5.0	0.50	very-good	4.0	0.40		4.0	0.40		Rank adequacy 1 - 5; if not provided Score 0
7. ENVIRONMENTAL INCIDENT ANALYSIS												
7.1 Does the Bidder have in place a formal system for the collection, analysis, trending and evaluation of environmental incident data and statistical analysis?	1.5	1.0	5.0	1.50		0.0	0.00		5.0	1.50		Yes = 5; No = 0
7.2 Does the Bidder develop monthly environmental incident analysis reports, which are reviewed during management review meetings?	1.5	1.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
7.3 Does senior management review and comment on serious and significant environmental incidents?	1.5	1.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
7.4 Are all incident reports followed through from recommendations to completion and closure?	1.5	1.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
8. LEADERSHIP TRAINING												
8.1 Does Bidder's management receive formal environmental management training which provides a thorough understanding of the philosophies and principles behind environmental management?	0.8	1.0	5.0	2.00		0.0	0.00		0.0	0.00		Yes = 5; No = 0
8.1a Adequacy of environmental management training	1.0	1.0	4.0	1.60	too-provided	0.0	0.00		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
8.2 Does the Bidder's management receive an orientation to the Bidder's Environmental Management System that includes an introduction to individual accountabilities and responsibilities?	1.0	1.0	5.0	2.00		5.0	2.00		0.0	0.00		Yes = 5; No = 0
8.2a Adequacy of orientation	1.0	1.0	2.0	1.20	limited-info	3.0	1.20	limited info.	0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
9. ENVIRONMENTAL AUDITS, INSPECTIONS AND PREVENTATIVE MAINTENANCE												
9.1 Is there a documented process for performing environmental audits?	1.0	1.0	5.0	2.50		5.0	2.50		5.0	2.50		Yes = 5; No = 0
9.2 Has a formal process been developed to ensure routine environmental monitoring?	1.0	1.0	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
9.3 Does the Bidder have planned preventative measures in place to prevent environmental incidents?	1.0	1.0	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
10. CRITICAL OPERATION AND TASK ANALYSIS												
10.1 Has a systematic approach been developed to identify and inventory all tasks based on mandatory rules, regulations and applicable codes, guidelines and standards?	1.0	1.0	5.0	2.00		0.0	0.00		0.0	0.00		Yes = 5; No = 0
10.2 Is there a formal process to assess the environmental requirements associated with the tasks and to mitigate the risk to ensure compliance with the requirements?	1.0	1.0	5.0	2.00		0.0	0.00		5.0	2.00		Yes = 5; No = 0
11. SYSTEM REVIEW AND EVALUATION												
11.1 Do the Bidder's senior management conduct regular reviews of the Environmental Management System, at least annually or at more frequent intervals, as the organization may deem necessary?	1.0	1.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
11.1a Adequacy of reviews	1.5	1.0	4.0	1.20		5.0	1.50		5.0	1.50		Rank adequacy 1 - 5; if not provided Score 0
11.2 Do these reviews include environmental management policies and procedures and other inputs such as the results and recommendations from environmental audits, monitoring and surveys and analysis of incident investigations?	1.0	1.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
12. STATISTICS												
12.1 Number and type of directives from clients or regulators	1.0	1.0	5.0	1.00		5.0	1.00		5.0	1.00		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5

RFP #: CH0031		RFP Name: Supply and Install Mechanical and Electrical Auxillary										
	Weight	Max Score	Bidder #1 LASCJV			Bidder #2: Black & MacDonald			Bidder #3: Cahill-Ganotec Joint Venture			Scoring Instructions (Pass Mark 60%)
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
Oil spill incidents;	15	30	3.0	0.90	2.00	0.0	0.00	8.00	5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.3 Waste management incidents;	15	30	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.4 Hazardous materials incidents;	15	30	4.0	1.20	1.00	5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.5 Water degradation incidents;	15	30	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.6 Air degradation incidents; and	15	30	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.7 Soil degradation incidents.	15	30	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.8 Total Environmental Incidents	15	30	5.0	1.00		5.0	1.00		5.0	1.00		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
Total Weighed Scores		300.0		85.50			72.90			73.30		

Comments:

BIDDER #1 REMOVED AS PER DIRECTION FROM PHIL BURSEY.
 THIS EVALUATION WAS PREVIOUSLY COMPLETED BY DAVE HALEY
 AND SENT TO DAVE WRIGHT
 ON 11-FEB-2015.

LYNDSEY HAYNES FOR
 DAVID HALEY - *Lyndsey Haynes*
 Environment and Regulatory Compliance Manager:

17-APR-2017
 Date:

Attachment 8
Quality Assurance Evaluation

RFP - Quality Assurance Evaluation Report

RFP #: CH0031		RFP Name: Balance Of Plant																		
Quality Questionnaire Questions	Weight	Max Score	Bidder 1			Bidder 2			Bidder 3			Bidder 4			Bidder 5			Bidder 6		
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments
1) Bidder's quality policy statement and list of current quality objectives.	0.2	5.0	0.00			4.0	0.16	Statement of commitment to the quality management system is OK to cover the quality policy but it relates to their Nuclear manual and no quality objectives clearly identified. Scoring has been revised because of objective evidence provided by the bidder during the pre-award audit performed by LCP on 27-April-2016 (The bidder provided a draft copy of their Quality Management System Manual, the bidder is currently in process of getting their ISO certification for Eastern Canada, the new QMS has a quality policy and objectives).	4.5	0.18	Quality policy and list of quality objectives provided as requested.	0.0	0.00		0.0	0.00		0.0	0.00	
1) Bidder's Master Documents List or the Table of Contents of your policy and procedures manual.	0.5	5.0	0.00			4.0	0.40	TQC for their N286 Nuclear manual provided and a list of management system documents provided.	4.5	0.45	TQC and quality manual provided, well defined.	0.0	0.00		0.0	0.00		0.0	0.00	
1) Bidder's current Internal / External Audit Schedules.	1.0	5.0	0.00			1.0	0.20	Audit schedule provided but it is only for Nuclear work in Ontario for 2015 and doesn't include any other projects outside of Nuclear, no evidence of other audit to be performed internal or external.	4.5	0.90	Audit schedule provided for 2014, covers internal and external audits.	0.0	0.00		0.0	0.00		0.0	0.00	
1) Bidder's third party ISO 9000 registration, if available.	0.5	5.0	0.00			3.0	0.30	Contractor is not ISO certified. Scoring has been revised because of objective evidence provided by the bidder during the pre-award audit performed by LCP on 27-April-2016 (The bidder provided a draft copy of their Quality Management System Manual, the bidder is currently in process of getting their ISO certification for Eastern Canada, the bidder is ISO certified in other provinces).	4.5	0.45	ISO certification provided, expiry date is 07-Mar-2017.	0.0	0.00		0.0	0.00		0.0	0.00	
1) Most Recent Management Review Minutes of Meeting.	1.0	5.0	0.00			1.0	0.20	Management review meeting minutes provided for 2013, which covers Nuclear only from what I can tell, the minutes indicate some minor quality issues from the performance and operations managers, no details on any other projects provided.	3.5	0.70	Management review meeting minutes provided, some concerns listed regarding documentation issues.	0.0	0.00		0.0	0.00		0.0	0.00	
1) If ISO 9001:2008 registration is held, a copy of last third party surveillance report.	0.3	5.0	0.00			3.0	0.18	Contractor is not ISO certified, so no third party audit report available.	4.0	0.24	Third party audit report provided, some areas of concern identified and require actions.	0.0	0.00		0.0	0.00		0.0	0.00	
2) Briefly describe any processes employed to plan the activities related to the requested products / services. If available, provide typical examples of Quality Plans and / or Inspection and Test Plans.	0.4	5.0	0.00			4.0	0.32	Bidder provided a very detailed quality plan and completed ITP but they are again related to Nuclear only.	4.0	0.32	Bidder indicates that if a quality plan/ITP is required they will develop, a sample quality plan and ITP template only have been provided.	0.0	0.00		0.0	0.00		0.0	0.00	
3) Describe how this work relates to the total annual productive capacity of Bidder's company and that of Bidder's main suppliers.	0.5	5.0	0.00			4.5	0.45	Bidder identified that the annual capacity is less than 10% and is mostly construction labour, main supplier's have confirmed no issues.	3.5	0.35	Bidder provided limited information on capacity, they only indicated that the work is well within their capacity.	0.0	0.00		0.0	0.00		0.0	0.00	
4) Briefly describe the processes used to control the design of the products / services to be supplied. Include references to the following processes: • Design Planning • Design Review • Design Verification • Design Validation • Design Changes	1.0	5.0	0.00			3.0	0.60	Bidder doesn't perform design work, design will be sub contracted.	3.0	0.60	Bidder doesn't perform design work, design will be sub contracted.	0.0	0.00		0.0	0.00		0.0	0.00	
5) Briefly describe the Bidder's Supplier / Sub-contractor selection process and any processes employed to monitor continued performance against contract requirements. In Bidder's response include a list of any services associated with the scope of work that would be sub-contracted out and where appropriate, the contract details for that Sub-Contractor.	1.0	5.0	0.00			3.0	0.60	Bidder has a process in place for an approved supplier list which is covered in the Nuclear manual, they indicated that have a procedure BA- PROC 028 Approved Supplier list but it was not provided as identified in the questionnaire.	4.0	0.80	Bidder provided a well defined procedure that covers all areas of sub contracted work.	0.0	0.00		0.0	0.00		0.0	0.00	

RFP - Quality Assurance Evaluation Report

RFP #: CH0031		RFP Name: Balance Of Plant																		
Quality Questionnaire Questions	Weight	Max Score	Bidder 1			Bidder 2			Bidder 3			Bidder 4			Bidder 5			Bidder 6		
			Alberici/LMC/Sunnycorner - Joint Venture			Black & McDonald Limited			Cahill/Ganotec - Joint Venture			N/A			N/A			N/A		
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments
6) What techniques does the Bidder employ to verify that the product / service have been delivered appropriately and in accordance with the contract requirements? What verification records are generated?	0.4	5.0	0.00		4.0	0.32	Bidder covers the following in their Nuclear manual, project planning execution & control, work planning, generate & control of ITP's. They also identified verification records, inspection reports, NCR's, cal records, pressure test reports etc., they also provided procedure BM-PROC-14 Work Planning, procedure BM-PROC-015 Control of ITP's.	4.0	0.32		0.00	0.00		0.00	0.00		0.00	0.00		
7) Briefly describe the Bidder's records retention system and the normal records retained (or supplied to the client) as part of this product / service delivery. Bidder's response should make reference to records such as Material Test Reports, Non-destructive examination records, in process Inspections and Factory Acceptance tests.	0.2	5.0	0.00		4.0	0.15	Bidder provided a procedure BM-PROC-023 Project Turnover which indicates that records will be filed permanently ??, they also listed records to be filed MTR's, NDE records, inspection reports, ITP's etc..	3.5	0.14		0.00	0.00		0.00	0.00		0.00	0.00		
8) What processes does the Bidder employ to ensure that inspection is performed and Measuring and Test Equipment is fully calibrated and functioning appropriately?	0.5	5.0	0.00		4.5	0.45	Bidder provided a detailed procedure BM-PROC-019 for Control of Measuring and Test equipment.	3.5	0.35		0.00	0.00		0.00	0.00		0.00	0.00		
9) When products / services do not meet requirements, what processes are employed to ensure timely resolution of the problem? If so, what records of the problem and solution are generated?	0.2	5.0	0.00		4.5	0.18	Bidder provided a detailed procedure BM-PROC-039 called Problem Identification & Resolution which identifies the control of non conformances.	3.5	0.14		0.00	0.00		0.00	0.00		0.00	0.00		
10) Does the Bidder employ any continuous improvement processes or other methods to monitor evaluate and improve the quality of products / services provided? If so, briefly describe them. Include in your response details on the following: • Processes to monitor and measure effects of continuous improvement changes. • Processes for the evaluation and implementation of innovative and cost reduction ideas.	0.5	5.0	0.00		3.0	0.30	Bidder mentioned that continuous improvement is covered BM-MAN-001 Nuclear manual, there is a section with little information and no information provided in the questionnaire. Scoring has been revised because of objective evidence provided by the bidder during the pre-audit performed by LCP on 27-April-2016 (The bidder provided a draft copy of their Quality Management System Manual, the bidder is currently in process of getting their ISO certification for Eastern Canada, the new QMS covers continuous improvement).	4.0	0.40		0.00	0.00		0.00	0.00		0.00	0.00		
11) Does the Bidder employ any processes to monitor internal / external audit activities to ensure conformance to procedures? If so, briefly describe them.	0.5	5.0	0.00		4.0	0.40	Bidder provided a detailed procedure BM-PROC-034 on their auditing process.	3.0	0.30		0.00	0.00		0.00	0.00		0.00	0.00		
12) Briefly describe the Bidder's Training Policy and any controls used to ensure personnel are competent to perform their defined functions and responsibilities.	0.5	5.0	0.00		4.0	0.40	Bidder provided a detailed procedure BM-PROC-040 on training and qualifications.	4.0	0.40		0.00	0.00		0.00	0.00		0.00	0.00		

RFP - Quality Assurance Evaluation Report

RFP #: CH0031		RFP Name: Balance Of Plant																																				
Quality Questionnaire Questions	Weight	Max Score	Bidder 1						Bidder 2						Bidder 3						Bidder 4						Bidder 5						Bidder 6					
			Alberici/LMC/Sunnycorner - Joint Venture						Black & McDonald Limited						Cahill/Ganotec - Joint Venture						N/A						N/A						N/A					
			Score	Weighted Score	Comments				Score	Weighted Score	Comments				Score	Weighted Score	Comments				Score	Weighted Score	Comments				Score	Weighted Score	Comments									
13) Briefly describe any servicing and / or product support required / recommended as part of the delivery of this equipments / service.	0.5	5.0	0.00				4.5	0.45	Bidder works with client to ensure equipment is installed per spec, client training as required, commissioning completed and signed off by installers/manufactures/client, operation manuals and spare parts are turned over to client, warranty items are serviced in house or by manufacture technicians.				4.0	0.40	Bidder indicates that some systems in the powerhouse require servicing and annual certification (fire detection/protection systems), also indicate that some building require planned servicing (HVAC and energy control system, they also talk about electrical and mechanical equipment should be assessed for service requirements.				0.0	0.00				0.0	0.00				0.0	0.00								
14) Briefly describe any processes employed to monitor Customer Satisfaction and how these processes will be applied to the proposed scope of work.	0.2	5.0	0.00				4.5	0.18	Customer surveys are used to track customer satisfaction, lessons learned are reviewed, survey info may result in adjustments to schedule, procedures, processes, procedure BM-PROC-008 Communication & Stakeholder Relations provided.				4.0	0.16	Customer satisfaction process in place with survey for feedback on every project, negative feedback automatically generates a CAR.				0.0	0.00				0.0	0.00				0.0	0.00								
15) The Bidder shall confirm that it has reviewed and can comply with any Quality Assurance requirements outlined in the contract agreement and that the responses to this questionnaire are true and accurate.	0.1	5.0	0.00				4.5	0.09	Questionnaire signed off as requested by company representative.				4.5	0.09	Questionnaire signed off as requested by company representative.				0.0	0.00				0.0	0.00				0.0	0.00								
Total Weighted Score			10.0					6.34					7.69					0.00					0.00					0.00										

**Proponent must achieve a minimum Total Weighted Score of 60 percent to be considered acceptable.

Recommended Clarification / Pre Award Audit (Desk Top and/or Site) Recommended	Green	0%	63%	77%	0%	0%	0%
Not Recommended	Yellow						
	Red						

**Proponent must achieve a minimum Total Weighted Score of 60 percent to be considered acceptable.

Comments: (Overall Impression of the Bidder and how the evaluation as it relates to the recommendation)

Bidder 1: Bidder is recommended but prior to award the bidder/joint venture will be audited including subcontractors to verify their quality management system implementation based on their bid documents. Note: Proposed Quality Manager has the experience and qualifications to meet LCP requirements (CSA 178.2 Level 2 Certified Welding Inspector, Certified ISO Internal Auditor and large construction project experience).

Bidder 2: Bidder is not recommended based on documented evidence provided related to their proposed new quality management system. The new information provided appears to focus mainly on the bidders Nuclear manual requirements for projects based on Ontario's Nuclear industry. The new information including procedures provided is completely different from the first submittal on their proposed quality management system. LCP quality is very concerned whether the bidder actually has a quality management system that they are currently implementing on other projects similar to LCP SOW requirements based on the evidence provided, many of the answers provided had limited information with comments to refer to the Nuclear manual or procedures only, it is hard to determine if the bidder has a quality department/team in place and/or quality members are trained on the new quality management system proposed for implementation on the CH0031 SOW. Also the proposed Quality Manager is well experienced and has the qualifications to meet LCP requirements (CSA 178.2 Level 2 certified Welding Inspector, API Certified in many areas, CGSB Certification in RT/MT/PT) but appears to be currently working elsewhere and not employed by the bidder at this time which is concerning. LCP's intent is to approve bidders that currently have a quality management system in place based on ISO requirements, it is not the intent to approve bidders without a quality management system in place or to bidders that are trying to implement a new quality management system during the CH0031 SOW. In order for the bidder to meet LCP quality expectations the bidder would need to demonstrate their quality management system implementation to LCP based on a LCP detailed audit of a current or past project similar in nature to the CH0031 SOW prior to award. The audit shall be performed on a project that was completed by the bidder without joint ventures as proposed for the CH0031 SOW in the bid documents provided by the bidder, the project to be audited must have been completed with the intent of following ISO requirements in order to meet LCP expectations. The audit shall not be performed on a Nuclear project, the project needs to be similar to the CH0031 SOW. If the bidder is selected LCP will also audit the bidders proposed subcontractors as deemed necessary. (Note: LCP's quality department performed a pre-award audit on 27-Apr-2016, during the audit LCP was provided with objective evidence to support that the bidder has the capability to develop a Quality Management System to meet the project requirements.. The bidder also identified a new quality manager that currently works for the bidder and fully understands thier internal processes and procedures. Based on the new information provided during the pre-award audit the scoring has been revised to support that the bidder can be recommended as meeting the minimum requirements regarding their Quality management System and can be considered as passing the quality section of the bid proposal).

Bidder 3: Bidder is recommended but prior to award the bidder/joint venture will be audited including subcontractors to verify their quality management system implementation based on their bid documents. Note: Proposed Quality Manager has the experience and qualifications to meet LCP requirements (CSA 178.2 Level 2 Certified Welding Inspector and large construction project experience).

Bidder 4:
Bidder 5:
Bidder 6:

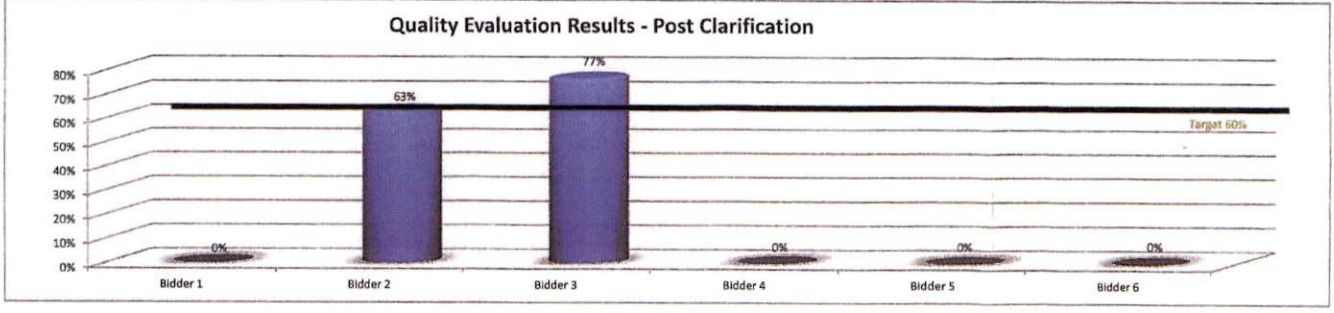
Scoring Guide:

0 - Question not answered or no relevant information provided in response
1 - Response does not meet key criteria
2 - Response only meets a few of the key criteria
3 - Response meets a majority of the key criteria
4 - Response meets all key criteria
5 - Response meets and exceeds key criteria

Quality Representative: Paul Fraser

Date: 03-Feb-2015 Revised 09-Mar-2015
Revised 05-May-2016 Revised 14-Apr-2017

Paul Fraser 14-APR-2017



Attachment 9
Benefits Evaluation

Provincial Benefits (including INNU Content) - Labour RFP Evaluations
(for use on Civil, Supply & Install, and Services RFPs)

RFP #: CH0031 Title: Supply and Install Mechanical and Electrical Abiliaries (MF)

