Document Front Sheet



Contract or Purchase Number and Descriptio		Survey As	
and the fame of a maintaine and interest matter an interest for the	n: Contractor/Suppli	er Name:	
LC-G-002 (Project No.: 505573)	S	NC-Lavalin Inc.	
Document Title: Materials Management I	Plàn	Total Number of Pages Incl. Front Sheet 26	
Contractor/ Supplier Document Number:		Revision Number:	
EPC(M) Document Number: 505573-0000-54RA-I-00	001	Issue Number: 01	
NE-LCP Document Number:		NE-LCP Issue Number:	
LCP-SN-CD-0000-SC-PL-000	05-01	B2	
Approver's Signature:	Date (dd-mmm-yyyy): 08-Mar-2012	Review Class:	
Comments:		Equipment Tag or Model Number:	
CONTRACTOR, NOR DOES IT RELIEVE THE CONTRACTOR FROM FULL 01 - REVIEWED AND ACCEPTED - NO COMMENTS	COMPLIANCE WITH CONTRACTUAL (TERIAL DEVELOPED AND/OR SELECTED BY TO OR OTHER OBLIGATIONS.	
NE-LCP or EPC(M) Date (dd-mm		I.	
Management OZ-APR			
	Materials Management Contractor/ Supplier Document Number: EPC(M) Document Number: 505573-0000-54RA-I-00 NE-LCP Document Number: LCP-SN-CD-0000-SC-PL-000 Approver's Signature: Comments: Review does not constitute approval of design details, calcontractor, nor does it relieve the contractor from full of - reviewed and accepted - no comments 01 - reviewed - incorporate comments, revise and result of the information only 03 - reviewed - not accepted 04 - information only 05 - not reviewed Lead Reviewer: Date (dd-mm	Materials Management Plan Contractor/ Supplier Document Number: EPC(M) Document Number: 505573-0000-54RA-I-0001 NE-LCP Document Number: LCP-SN-CD-0000-SC-PL-0005-01 Approver's Signature: Date (dd-mrmm-yyyy): 08-Mar-2012 Comments: REVIEW DOES NOT CONSTITUTE APPROVAL OF DESIGN DETAILS, CALCULATIONS, TEST METHODS OR MATERIAL CONTRACTOR, NOR DOES IT RELIEVE THE CONTRACTOR FROM FULL COMPLIANCE WITH CONTRACTUAL CONTRACTOR, NOR DOES IT RELIEVE THE CONTRACTOR FROM FULL COMPLIANCE WITH CONTRACTUAL CONTRACTUAL CONTRACTOR FROM FULL COMPLIANCE WITH CONTRACTUAL CONTRACTOR FROM FULL COMPLIANCE WITH CONTRACTUAL CONTRACTOR FROM FULL COMPLIANCE WITH CONTRACTUAL CONTRACTUAL CONTRACTUAL CONTRACTOR FROM FULL COMPLIANCE WITH CONTRACTOR FROM FULL COMPLIANCE	





Lower Churchill Project

MATERIALS MANAGEMENT PLAN

SLI Doc. No. 505573-0000-54RA-I-0001 Rev 01 Nalcor Ref. No. LCP-SN-CD-000-SC-PL-0005-01 Rev B2

Date: 06-Mar-2012

Prepared by:

Richard Buxo

Checked by:

Ed Over

Procurement Manager

Ken Morrison Quality Manager

Approved by:

Mormand Bechard

Project Manager

111	Materials Management Plan		Revision	
* //	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	1

REVISION LIST

			Revisio	n		Remarks
Nº.	Ву	Chec	Appr.	Appr	Date	
01	RB	EO/KM	NB		06-Mar-2012	Final
00	RB	EO/KM	NB		24-Feb-2012	Issued for final acceptance
						A SANGE OF THE SAN

.111	Materials Management Plan		Revision	
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	1