Section	Description / Expectation	Weighting Assigned	Black and Mac		Comments	Cahill		Comments
			Score Given	Weighted Score		Score Given	Weighted Score	
2.1	Contracting and Procurement (7.5%)							
2.1 a)	Describe Bidder's experience with implementing local benefits strategies and agreements, including Aboriginal agreements	2.5	3	1.5	limited-long harbour	5	2.5	LCP
2.1 b)	Describe Bidder's procurement policies and procedures that will ensure reasonable advance notice to NL supply community of all procurement opportunities	2.5	3	1.5	not detailed-endeavour to use local	5	2.5	advance notice; local media
2.1 c)	Describe Bidder's familiarity with NL contractor/supply capabilities. If Bidder is not currently familiar with these capabilities, describe proposed steps to ensure familiarity	2.5	5	2.5	in NI since 1987	5	2.5	in NL since 1953
2.2	Employment (5%)							
2.2 a)	Describe Bidder's familiarity with Newfoundland & Labrador workforce	2.5	5	2.5	in NI since 1987	5	2.5	in NL since 1953
2.2 b)	Describe Bidder's human resource policies that will optimize Newfoundland and Labrador employment benefits	1.5	3	0.9	typically given priority	5	1.5	local recruitment strategy
2.2 c)	Describe Bidder's human resource policies that will optimize Innu employment benefits for work in Labrador	1.0		0			0	
2.3	Gender Equity and Diversity (5%)							
2.3 a)	Does Bidder have gender equity and diversity plans? If so, describe Bidder's policies, including harassment and discrimination policies that support gender equity and diversity	1.5	5	1.5	Harassment and Discrimination	5	1.5	yes
2.3 b)	Does Bidder's human resource policies enable the voluntary identification of members of under represented groups? If so, describe these policies	1.5		0	NO	5	1.5	Yes
2.3 c)	Is the Bidder a woman-owned business?	1.0	0	0				
2.3 d)	List any intended subcontractors / suppliers that are woman-owned business	1.0	0	0				
2.4	NL Benefits Reporting (5%)							
2.4 a)	Indicate Bidder's previous experience at capturing employment and expenditure data as they relate to local benefits monitoring	2.5	5	2.5	Vale/Exxon	5	2.5	LCP
2.4 b)	Indicate who, within Bidders organization, will be responsible for benefits monitoring and reporting	2.5	5	2.5	Project Controls	5	2.5	Project Controls
	Scoring Grid							
	5	Response meets and exceeds all key criteria						
	4	Response meets all key criteria						
	3	Response meets a majority of all key criteria						
	2	Response meets only a few of the key criteria						
	1	Response meets none of the key criteria						
3.0	Provincial and Innu Content							
3.0 a)	Is Bidder a registered Innu Company with IBDC?	Yes = 5 No = 0	5.0	0			0	Not bidding as an Innu
3.0 b)	Use of registered Innu subcontractors?	Yes = 5 No = 0	2.5	0			0	
3.0 c)	Is Bidder an NL Company	Yes = 5 No = 0	5	0		5	5	
3.0 d)	Use of NL Subcontractors	Yes = 5 No = 0	2.5	0			0	
3.0 e)	Bidder has experience working with aboriginal IBAs	Yes = 5 No = 0	2.5	0			0	LCP
4.0 a)	NL BENEFITS CONTENT - PERSON HOUR ESTIMATE by Residency (25.0)		25	3	15		5	25
	Score = 5	If NL percentage of total hours is > 80%						
	Score = 4	If NL percentage of total hours is 60 to 80 %						
	Score = 3	If NL percentage of total hours is 40 to 60 %			55%		80%	
	Score = 2	If NL percentage of total hours is 20 to 40 %						
	Score = 1	If NL percentage of total hours is < 20%						
4.0 b)	NL BENEFITS CONTENT - PERSON HOUR ESTIMATE by Location of Work (10.0)		10	5	10		5	10
	Score = 5	If NL percentage of total hours is > 80%						
	Score = 4	If NL percentage of total hours is 60 to 80 %						
	Score = 3	If NL percentage of total hours is 40 to 60 %			96%		99%	
	Score = 2	If NL percentage of total hours is 20 to 40 %						
	Score = 1	If NL percentage of total hours is < 20%						
5.0	NL BENEFITS CONTENT - EXPENDITURE ESTIMATE (25%)		25	3	15		5	25
	Score = 5	If NL percentage of total expenditures is > 80%						
	Score = 4	If NL percentage of total expenditures is 60 to 80 %						
	Score = 3	If NL percentage of total expenditures is 40 to 60 %			50%		80%	
	Score = 2	If NL percentage of total expenditures is 20 to 40 %						
	Score = 1	If NL percentage of total expenditures is < 20%						

Scored By: Maria Moran Total 100 55.4 84.5
 Date: 11/10/2017 Sectional Weighting 2.5% 1.385 2.1125
 Ranking

Attachment 10

Risk Management Evaluation

Nalcor Energy
Lower Churchill Project

BID EVALUATION
DISCIPLINE SCORE SHEETS

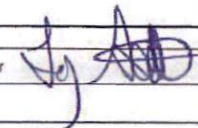
RFP - Risk Management Questionnaire Evaluation

Package Number: CH0031	Package Name: Supply and Install Mechanical and Electrical auxiliaries (MF)
Scoring Guide: 0 - Question not answered or no relevant information provided in response 1 - Response does not meet key Criteria 2 - Response only meets a few of the key criteria 3 - Response meets a majority of the key criteria 4 - Response meets all key criteria 5 - Response meets and exceeds key criteria	

Item	Risk Management	Question Weight (%)	Bidder 2			Bidder 3		
			Answer	Score	Comments	Answer	Score	Comments
1	Risk Management system in place.	5	4	4		4	4	
2	Risk Management Plan - Risk Register sample.	3	2	1.2	Clarification provided.	4	2.4	Clarification provided.
3	Top 5 Risks - Identification.	4	4	3.2		4	3.2	
4	Scope represent a risk for timely delivery	4	4	3.2		4	3.2	
5	Loss Control Program.	3	3	1.8	Clarification provided.	3	1.8	Generic statement
6	Involvement of sub-suppliers and sub-contractors in Risk Management.	3	1	0.6	Clarification provided.	2	1.2	Clarification provided. No list of sub-suppliers - sub-contractors provided.
7	Records of Successful on-time delivery performance (last 05 years).	3	4	2.4		4	2.4	No historical records provided.
8	Root Causes of unsuccessful on-time delivery (last 05 years).	4	3	2.4	General statement provided.	4	3.2	
9	Discussion on Schedule Critical Path.	5	3	3	General statement provided.	4	4	
10	Production workload forecast for all major facilities.	4	4	3.2		4	3.2	
11	Examples of on-time and late mobilization & deployment of crews & equipment. Mobilization strategy and plan contemplated for CH0031.	7	4	5.6		4	5.6	
12	Mitigation of lower productivity due to adverse weather. Does it include additional float and where?	6	4	4.8		4	4.8	
13	Strategy and plan for timely and successful installation due to adverse weather.	5	4	4		4	4	
14	Statement concerning Strikes and Labour Agreements.	5	4	4	Clarification provided.	4	4	
15	Description of HSE Risk Management system.	7	3	4.2		4	5.6	
16	Description of QA/QC Management system.	4	4	3.2		4	3.2	
17	Processes and procedure to manage Change.	3	4	2.4		3	1.8	Generic statement
18	Skills critical to the success of the project and number of people.	5	4	4		4	4	
19	Familiarity with Canadian standards specified throughout the Agreement.	5	4	4		4	4	
20	Measure to be implemented if English is not the first language.	3	4	2.4		4	2.4	
21	Lessons learned to retain skilled labor to comply with contractor's cost & schedule.	4	4	3.2		4	3.2	
22	Description of responsibilities (company vs. sub-suppliers/sub-vendors) on logistics to assure timely delivery of critical equipment.	5	4	4		4	4	
23	Responsibility statement	3	4	2.4		4	2.4	
Score - transfer to Technical Summary		100	73.20			77.60		
		Total Percentage	73.20%			77.60%		

Scored By: C. Fernandez: Deputy Project Control Manager

Date: 24 APR 2017



ACTING MFC
PROJECT CONTROLS LEAD.

Attachment 11

Interim Bid Evaluation and Short List Recommendation



LOWER CHURCHILL PROJECT
INTERIM BID EVALUATION AND SHORT LIST RECOMMENDATION
CH0031-SUPPLY AND INSTALL MECHANICAL AND ELECTRICAL AUXILIARIES (MF)

	TITLE	NAME	SIGNATURE	DATE
PREPARED BY:	Contract Administrator	Philip Bursey	<i>[Signature]</i>	24-Jan-2016
REVIEWED BY:	Package Leader	David Wright	<i>[Signature]</i>	24-JUN-2016
REVIEWED BY:	Project Controls Manager	Tanya Power	<i>[Signature]</i>	28-JUN-2016
REVIEWED BY:	Area Manager	Frank Gillespie	<i>[Signature]</i>	28-JUN-2016
APPROVED BY:	Project Manager	Scott O'Brien	<i>[Signature]</i>	29-Jun-2016
APPROVED BY:	Supply Chain Manager	Pat Hussey	<i>[Signature]</i>	29-June-2016
APPROVED BY:	Commercial Manager	Lance Clarke	<i>[Signature]</i>	23-JUN-2016
REVIEWED BY:	Deputy Project General Manager	Jason Kean	<i>[Signature]</i>	29-JUN-2016
APPROVED BY:	Project General Manager	Ron Power	<i>[Signature]</i>	29-JUN-2016
APPROVED BY:	Project Director	Paul Harrington	<i>[Signature]</i>	30 June 2016
APPROVED BY:	VP	Gilbert Bennett	<i>[Signature]</i>	22-JUN-2016



**LOWER CHURCHILL PROJECT
INTERIM BID EVALUATION AND SHORT LIST RECOMMENDATION
CH0031-SUPPLY AND INSTALL MECHANICAL AND ELECTRICAL AUXILIARIES (MF)**

	TITLE	NAME	SIGNATURE	DATE
PREPARED BY:	Contract Administrator	Philip Bursey	<i>[Signature]</i>	24-Jan-2016
REVIEWED BY:	Package Leader	David Wright	<i>[Signature]</i>	24 JUN 2016
REVIEWED BY:	Project Controls Manager	Tanya Power	<i>Tanya Power</i>	28 Jun 2016
REVIEWED BY:	Area Manager	Frank Gillespie	<i>F Gillespie</i>	28 Jun 2016
APPROVED BY:	Project Manager	Scott O'Brien	<i>[Signature]</i>	29 Jun 2016
APPROVED BY:	Supply Chain Manager	Pat Hussey	<i>[Signature]</i>	29 June 2016
APPROVED BY:	Commercial Manager	Lance Clarke	<i>[Signature]</i>	
REVIEWED BY:	Deputy Project General Manager	Jason Kean	<i>Jason S. Kean</i>	29 JUN 2016
APPROVED BY:	Project General Manager	Ron Power	<i>[Signature]</i>	29 JUN 2016
APPROVED BY:	Project Director	Paul Harrington	<i>[Signature]</i>	30 June 2016
APPROVED BY:	VP	Gilbert Bennett		


 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

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11.0 ENVIRONMENTAL EVALUATION 10

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 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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1.0 PURPOSE

In accordance with Section 7.0 – Short Listing of the Bid Evaluation Plan, the purpose of this document is to, to recommend a short list of Bidders for CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF) based on best value proposals in order to expedite the evaluation process. The Interim Bid Evaluation is based on evaluating the following criteria in accordance with the approved Bid Evaluation Plan approved on 22-Jan-2015:

- Commercial
- Technical
- Quality
- Health and Safety
- Environmental
- Risk Management


2.0 RECOMMENDATION

The Overall Scoring Matrix is included in Attachment 1. Bidders are ranked as follows:

1. Cahill-Ganotec Joint Venture (CG) - Bidder 3 – 91.5%
2. Black & McDonald Limited (BM) - Bidder 2 – 60.5%
3. LASC Muskrat Falls Joint Venture (LASC) - Bidder 1 – 30.7%

Based on the above, and in accordance with the included evaluation, it is recommended that CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF) list of active Bidders be short listed to include:

1. **Cahill-Ganotec Joint Venture (CG) - Bidder 3 – 91.5%**
2. **Black & McDonald Limited (BM) - Bidder 2 – 60.5%**

 nalcor energy <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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3.0 BIDDERS LIST

RFPs were issued to the following approved Bidders:

- **Black & McDonald Limited**
- **Cahill-Ganotec Joint Venture**
- Groupe Plombaction Inc. Joint Venture
- Aecon Industrial, a Division of Aecon Group Inc.
- Pennecon Energy Ltd.
- Andritz Hydro Canada Inc.
- **Alberici Constructors, Inc., Lorneville Mechanical Contractors Ltd. and Sunny Corners Enterprises Inc. Joint Venture (LASC)**

The following Bidders declined to submit an RFP:


- Groupe Plombaction Inc. Joint Venture
- Aecon Industrial, a Division of Aecon Group Inc.
- Pennecon Energy Ltd.
- Andritz Hydro Canada Inc.

4.0 SCOPE

The Scope of Work (SOW) for Package CH0031 includes design, supply, installation, registration and completions of mechanical piping systems, heating ventilation and cooling (HVAC) systems, auxiliary electrical systems, assembly and installation of major electrical equipment supplied by Company's Other Contractors, all connections, cabling, site testing, completions of all electrical and mechanical installation made by Contractor, removal and disposal of all temporary electrical and mechanical installations. Supply and installation of architectural interior works for the Muskrat Falls Powerhouse are also included.

CH0031 has a significant amount of mechanical and electrical equipment (both supplied by the nominated CH0031 Contractor and Company's other Suppliers) to be installed and commissioned by the CH0031 Contractor. There are a number of important interfaces with this equipment installed by the CH0031 Contractor and the Powerhouse Protection, Control and Monitoring System provided by the CH0030 Contractor.

The Spillway concrete works, gates, stop logs, towers, hoists, Spillway electrical building, as well as power supply and controls for the Spillway for the diversion phase will be by Company's Other Contractors but final connection to the Powerhouse power supply and controls is a component of the CH0031 Work.

 nalcor <i>energy</i> <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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The Intake concrete works, the Intake trash rack, Intake bulkhead gates, Intake gates and hoists and hoist Motor Control Centers (MCC) will be by Company’s Other Contractors, but the power supply to the MCCs in the Intake and Intake building ancillary services as well as final connection to the Powerhouse power supply and controls is a component of the CH0031 Work.

The Work will also consist of supplying detailed documentation for design, quality control, and operation and maintenance for all work required by the Agreement, and the training of Company’s personnel.

5.0 PROPOSAL EVALUATION TIMELINE

RFPs were issued on 10-Jun-2014 with a closing date of 16-Jan-2015. All proposals were received before the closing date and time and were opened on 22-Jan-2015 at LCP’s office in St. John’s, NL.

Bids were distributed to evaluation team members on 23-Jan-2015.


Proposal clarification began on the 10-Feb-2015 and has continued with all three Bidders up to the present date.

The first clarification meetings were held with bidders in May of 2015.

- Bidder 1 - Deferred as a result of Commercial Steering Committee meeting 20-May-2015
- Bidder 2 - 21-May-2015
- Bidder 3 - Deferred as a result of Commercial Steering Committee meeting 20-May-2015

A steering committee meeting was convened on 20-May-2015 to provide an overview of evaluation findings to date (technical and commercial presentations see Attachment 8). At that meeting the steering committee advised that due to project schedule uncertainty bid validity should be extended to October 2015 and that Bid Clarification meetings should be suspended until further notice. It was also decided that due to concerns about the possible withdrawal of a Bidder, that we should delay consideration of short listing and that all Bidders should be carried to ensure we do not end up with non-competitive situation.

Following a senior management request to review the contract strategy for CH0031, due to the high submitted proposal pricing (which exceeded the package budget) from the Bidders, on 29-Oct-2015 the steering committee was presented with the attached (Attachment 8) quantitative analysis to review the contracting strategy. As a result of this quantitative analysis it was decided to maintain the original strategy.

 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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On 10-Feb-2016 a meeting was held with S. O'Brien to ensure the technical evaluation plan for the package addressed the appropriate technical and execution risks. As a follow up to this meeting, further meetings were held with various project resources and technical and execution risks were reviewed. No adjustments to the technical evaluation plan were required as key elements of the CH0031 Risk Register have been addressed within the bid evaluation technical scoring.

As a result of time elapsed since submittal of the original proposal, changes to the site conditions (Exhibit 12), specification updates and a value engineering exercise, a bid verification, to revalidate commercial and technical proposals, was issued on 1-Nov-2015. All Bidders resubmitted proposals before the closing date and time and were opened on 12-Feb-2016 at LCP's office in St. John's. The proposals, as received, were based on the following compensation schemes:

- Bidder 1 Fully Reimbursable
- Bidder 2 Fixed Price with reimbursable labour
- Bidder 3 Full Reimbursable

A steering committee meeting was convened on 29-Feb-2016 to provide an overview of evaluation findings to date (technical and commercial presentations see Attachment 8).


Bid clarification meetings were conducted in March 2016, with Bidders to clarify the above referenced proposals.

- Bidder 1 - 21-Mar-2016
- Bidder 2 - 30-Mar-2016
- Bidder 3 - 23-Mar-2016

A steering committee meeting was convened on 24-Mar-2016 to provide an overview of the main challenges associated with the evaluations.

- Bidder 1 – Fully reimbursable proposal – Represents unacceptable cost risk to Company
- Bidder 2 – Quality assurance issues with Bidder
- Bidder 3 - Fully reimbursable proposal – Represents unacceptable cost risk to Company (During the clarification meeting, Bidder had committed to reconsider its proposal and revert)

It was decided that quality audits of each Bidder would be conducted and following the quality audit the QA evaluation would be validated against the audit findings. It was also decided that consideration of shortlisting would be deferred until Bidder 3 reworked its compensation model.

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As a follow up to the Bid clarification meeting 23- Mar-2016 with Bidder 3, Bidder 3 agreed to Fixed Price with reimbursable labour compensation model. As a result proposals have the following compensation schemes:

- Bidder 1 Fully Reimbursable
- Bidder 2 Fixed Price with reimbursable labour
- Bidder 3 Fixed Price with reimbursable labour

A steering committee meeting was convened on 25-Apr-2016, to review the current status of the evaluation. See attached technical presentation and action items (Attachment 8).

A steering committee meeting was convened on 26-May-2016, to review package pricing model options. See attached action items (Attachment 8).

On 3-Jun-2016 a meeting was held to review options for the Management of Project Labour Agreement (PLA) labour risk through risk reward compensation model. See attached minutes (Attachment 8).

On 22-Jun-2016 a Steering Committee meeting was convened for the Evaluation Team to provide an interim evaluation presentation. See attached Evaluation Summary (Attachment 8). Due to the reasons noted below, the Steering Committee agreed with the Evaluation Team’s recommendation to short list to two (2) Bidders.

- Large discrepancy in pricing (Pricing approximately 2x budget and greater than 2x low bid);
- Commercial model proposed does not adequately comply with models requested in the RFP;
- Article exceptions are extensive and not commercially reasonable to negotiate;

it was decided that shortlisting is warranted at this time and Bidders 1 would be dropped from further evaluation and Bidders 2 & 3 would continue to be evaluated.

Company intends to request a final pricing validation, from the remaining two Bidders, based on an updated Exhibit 9- Schedule that is expected to be approved near the end of June.


6.0 EVALUATION TEAM

Evaluation Team

Commercial
 Commercial - Legal
 Technical

Representative

Philip Bursey – Michael Fisher
 Aidan Meade
 David Wright (Lead) / Jim Slade / Gord Haines /
 Scott Penney / Antoine Gemayel / Martin Landry
 / Albert Mitchelmore

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Quality
 Risk Management
 Benefits
 Health & Safety
 Environment
 Cost Controller / Planner

Paul Fraser – **David Green**
 Carlos Fernandez
 Maria Moran
 Sean Lee
 Clyde McLean
 Andrew Whitty

Commercial Steering Committee

Business Services Manager – Lance Clarke
 Supply Chain Manager – Pat Hussey
 Project Manager - Muskrat Falls Generation - Scott O’Brien

7.0 EVALUATION CRITERIA

The following weighted evaluation criteria was agreed by the Evaluation Team and used to assess Bidder’s Proposals.

<u>Criteria</u>	<u>Weighted Rating (%)</u>
Commercial	60%
Technical	40%
Quality	Pass/Fail
Risk	Pass/Fail
Health & Safety	Pass/Fail
Environmental	Pass/Fail


For Health & Safety, Bidders had to obtain a score of 70% or greater to pass. For Environmental, Bidders had to obtain a score of 60% or greater to pass. For Risk, Bidders had to obtain a score of 60% or greater to pass. For Quality, Bidders had to obtain a score of 60% or greater to pass.

8.0 COMMERCIAL EVALUATION

The commercial portion of the evaluation is based on unconditioned proposals submitted on 12-Feb-2016.


See detailed commercial evaluation attached in Attachment 2.

Fixed Price means unit pricing, which is not subject to variation, for all aspects of the Work (materials, equipment consumables, project management, overhead and profit, etc.) which

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collectively, based on the material takeoff quantities, will form a lump sum price for all aspects of the Work with the exception of unionized site labour.

Description	Bidder 1 – LASC Muskrat Falls Joint Venture	Bidder 2 – Black and McDonald Limited	Bidder 3 – Cahill – Ganotec Joint Venture
Commercial Model	Fully Reimbursable with no caps. Cost Risks: <ul style="list-style-type: none"> - Management Personnel - PLA Labour - Equipment - Indirect Materials and Consumables 	Fixed Price with reimbursable labour (no caps) Believe appropriate commercial measures can be negotiated to mitigate PLA labour risk exposure	Fixed Price with reimbursable labour (no caps) Believe appropriate commercial measures can be negotiated to mitigate PLA labour risk exposure
Price	Approximately 2x low bid. Approximately 2x package budget.	Approximately 47% greater than low bid. Approximately 43% greater than budget.	Low Bid. Close to package budget.
Article Exceptions	Extensive and seek to materially alter or remove many of the key criteria including; <ul style="list-style-type: none"> - Change Criteria - Standard of a Prudent Contractor - Liabilities and Indemnities - For reference a commented copy of commercial exceptions is attached in Attachment 2 	Negotiable	Significant but negotiable
Risk	Proposal attempts to defer all cost, execution and legal risk to Company	Proposal attempts to transfer additional risk to Company. Believe an acceptable risk regime can be negotiated.	Proposal attempts to transfer additional risk to Company. Believe an acceptable risk regime can be negotiated.
Attitude	Have not demonstrated a willingness to bend on the	Have demonstrated a willingness to	Have demonstrated a willingness to negotiate.

 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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Description	Bidder 1 – LASC Muskrat Falls Joint Venture	Bidder 2 – Black and McDonald Limited	Bidder 3 – Cahill – Ganotec Joint Venture
	key items referenced above. Have not been providing as much information as expected in the clarification process.	negotiate. Have cooperated throughout the clarification process.	Have cooperated throughout the clarification process
General	Proposal does not conform closely to either requested pricing model in the RFP and has such extensive exceptions that it is not considered commercially reasonable to negotiate.	Mostly compliant - negotiable	Mostly compliant - negotiable


The recommendation to short list is based strictly on commercial criteria and the evaluation to date.

The Evaluation Team are confident that Bidders 2 and 3 are committed to seeing the RFP process through to its conclusion and will maintain the competitive environment necessary to ensure best value to Company.

Given the significant price difference and extensive exceptions the Evaluation Team does not consider it reasonable or practical to continue including Bidder 1 in the RFP Evaluation process.

Based on the above it is recommended that the Bidders be short listed to:

- **Cahill-Ganotec Joint Venture (CG)**
- **Black & McDonald Limited (BM)**

 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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9.0 TECHNICAL EVALUATION

The Technical Evaluation is included in Attachment 3.

All Bidders are technically acceptable although further technical clarifications are ongoing.

10.0 HEALTH & SAFETY EVALUATION

The Health and Safety Evaluation is included in Attachment 4.

11.0 ENVIRONMENTAL EVALUATION

The Environmental Evaluation is included in Attachment 5.

12.0 QUALITY ASSURANCE EVALUATION


The Quality Evaluation is included in Attachment 6.

13.0 RISK MANAGEMENT EVALUATION (IF APPLICABLE)

The Risk Management Evaluation is included in Attachment 7.