TABLE OF CONTENTS

1.1 General 1.2 Hydro Plant 1.2.1 General 1.2.2 Structural steel 1.2.3 Pipe, valves and fittings 1.2.4 Electrical & Instrument cable and grounding material 1.2.5 Electrical and instrument components 1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.5 Documentation 1.5.7 Over, Short And Darnage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.15 Site Purchasing 1.5.16 Procedures	ı	MA'	TERIAL	S MANAGEMENT.	y Fágságsk
1.2 Hydro Plant 1.2.1 General 1.2.2 Structural steel 1.2.3 Pipe, valves and fittings 1.2.4 Electrical & Instrument cable and grounding material 1.2.5 Ejectrical and Instrument components 1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Return by Contractors 1.5.10 Inventory Control System 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.15 Site Purchasing 1.5.16 Procedures		1.1	Gene	[8] +	
1.2.1 General. 1.2.2 Structural steel. 1.2.3 Pipe, valves and fittings 1.2.4 Electrical & Instrument cable and grounding material. 1.2.5 Electrical and Instrument components 1.2.6 Construction consumables. 1.3 Transmission Lines 1.3.1 Conductor cable. 1.3.2 Tower Steel. 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire. 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control. 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.5 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures		1.2			
1.2.2 Structural steel 1.2.3 Pipe, valves and fittings 1.2.4 Electrical & Instrument cable and grounding material 1.2.5 Electrical and Instrument components 1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.2 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Return by Contractors 1.5.10 Inventory Control System 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.15 Disposal of Materials 1.5.16 Procedures				General	
1.2.3 Pipe, valves and fittings 1.2.4 Electrical & Instrument cable and grounding material 1.2.5 Electrical and Instrument components 1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.15 Site Purchasing 1.5.16 Procedures			1.2.2	Structural steel	6
1.2.4 Electrical & Instrument cable and grounding material. 1.2.5 Electrical and Instrument components 1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel. 1.3.2 Tower Steel. 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire. 1.3.6 Construction consumables 1.4 DC Specialties. 1.4.1 Temporary Construction Power. 1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview. 1.5.2 Material Planning. 1.5.3 Warehouse Set-Up. 1.5.4 Receipt of Goods. 1.5.5 Storage of Goods. 1.5.6 Documentation. 1.5.7 Over, Short And Damage Report (OS&D). 1.5.8 Material Issue Slip (MIS). 1.5.9 Material Return by Contractors 1.5.10 Storage. 1.5.11 Inventory Control System. 1.5.12 Shipping from Pre-Assembly and Fabrication Sites. 1.5.13 Disposal of Materials. 1.5.14 Inter-site Coordination and Interface. 1.5.15 Site Purchasing. 1.5.16 Procedures.			1.2.3	Pipe, valves and fittings	· · · · · · · · · · · · ·
1.2.5 Electrical and Instrument components 1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Electrical & Instrument cable and grounding material	F
1.2.6 Construction consumables 1.3 Transmission Lines 1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.15 Site Purchasing 1.5.16 Procedures			Section A sec	Electrical and Instrument components	7
1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Construction consumables	7
1.3.1 Conductor cable 1.3.2 Tower Steel 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures		1.3	Trans	mission Lines	7
1.3.2 Tower Steel. 1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire. 1.3.6 Construction consumables 1.4 DC Specialties. 1.4.1 Temporary Construction Power. 1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables 1.5 Site Material Control. 1.5.1 Overview. 1.5.2 Material Planning. 1.5.3 Warehouse Set-Up. 1.5.4 Receipt of Goods. 1.5.5 Storage of Goods. 1.5.5 Storage of Goods. 1.5.6 Documentation. 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS). 1.5.9 Material Return by Contractors 1.5.10 Storage. 1.5.11 Inventory Control System. 1.5.12 Shipping from Pre-Assembly and Fabrication Sites. 1.5.13 Disposal of Materials. 1.5.14 Inter-site Coordination and Interface. 1.5.15 Site Purchasing. 1.5.16 Procedures.		11.5	1.3.1	Conductor cable	8