14.0 ATTACHMENTS

- Attachment 1 – Overall Scoring Matrix
- Attachment 2 – Commercial Evaluation
- Attachment 3 – Technical Evaluation
- Attachment 4 – Health and Safety Evaluation
- Attachment 5 – Environmental Evaluation
- Attachment 6 – Quality Assurance Evaluation
- Attachment 7 – Risk Management Evaluation
- Attachment 8 – Presentations & Minutes

 LOWER CHURCHILL PROJECT	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
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Attachment 1

Overall Scoring Matrix

OVERALL SCORING MATRIX


CH0031 - Supply & Install Mechanical and Electrical Auxiliaries (MF)

NOTE: Each subsection is rated on a scale 1 - 10, then multiplied by the weighted value (weighting) for the item to calculate the item value.

SUMMARY OF PROPOSAL RESULTS

Criteria:	item wgtg	BIDDER 1		BIDDER 2		BIDDER 3	
		Rating 0-10	Item Value	Rating 0-10	Item Value	Rating 0-10	Item Value
Points value of Section 1 Commercial	60%	0.0	0.0	5.3	31.8	10.0	60.0
Points value of Section 2 Technical	40%	7.7	30.7	7.2	28.7	7.9	31.5
OVERALL RATING			30.7		60.5		91.5
<i>Quality (must be = or > than 60% to Pass)</i>			Pass		Pass		Pass
<i>Health & Safety (must be = or > than 70% to Pass)</i>			Pass		Pass		Pass
<i>Environmental (must be = or > than 60% to Pass)</i>			Pass		Pass		Pass
<i>Risk (must be = or > than 60% to Pass)</i>			Pass		Pass		Pass
	RANKING		3		2		1

Overall Comments:

 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

Attachment 2

Commercial Evaluation

- CH0031 Bid Tab Summary
- LASC Exceptions

CH0031 -

SUMMARY BID TAB

No	PRICE ITEM DESCRIPTION	BIDDER 1		BIDDER 2		BIDDER 3	
		TOTAL LABOUR HOURS	TOTAL PRICE	TOTAL LABOUR HOURS	TOTAL PRICE	TOTAL LABOUR HOURS	TOTAL PRICE
ST01	SUB-TOTAL INDIRECT COSTS (GENERAL)	385,594	141,534,303	218,949	113,288,379	11,063	37,359,405
ST02	SUB-TOTAL PIPING/MECHANICAL - DESIGN AND ENGINEERING	9,541	-	0	114,855	0	176,744
ST03	SUB-TOTAL PIPING/MECHANICAL - SUPPLY AND INSTALLATION	124,074	32,995,549	135,042	34,411,723	145,880	31,149,463
ST04	SUB-TOTAL HVAC SYSTEM - SUPPLY, INSTALLATION	142,339	31,239,478	39,979	14,656,061	77,111	19,223,999
ST05	SUB-TOTAL ELECTRICAL - DESIGN AND ENGINEERING	88	90,881	0	114,855	0	211,521
ST06	SUB-TOTAL ELECTRICAL - CONTRACTOR SUPPLIED - SUPPLY AND INSTALLATION	354,479	71,053,967	154,481	40,528,128	186,905	39,201,490
ST07	SUB-TOTAL ELECTRICAL - FREE ISSUED MATERIALS - ASSEMBLY AND INSTALLATION	40,302	4,950,488	25,116	4,556,293	42,763	5,247,433
ST08	SUB-TOTAL ARCHITECTURAL - SUPPLY & INSTALL	91,586	15,290,852	88,068	12,391,828	129,211	15,496,193
ST09	SUB-TOTAL DIESEL GENERATOR SYSTEM - SUPPLY AND INSTALLATION	1,153	685,357	1,512	609,107	1,145	746,608
ST10	SUB-TOTAL PIPING/MECHANICAL - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	14,000,000	4,046	823,343	6,487	781,603
ST11	SUB-TOTAL HVAC SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	-	0	94,485	1,171	185,670
ST12	SUB-TOTAL ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	-	15,211	2,424,550	11,787	2,384,626
ST13	SUB-TOTAL DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	-	429	68,615	647	95,648
ST14	TOTAL CONTRACT PRICE (pre-normalization) As calculated	1,149,156	311,840,876	682,832	224,082,221	614,171	152,260,403
ST17	Score / 10		-		5.3		10.0
	Proposal Price As Submitted		292,810,214.42		225,980,000.00		152,134,400.63
	Difference		19,030,661.31		-1,897,779.05		126,001.94



Exceptions

COMMERCIAL CLARIFICATIONS

1. LASC's Proposed Contract Model - LASC's proposal offer is based on an alternative compensation model as identified in Appendix A2.1 and is not based on Option 1 or Option 2 as identified on the Proposal Form Letter.
2. Technical Services: The LASC proposal and offer includes for a cost allowance to be fully cost reimbursable of all costs. This allowance covers engineering activities (services) associated with design and engineering tasks for any and all systems integration (plant) whether supplied solely by CH0031 or interfacing with others, procurement engineering functions, FAT testing specifications and testing oversight, design activities and associated document requirements as stipulated within the SDRL.
3. Commissioning: Following mechanical completion commissioning as described in contract document 505573-3344-40EF-0001 Rev00 (61 pages) has been priced by LASC as an allowance which is to be fully reimbursable of all costs. These costs include man-hour quantities for trade support labour and staffing costs for the "Commissioning Team". The trade support man-hour cost allowance is based on percentages of the estimated installation hours adjusted for the complexities of the equipment and systems. The scope of work by CH0031 touches all the plant systems including those installed by other contractors and under their responsibility and hence the Owners care and control. LASC intends to fully support the Owners RFO team in coordinating, planning and executing all aspects of the commissioning effort but will require the RFO's leadership to help lead and drive the process.
4. MTO's: The LASC proposal is based on material take-offs from the RFQ documents, including Addendum 15. Discrepancies within the documents do exist and required interpretation by LASC, accordingly if final quantities procured and installed exceed those provided in the LASC detail pricing sheet Appendix A2.1, then a change order will be required.
5. PLA Labour Air Travel [Exhibit 12 – 8.4]: Nalcor is responsible for all PLA Labour Air Transportation costs as pass through costs, regardless of travel origin.
6. Contractor Site Administration Office: As identified in our Executive Summary in order to enhance project execution efficiencies, LASC is proposing to locate our site offices adjacent to the work site. Please refer to Exhibit 12 and LCP Proposal Clarification #111.
7. Contractor Project Management Staffing: LASC's proposal is based on LASC being solely responsible for the complete control of the required project management staff, including staffing roles and numbers to adequately manage the work of CH0031.
8. Concurrent delay [sections 1.2 (m) (F) and 31.3] – These clauses eliminate schedule and cost relief for concurrent delays. LASC takes exception to this clause and, in light of the structure of our commercial proposal, requires further discussion with Nalcor with respect to what delays are subject to schedule and/or cost relief for LASC.
9. Performance Security [section 7.0 and Exhibit 2] – LASC's proposal does not include the provision of either letters of credit or parent guarantees. LASC has submitted bonding rates only, the costs of which are not included in the Fixed Price portion and shall be an extra cost should Nalcor elect to secure bonds from LASC.
10. Standard of a Prudent Contractor [section 1.2(III)] and used throughout agreement in multiple places] – In light of the structure of our commercial proposal, LASC does not consider this term to be applicable and its use should be deleted throughout the agreement.
11. Document priority [section 1.12] – Since the Exhibits are more specific and precise than the Articles of the agreement, conflicts between the Exhibits and any Articles of the agreement should be decided in favour of the Exhibits.

Comment [PB1]: We are looking for a CONTRACTOR they seem to want to fill the role of a project manager ... which we are doing ourselves

Comment [PB2]: What would this change order address? The cost of materials only?

Comment [PB3]: This is now 9.4 ensure they are looking at the Site Conditions provided with Addendum 15

Comment [PB4]: Technical

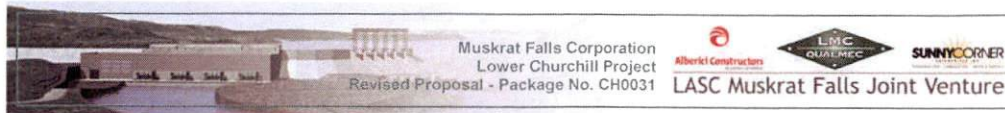
Comment [PB5]: Not acceptable in any event. We need influence on their team. In a reimbursable model what they are stating is completely off

Comment [PB6]: We will not accept alterations to these clauses

Comment [PB7]: Unacceptable

Comment [PB8]: Unacceptable

Comment [PB9]: Not acceptable. Must deal with specific concerns now.



12. Holdbacks [sections 12.16, 25.6 and 25.12, and Exhibit 2] – LASC excludes all holdbacks (both Mechanics’ Lien and for Engineer acceptance of document deliverables) and includes a holdback release bond to be issued for the benefit of Nalcor in lieu of the Mechanics’ Lien holdback.
13. Warranty [sections 7.4(f) and Article 17] – LASC has only included a one-year warranty from Substantial Completion. As LASC is not providing design, a “fit for purpose” and “fit for intended use” warranty is not applicable. Further discussion is required with respect to reimbursement of costs incurred for performance of warranty work by LASC.
14. Company instructions and information [sections 10.2 and 37.4] – LASC is strictly relying on the fullness and accuracy of any instructions and information provided by Nalcor and its representatives to perform its work. As such, the disclaimer of responsibility in the last sentence is not applicable.
15. Compensation and payment terms [Article 12]
 - a. LASC’s proposal is based on PLA labour being invoiced monthly in advance of the work being performed, with a reconciliation of actual labour cost being made on the subsequent invoice. For greater clarity, LASC proposes to estimate the cost of labour to be performed in the month and invoice for the estimated labour at the beginning of the month. It will execute the work during that month and at the end of the month it will prepare an invoice for the next month. Each subsequent invoice will include a reconciliation of estimated versus actual labour cost from the prior month. LASC’s proposal is based on payment terms of net 30 days from the invoice date.
 - b. LASC proposal is based on Price Items 9501, 9502, 9504 and 9505 shown in Appendix A2.1 being invoiced on a monthly basis pre-rata on the amount of PLA labour expended.
 - c. In addition, the LASC proposal is based on a mobilization upfront payment payable 30 days after contract award in the amount of \$15,000,000+HST, and an additional payment of \$5,000,000+HST on the date of mobilization to site.
16. Project insurance [Article 20] – The Construction All Risk insurance needs to cover the cost of the entire project and not just the value of LASC’s contract. LASC will take responsibility for the first \$25,000 of deductibles for the insurance coverages provided by Nalcor and will provide property in transit coverage with a \$25,000 deductible. The balance of any deductibles in excess of \$25,000 for the insurance coverages provided by Nalcor will be the responsibility of Nalcor.
17. Indemnities [sections 5.8, 9.3, 13.10, and Article 21] – In light of the structure of our commercial proposal and the Nalcor-provided project insurance, these multiple indemnity provisions require further discussion as LASC is only prepared to provide an indemnity for bodily injury and property damage resulting from its negligent acts.
18. Consequential damages [section 21.14] – The current waiver is only for the benefit of Nalcor. LASC will require a mutual consequential damages waiver.
19. Transportation routes/site logistics and utilities [Article 22] – As currently drafted, the risk for these items lies solely with Contractor. Further discussion is required as site roads and utility connections are Nalcor’s responsibility and problems with off-site roads should be subject to Force Majeure provisions.
20. Change order [Article 26] provisions – LASC takes exception and is prepared to discuss change order procedure and related mark-ups. LASC suggests using a change order directive procedure with reasonable markups.

Comment [PB10]: Have to look into the suitability of this. Not sure there has been much experience. Will likely require an LOC for this purpose.

Comment [PB11]: We will require a 3 year warranty

Comment [PB12]: Design is included so this will be required

Comment [PB13]: May agree to slight alteration but not removal

Comment [PB14]: Could be workable so long as we have the right to challenge the estimate. Also would mean there is no type of up-front payment for labour

Comment [PB15]: We normally link up front payments to the delivery of something. Because of the importance of the schedule for this one I would be inclined to link it to an approved schedule and delivery of performance security.

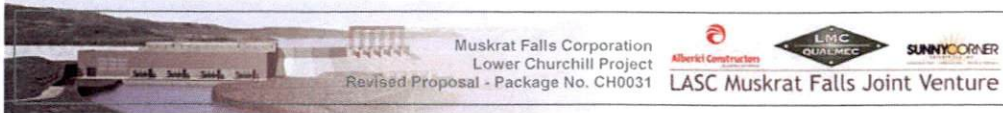
Comment [PB16]: unacceptable

Comment [PB17]: deal killer

Comment [PB18]: acceptable

Comment [PB19]: believe this is adequately dealt with. Contractor is responsible to plan logistics and materials delivery based on the nature of the worksite

Comment [PB20]: Unacceptable: These provisions remain materially intact or deal killer.



21. Force Majeure [section 22.7 and Article 31] – LASC suggests the definition of Force Majeure be more comprehensive (i.e. all events/conditions beyond the reasonable control of a party), including but not only limited to the items identified. Also, relief should be granted for (i) all strikes and other potential labour disputes or disruptions and not limited to just “national” issues, and (ii) weather conditions beyond what is agreed to be assumed throughout the course of the project. Consideration should also be given to explicit relief for First Nations issues.
22. Default/termination [Articles 32 and 33] – LASC needs further clarification of what Nalcor intends to constitute an “event of default” and requires a reasonable cure period for any such defaults by LASC. Further, in light of the fact LASC has multiple member companies, any default (such as insolvency) by one of the members shall not be considered a default unless the non-defaulting members fail to or are not capable of completing the remaining work on their own. Also, LASC requires the right to stop its work for non-payment by Nalcor after a reasonable notice and cure period, all of which will not be subject to further cure periods by any project lenders.
23. Termination for convenience [section 32.6(c)] – In the event of a termination for convenience, LASC expects to be paid its costs for work performed prior to termination, plus demobilization expenses and any cancellation charges, plus overhead and profit on those amounts.
24. Liquidated Damages [Article 36 and Exhibit 2] – In consideration of the Effective Date concept and the proposed compensation model, these provisions will require further discussion.
25. Project schedule - LASC’s project schedule will incorporate float on individual tasks as is prudent and necessary, including for the weather conditions that are typical for this site location. LASC will own, control and manage this float as a tool in the execution of the CH-0031 contract to ensure that it meets its commitments on timely delivery. Abnormal weather conditions have not been considered in the development of our proposed schedule.
26. Throughout the agreement and exhibits, “at Contractor’s sole expense”, “at Contractor’s cost”, “Contractor shall be responsible for all risks and costs”, “without compensation to Contractor” and other similar phrases appear in various clauses. In light of the structure of our commercial proposal, the use of these phrases requires further discussion with Nalcor.
27. The schedule analysis provided by LASC in this proposal assumes an Effective Date of 01-Jun-16 and a 93 day notice period for mobilization. An Effective Date with a protracted notice period for mobilization would impinge on our ability to meet the Final Completion milestone. This requires further discussion.
28. Being that the time period between Award and site mobilization is now undefined, all costs associated with additional handling and storage of material and/or equipment to accommodate a protracted mobilization will be a contract Change.
29. A protracted delay between Award and mobilization may require LASC to, at its sole discretion, maintain a minimum Post-Award project team (planned to be located in St. John’s), and all such costs would be captured in the Reimbursable Portion of our proposed compensation model, but would not require a contract Change.
30. LASC is not guaranteeing 100% coverage of every position at all times during the project.
31. All costs associated with changes to the Project Labour Agreement will be a contract Change.
32. LASC takes exception to Article 30 – Assignment. This clause requires discussion in order to achieve mutual agreement.
33. LASC recommends that its proposed warehouse structure should be built in advance of its full mobilization, for greater efficiency. Therefore release on this work may need to be treated as an exception in terms of the Effective Date.

Comment [PB21]: No. they need to plan

Comment [PB22]: We will only execute an agreement with 1 party not a JV. Inter JV workings are not particularly of interest to us. Not sure the concern. The Articles seem pretty clear and include notice period.

Comment [PB23]: With the exception of ‘Cancellation Charges [undefined]’ based on my understanding this is all of these items are addressed.

Comment [PB24]: Technical

Comment [PB25]: We will not accept a scenario where the contractor is without risk.

Comment [PB26]: They need to explain this since we have not pinned the end date.

Comment [PB27]: No.. Contractor doesn't start mobilization until they receive notice.

Comment [PB28]: No.. see comment on 28

Comment [PB29]: They need to explain this comment

Comment [PB30]: Agreed they will result in adjusted labour costs which may increase or decrease the target cost.

Comment [PB31]: To provide their specific exceptions to the Article

Comment [PB32]: No




- 34. LASC's proposal has United States dollars included at an exchange rate of 1.39154 USDCAD. Upon award, the USD component will be adjusted at the prevailing exchange rate on the date of award.
- 35. LASC's proposal is based on full release to procure material and equipment on Award. Costs associated with delay in release to procure material and/or equipment will be a contract Change.
- 36. PLA labour hours expended in the execution of scope covered by LASC's Cash Allowances are not included in the Target Hours.
- 37. WARRANTY. Amec Foster Wheeler Americas Limited, a subcontractor to LASC, warrants that it shall perform the Services with the standard (the "Standard") of care, skill and diligence expected, at the time and place of performance, of recognized professional engineering firms performing services of a similar type and nature. No other warranty, express or implied, is made or intended by this Agreement, by furnishing oral or written reports of findings made, or by any other act of Amec Foster Wheeler Americas Limited. Amec Foster Wheeler Americas Limited shall re-perform, at no additional cost to LCP, any Services that do not meet the Standard, provided that Amec Foster Wheeler Americas Limited shall be notified of such failure to meet the Standard within one year after the date the last of the Services are performed, abandoned or terminated, whichever shall occur first. LASC and Amec Foster Wheeler Americas Limited liability, responsibility and obligations, and LCP's sole remedy, for Amec Foster Wheeler Americas Limited failure to meet the Standard or for any errors or omissions in the performance of the Services shall be limited to such re-performance. Notwithstanding any other provision of this Agreement, LASC and/or Amec Foster Wheeler Americas Limited shall not in any way be responsible or liable for any performance or process guarantees of any kind.

Comment [PB33]: To provide full details on the proposed currency adjustment mechanism and how it applied to rates and prices.

Comment [PB34]: No

Comment [PB35]: They have to roll them in

Comment [PB36]: The standard of a prudent contractor and warranties set out in the Articles will apply to the 'Work ' various warranties will not be set out for each of their subs.

 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

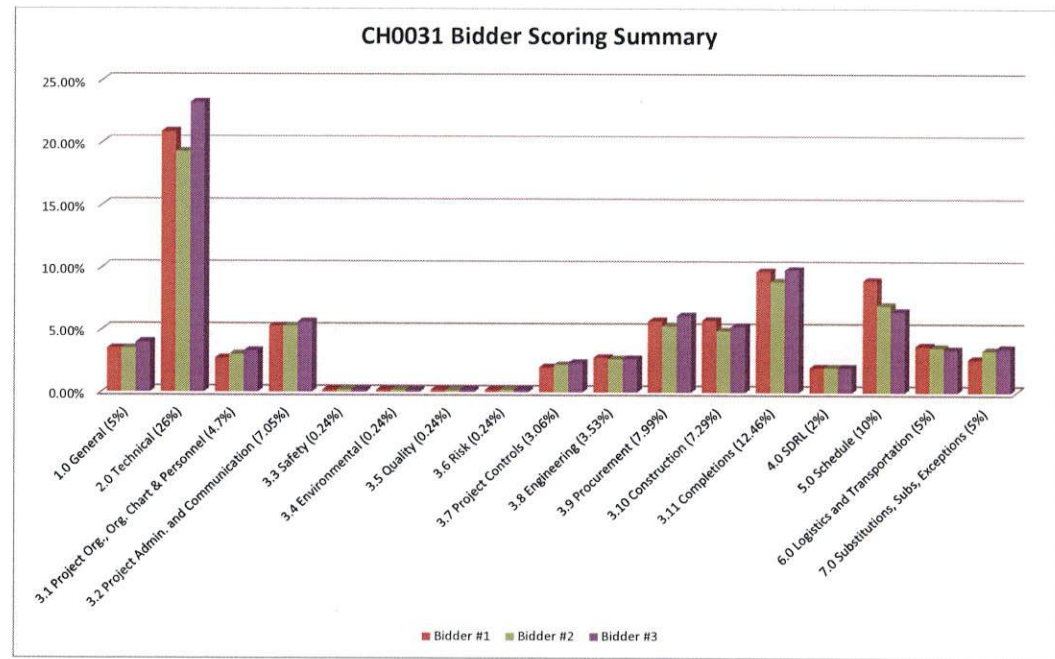
Attachment 3


Technical Evaluation

CH0031 Technical Scoring - % Breakdown	Weight	Bidder #1	Bidder #2	Bidder #3
1.0 General (5%)	5.00%	3.50%	3.50%	4.00%
2.0 Technical (26%)	26.00%	20.89%	19.28%	23.24%
3.1 Project Org., Org. Chart & Personnel (4.7%)	4.70%	2.73%	3.03%	3.29%
3.2 Project Admin. and Communication (7.05%)	7.05%	5.31%	5.31%	5.64%
3.3 Safety (0.24%)	0.24%	0.19%	0.18%	0.18%
3.4 Environmental (0.24%)	0.24%	0.20%	0.17%	0.17%
3.5 Quality (0.24%)	0.24%	0.19%	0.15%	0.18%
3.6 Risk (0.24%)	0.24%	0.18%	0.17%	0.18%
3.7 Project Controls (3.06%)	3.06%	2.02%	2.21%	2.37%
3.8 Engineering (3.53%)	3.53%	2.80%	2.68%	2.70%
3.9 Procurement (7.99%)	7.99%	5.73%	5.33%	6.16%
3.10 Construction (7.29%)	7.29%	5.78%	4.96%	5.29%
3.11 Completions (12.46%)	12.46%	9.75%	8.90%	9.85%
4.0 SDRL (2%)	2.00%	2.00%	2.00%	2.00%
5.0 Schedule (10%)	10.00%	9.00%	7.00%	6.50%
6.0 Logistics and Transportation (5%)	5.00%	3.75%	3.60%	3.45%
7.0 Substitutions, Subs, Exceptions (5%)	5.00%	2.68%	3.38%	3.58%
Total	100.00%	76.69%	71.84%	78.78%

CH0031 Technical Clarification Breakdown	Total	Closed	Open	% Closed
Bidder #1	355	321	34	90%
Bidder #2	364	314	50	86%
Bidder #3	362	346	16	96%