1.3.3 Insulators 1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire. 1.3.6 Construction consumables 1.4 DC Specialties. 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview. 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods. 1.5.5 Storage of Goods. 1.5.5 Documentation. 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS). 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing. 1.5.16 Procedures			a comment of	Tower Steel	8
1.3.4 Line Hardware, Accessories and Fittings 1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			- 2- 4-4- H		
1.3.5 Guy Wire 1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.5 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Line Hardware, Accessories and Fittings	S.
1.3.6 Construction consumables 1.4 DC Specialties 1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3 1.4.3 Construction consumables 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			- 4 ,44	Guy Wire	8
1.4.1 Temporary Construction Power 1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables. 1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials. 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			40 1 49 1	Construction consumables	8
1.4.1 Temporary Construction Power. 1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables. 1.5 Site Material Control. 1.5.1 Overview. 1.5.2 Material Planning. 1.5.3 Warehouse Set-Up. 1.5.4 Receipt of Goods. 1.5.5 Storage of Goods. 1.5.6 Documentation. 1.5.7 Over, Short And Damage Report (OS&D). 1.5.8 Material Issue Slip (MIS). 1.5.9 Material Return by Contractors. 1.5.10 Storage. 1.5.11 Inventory Control System. 1.5.12 Shipping from Pre-Assembly and Fabrication Sites. 1.5.13 Disposal of Materials. 1.5.14 Inter-site Coordination and Interface. 1.5.15 Site Purchasing. 1.5.16 Procedures.		14	7.7	ecialties	8
1.4.2 Permanent AC Substations and all other Elements of Component 3. 1.4.3 Construction consumables. 1.5 Site Material Control		***		Temporary Construction Power	Q
1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Permanent AC Substations and all other Elements of Component 3	ġ
1.5 Site Material Control 1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			1.4.3	Construction consumables	9
1.5.1 Overview 1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures		1.5		aterial Control	ġ
1.5.2 Material Planning 1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Overview	9
1.5.3 Warehouse Set-Up 1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Material Planning	10
1.5.4 Receipt of Goods 1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			7, 41,00	Warehouse Set-Up	11
1.5.5 Storage of Goods 1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Receipt of Goods	12
1.5.6 Documentation 1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			1.5.5	Storage of Goods	14
1.5.7 Over, Short And Damage Report (OS&D) 1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			W	Documentation	14
1.5.8 Material Issue Slip (MIS) 1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			4 to 100 c	Over, Short And Damage Report (OS&D)	14
1.5.9 Material Return by Contractors 1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			B 44 17 HG	Material Issue Slip (MIS)	14
1.5.10 Storage 1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures				Material Return by Contractors	16
1.5.11 Inventory Control System 1.5.12 Shipping from Pre-Assembly and Fabrication Sites 1.5.13 Disposal of Materials 1.5.14 Inter-site Coordination and Interface 1.5.15 Site Purchasing 1.5.16 Procedures			1.5.10	Storage	16
1,5.12 Shipping from Pre-Assembly and Fabrication Sites			1.5.11	Inventory Control System	16
1.5.13 Disposal of Materials			1.5.12	Shipping from Pre-Assembly and Fabrication Sites	17
1.5.14 Inter-site Coordination and Interface			1.5.13	Disposal of Materials	17
1.5.15 Site Purchasing			1.5.14	Inter-site Coordination and Interface	18
1.5.16 Procedures			1.5.15	Site Purchasing	10
では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、」」という。 「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、」」という。 「一般では、」」という。 「一般では、」」」という。 「一般では、」」」という。 「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、」」」という。 「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「一般では、「」」」」。「一般では、「一般では、「一般では、「一般では、「」」」」。「一般では、「一般では、「一般では、「」」」」」。「一般では、「一般では、「一般では、「一般では、「一般では、「」」」」。「一般では、「一般では、「一般では、「一般では、「」」」」」。「」」」」」。「「」」」」」」。「「」」」」」」」」。「「」」」」」」			1.5.16	Procedures	19
1.6 Material Responsibility Matrix		1.6	Materia	al Responsibility Matrix	20