CH0031 Technical Bid Risk Focus	Percentage	Bidder #1	Bidder #2	Bidder #3
Execution (Risk Ranking 20)	46.30%	34.31%	32.57%	35.48%
Quality (Risk Ranking 25)	PASS/FAIL	PASS	PASS	PASS
Contractor Personnel (Risk Ranking 9)	9.70%	6.23%	6.53%	7.29%
Interfaces/Coordination (Risk Ranking 16)	7.05%	5.31%	5.31%	5.64%
Total	63.05%	45.84%	44.41%	48.41%
Key Risk Area Scoring - alternate analysis	100%	72.72%	70.44%	76.78%




 LOWER CHURCHILL PROJECT	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

Attachment 4

Health and Safety Evaluation

Health and Safety scoring Guide:										
0 - Question not answered or no relevant information provided in response 1 - Response does not meet key Criteria 2 - Response only meets a few of the key criteria 3 - Response meets a majority of the key criteria 4 - Response meets all key criteria 5 - Response meets and exceeds key criteria			Package Name: Package No.: CH0031 Project : Lower Churchill Project Review completed using documents provided as well as performance on current LCP sites.							
Question	Weight (%)	LASC			Black & Mac			Cahill / Ganotec		
		Answer	Score	Score Comments	Answer	Score	Score Comments	Answer	Score	Score Comments
Health and Safety										
2.0 HEALTH AND SAFETY MANAGEMENT PERFORMANCE - Please provide the following safety statistics, referencing the attached incident definitions and frequency calculation.	10	4	8	Stats provided, TRIFR is 0.62	4	8	TRIFR 1.22	4	8	TRIFR 1.17
3.0 WORKER'S COMPENSATION - Indicate the jurisdiction where you are registered. List your overall Worker's Compensation industry rating for the current year and past three (3) years. Attach a WCB clearance letter and experience rating statements for the past three years.	3	4	2.4	WCB information provided and are cleared to work	4	2.4	Clearance letter provided	4	2.4	WHSCC Clearance Provided
4.1 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a certificate of recognition or is your health and safety management system certified by an outside agency? (OHSA 18001, CSA 2:2000 etc.) If yes, provide a copy of the certificate.	2	4	1.6	COR Provided	4	1.6	COR Provided	4	1.6	COR Provided
4.2 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your health and safety program have a policy statement that clearly outlines the Company's commitment to health and safety?	3	4	2.4	Policy Provided	4	2.4	Policy Provided	4	2.4	Policy Provided
4.3 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Has your company received an occupational health and safety stop work order, charges or equivalent from any regulator in the last three (3) years? If yes, provide details.	3	3	1.8	Bidder answered no	3	1.8	Bidder answered no	3	1.8	Bidder answered no
4.4 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Please list the highest ranking safety professional in your organization: (attach resume). Do you plan to have a safety representative(s) for this Work full time or part time (Y or N)? If "Yes", provide a resume(s).	3	4	2.4	CV Provided	4	2.4	CV Provided	4	2.4	CV Provided
4.5 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your health and safety management system address the following key elements? Management leadership and commitment; hazard/risk identification, evaluation and control; risk assessments on all critical and non-routine jobs/job functions; a permit to work system; ongoing inspection. If yes to any of these, reference appropriate Health and Safety manual section(s).	8	4	6.4	Yes documents provided in H&S Manual	4	6.4	Documents provided, Sec 1.2 and 9 of H&S Manual	4	6.4	Documents Provided, Sec 1, 2, & 17 of H&S Manual
4.6 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your health and safety management system include work practices and procedures, such as: Lockout and tag out; traffic control; excavation and trenching; confined space entry; hoisting and rigging; working near power lines; handling and transporting hazardous substances; unloading large/long materials (such as piles); vehicle recovery. If yes to any of these, reference appropriate Health and Safety manual section(s).	8	4	6.4	Yes documents provided in H&S Manual	4	6.4	Documents provided, Sec 1 and 6 of H&S Manual	4	6.4	Documents Provided, Sec 5 of H&S Manual
4.7 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have written programs for the following? Duty to refuse work; fall protection; noise management; workplace violence; working alone; personal protective equipment (PPE); WHMIS (Workplace Hazardous Materials Information System); respiratory protection. If yes to any of these, reference appropriate Health and Safety manual section(s). In regards to respiratory protection, have your employees been trained? fit tested? medically approved?	8	4	6.4	Yes documents provided in H&S Manual	4	6.4	Documents provided, Sec 1.4 and 6 of H&S Manual	4	6.4	Documents Provided, Sec 4, 6, & 5 of H&S Manual
4.8 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you conduct medical exams for the following? Pre-employment; replacement job capacity; pulmonary; respiratory. If yes to any of these, reference appropriate Health and Safety manual section(s).	2	4	1.6	Yes documents provided in H&S Manual	0	0	Bidder answered no	0	0	Bidder answered at client request and did not provide any documentation
4.9 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a drug and alcohol program? If "Yes", does it include the following? Pre-employment testing; testing for cause; post incident testing; formalized arrangements with a collection and testing agency (if "Yes", provide testing agency information); does your drug and alcohol policy follow the guidelines as laid out in The Canadian Model for Providing A Safe Workplace - Alcohol and Drug Guidelines and Rule Version 2 - Effective October 1, 2010? If yes to any of these, reference appropriate Health and Safety manual section(s).	3	4	2.4	Yes documents provided in H&S Manual	3	1.8	Documents provided, Sec 15 of H&S Manual. Bidder answered no to pre-access testing	2	1.2	Bidder stated they have a program but it does not meet the Canadian Model
4.10 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Equipment (Tools, Supplies, Machinery and Sanitary Facilities): Do you have a written list of equipment requiring pre-use inspections? Do you have a documented list of equipment requiring scheduled servicing in accordance with manufacturer's recommendations, legislated requirements, and industry standards? Is frequency of equipment inspections and maintenance identified? Are corrections of deficiencies documented? Do you have follow-up mechanism for corrective actions? If yes to any of these, reference appropriate Health and Safety manual section(s).	4	4	3.2	Yes documents provided in H&S Manual	4	3.2	Documents provided, Sec 7 and 9 of H&S Manual	4	3.2	Documents Provided, Sec 13 of H&S Manual
4.11 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Orientation Program: Do you have a health and safety orientation program? Does the program include new, transferred and temporary workers? Does the program provide instruction on the following: employer health and safety responsibilities; employee health and safety responsibilities; obligation to refuse imminent danger work; progressive discipline policies and procedures; safe work practices and/or procedures; emergency response procedures; first-aid procedures; incident/near miss reporting; does your orientation program include a quiz? If yes to any of these, reference appropriate Health and Safety manual section(s).	5	4	4	Yes documents provided in H&S Manual	4	4	Documents provided, Sec 5 of H&S Manual	4	4	Documents Provided, Sec 14 of H&S Manual
4.12 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Incident Investigation: Do you have a written procedure for incident reporting and investigation? Do you utilize a root cause determination process such as "Tap-Root"? If yes to any of these, reference appropriate Health and Safety manual section(s).	5	4	4	Yes documents provided in H&S Manual	4	4	Documents provided, Sec 10 of H&S Manual	4	4	Documents Provided, Sec 18 of H&S Manual
4.13 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have an emergency response plan related to activities and specific locations? If yes reference appropriate Health and Safety manual section(s).	4	4	3.2	Yes documents provided in H&S Manual	4	3.2	Documents provided, Sec 11 of H&S Manual	4	3.2	Documents Provided, Sec 19 of H&S Manual
4.14 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a policy pertaining to prohibited items on (e.g. knives, firearms)? Are all employees made aware of the prohibited items policy and is it enforced? If yes to any of these, reference appropriate Health and Safety manual section(s).	1	4	0.8	Yes documents provided in H&S Manual	0	0	Bidder answered no	0	0	Bidder answered no

Question Weight (%)	LASC			Black & Mac			Cahill / Ganotec			
	Answer	Score	Score Comments	Answer	Score	Score Comments	Answer	Score	Score Comments	
Health and Safety										
4.15 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you make reference to following legislative requirements where work is being performed?; violence policies and procedures; harassment policies and procedures. If yes to any of these, reference appropriate Health and Safety manual section(s).	1	4	0.8	Yes documents provided in H&S Manual	4	0.8	Documents provided, Sec 5 of H&S Manual	4	0.8	Documents Provided, Sec 21 of H&S Manual
4.16 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Do you have a policy or specific rules with respect to the use of personnel protective equipment (PPE)? Do you have a formal process in place for determining PPE requirements? If yes to any of these, reference appropriate Health and Safety manual section(s).	3	4	2.4	Yes documents provided in H&S Manual	4	2.4	Documents provided, Sec 6 of H&S Manual	4	2.4	Documents Provided, Sec 12 of H&S Manual
4.17 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Contractor Management: Do you pre-qualify subcontractors?, Do you include subcontractors in: orientations, health and safety meetings, inspections, audits. If yes to any of these, reference appropriate Health and Safety manual section(s).	5	4	4	Yes documents provided in H&S Manual	4	4	Documents provided, Sec 1 of H&S Manual	4	4	Documents Provided, Sec 1.6 of H&S Manual
4.18 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Communications: Do you inform employees and subcontractors on Health and Safety alerts, programs, practices, procedures, rules, revisions and related information? Do you have a joint Health and Safety committee? Do you hold scheduled safety meetings, such as weekly general safety meetings for all crew and weekly departmental meetings for each department at all worksites? Are Health and Safety meeting minutes and attendance recorded? If yes to any of these, reference appropriate Health and Safety manual section(s).	5	4	4	Yes documents provided in H&S Manual	4	4	Documents provided, Sec 8 of H&S Manual	4	4	Documents Provided, Sec 3 of H&S Manual
4.19 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your Health and Safety program outline the requirements for supervisors and employees to conduct regular Health and Safety inspections of equipment and work conditions at all worksite(s)? If yes reference appropriate Health and Safety manual section(s).	3	4	2.4	Yes documents provided in H&S Manual	4	2.4	Documents provided, Sec 1 & 9 of H&S Manual	4	2.4	Documents Provided, Sec 17 of H&S Manual
4.20 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Does your Health and Safety program require the prompt reporting of hazardous conditions at all worksite(s)? If yes reference appropriate Health and Safety manual section(s).	5	4	4	Yes documents provided in H&S Manual	4	4	Documents provided, Sec 10 of H&S Manual	4	4	Documents Provided, Sec 1.6 of H&S Manual
4.21 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Health and Safety Training: Have your employees received the required Health and Safety training and retraining? Do you have a specific Health and Safety training program for supervisors? If yes to any of these, reference appropriate Health and Safety manual section(s).	3	4	2.4	Yes documents provided in H&S Manual	4	2.4	Documents provided, Sec 1 & 8 of H&S Manual	4	2.4	Documents provided
4.22 HEALTH AND SAFETY SUPPLEMENTARY QUESTIONS - Training Records: Do you have Health and Safety training records for your employees? How do you verify competency of the training (job monitoring? written test? competency check? oral test? other?). Are all training records available upon request? If yes to any of these, reference appropriate Health and Safety manual section(s).	3	4	2.4	Yes documents provided in H&S Manual	4	2.4	Documents provided, Sec 8 & 14 of H&S Manual	4	2.4	Records are available on site
Score	100	79.40			76.40			75.80		
Percentage		79.40%			76.40%			75.80%		
PASS/FAIL		PASS			PASS			PASS		
Minimum Pass Score is 70%										
Evaluated By	Sean Lee									
Reviewed By										
Review Date	6-Feb-15									

 LOWER CHURCHILL PROJECT	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

Attachment 5

Environmental Evaluation

Attachment 6 - Environmental Evaluation

RFP #: CH0031

RFP Name: Supply and Install Mechanical and Electrical Auxillary

	Weight	Max Score	LASC JV			Black & MacDonald			Cahill			Scoring Instructions (Pass Mark 60%)
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
MANAGEMENT INVOLEMENT, LEADERSHIP AND ADMINISTRATION												
1.1 Environmental Management System (ISO or Not)?	3.0	5.0	0.0	0.00		0.0	0.00		0.0	0.00		If ISO Score 5, if not ISO Score 3, if No System score 0
1.1a Adequacy of TOC (if provided)	3.0	5.0	0.0	0.00		0.0	0.00		0.0	0.00		Rank adequacy 1 - 5; If not provided Score 0
1.1b Adequacy of Environmental Policy (if provided)	3.0	5.0	5.0	3.00		4.0	2.40	guideline	5.0	3.00		Rank adequacy 1 - 5; If not provided Score 0
1.3 Are environmental targets developed and reviewed on a regular basis?	3.0	5.0	5.0	3.00		5.0	3.00		5.0	3.00		Yes = 5; No = 0
1.3a Adequacy of Environmental targets	3.0	5.0	5.0	3.00		5.0	3.00	quarterly review	4.0	2.40		Rank adequacy 1 - 5; If not provided Score 0
1.4 Has a formal system, including the use of audits and inspections, been developed to define responsibilities for verifying that environmental performance objectives are met?	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
1.4a Adequacy of audit and inspection information	1.5	3.0	4.0	1.20	annual	4.0	1.20	quarterly review	4.0	1.20		Rank adequacy 1 - 5; If not provided Score 0
2. ENVIRONMENTAL HAZARD IDENTIFICATION AND RISK MANAGEMENT												
2.1 Does the Bidder conduct formal risk assessments when planning and implementing operations and activities?	3.0	5.0	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
2.2 If "Yes", does that risk assessment include environmental risks?	1.5	3.0	5.0	1.50	comprehensive	5.0	1.50		4.0	1.20		Yes = 5; No = 0
2.2a adequacy of risk management system	1.5	3.0	5.0	1.50		5.0	1.50	comprehensive	4.0	1.20		Rank adequacy 1 - 5; If not provided Score 0
2.3 Has a formal hazard observation program been implemented at the Bidder's worksites?	0.5	1.0	5.0	0.50		5.0	0.50		5.0	0.50		Yes = 5; No = 0
2.3a Adequacy of hazard observation program	0.5	1.0	4.0	0.40	general insp.	4.0	0.40		4.0	0.40		Rank adequacy 1 - 5; If not provided Score 0
3. ORGANIZATIONAL RULES AND WORK PROCEDURES												
3.1 Does the Bidder have documented environmental protection plans for all jobs/work activities?	1.5	3.0	0.0	0.00		5.0	1.50		5.0	1.50		Yes = 5; No = 0
1a adequacy of EPP	1.5	3.0	0.0	0.00		4.0	2.00		5.0	2.50		Rank adequacy 1 - 5; If not provided Score 0
3.2 Does the Bidder have environmental contingency plans?	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
3.2a adequacy of contingency plans/Does the plan outline responsibilities, available resources and actions to be taken in the event of an environmental incident?	1.5	3.0	4.0	2.00	Plan provided	4.0	2.00		4.0	2.00		Rank adequacy 1 - 5; If not provided Score 0
4. EMPLOYEE KNOWLEDGE, TRAINING AND AWARENESS												
4.1 Does the Bidder have an environmental awareness program?	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
4.1a Adequacy of Program?	2.0	4.0	4.0	1.60		4.0	1.60		4.0	1.60		Rank adequacy 1 - 5; If not provided Score 0
4.2 Does the Bidder provide environmental awareness training to supervisory staff?	2.0	4.0	5.0	2.00		5.0	2.00		0.0	0.00		Yes = 5; No = 0
4.3 What is frequency of environmental awareness training?	2.0	4.0	4.0	1.60	project specific	4.0	1.60	provided once	4.0	1.60	annually	Score 1-5. If monthly score 5; if bimonthly score 4; if quarterly score 3; if biannually score 2; if annually score 1
4.3a Adequacy of content environmental awareness training	2.0	4.0	4.0	1.60		3.0	1.20	few details	4.0	1.60	few details	Rank adequacy 1 - 5; If not provided Score 0
5. PERSONAL COMMUNICATIONS AND ENVIRONMENTAL MEETINGS												
5.1 Are personal communications conducted to impart environmental awareness with other workers and thereby reducing the likelihood of non compliances or environmental incidents?	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
5.2 Is there a system for sharing best practices and procedures, incidents and other information across the Bidder's organization?	1.0	2.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
5.3 Is there an environment committee in place?	1.0	2.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
5.4 Are regular (minimum monthly) environmental meetings held at all facilities to maintain effective communication of environmental information throughout the organization and with Bidder's contractors?	2.0	4.0	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
4a Adequacy of content and frequency of environmental meetings?	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		Rank adequacy 1 - 5; If not provided Score 0
5.5 Are minutes and records of attendance of these meetings maintained?	0.5	1.0	5.0	0.50		5.0	0.50		5.0	0.50		Yes = 5; No = 0

Attachment 6 - Environmental Evaluation

RFP #: CH0031		RFP Name: Supply and Install Mechanical and Electrical Auxillary										
	Weight	Max Score	LASC JV			Black & MacDonald			Cahill			Scoring Instructions (Pass Mark 60%)
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
5a Adequacy of meeting minutes	0.5	5.0	5.0	0.50		5.0	0.50		5.0	0.50		Rank adequacy 1 - 5; if not provided Score 0
5.6 Does the Bidder respond in writing to environmental concerns raised at environmental meetings?	1.0	5.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
6. ENVIRONMENTAL MONITORING AND REPORTING												
6.1 Has the Bidder developed specific procedures for environmental monitoring and reporting on incidents that occur at its worksites?	2.0	5.0	5.0	2.00		0.0	0.00		5.0	2.00		Yes = 5; No = 0
6.1a Adequacy of monitoring and incident procedure	1.5	5.0	5.0	1.50	weekly audit	0.0	0.00		4.0	1.20		Rank adequacy 1 - 5; if not provided Score 0
6.2 Does the Bidder use an EMS system to establish standards, reporting and follow up and corrective action?	1.5	5.0	5.0	1.50		5.0	1.50		0.0	0.00		Yes = 5; No = 0
6.2a Adequacy of this process	1.0	5.0	5.0	1.00		4.0	0.80		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
6.3 Does the Bidder have dedicated environmental personnel?	2.0	5.0	5.0	2.00		0.0	0.00		0.0	0.00		Yes = 5; No = 0
6.3a Adequacy of personnel and responsibilities	0.5	5.0	5.0	0.50		0.0	0.00		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
6.4 Are supervisors formally trained in accident/investigations?	1.0	5.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
6.4a Adequacy of training program and frequency	0.5	5.0	5.0	0.50	very good	4.0	0.40		4.0	0.40		Rank adequacy 1 - 5; if not provided Score 0
7. ENVIRONMENTAL INCIDENT ANALYSIS												
7.1 Does the Bidder have in place a formal system for the collection, analysis, trending and evaluation of environmental incident data and statistical analysis?	1.5	5.0	5.0	1.50		0.0	0.00		5.0	1.50		Yes = 5; No = 0
7.2 Does the Bidder develop monthly environmental incident analysis reports, which are reviewed during management review meetings?	1.5	5.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
7.3 Does senior management review and comment on serious and significant environmental incidents?	1.5	5.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
7.4 Are all incident reports followed through from recommendations to completion and closure?	1.5	5.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
8. LEADERSHIP TRAINING												
8.1 Does Bidder's management receive formal environmental management training which provides a thorough understanding of the philosophies and principles behind environmental management?	2.0	5.0	5.0	2.00		0.0	0.00		0.0	0.00		Yes = 5; No = 0
8.1a Adequacy of environmental management training	2.0	5.0	4.0	1.60	toc provided	0.0	0.00		0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
8.2 Does the Bidder's management receive an orientation to the Bidder's Environmental Management System that includes an introduction to individual accountabilities and responsibilities?	2.0	5.0	5.0	2.00		5.0	2.00		0.0	0.00		Yes = 5; No = 0
8.2a Adequacy of orientation	2.0	5.0	3.0	1.20	limited info.	3.0	1.20	limited info.	0.0	0.00		Rank adequacy 1 - 5; if not provided Score 0
9. ENVIRONMENTAL AUDITS, INSPECTIONS AND PREVENTATIVE MAINTENANCE												
9.1 Is there a documented process for performing environmental audits?	2.5	5.0	5.0	2.50		5.0	2.50		5.0	2.50		Yes = 5; No = 0
9.2 Has a formal process been developed to ensure routine environmental monitoring?	2.0	5.0	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
9.3 Does the Bidder have planned preventative measures in place to prevent environmental incidents?	2.0	5.0	5.0	2.00		5.0	2.00		5.0	2.00		Yes = 5; No = 0
10. CRITICAL OPERATION AND TASK ANALYSIS												
10.1 Has a systematic approach been developed to identify and inventory all tasks based on mandatory rules, regulations and applicable codes, guidelines and standards?	2.0	5.0	5.0	2.00		0.0	0.00		0.0	0.00		Yes = 5; No = 0
10.2 Is there a formal process to assess the environmental requirements associated with the tasks and to mitigate the risk to ensure compliance with the requirements?	2.0	5.0	5.0	2.00		0.0	0.00		5.0	2.00		Yes = 5; No = 0
11. SYSTEM REVIEW AND EVALUATION												
11.1 Do the Bidder's senior management conduct regular reviews of the Environmental Management System, at least annually or at more frequent intervals, as the organization may deem necessary?	1.5	5.0	5.0	1.50		5.0	1.50		5.0	1.50		Yes = 5; No = 0
11.1a Adequacy of reviews	1.5	5.0	4.0	1.20		5.0	1.50		5.0	1.50		Rank adequacy 1 - 5; if not provided Score 0
11.2 Do these reviews include environmental management policies and procedures and other inputs such as the results and recommendations from environmental audits, monitoring and surveys and analysis of incident investigations?	1.0	5.0	5.0	1.00		5.0	1.00		5.0	1.00		Yes = 5; No = 0
12. STATISTICS												
12.1 Number and type of directives from clients or regulators	1.0	5.0	5.0	1.00		5.0	1.00		5.0	1.00		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5


Attachment 6 - Environmental Evaluation

RFP #: CH0031		RFP Name: Supply and Install Mechanical and Electrical Auxillary										
	Weight	Max Score	LASC JV.			Black & MacDonald			Cahill			Scoring Instructions
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
2.2 Oil spill incidents;	1.5	3.0	3.0	0.90	2.00	0.0	0.00	8.00	5.0	1.50		(Pass Mark 60%) For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.3 Waste management incidents;	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.4 Hazardous materials incidents;	1.5	3.0	4.0	1.20	1.00	5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.5 Water degradation incidents;	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.6 Air degradation incidents; and	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.7 Soil degradation incidents.	1.5	3.0	5.0	1.50		5.0	1.50		5.0	1.50		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
12.8 Total Environmental Incidents	1.5	3.0	5.0	1.00		5.0	1.00		5.0	1.00		For 3 yr period: >= 5 score 0; 4 score 1; 3 score 2; 2 score 3; 1 score 4; 0 score 5
Total Weighed Scores		100.0		85.50			71.30			73.30		

Comments:

Environment and Regulatory Compliance Manager:

Date:

 LOWER CHURCHILL PROJECT	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

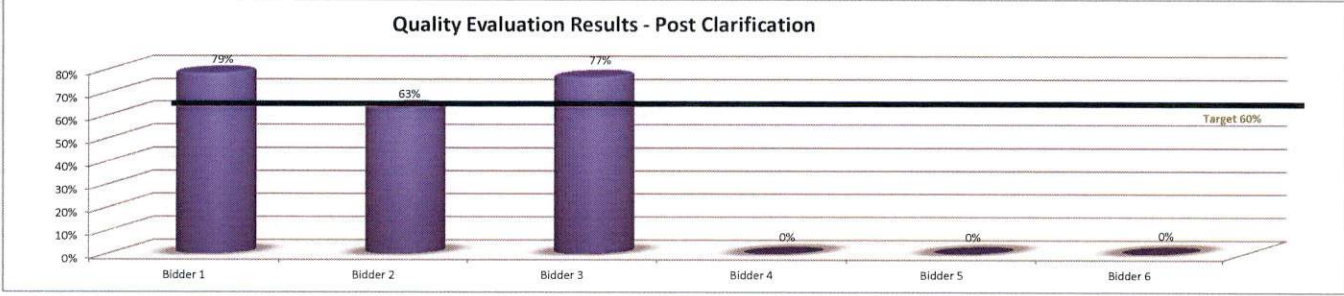
Attachment 6

Quality Assurance Evaluation


RFP - Quality Assurance Evaluation Report																					
RFP #: CH0031		RFP Name: Balance Of Plant																			
Quality Questionnaire Questions	Weight	Max Score	Bidder 1			Bidder 2			Bidder 3			Bidder 4			Bidder 5			Bidder 6			
			Aberlaci/LMC/Sunnycorner - Joint Venture			Black & McDonald Limited			Cahill/Ganotec - Joint Venture			N/A			N/A			N/A			
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	
18) Bidder's quality policy statement and list of current quality objectives.	0.2	5.0	4.0	0.16	4.0	0.16	Quality policy provided but quality objectives only listed in TOC of manual.	4.0	0.16	Statement of commitment to the quality management system is OK to cover the quality policy, but it relates to their Nuclear manual and no quality objectives clearly identified. Scoring has been revised because of objective evidence provided by the bidder during the pre-award audit performed by LCP on 27-April-2016 (The bidder provided a draft copy of their Quality Management System Manual, the bidder is currently in process of getting their ISO certification for Eastern Canada, the new QMS has a quality policy and objectives).	4.5	0.18	Quality policy and list of quality objectives provided as requested.	0.0	0.00		0.0	0.00		0.0	0.00
19) Bidder's Master Documents List or the Table of Contents of your policy and procedures manual.	0.5	5.0	4.0	0.40	4.0	0.40	TOC of their quality manual provided.	4.0	0.40	TOC for their N286 Nuclear manual provided and a list of management system documents provided.	4.5	0.45	TOC and quality manual provided, well defined.	0.0	0.00		0.0	0.00		0.0	0.00
18a) Bidder's current Internal / External Audit Schedules.	1.0	5.0	4.5	0.90	1.0	0.20	Copy of their internal and external audit schedule provided as requested, well defined.	1.0	0.20	Audit schedule provided but it is only for Nuclear work in Ontario for 2015 and doesn't include any other projects outside of Nuclear, no evidence of other audits to be performed internal or external.	4.5	0.90	Audit schedule provided for 2014, covers internal and external audits.	0.0	0.00		0.0	0.00		0.0	0.00
19iv) Bidder's third party ISO 9000 registration, if available.	0.5	5.0	4.5	0.45	3.0	0.30	ISO certification provided for all 3 companies, expiry date is 05-July-2016 for the lead quality system (Aberlaci) to be used during construction phase.	3.0	0.30	Contractor is not ISO certified. Scoring has been revised because of objective evidence provided by the bidder during the pre-award audit performed by LCP on 27-April-2016 (The bidder provided a draft copy of their Quality Management System Manual, the bidder is currently in process of getting their ISO certification for Eastern Canada, the bidder is ISO certified in other provinces).	4.5	0.45	ISO certification provided, expiry date is 07-Mar-2017.	0.0	0.00		0.0	0.00		0.0	0.00
19v) Most Recent Management Review Minutes of Meeting.	1.0	5.0	4.0	0.80	1.0	0.20	Management review meeting minutes provided, some minor concerns listed.	1.0	0.20	Management review meeting minutes provided for 2013, which covers Nuclear only. From what I can tell, the minutes indicate some minor quality issues from the performance and operations managers, no details on any other projects provided.	3.5	0.70	Management review meeting minutes provided, some concerns listed regarding documentation issues.	0.0	0.00		0.0	0.00		0.0	0.00
19vi) If ISO 9001:2008 registration is held, a copy of last third party surveillance report.	0.3	5.0	4.5	0.27	3.0	0.18	Third party audit report provided, audit results indicate fully compliance, no actions required.	3.0	0.18	Contractor is not ISO certified, so no third party audit report available.	4.0	0.24	Third party audit report provided, some areas of concern identified and require actions.	0.0	0.00		0.0	0.00		0.0	0.00
2) Briefly describe any processes employed to plan the activities related to the requested products / services. If available, provide typical examples of Quality Plans and / or Inspection and Test Plans.	0.4	5.0	4.5	0.36	4.0	0.32	Bidder provided detailed quality plan and a detailed ITP as requested, bidder also performs a project startup meeting with all project areas present, well defined information provided.	4.0	0.32	Bidder provided a very detailed quality plan and completed ITP but they are again related to Nuclear only.	4.0	0.32	Bidder indicates that if a quality plan/ITP is required they will develop, a sample quality plan and ITP template only have been provided.	0.0	0.00		0.0	0.00		0.0	0.00
3) Describe how this work relates to the total annual productive capacity of Bidder's company and that of Bidder's main suppliers.	0.5	5.0	4.0	0.40	4.5	0.45	Bidder indicate that they have ample capacity and resources throughout Atlantic Canada, elsewhere in Canada and the USA if required.	4.5	0.45	Bidder identified that the annual capacity is less than 10% and is mostly construction labour, main supplier's have confirmed no issues.	3.5	0.35	Bidder provided limited information on capacity, they only indicated that the work is well within their capacity.	0.0	0.00		0.0	0.00		0.0	0.00
4) Briefly describe the processes used to control the design of the products / services to be supplied. Include references to the following processes: • Design Planning • Design Review • Design Verification • Design Validation • Design Changes	1.0	5.0	3.0	0.50	3.0	0.50	Bidder doesn't perform design work, design will be sub contracted.	3.0	0.50	Bidder doesn't perform design work, design will be sub contracted.	3.0	0.60	Bidder doesn't perform design work, design will be sub contracted.	0.0	0.00		0.0	0.00		0.0	0.00
5) Briefly describe the Bidder's Supplier / Sub-contractor selection process and any processes employed to monitor continued performance against contract requirements. In Bidder's response include a list of any services associated with the scope of work that would be sub-contracted out and where appropriate, the contract details for that Sub-Contractor.	1.0	5.0	3.5	0.70	3.0	0.60	Bidder provided well detailed response to support supplier and sub-contractor selection, monitoring, which included identifying procedures that are used but no copies of the procedures have been provided for reference.	3.0	0.60	Bidder has a process in place for an approved supplier list which is covered in the Nuclear manual, they indicated that have a procedure BM-PROC-028 Approved Supplier List but it was not provided as identified in the questionnaire.	4.0	0.80	Bidder provided a well defined procedure that covers all areas of sub contracted work.	0.0	0.00		0.0	0.00		0.0	0.00

RFP - Quality Assurance Evaluation Report																						
RFP #: CH0031		RFP Name: Balance Of Plant																				
Quality Questionnaire Questions	Weight	Max Score	Bidder 1			Bidder 2			Bidder 3			Bidder 4			Bidder 5			Bidder 6				
			Alberici/LMC/Sunnycorner - Joint Venture			Black & McDonald Limited			Cahill/Ganotec - Joint Venture			N/A			N/A			N/A				
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments		
6) What techniques does the Bidder employ to verify that the product / service have been delivered appropriately and in accordance with the contract requirements? What verification records are generated?	0.4	5.0	4.0	0.32	4.0	0.32	Bidders project management is responsible to ensure materials are received per procedure ACL7004 (Material receiving, inspection, handling and Storage). PM responsible for PO and delivery log per procedure ACL0407 to track deliveries, material inspected per PD requisition and BOL, receiving reports are completed.	4.0	0.32	Bidder covers the following in their Nuclear manual, project planning execution & control, work planning, generate & control of ITP's. They also identified verification records, inspection reports, NCR's, cal records, pressure test reports etc... they also provided procedure BM-PROC-14 Work Planning, procedure BM-PROC-015 Control of ITP's.	4.0	0.32	Bidder performs inspection/testing, upon receipt, materials/components are not used until inspected, in-process and final inspections are performed, records are filed according to written procedure.	0.0	0.00		0.0	0.00		0.0	0.00	
7) Briefly describe the Bidder's records retention system and the normal records retained (or supplied to the client) as part of this product / service delivery. Bidder's response should make reference to records such as Material Test Reports, Non-destructive examination records, in process inspections and Factory Acceptance tests.	0.2	5.0	4.0	0.16	4.0	0.16	Bidder has a document control master list, project records are maintained per procedure ACL7022, PM/QM ensure records are controlled, project records are kept for 12 years, did not list any type of records as requested.	4.0	0.16	Bidder provided a procedure BM-PROC-023 Project Turnover which indicates that records will be filed permanently? they also listed records to be filed MTR's, NDE records, inspection reports, ITP's etc..	3.5	0.14	Bidder didn't provide details to the question but did provided a detail procedure for the control of records, they did not list type of records as requested.	0.0	0.00		0.0	0.00		0.0	0.00	
8) What processes does the Bidder employ to ensure that inspection is performed and Measuring and Test Equipment is fully calibrated and functioning appropriately?	0.3	5.0	3.5	0.35	4.5	0.45	Project manager/foreman ensure compliance of measuring/test equipment, controlled by procedure and documented evidence, QMS indicates required calibration, procedure controlled by procedure ACL7003.	4.5	0.45	Bidder provided a detailed procedure BM-PROC-019 for Control of Measuring and Test equipment.	3.5	0.35	Bidder has measuring, testing, calibration covered in section 7.5 of their QMS manual but no other information provided in response.	0.0	0.00		0.0	0.00		0.0	0.00	
9) When products / services do not meet requirements, what processes are employed to ensure timely resolution of the problem? If so, what records of the problem and solution are generated?	0.2	5.0	4.0	0.16	4.5	0.18	NCR process in place to cover all non conforming conditions, process well explained, NCR forms, NCR log, quality manager responsible for closure.	4.5	0.18	Bidder provided a detailed procedure BM-PROC-039 called Problem Identification & Resolution which identifies the control of non conformances.	3.5	0.14	Bidder provided procedure which included flows charts but no response to the question provided.	0.0	0.00		0.0	0.00		0.0	0.00	
10) Does the Bidder employ any continuous improvement processes or other methods to monitor evaluate and improve the quality of products / services provided? If so, briefly describe them. Include in your response details on the following: • Processes to monitor and measure effects of continuous improvement changes. • Processes for the evaluation and implementation of innovative and cost reduction ideas.	0.5	5.0	3.5	0.35	3.0	0.30	Bidder has a formal review of the QMS annually with senior management, recommendation for improvement are identified and unresolved issues are reviewed and finalized, quality objectives are established and tracked, quality meetings held monthly.	3.0	0.30	Bidder indicated that continuous improvement is covered BM-MAN-001 Nuclear manual, there is a section with little information and no information provided in the questionnaire. Scoring has been revised because of objective evidence provided by the bidder during the pre-award audit performed by LCP on 27-April-2016 (The bidder provided a draft copy of their Quality Management System Manual, the bidder is currently in process of getting their ISO certification for Eastern Canada, the new QMS covers continuous improvement).	4.0	0.40	Bidder identified continuous improvement initiatives per internal audits, analyses of data, customer feedback, lessoned learned, CAR's and NCR's, their quality manual also has a section on continuous improvement.	0.0	0.00		0.0	0.00		0.0	0.00	
11) Does the Bidder employ any processes to monitor internal / external audit activities to ensure conformance to procedures? If so, briefly describe them.	0.5	5.0	3.5	0.35	4.0	0.40	Bidder indicates that an internal audit plan is developed by quality and planned audits will be performed, the QMS is audited annually, additional audits are scheduled for areas of concern, internal audit report are used as input to the Management Review Meeting, no audit procedure provided.	4.0	0.40	Bidder provided a detailed procedure BM-PROC-034 on their auditing process.	3.0	0.30	Bidder did not provided any details to the question, they did reference their quality manual which mentions audit process, no audit procedure provided.	0.0	0.00		0.0	0.00		0.0	0.00	
12) Briefly describe the Bidder's Training Policy and any controls used to ensure personnel are competent to perform their defined functions and responsibilities.	0.5	5.0	4.5	0.45	4.0	0.40	Well defined answer provided which included senior managers are responsible to ensure personnel are qualified and receive training in accordance with the QMS, quality manager ensures QA/QC is qualified and certified, training requirements are listed in the QMS manual, training is conducted under the direction of quality manager, employees shall receive training on all section of the QMS, unionized labour receive quality training prior to start of work, indoctrination is written or by video, subcontractors receive training related to their work, subcontractor performing QA/QC work will be trained on all sections of the QMS.	4.0	0.40	Bidder provided a detailed procedure BM-PROC-040 on training and qualifications.	4.0	0.40	Bidder has a training process covered in the quality management manual, trade workers are required to provide proof of competency prior to site access, staff will not pass probation period without education/training certificates.	0.0	0.00		0.0	0.00		0.0	0.00	

RFP - Quality Assurance Evaluation Report																							
RFP #: CH0031			RFP Name: Balance Of Plant																				
Quality Questionnaire Questions	Weight	Max Score	Bidder 1			Bidder 2			Bidder 3			Bidder 4			Bidder 5			Bidder 6					
			Alberici/LMC/Sunnycorner - Joint Venture			Black & McDonald Limited			Cahill/Ganotec - Joint Venture			N/A			N/A			N/A					
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments			
13) Briefly describe any servicing and / or product support required / recommended as part of the delivery of this equipment / service.	0.5	5.0	4.0	0.40	Internally site operations personnel support and service by appropriate departments, externally subcontractor and supplier must comply with service performance specifications including warranties and guarantees.	4.5	0.45	Bidder works with client to ensure equipment is installed per spec, client training as required, commissioning completed and signed off by installers/manufactures/client, operator manuals and spare parts are turned over to client, warranty items are serviced in house or by manufacture technicians.	4.0	0.40	Bidder indicates that some systems in the powerhouse require servicing and annual certification (fire detection/protection systems), also indicate that some building require planned servicing (HVAC and energy control system, they also talk about electrical and mechanical equipment should be assessed for service requirements.	0.0	0.00		0.0	0.00		0.0	0.00				
14) Briefly describe any processes employed to monitor Customer Satisfaction and how these processes will be applied to the proposed scope of work.	0.2	5.0	4.5	0.18	Customer satisfaction survey is used to capture feedback, the quality manager evaluates, each director is responsible to get feedback, all feedback is reviewed in the management review committee, all surveys are tracked in client satisfaction log, ongoing projects are reviewed monthly.	4.5	0.18	Customer surveys are used to track customer satisfaction, lessons learned are reviewed, survey info may result in adjustments to schedule, procedures, processes, procedure B&M-PROC 008 Communication & Stakeholder Relations provided.	4.0	0.16	Customer satisfaction process in place with survey for feedback on every project, negative feedback automatically generates a CAR.	0.0	0.00		0.0	0.00		0.0	0.00				
15) The Bidder shall confirm that it has reviewed and can comply with any Quality Assurance requirements outlined in the contract agreement and that the responses to this questionnaire are true and accurate.	0.1	5.0	4.5	0.09	Questionnaire signed off as requested by company representative.	4.5	0.09	Questionnaire signed off as requested by company representative.	4.5	0.09	Questionnaire signed off as requested by company representative.	0.0	0.00		0.0	0.00		0.0	0.00				
Total Weighted Score			7.83			6.34			7.89			0.00			0.00			0.00					
**Proponent must achieve a minimum Total Weighted Score of 60 percent to be considered acceptable.																							
Recommended			Green			79%			63%			77%			0%			0%			0%		
Clarification / Pre Award Audit (Desk Top and/or Site) Recommended			Yellow																				
Not Recommended			Red																				
**Proponent must achieve a minimum Total Weighted Score of 60 percent to be considered acceptable.																							
Comments: (Overall impression of the Bidder and how the evaluation as it relates to the recommendation)																							
<p>Bidder 1: Bidder is recommended but prior to award the bidder/joint venture will be audited including subcontractors to verify their quality management system implementation based on their bid documents. Note: Proposed Quality Manager has the experience and qualifications to meet LCP requirements (CSA 178.2 Level 2 Certified Welding Inspector, Certified ISO Internal Auditor and large construction project experience).</p> <p>Bidder 2: Bidder is not recommended based on documented evidence provided related to their proposed new quality management system. The new information provided appears to focus mainly on the bidders Nuclear manual requirements for projects based on Ontario's Nuclear industry. The new information including procedures provided is completely different from the first submittal on their proposed quality management system. LCP quality is very concerned whether the bidder actually has a quality management system that they are currently implementing on other projects similar to LCP SOW requirements based on the evidence provided, many of the answers provided had limited information with comments to refer to the Nuclear manual or procedures only, it is hard to determine if the bidder has a quality department/team in place and/or quality members are trained on the new quality management system proposed for implementation on the CH0031 SOW. Also the proposed Quality Manager is well experienced and has the qualifications to meet LCP requirements (CSA 178.2 Level 2 certified Welding Inspector, API Certified in many areas, CGSB Certification in RT/MT/PT) but appears to be currently working elsewhere and not employed by the bidder at this time which is concerning. LCP's intent is to approve bidders that currently have a quality management system in place based on ISO requirements, it is not the intent to approve bidders without a quality management system in place or to bidders that are trying to implement a new quality management system during the CH0031 SOW. In order for the bidder to meet LCP quality expectations the bidder would need to demonstrate their quality management system implementation to LCP based on a LCP detailed audit of a current or past project similar in nature to the CH0031 SOW prior to award. The audit shall be performed on a project that was completed by the bidder without joints ventures as proposed for the CH0031 SOW in the bid documents provided by the bidder, the project to be audited must have been completed with the intent of following ISO requirements in order to meet LCP expectations. The audit shall not be performed on a Nuclear project, the project needs to be similar to the CH0031 SOW. If the bidder is selected LCP will also audit the bidders proposed subcontractors as deemed necessary.</p> <p>(Note: LCP's quality department performed a per-award audit on 27-Apr-2016, during the audit LCP was provided with objective evidence to support that the bidder has the capability to develop a Quality Management System to meet the project requirements.. The bidder also identified a new quality manager that currently works for the bidder and fully understands thier internal processes and procedures. Based on the new information provided during the pre-award audit the scoring has been revised to support that the bidder can be recommended as meeting the minimum requirements regarding their Quality management System and can be considered as passing the quality section of the bid proposal).</p> <p>Bidder 3: Bidder is recommended but prior to award the bidder/joint venture will be audited including subcontractors to verify their quality management system implementation based on their bid documents. Note: Proposed Quality Manager has the experience and qualifications to meet LCP requirements (CSA 178.2 Level 2 Certified Welding Inspector and large construction project experience).</p> <p>Bidder 4:</p> <p>Bidder 5:</p> <p>Bidder 6:</p>																							
<p>Scoring Guide:</p> <p>0 - Question not answered or no relevant information provided in response</p> <p>1 - Response does not meet key criteria</p> <p>2 - Response only meets a few of the key criteria</p> <p>3 - Response meets a majority of the key criteria</p> <p>4 - Response meets all key criteria</p> <p>5 - Response meets and exceeds key criteria</p>																							
<p>Quality Representative: <u>Paul Fraser</u></p> <p>Date: <u>03-Feb-2015 Revised 09-Mar-2015</u> <u>Revised 05-May-2016</u></p>																							



RFP - Quality Assurance Evaluation Report																	
RFP #: CH0031			RFP Name: Balance Of Plant														
Quality Questionnaire Questions	Weight	Max Score	Bidder 1			Bidder 2			Bidder 3			Bidder 4		Bidder 5		Bidder 6	
			Aberici/LMC/Sunnycorner - Joint Venture			Black & McDonald Limited			Cahill/Ganotec - Joint Venture			N/A		N/A		N/A	
			Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments	Score	Weighted Score	Comments

 <small>LOWER CHURCHILL PROJECT</small>	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

Attachment 7

Risk Management Evaluation

Nalcor Energy
Lower Churchill Project

BID EVALUATION
DISCIPLINE SCORE SHEETS

RFP - Risk Management Questionnaire Evaluation


Package Number: CH0031	Package Name: Supply and Install Mechanical and Electrical auxiliaries (MF)
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Scoring Guide:

- 0 - Question not answered or no relevant information provided in response
- 1 - Response does not meet key Criteria
- 2 - Response only meets a few of the key criteria
- 3 - Response meets a majority of the key criteria
- 4 - Response meets all key criteria
- 5 - Response meets and exceeds key criteria

Item	Risk Management	Question Weight (%)	Bidder 1			Bidder 2			Bidder 3		
			Answer	Score	Comments	Answer	Score	Comments	Answer	Score	Comments
1	Risk Management system in place.	5	4	4		4	4		4	4	
2	Risk Management Plan - Risk Register sample	3	4	2.4		2	1.2	Clarification provided.	4	2.4	Clarification provided.
3	Top 5 Risks - Identification.	4	4	3.2		4	3.2		4	3.2	
4	Scope represent a risk for timely delivery	4	4	3.2		4	3.2		4	3.2	
5	Loss Control Program.	3	1	0.6		3	1.8	Clarification provided.	3	1.8	Generic statement
6	Involvement of sub-suppliers and sub-contractors in Risk Management.	3	4	2.4	Clarification provided.	1	0.6	Clarification provided.	2	1.2	Clarification provided. No list of sub-suppliers - sub-contractors provided.
7	Records of Successful on-time delivery performance (last 05 years).	3	4	2.4	Clarification provided.	4	2.4		4	2.4	No historical records provided.
8	Root Causes of unsuccessful on-time delivery (last 05 years).	4	4	3.2	Bidder indicated no unsuccessful deliveries.	3	2.4	General statement provided.	4	3.2	
9	Discussion on Schedule Critical Path.	5	3	3	Clarification provided.	3	3	General statement provided.	4	4	
10	Production workload forecast for all major facilities.	4	4	3.2		4	3.2		4	3.2	
11	Examples of on-time and late mobilization & deployment of crews & equipment. Mobilization strategy and plan contemplated for CH0031.	7	4	5.6	Clarification provided.	4	5.6		4	5.6	
12	Mitigation of lower productivity due to adverse weather. Does it include additional float and where?	6	4	4.8		4	4.8		4	4.8	
13	Strategy and plan for timely and successful installation due to adverse weather	5	4	4		4	4		4	4	
14	Statement concerning Strikes and Labour Agreements.	5	4	4	Clarification provided.	4	4	Clarification provided.	4	4	
15	Description of HSE Risk Management system.	7	3	4.2		3	4.2		4	5.6	
16	Description of QA/QC Management system.	4	3	2.4		4	3.2		4	3.2	
17	Processes and procedure to manage Change.	3	4	2.4		4	2.4		3	1.8	Generic statement
18	Skills critical to the success of the project and number of people.	5	4	4	Clarification provided.	4	4		4	4	
19	Familiarity with Canadian standards specified throughout the Agreement.	5	4	4		4	4		4	4	
20	Measure to be implemented if English is not the first language.	3	4	2.4		4	2.4		4	2.4	
21	Lessons learned to retain skilled labor to comply with contractor's cost & schedule.	4	4	3.2		4	3.2		4	3.2	
22	Description of responsibilities (company vs. sub-suppliers/sub-vendors) on logistics to assure timely delivery of critical equipment.	5	4	4		4	4		4	4	
23	Responsibility statement	3	4	2.4		4	2.4		4	2.4	
Score - transfer to Technical Summary		100	75.00			73.20			77.60		
Total Percentage			75.00%			73.20%			77.60%		

Scored By: C. Fernandez: Deputy Project Control Manager
Date:

 LOWER CHURCHILL PROJECT	Interim Bid Evaluation and Short List Recommendation	Rev.	Date
	CH0031 – Supply and Install Mechanical and Electrical Auxiliaries (MF)	00	24-Jun-2016

Attachment 8

Presentations and Minutes

- CH0031 Detailed Commercial Update – Interim Review 19-May-2015
- CH0031 Detailed Technical Evaluation – Interim Review 19-May-2015
- Package CH0031 Strategy Review 22-Oct-2015
- CH0031 Detailed Commercial Update – Interim Review 29-Feb-2016
- CH0031 Detailed Technical Evaluation – Interim Review 29-Feb-2016
- Email: CH0031 Steering Committee – meeting summary 25-Apr-2016
- CH0031 Clarification Meeting Technical Summary 25-Apr-2016
- Email: CH0031 Steering Committee Actions 1-Jun-2016
- Minutes: Management of PLA Labour risk through risk reward compensation model 3-Jun-2016
- CH0031 – Steering Committee – Evaluation Summary 22-Jun-2016

Lower Churchill Project

CH0031 Detailed Commercial Update – Interim Review

May 19, 2015

Boundless Energy



General

- 3 Bids expire 15-July-2015
- All Bidders have been issued multiple commercial clarifications.
- Have another addendum planned with ~ 400 revised drawings, some revised specifications and revised site conditions.

Bidder 1

Highlights

- Proposal not commercially compliant.
 - Pricing model proposed is fixed price for permanent materials, everything else reimbursable with markup
 - Have proposed very broad non-specific exceptions to Articles
 - Do not offer LOC or PCG as security.
- No cap on labour
- Bid Clar Mtg 4-June

Risks

- No incentive to perform well
- Have not waived from price model when challenged
- Unlikely to agree to acceptable terms

Bidder 2

Highlights

- Original proposal was not compliant
- After much clarification now close to compliance
- Many 'technical' exceptions with commercial implications
- Not offering LOC as security
- Few exceptions to Articles
- 50% labour contingency
- Bid Clar Mtg 21-May

Risks

- Price increasing as they become more compliant
- Will have trouble getting correct security
- If pushed too hard in negotiations they may withdraw

Bidder 3

Highlights

- Proposal compliant
 - Have been very responsive throughout bid clarification
 - Have many exceptions to Articles however seem willing to negotiate
 - Will provide LOC if required
 - Company pays all of labour above TCL to LMAX
 - 50% Labour contingency
 - Articles discussion 8-Apr
-
- Bid Clar Mtg 28-May

Risks

- Negotiating acceptable T&C
- Proposed exceptions very change oriented
- Will become difficult to negotiate if we lose Bidders

Lower Churchill Project

CH0031 Detailed Technical Evaluation – Interim Review

May 19, 2015

Boundless Energy



Interim Results – Prior to Bid Clarification Meetings

Interim Scores – Technical Team

Criteria	Bidder 1	Bidder 2	Bidder 3
Quality (P>60%)	Pass (79%)	Fail (56%)	Pass (77%)
Risk Management (P>60%)	Pass (75%)	Pass (73%)	Pass (77%)
Health and Safety (P>70%)	Pass (79%)	Pass (76%)	Pass (76%)
Environment (P>60%)	Pass (86%)	Pass (72%)	Pass (73%)
Technical	56%	32%	71%

Bidder 1

Highlights

- Compliant with all RFP milestones
- Extensive execution plan
- Experience in Labrador
- Serious bidder

Risks

- Manpower and infrastructure requirements
- Proposal is for reimbursable engineering and commissioning
- Reluctant to name preferred sub-suppliers
- Experience of key personnel
- Schedule logic

Bidder 2

Highlights

- Compliant with all RFP milestones
- Bidder has experience with similar scopes of work in Ontario
- Labrador experience

Risks

- Quality management system is a major concern
- Bidder's technical submission is very light on details
- Minimal execution plan
- Key personnel
- Is this bidder willing to support their proposal?

Bidder 3

Highlights

- Compliant with all RFP milestones
- Good level of detail in Execution Plan
- Vast experience in Labrador and existing presence at MF Site.
- Few technical exceptions
- Serious bidder with existing offices in St. John's

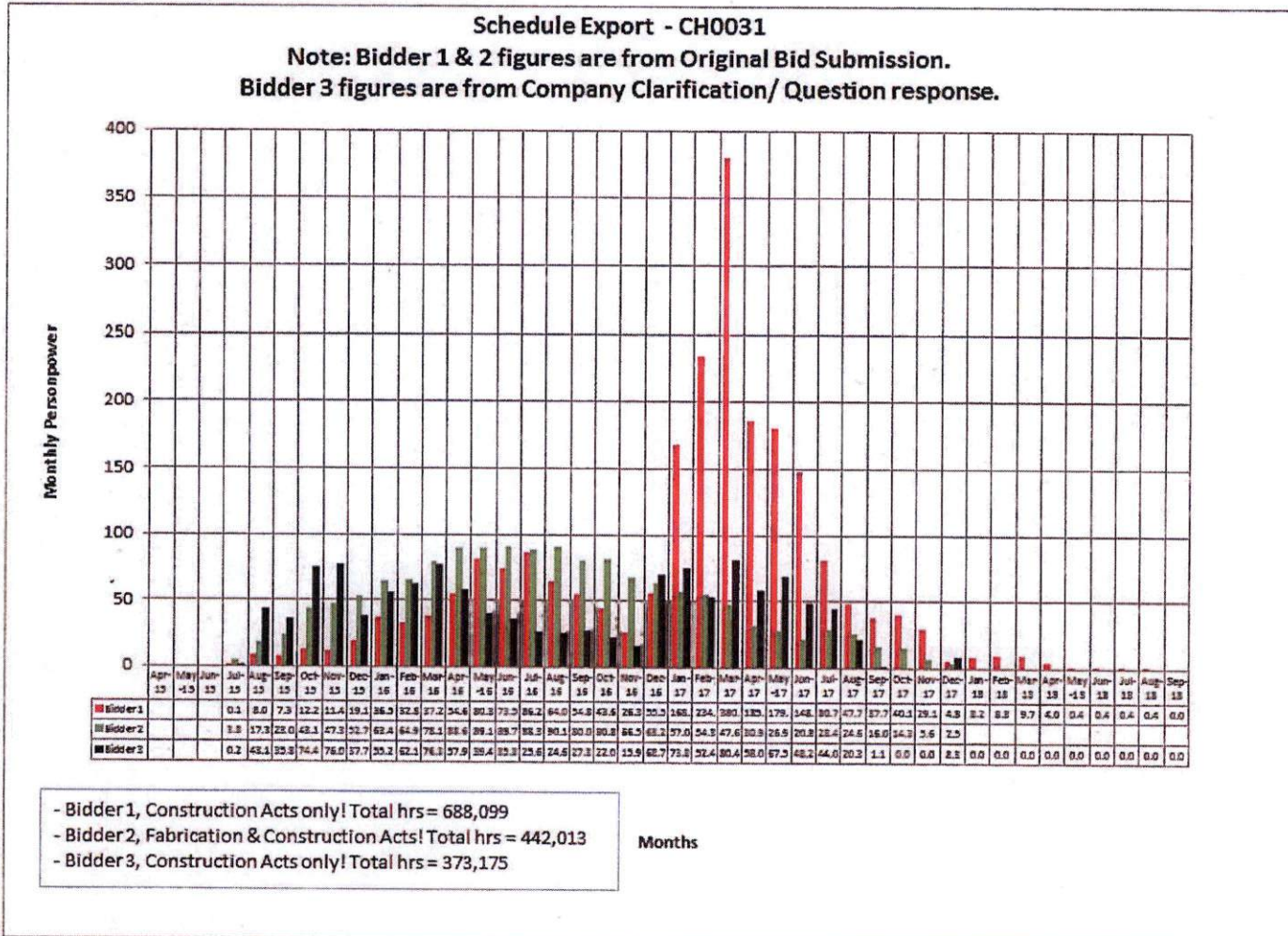
Risks

- Reluctant to name preferred sub-suppliers
- Experience of key personnel

Key items to be resolved

- Revised pricing on changes (~400 updated drawings)
- Submitted schedules – logic and line items
- Site conditions – trailers, warehousing, power, washcars, heat etc.
- PCS – Project Completions System
- Laydown areas and SSB space allocation
- GSU assembly expertise and work area
- Need to ensure experienced personnel
- Value Engineering – pricing and implementation
- Value substitutions recommend by bidders

Monthly Personpower Estimates



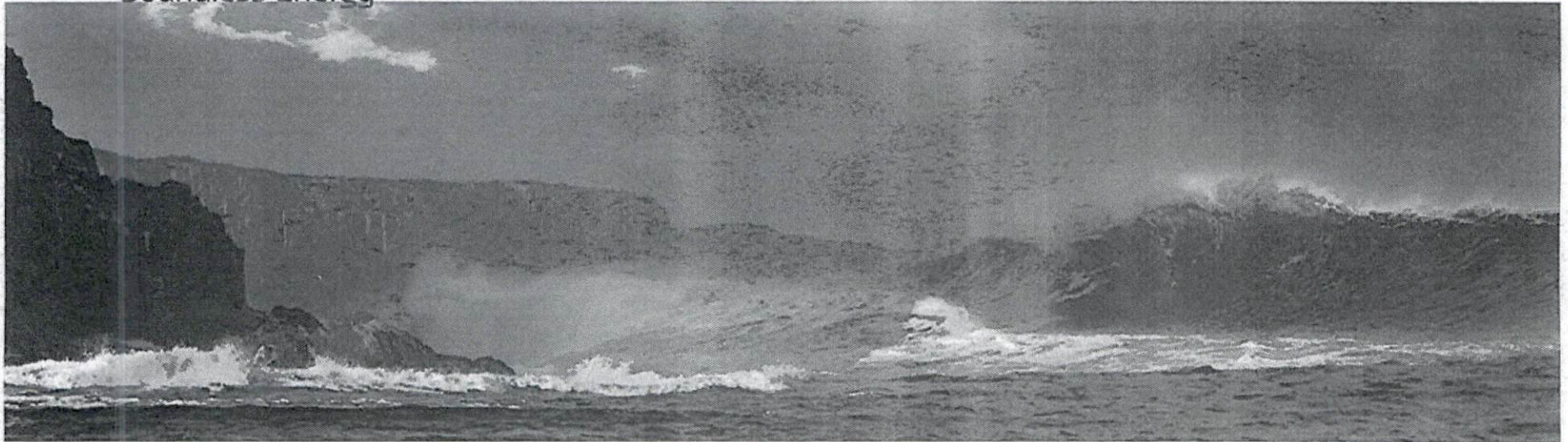
Bidder Technical Clarification Cycle

Bid closing 16Jan2015

Clarification	Bidder 1		Bidder 2		Bidder 3	
	Issued	Response	Issued	Response	Issued	Response
#1 ~ 270 items	10Feb2015	25Feb2015	10Feb2015	24Feb2015	10Feb2015	25Feb2015
#2 ~ 50 items	13Mar2015	14Apr2015	13Mar2015	17Apr2015	13Mar2015	6Apr2015
# 3	being prepared	-	Being prepared	-	being prepared	-

Lower Churchill Project Package CH0031 Strategy Review 22-Oct-2015

Boundless Energy



CH0031 Package Status

- Bids closed 16Jan2015.
- Bid validities are good until 31Oct2015.
- All three bidders remain committed to bid; commercial and technical clarifications are ongoing.
- All three bidders have advised they cannot provide updated pricing until a new Exhibit 9 (Milestone Schedule) is issued.

CH0031 Strategy Review

- Package CH0031 team has been asked to propose optional package execution strategies for management consideration.
- Three options are considered and discussed.
- Key benefits, risks and estimated cost impacts are summarized.

CH0031 Execution Options

- **Option #1** – Status quo
- **Option #2** – Complete package breakup
- **Option #3** – Change orders to existing contracts

Option #1 – Status Quo

- Maintain current execution strategy.
- CH0031 Contractor executes the entire scope of work and may use company approved subcontractors.
- A request for a further extension of bid validities past Oct. 2015 will be issued.
- Bids will be validated against the revised Exhibit 9 Milestone Schedule when it is available.

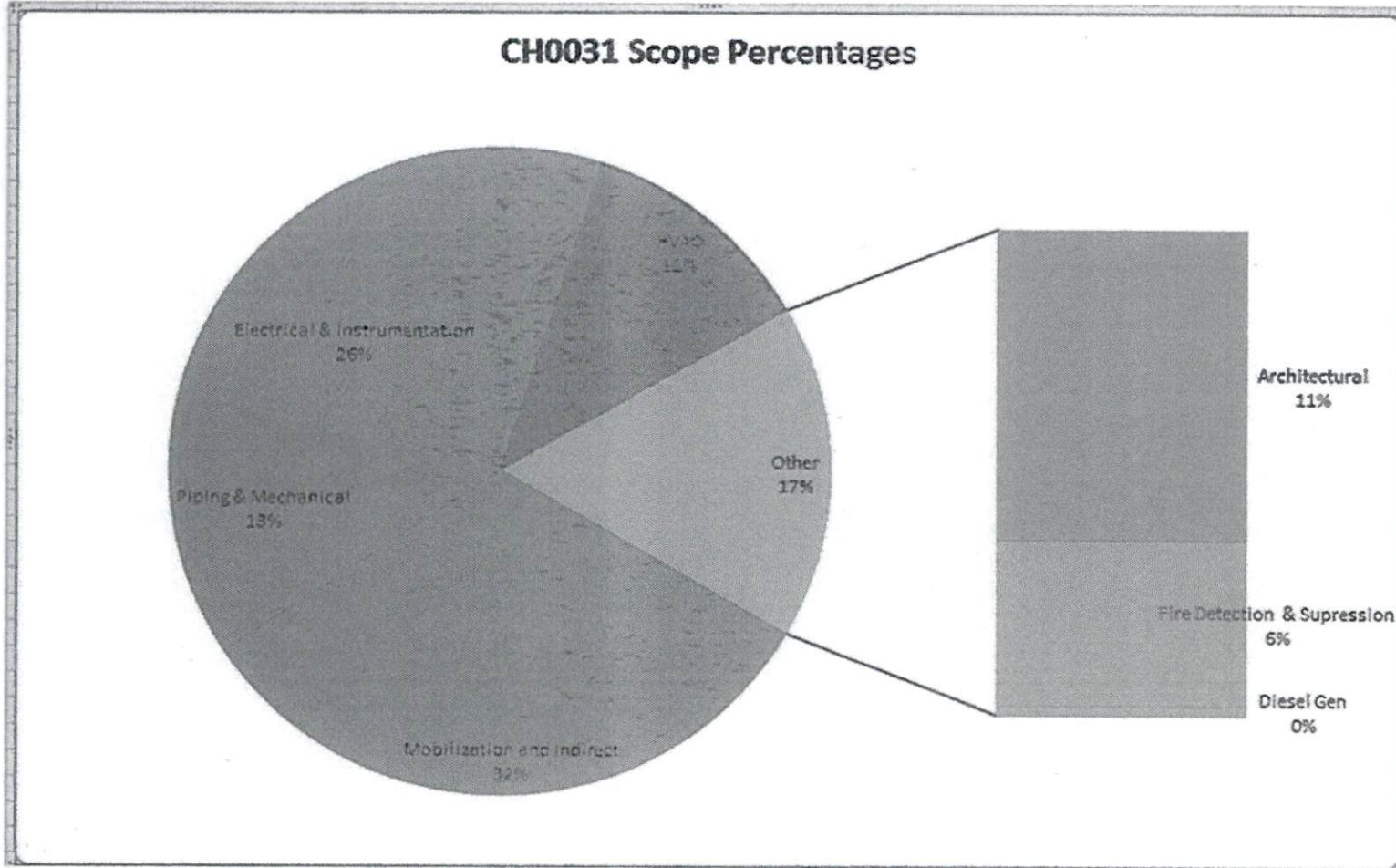
Option #1 – Benefits / Risks

Benefits	Risks
Significant progress already made in bid review process.	
Currently in a competitive bid situation with 3 bidders who are actively engaged.	
Single point of contact for interface management, coordination, project management, quality, safety and commercial items .	
Minimal congestion at site - no duplication of site services, construction equipment and tools, offices, storage and laydown areas.	
Minimal support staff required at site resulting in less accommodations and office space required.	
No change to MFL plan/budget.	

Option #2 – Complete Package Break-up

- Split up CH0031 (Piping, Electrical, HVAC, Architectural and Fire Detection/Suppression) and make each a new package.
- Each contractor will report directly to Company.
- Will require creation of new packages and support by Component 1 engineering to update engineering deliverables and verify scope divisions.
- Existing CH0031 RFP would be cancelled and rebid as 5+ new packages. RFP package documents will need to be updated by CH0031 package team with support from engineering. (Ballpark estimate 2500 eng hrs / 3-4 mths)
- 5+ new package RFPs will need to be created (3-4 mths). The task of executing the RFP process (9-12 mths) and the initial package management could be handled by the existing CH0031 package team but two additional CAs will be required.
- Additional site supervision will be necessary to manage

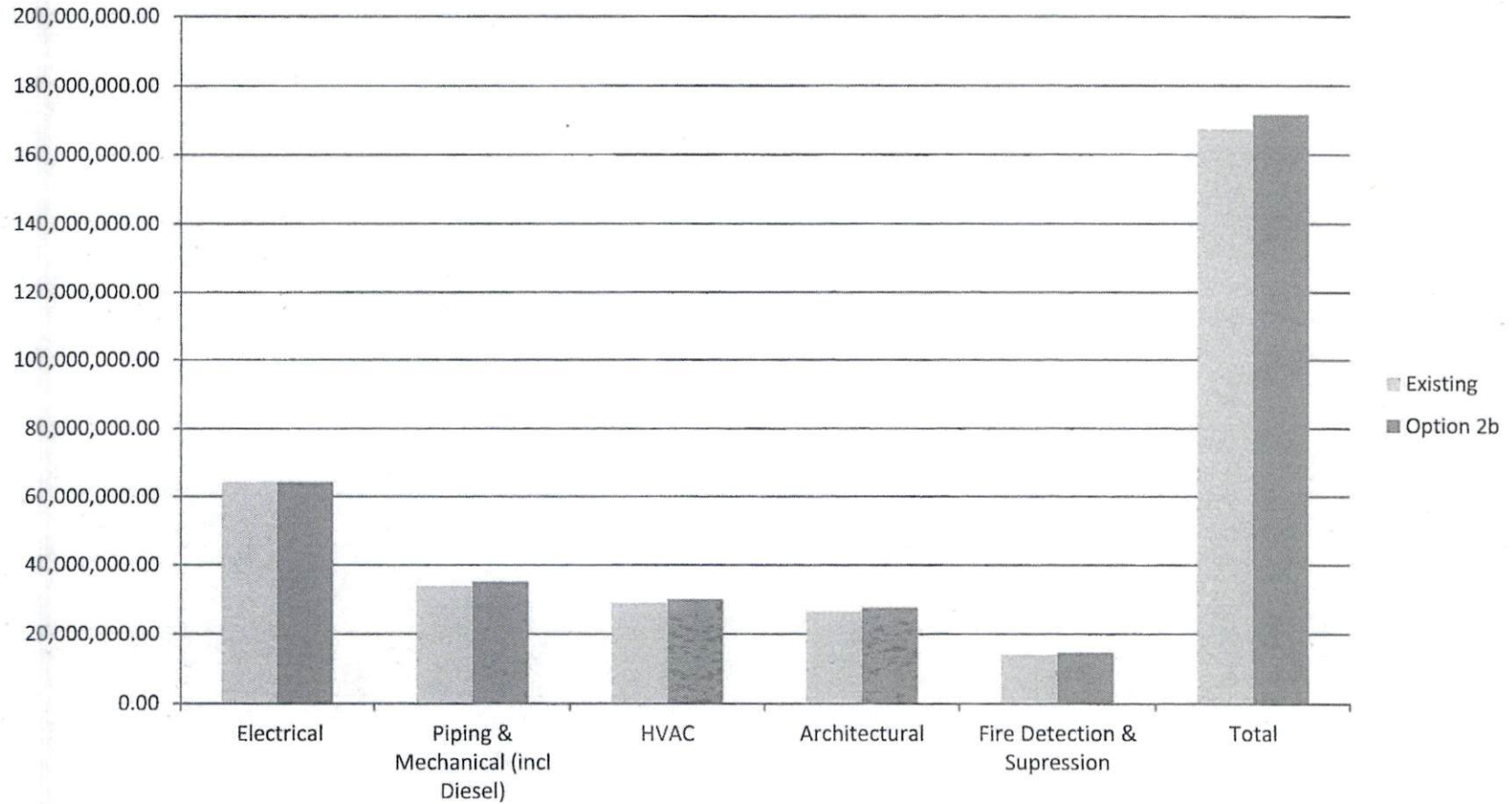
Option #2 – Complete Package Break-up



Option #2 – Benefits / Risks

Benefits	Risks
<p>New packages will be competitively bid and there is the potential for a larger pool of bidders as scopes are single discipline and smaller.</p>	<p>The reduction in sub-scope markups will likely be outweighed by the duplication of mobilization and indirect costs.</p>
	<p>Interfaces and daily coordination of construction and commissioning efforts at the workfaces will be much more complex and difficult to manage by LCP.</p>
	<p>May lose 2 of our existing 3 bidders for main CH0031 scope if we rebid CH0031 package.</p>
	<p>Duplication of indirects – site infrastructure, admin, project management , QA etc., resulting in much additional congestion on site and additional supervision/management by LCP.</p>
	<p>Changes to Component 1 MFL plan/budget will be necessary to effectively manage</p>
	<p>Additions to supporting functions will be necessary to manage packages – Project Controls, QA, DCC, Contracts, etc.</p>
	<p>Bidders for new smaller packages may not meet our project QA, safety and environmental standards.</p>

Option #2 Cost Summary



Option #2 – Cost Impact Breakdown

Item	Estimated Cost impact
Package Costs (5 packages)	+ \$4,169,730
C1 Re-package/Engineering Costs	+ \$338,000
Cost of additional CA(s) for 3 years	+ \$1,762,500
Cost of support function personnel for 3 years (QA, DCC, Project Controls, etc.)	+ \$1,489,500
Cost of additional site coordination	+ \$ 1,750,000
Total	+ \$9,509,730
Percentage increase from existing	+ 5.7%

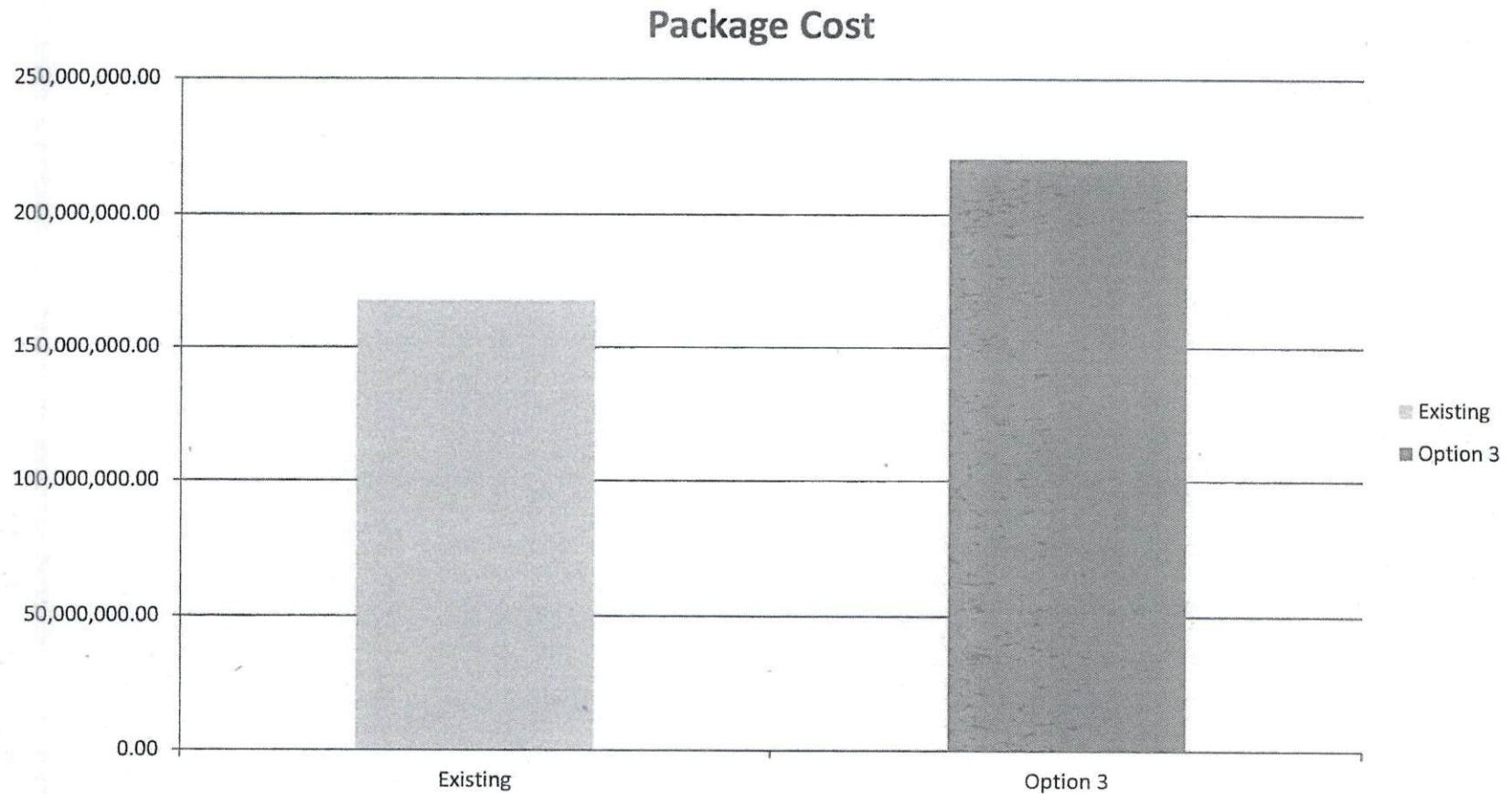
Option #3 – Change Orders to an Existing Contract

- CH0031 scope would be added to an existing contract at negotiated prices and possibly sub-divided.
- Existing contractors include Astaldi Canada & Andritz Hydro
- Existing CH0031 RFP would be cancelled.
- Any breakup of package CH0031 will require support from Component 1 engineering to update deliverables and verify scope divisions. The extent of the breakup and division will determine the resources required – i.e. if entire scope is given to Andritz, very few updates are required and this could be handled by the existing CH0031 package team.
- Support from existing Component 1 packages teams will be required.

Option #3 – Benefits / Risks

Benefits	Risks
Effort by CH0031 Package team to revise deliverables/scopes to suit this option would be minor assuming CH0031 scope remains whole.	Much higher cost due to reduced commercial negotiating power resulting from a non-competitive scenario.
No further CH0031 bid evaluation activities.	Existing contractors may have difficulties managing new scopes they are not familiar with.
No new contracts.	Existing contractors are having difficulties managing their current scope of work and this could make those situations worse.
	Existing Contractors may lack interest in cooperating with this approach and may engage the same bidders/subcontractors we are currently evaluating with similar markups and overall costs.

Option #3 Cost Summary



Option #3 - Cost Impact Breakdown

Item	Estimated Cost Impact
Package Cost	+ \$52,703,000
C1 Re-package/Engineering Costs	+ \$65,000
Cost of additional CA for 1 year (assume part time)	+ \$150,000
Cost of support function personnel for 1 years (QA, DCC, Project Controls etc.)	+ \$66,000
Total	+ \$52,984,000
Percentage increase from existing	+ 31.7%

Summary of Options

	Option 1	Option 2	Option 3
Description	Status quo	Complete break-up	Change orders to existing contracts
Additional Cost vs Option 1	-	\$9,509,730	\$52,984,000
% Increase	-	5.7%	31.7%
Risk level vs Option 1	-	higher	higher

Recommendation

- The quantitative analysis of the three options presented indicates that the existing CH0031 package strategy (Option 1) is the lowest cost and lowest risk option.
- It is recommended that the existing CH0031 package strategy be maintained.

Discussion and Questions

Sharing our ideas in an open and supportive manner to achieve excellence.

Teamwork

Open Communication

Fostering an environment where information moves freely in a timely manner.

Honesty and Trust

Being sincere in everything we say and do.

Relentless commitment to protecting ourselves, our colleagues, and our community.

Safety

Respect and Dignity

Appreciating the individuality of others by our words and actions.

Leadership

Empowering individuals to help, guide and inspire others.

Holding ourselves responsible for our actions and performance.

Accountability

Lower Churchill Project

CH0031 Detailed Commercial Update – Interim Review

Feb 29, 2016

Boundless Energy



General

- 3 Rebids opened February 15, 2016
- Addendum to be issued to address remaining technical clarifications and revised site conditions.
- Addendum to be issued to also address commercial clarifications and exceptions to agreement articles.

Bidder 1

Highlights

- Proposal not commercially compliant.
 - Pricing model proposed is fixed price for permanent materials, everything else reimbursable with markup
 - Have proposed very broad non-specific exceptions to Articles
 - Do not offer LOC or PCG as security.
- No cap on labour
- Bid Clar Mtg 4-June

Risks

- No incentive to perform well
- Have not waived from price model when challenged
- Unlikely to agree to acceptable terms

Bidder 2

Highlights

- Original proposal was not compliant
- After much clarification now close to compliance
- Many 'technical' exceptions with commercial implications
- Not offering LOC as security
- Few exceptions to Articles
- 50% labour contingency
- Bid Clar Mtg 21-May

Risks

- Price increasing as they become more compliant
- Will have trouble getting correct security
- If pushed too hard in negotiations they may withdraw

Bidder 3

Highlights

- Proposal compliant
- Have been very responsive throughout bid clarification
- Have many exceptions to Articles however seem willing to negotiate
- Will provide LOC if required
- Company pays all of labour above TCL to LMAX
- 50% Labour contingency
- Articles discussion 8-Apr
- Bid Clar Mtg 28-May

Risks

- Negotiating acceptable T&C
- Proposed exceptions very change oriented
- Will become difficult to negotiate if we lose Bidders

Lower Churchill Project

CH0031 Detailed Technical Evaluation – Interim Review

Feb 29, 2016

Boundless Energy



Bid Review Scores

Bidder Scores – Technical Team

Criteria	Bidder 1	Bidder 2	Bidder 3
Quality (P>60%)	Pass (79%)	<u>Fail (56%)</u>	Pass (77%)
Risk Management (P>60%)	Pass (75%)	Pass (73%)	Pass (77%)
Health and Safety (P>70%)	Pass (79%)	Pass (76%)	Pass (76%)
Environment (P>60%)	Pass (86%)	Pass (72%)	Pass (73%)
Technical	63%	58%	78%

Bidder 1

Highlights

- Compliant with all RFP milestones
- Extensive execution plan
- Experience in Labrador and with MF project – current elec. and piping sub to Astaldi

Risks

- Manpower and infrastructure requirements
- Proposal is for reimbursable PM, engineering & commissioning
- 3 way JV will be problematic
- Experience of key personnel
- Schedule logic
- No existing St. John's office

Bidder 2

Highlights

- Compliant with all RFP milestones
- Bidder has experience with similar scopes of work in Ontario
- Labrador experience
- Existing St. John's office

Risks

- Quality management system is a major concern
- Bidder's latest technical submission is better but responses have been difficult to obtain.
- Experience of key personnel
- Bidder meets minimum expectations in many areas

Bidder 3

Highlights

- Compliant with all RFP milestones
- Good level of detail in Execution Plan
- Vast experience in Labrador and existing presence at MF Site.
- Few technical exceptions
- Existing project offices in St. John's

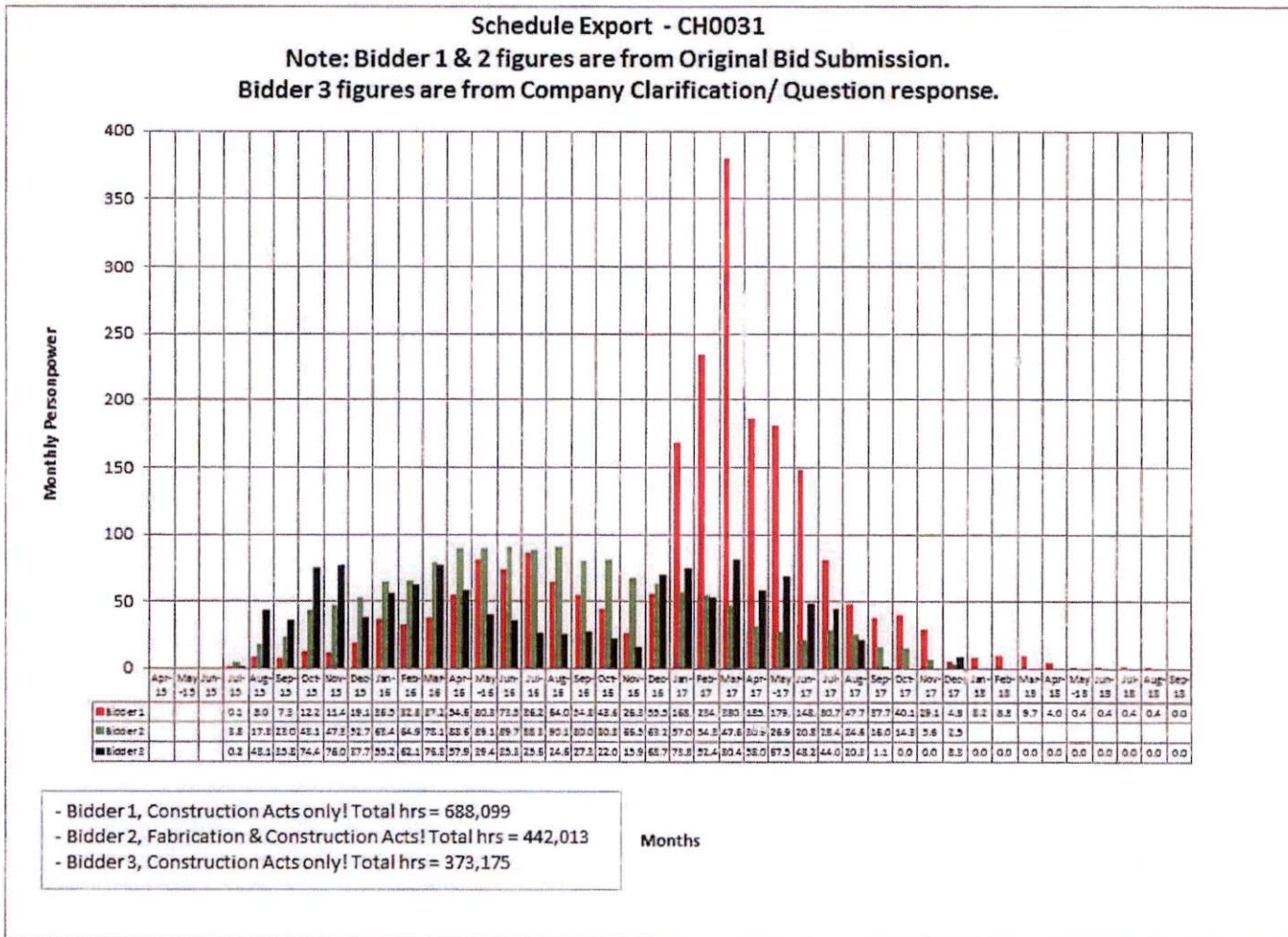
Risks

- Experience of key personnel
- Reluctant to name preferred sub-suppliers

Key items to be resolved

- Submitted schedules – logic and line items
- “access” – do we need to define this term and/or how it is triggered
- Site conditions – heat, washcars, trailers, warehousing, power etc.
- PCS – Project Completions System compliance
- Laydown areas and SSB space allocation
- GSU assembly expertise and work area
- Organizational chart and personnel qualifications
- Value substitutions recommend by bidders
- Updated Completions specification compliance
- “access” – do we need to define this term and/or how it is triggered


Monthly Personpower Estimates – Original Bids



CH0031 Current Status

- Bids closed 16Jan2015.
- All three bidders remain committed to bid; commercial and technical clarifications are ongoing.
- Updated bids received 12Feb2016.
- Clarification meetings planned for March & April 2016.



Re: CH0031 Steering Committee - meeting summary 25Apr2016 

Philip Bursey to: Pat Hussey

05/09/2016 01:41 PM

Cc: David Wright, Scott O'Brien, Michael Fisher

Bcc: Paul Kennedy

Pat,

See my notes below in Blue.

Actions

1. A re-estimate of total labour man-hours for CH0031 is required - Philip, Scott and Dave to engage Ed Bush - Scott is actioning this item. Scott has contacted Ed Bush, no other action has been taken to this point
2. Analyze bids - will require clarification with bidders to ensure bucket allocations align - Philip & Michael - Revised proposal from GJC due this week, B&M have indicated they do not intend to resubmit their proposal until we update the schedule
3. Assess delta - and utilize CH0009 bid evaluation approach to assess exposure - Philip & Michael Not at the stage of evaluation where this type of analysis is necessary
4. Understand new commercial proposal from Bidder #3 - Philip & Michael Proposal reviewed and understood, awaiting updated proposal from B3
5. Complete quality management system assessment - Paul Fraser & David Green Audits complete, all bidders are acceptable from a Quality perspective with a minor adjustment to the overall quality scores to be made.
6. Provide copy of Schedule of Prices to Ron Power - Philip (COMPLETE)
7. Schedule discussion session with Jason Kean - Philip Scott has taken over this action
8. Schedule a meeting regarding options 6 & 7 from above options analysis - Philip Meeting Scheduled for 19-May-2016
9. Review previous options analysis performed last year for future discussion and analysis - Dave A quantitative analysis was performed last year involving Options 1-3 above which indicated that Option 1 was the best option. A copy of the presentation from last year is



attached. CH0031 Strategy Review updated with cost estimate 22Oct2015.pptx

Regards,

Philip Bursey

Contracts Lead

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709 737-1830

e. PhilipBursey@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

Pat Hussey From: Pat Hussey/NLHydro To: David Wright/NL... 05/09/2016 08:34:03 AM

From: Pat Hussey/NLHydro
To: David Wright/NLHydro@nlhydro, Philip Burse/NLHydro@nlhydro, Scott O'Brien/NLHydro@nlhydro
Date: 05/09/2016 08:34 AM
Subject: Re: CH0031 Steering Committee - meeting summary 25Apr2016

Philip / David

Can I get an update on the status of the actions from the meeting on the 25th April. I would like to know what progress has been made to move this along.

Sent from my iPad

On Apr 25, 2016, at 2:17 PM, "David Wright" <DavidWright@lowerchurchillproject.ca> wrote:

All,

Below are the key discussion points and actions from today's CH0031 Bid Review Steering Committee meeting:

CH0031 Bid - key area's of concern

1. Technical issues
2. Schedule - impacts to RFP process
- impacts to work
3. Commercial - reimbursable framework

CH0031 Options Analysis

1. Leave as is
2. Subdivide scope
3. Assign package to an existing on site contractor (settlement opportunity)
4. Fully reimbursable
5. Unit price - require bidders to comply
6. Self perform
7. Assess options to de-risk labour - lessons learned from existing project approaches CH0007, CH0007 & CH0009

Actions

1. A re-estimate of total labour man-hours for CH0031 is required - Philip, Scott and Dave to engage Ed Bush
2. Analyze bids - will require clarification with bidders to ensure bucket allocations align - Philip & Michael
3. Assess delta - and utilize CH0009 bid evaluation approach to assess exposure - Philip & Michael

4. Understand new commercial proposal from Bidder #3 - Philip & Michael
5. Complete quality management system assessment - Paul Fraser & David Green
6. Provide copy of Schedule of Prices to Ron Power - Philip (COMPLETE)
7. Schedule discussion session with Jason Kean - Philip
8. Schedule a meeting regarding options 6 & 7 from above options analysis - Philip
9. Review previous options analysis performed last year for future discussion and analysis - Dave

Also, as a point of clarification, I have looked back into my files - the labour hours for CH0031 as estimated by Paul Lemay and his group are as follows (approximately):

315,000 direct labour
185,000 indirect labour
500,000 total

Cheers,
Dave

David Wright, P. Eng.

Package Leader - Mechanical and Electrical Auxiliaries

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709 778-6687 c. 709 693-4956 f. 709 754-0787

e. DavidWright@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

Lower Churchill Project

CH0031 Clarification Meeting Technical Summary

Apr 25, 2016

Boundless Energy



Bidder #1 21Mar2016

Meeting Technical Summary

- Existing Schedule dates are unachievable – Unit 3 Essential Services MCC
- Bidder wants to “own the float” in the schedule
- Bidder wants exclusive rights to define PM team
- Have taken exception to heat (Exhibit 12)
- Bidder appears frustrated with bid process and commitment to bid may be in doubt

Key Areas of Technical Focus

- Schedule - decent level of detail but has some logic errors
- Organization – huge organization proposed (no resumes)
- Interface management – will not provide preliminary A98 Interface Register
- Current commercial model does not support technical clarifications

Bidder #2 30Mar2016

Meeting Technical Summary

- Existing Schedule dates are unachievable – Unit 3 Essential Services MCC
- Bidder has stated they have applied for ISO 9001 – audit this summer
- Bidder has made vast improvements to bid in the last 12 mths
- Will do cost reimbursable heating (Exhibit 12)

Key Areas of Technical Focus Going Forward

- QMS – is it acceptable?
 - Schedule – decent level of detail but has logic errors
 - Organization – need to ensure we get the A team
 - Need to ensure improvements to bid are real and will be transferred to execution team
-

Bidder #3 23Mar2016

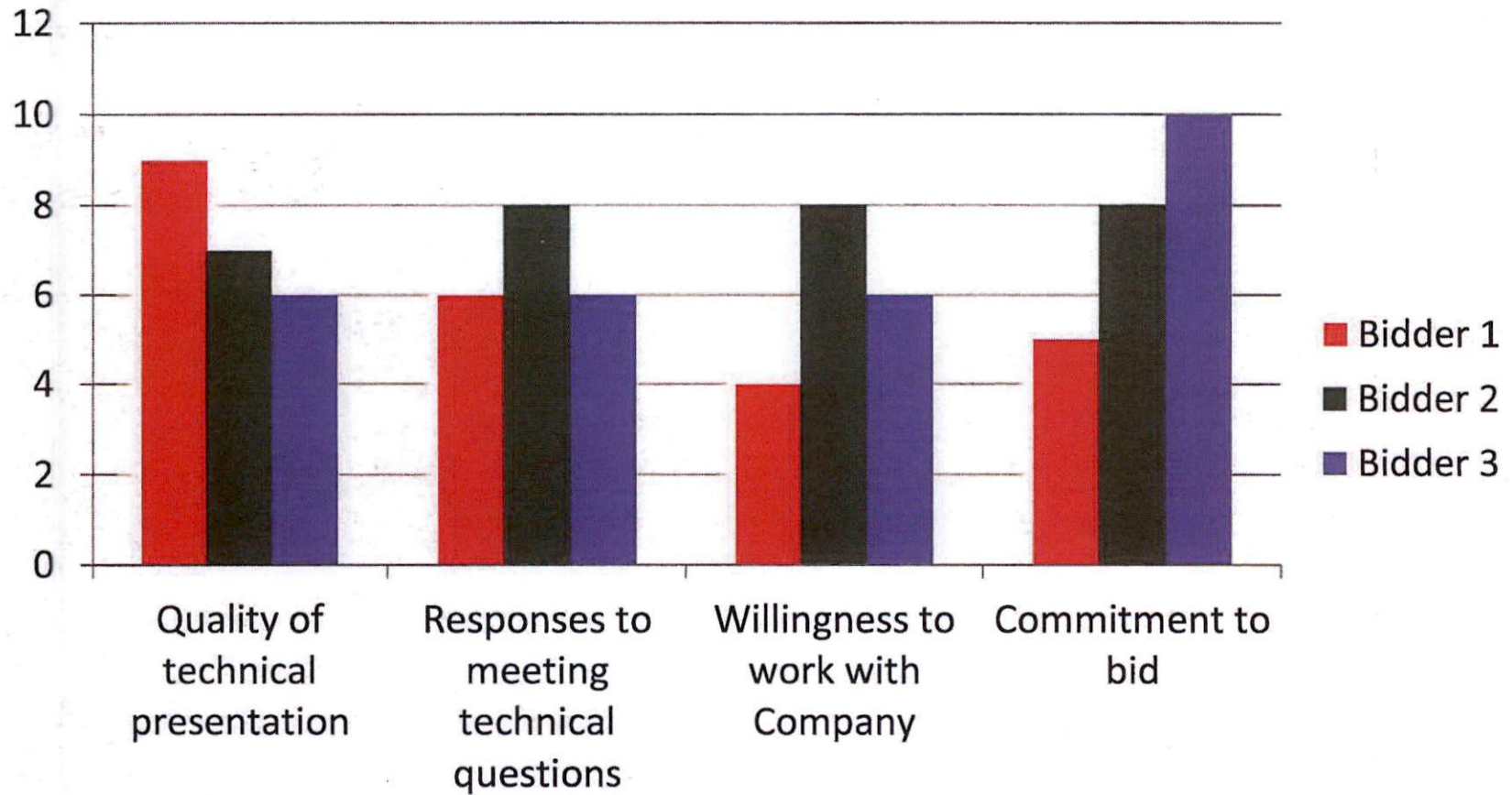
Meeting Technical Summary

- Existing schedule dates are unachievable – Unit 3 Essential Services MCC
- Have taken exception to Heat (Exhibit 12)
- Bidder appears to be overconfident in their technical bid

Key Areas of Technical Focus Going Forward

- Schedule – weakest of 3 bidders currently
- Organization – need ensure we get the A team
- Overall engineering support throughout execution
- Preliminary A01 SDR needs development

CH0031 Meeting Summary Snapshot



CH0031 BID – Current Technical Scores

CH0031 Technical Scoring - % Breakdown	Weight	Bidder #1	Bidder #2	Bidder #3
1.0 General (5%)	5.00%	3.50%	3.50%	4.00%
2.0 Technical (26%)	26.00%	20.31%	18.58%	23.13%
3.1 Project Org., Org. Chart & Personnel (4.7%)	4.70%	2.07%	3.01%	3.29%
3.2 Project Admin. and Communication (7.05%)	7.05%	4.56%	5.26%	5.59%
3.3 Safety (0.24%)	0.24%	0.19%	0.18%	0.18%
3.4 Environmental (0.24%)	0.24%	0.20%	0.17%	0.17%
3.5 Quality (0.24%)	0.24%	0.19%	0.13%	0.18%
3.6 Risk (0.24%)	0.24%	0.18%	0.17%	0.18%
3.7 Project Controls (3.06%)	3.06%	1.76%	1.88%	2.37%
3.8 Engineering (3.53%)	3.53%	2.73%	2.63%	2.47%
3.9 Procurement (7.99%)	7.99%	4.86%	4.42%	6.02%
3.10 Construction (7.29%)	7.29%	5.36%	4.96%	5.01%
3.11 Completions (12.46%)	12.46%	8.58%	8.90%	9.56%
4.0 SDRL (2%)	2.00%	2.00%	2.00%	2.00%
5.0 Schedule (10%)	10.00%	8.50%	7.00%	6.50%
6.0 Logistics and Transportation (5%)	5.00%	3.45%	3.50%	3.85%
7.0 Substitutions, Subs, Exceptions (5%)	5.00%	2.45%	3.25%	3.53%
Total	100.00%	70.87%	69.54%	78.03%

CH0031 Bid Path Forward

- Continue technical clarifications with tracking on spreadsheet.
- Focus on award mid Summer 2016 for first interfaces in October 2016. Bid evaluation schedule is becoming very tight and this timeline may be challenged.
- Do we wish to focus on two bidders?

CH0031 Bid Review Progress

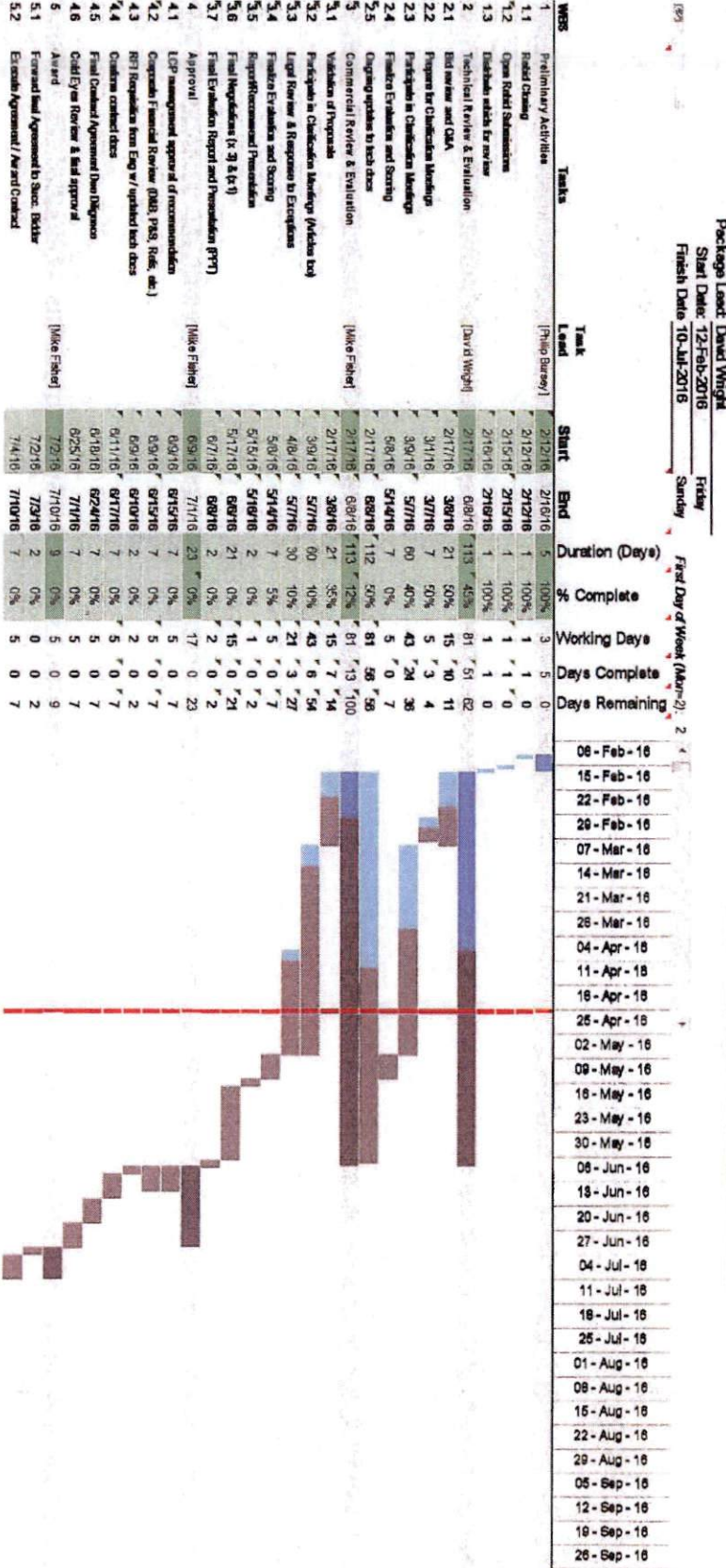
CH0031 Mechanical & Electrical Auxiliaries (Balance of Plant)
 Bid Review and Agreement Award Schedule (2016)

Today's Date: 25-Apr-2016 Monday


(Vertical red line)

Maximization Time: 90 days
 Site Start of Work: 8-Oct-2016 Saturday

Rev 2 10-Feb-2016





Re: CH0031 Steering Committee Actions 

Philip Bursey to: Pat Hussey, David Wright, Frank Gillespie,
Jason Kean, Lance Clarke, Michael Fisher,
Robert Woolgar, Ron Power, Scott O'Brien

06/01/2016 03:31 PM

All,

See below, dates assigned to the actions.

Philip Bursey

Contracts Lead

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709 737-1830

e. PhilipBursey@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

Philip Bursey

All, The following actions arose from steering co...

05/26/2016 04:38:36 PM

From: Philip Bursey/NLHydro
To: Pat Hussey/NLHydro@NLHydro, Michael Fisher/NLHydro@NLHYDRO, David Wright/NLHydro@NLHYDRO, Robert Woolgar/NLHydro@NLHYDRO, Jason Kean/NLHydro@NLHydro, Lance Clarke/NLHydro@NLHydro, Scott O'Brien/NLHydro@NLHYDRO, Frank Gillespie/NLHydro@NLHYDRO, Ron Power/NLHydro@NLHydro
Date: 05/26/2016 04:38 PM
Subject: CH0031 Steering Committee Actions

All,

The following actions arose from steering committee meeting;

1. Prepare document outlining history and how we plan to manage commercial risk associated with package. Philip Bursey / David Wright (Due: 15-Jun-2016)
2. Schedule workshop session to review compensation model options (ie. incentive/disincentive for management of labour and schedule risk. (Potential attendees: P. Hussey, G. Cahill, K. McClintock, E. Bush, B. Hallock, Westney, others) Philip Bursey (Scheduled for: 3-Jun-2016)
3. Schedule steering committee meeting to discuss risk mitigation options from item 2. Philip Bursey (7-Jun-2016)
4. Organize update of labour estimate using Steve Goulding, Paul Lemay and others as necessary. - Scott O'Brien (Start Date: 1-Jun-2016 estimated completion 24-Jun-2016)
5. Organize risk review session to analyze risks associated CH0031 execution - David Wright (Planned date: 15-Jun-2016)

Philip Bursey

Contracts Lead

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709 737-1830

e. PhilipBursey@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com



Minutes of Meeting

Project:	Lower Churchill Project	Package No.:	CH0031
Purpose:	Management of PLA Labour risk through risk reward compensation model	Package Title:	Supply and Install Mechanical and Electrical Auxiliaries (MF)
Location:	Soldiers Pond Room	Date / Time:	3-Jun-2016 @ 9:00 AM

Attendees:	Philip Bursey Michael Fisher David Wright	Gerald Cahill Ken McClintock	
Distribution:	Lance Clarke Pat Hussey Scott O'Brien Ron Power	Jason Kean Gerald Cahill Ed Bush Ken McClintock	
Recorded by:	Philip Bursey	Signature:	

Item	Description	Action	Date
1	Discussed the purpose of the meeting: Purpose: To review compensation options, with respect to PLA labour, and discuss potential methods, within the fixed price target cost of labour compensation model, to encourage Contractor to achieve agreement labour targets and schedule (ie. incentive/disincentive for management of labour and schedule risk) .		
2	Ideal is a cap on labour however a major Issue is that none of the bidders are currently willing to provide a cap on labour.		
3	Liquidated damages don't tend to be useful. Suggested that a combination of incentive and disincentive be employed on both labour hours and schedule.		
4	Because the compensation scheme is not set up in accordance with the milestone schedule it will be necessary to incentivise both to encourage Contractor to achieve both at the same time.		
5	2 nd best approach is an incentive/ disincentive scheme on PLA Labour and a separate incentive/disincentive scheme on key milestone dates.		



Minutes of Meeting

Item	Description	Action	Date
6	<p>Rather than one large incentive program on the all PLA Labour it was suggested that incentives may be linked to commodity groupings. Ie:</p> <ul style="list-style-type: none"> - PIPING/MECHANICAL - SUPPLY AND INSTALLATION - HVAC SYSTEMS - SUPPLY AND INSTALLATION - ELECTRICAL - CONTRACTOR SUPPLIED - SUPPLY AND INSTALLATION - ELECTRICAL - FREE ISSUED MATERIALS - ASSEMBLY AND INSTALLATION - POWERHOUSE ARCHITECTURAL - SUPPLY & INSTALL - DIESEL GENERATOR SYSTEM - SUPPLY AND INSTALLATION - PIPING/MECHANICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING - HVAC SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING - ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING - POWERHOUSE DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING <p>For example the Contractor would agree to a target and a maximum labour cost for each of these categories. If they come in below the target for a given category they will be entitled to the Labour Overhead and Profit and if all the hours were used. If they achieve all of their labour targets they will be entitled to OH&P up to the LMAX. On the disincentive side Contractor will be subject to a declining OH&P until they reach LMAX at which point they will not be entitled to any OH&P (Ie. PLA Labour will be reimbursed at cost).</p>		
7	On the schedule side we would tie bonuses to the milestones to which LDs are currently linked in addition to the LDs.		
8	Draft incentive/disincentive proposal for presentation to steering committee.	PB/MF/DW	17-Jun-2016
9	Have Ed Bush review minutes and provide additional input.	PB	10-Jun-2016

Contract/Supplier hereby agrees that Contract/Supplier has reviewed and agrees with the content and accuracy of these Minutes of Meeting.

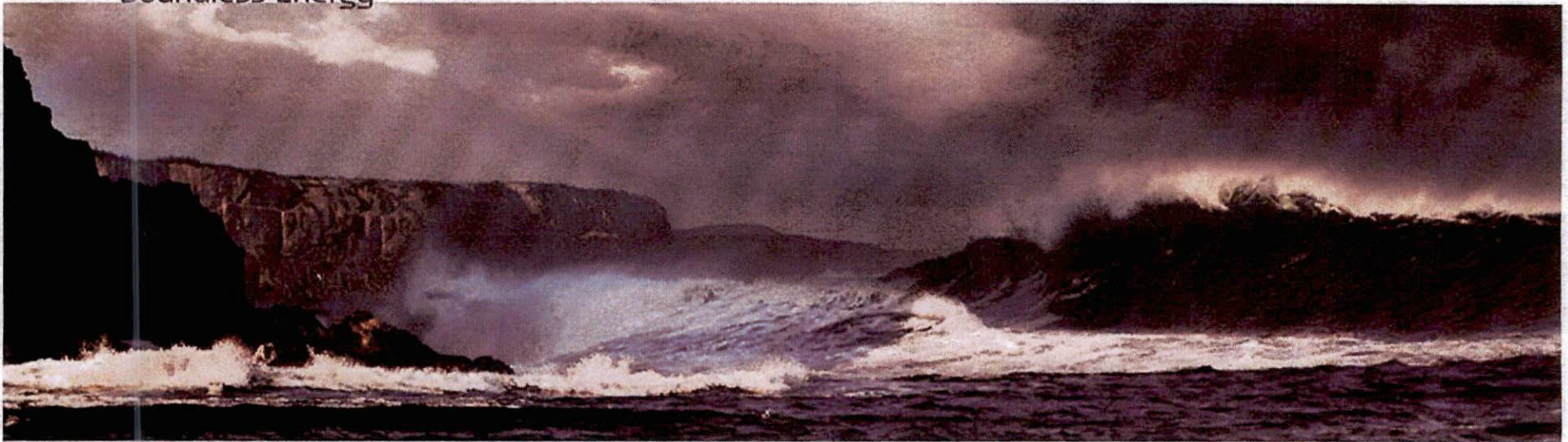
Signature: _____
 Name (please print): _____
 Date: _____

Lower Churchill Project

CH0031 - Steering Committee - Evaluation Summary

Jun 22, 2016

Boundless Energy



Overall Scoring

Evaluation Criteria	Weighting	Bidder 1		Bidder 2		Bidder 3	
		Score/10	Total Score	Score/10	Total Score	Score/10	Total Score
Commercial	60	0.0	0.0	5.3	31.8	10.0	60.0
Technical	40	7.7	30.7	7.2	28.7	7.9	31.5
Quality	Pass/Fail		Pass		Pass		Pass
Risk Management	Pass/Fail		Pass		Pass		Pass
Health & Safety	Pass/Fail		Pass		Pass		Pass
Environmental	Pass/Fail		Pass		Pass		Pass
Total Score			30.7		60.5		91.5

Commercial Scoring

No	PRICE ITEM DESCRIPTION	BIDDER 1		BIDDER 2		BIDDER 3	
		TOTAL LABOUR HOURS	TOTAL PRICE	TOTAL LABOUR HOURS	TOTAL PRICE	TOTAL LABOUR HOURS	TOTAL PRICE
ST01	SUB-TOTAL INDIRECT COSTS (GENERAL)	385,594	141,534,303	218,949	113,288,379	11,063	37,359,405
ST02	SUB-TOTAL PIPING/MECHANICAL - DESIGN AND ENGINEERING	9,541	-	0	114,855	0	176,744
ST03	SUB-TOTAL PIPING/MECHANICAL - SUPPLY AND INSTALLATION	124,074	32,995,549	135,042	34,411,723	145,880	31,149,463
ST04	SUB-TOTAL HVAC SYSTEM - SUPPLY, INSTALLATION	142,339	31,239,478	39,979	14,656,061	77,111	19,223,999
ST05	SUB-TOTAL ELECTRICAL - DESIGN AND ENGINEERING	88	90,881	0	114,855	0	211,521
ST06	SUB-TOTAL ELECTRICAL - CONTRACTOR SUPPLIED - SUPPLY AND INSTALLATION	354,479	71,053,967	154,481	40,528,128	186,905	39,201,490
ST07	SUB-TOTAL ELECTRICAL - FREE ISSUED MATERIALS - ASSEMBLY AND INSTALLATION	40,302	4,950,488	25,116	4,556,293	42,763	5,247,433
ST08	SUB-TOTAL ARCHITECTURAL - SUPPLY & INSTALL	91,586	15,290,852	88,068	12,391,828	129,211	15,496,193
ST09	SUB-TOTAL DIESEL GENERATOR SYSTEM - SUPPLY AND INSTALLATION	1,153	685,357	1,512	609,107	1,145	746,608
ST10	SUB-TOTAL PIPING/MECHANICAL - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	14,000,000	4,046	823,343	6,487	781,603
ST11	SUB-TOTAL HVAC SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	-	0	94,485	1,171	185,670
ST12	SUB-TOTAL ELECTRICAL SYSTEMS - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	-	15,211	2,424,550	11,787	2,384,626
ST13	SUB-TOTAL DIESEL GENERATOR SYSTEM - SINGLE CONTRACTOR DYNAMIC COMMISSIONING	0	-	429	68,615	647	95,648
ST14	TOTAL CONTRACT PRICE (pre-normalization) As calculated	1,149,156	311,840,876	682,832	224,082,221	614,171	152,260,403
ST17	Score / 10		-		5.3		10.0
	Proposal Price As Submitted		292,810,214.42		225,980,000.00		152,134,400.63
	Difference		19,030,661.31		-1,897,779.05		126,001.94

Commercial Notes

Description	Bidder 1	Bidder 2	Bidder3
Commercial Model	Fully Reimbursable - No Caps Cost Risks: -Management Personnel -PLA Labour -Equipment -Materials Direct & Indirect	Fixed Price - Reimbursable Labour (No Caps) Believe appropriate commercial measures can be negotiated to mitigate PLA labour risk exposure	Fixed Price - Reimbursable Labour (No Caps) Believe appropriate commercial measures can be negotiated to mitigate PLA labour risk exposure
Article Exceptions	Extensive - Impractical to negotiate	Negotiable	Significant but Negotiable
General Note	Proposal does not conform closely enough to either model requested in the RFP and has such extensive exceptions that is not considered commercially reasonable to negotiate.	Mostly Compliant - Negotiable	Mostly Compliant - Negotiable

Technical Scores

CH0031 Technical Scoring - % Breakdown	Weight	Bidder #1	Bidder #2	Bidder #3
1.0 General (5%)	5.00%	3.50%	3.50%	4.00%
2.0 Technical (26%)	26.00%	20.89%	19.28%	23.24%
3.1 Project Org., Org. Chart & Personnel (4.7%)	4.70%	2.73%	3.03%	3.29%
3.2 Project Admin. and Communication (7.05%)	7.05%	5.31%	5.31%	5.64%
3.3 Safety (0.24%)	0.24%	0.19%	0.18%	0.18%
3.4 Environmental (0.24%)	0.24%	0.20%	0.17%	0.17%
3.5 Quality (0.24%)	0.24%	0.19%	0.15%	0.18%
3.6 Risk (0.24%)	0.24%	0.18%	0.17%	0.18%
3.7 Project Controls (3.06%)	3.06%	2.02%	2.21%	2.37%
3.8 Engineering (3.53%)	3.53%	2.80%	2.68%	2.70%
3.9 Procurement (7.99%)	7.99%	5.73%	5.33%	6.16%
3.10 Construction (7.29%)	7.29%	5.78%	4.96%	5.29%
3.11 Completions (12.46%)	12.46%	9.75%	8.90%	9.85%
4.0 SDRL (2%)	2.00%	2.00%	2.00%	2.00%
5.0 Schedule (10%)	10.00%	9.00%	7.00%	6.50%
6.0 Logistics and Transportation (5%)	5.00%	3.75%	3.60%	3.45%
7.0 Substitutions, Subs, Exceptions (5%)	5.00%	2.68%	3.38%	3.58%
Total	100.00%	76.69%	71.84%	78.78%

Technical Clarification – Focus Items

- Contractor Team – Org. Charts and Qualifications
- Interface Management
- Schedule – Logic and Activities
- Site Infrastructure – on site warehousing and offices
- Site Conditions – Heat
- Documentation - compliance with SDRL

RFP History

	Bidder 1	Bidder 2	Bidder 3
RFP Issued	23-Oct-14	10-Jun-14	10-Jun-14
Proposals Received	16-Jan-15	16-Jan-15	16-Jan-15
Pricing Revalidation	10-Feb-16	10-Feb-16	10-Feb-16
Bid Clarification Meeting 1	Deferred	21-May-15	Deferred
Bid Clarification Meeting 2	21-Mar-16	30-Mar-16	23-Mar-16

Evaluation Status

- Bidders will be required to submit a pricing update when updated schedule is available
- Commercial Clarification / negotiation will be required
- Agreement clarification/negotiation is required.

Basis for shortlisting Bidder 1

- Pricing is approximately 2x Budget
- Pricing is greater than 2x low bid
- Commercial model proposed does not comply with models requested in RFP
- Article exceptions are extensive and not commercially reasonable to negotiate