Attachments

Attachment 1 - Component 1- Material Responsibility Matrix for Execution Phase Attachment 2 - Component 3- Material Responsibility Matrix for Execution Phase Attachment 3 - Component 4- Material Responsibility Matrix for Execution Phase

	Materials Management Plan		Revision		
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	82	Date	Page	
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	1	

1 MATERIALS MANAGEMENT

1.1 GENERAL

Materials Management integrates the material control processes and systems used by Engineering, Procurement and Construction departments as presented in the schematic below. Materials management personnel collaborate with the disciplines to achieve this objective. The diagram below depicts the integrated process to be used on the Lower Churchill Project. Project materials will be managed through the application of various engineering design programs, Engineering Material Definition System (EMDS) and the Project Management System (PM+).

Project material will be managed from the initial design phase through to the end of construction. The material control process commences with the design of the facilities and ends with the completed installation of all components. Materials Management will involve Engineering, Procurement, Construction and Project Controls.

Material/commodity codes will be established for the different disciplines. Each discipline will be set up with a material coding matrix in order for the data to be entered into PM+.

The Project Team will apply two methods for sourcing bulk materials. One will be to buy the materials and free issue the materials to the construction Contractor. The other method being the Contractor supply materials. Tagged equipment will be purchased by Nalcor and free issued to the installation Contractors. Turbine, Generator and Converter equipment will be provided by the turnkey / EPC Contractors.

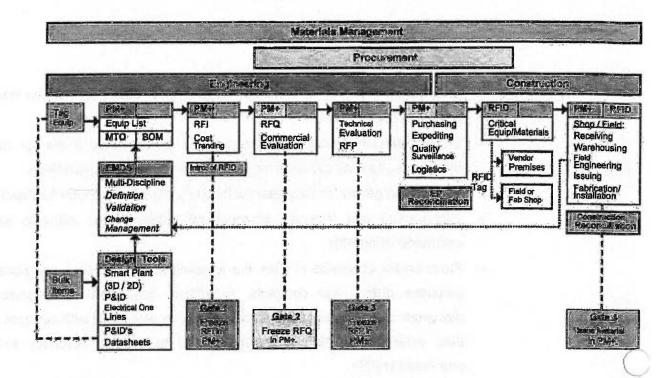
Quantities will be obtained through the design software and adjusted for contingency at the time of requisition for inquiry to ensure representative lump sum / unit pricing is obtained at the bidding stage. Quantities will be adjusted prior to issuing contracts / purchase orders and through to the end of detail design.

411	Materials Management Plan		Revision		
*))	Naicor Ref. No. LCP-SN-CD-000-SG-PL0005-01	B2	Date	Page	
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	2	

The key steps in the process are:

- Engineering channels Bills of Material (BOM) for Bulk Commodities from CADD design tools into PM+.
- Engineering introduces tagged equipment and material items for all design disciplines into PM+ directly from P&ID's and Equipment Data Sheets.
- Engineering generates Requests for Inquiry (RFI) and Requests for Purchase.
- Procurement and Materials Management support these activities which are performed using PM+.
- Procurement generates in PM+ the following steps; sourcing and placement of purchase orders and contracts, expediting, inspection and logistics. Initial placement of Purchase orders is expected to be developed with key item and cost data entered into PM+. Revisions issued to existing purchase orders are processed in PM+.
- Construction identifies equipment and material items that need to be tagged for use in the radio frequency identification system (if RFID is considered for the Project). Construction is responsible for material receiving at site, inventory control and issue to end user.

411	Materials Management Plan		Revision	
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	3



1.2 HYDRO PLANT

1.2.1 General

The majority if not all bulk materials for the hydro plant will be Contractor supply, based on Contractor takeoff quantities according to the drawings provided at the bidding stage then adjusted based on drawings issued for construction. Bulk materials will be included in the supply and install unit prices quoted at the bidding stage. Unit prices will not be adjustable unless the quantities have materially changed from the quantities according to the bid documents. Quantities will be verified by engineering at the bidding stage and upon issue of the approved for construction drawings. 'As built' quantities will be verified by final construction drawings and / or field measurement.

111	Materials Management Plan Revision		Revision	
7//	Naicor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	4

1.2.2 Structural steel

Structural steel for the power house will be designed by the Project Team and a contract will be let for the supply and erection of the structural steel. The hydro plant structural steel quantities will be generated through the software 'ADVANCE STEEL' and Equipment Material Data Sheets will be used to manage the quantities through to PM+.

1.2.3 Pipe, valves and fittings

Pipe, valves and fittings (PVF) type and size will be categorized and detailed in the technical specification. Contractor may supply and install all piping, valves and fittings except for any special long lead valve requirement that may be free issued. Contractor may be responsible for supply, expediting, inspection, delivery and storage of the material putlined in the technical specification. If Nalcor has to supply any free issue bulk materials such as; piping, valves, fittings quantities will be defined through the CAD software 'CATIA' and EMDS will be used to manage the quantities through to PM+.

The preliminary estimate of PVF is established in the early stage from preliminary drawings, sketches, etc., generally with estimated quantities. The P&ID's are frozen and the pipe line classes and material specifications are developed. This estimate is then downloaded, inserted into the specification for bidding purposes; the estimate quantities will be registered in EMDS and PM+ as the material take-off quantity (MTO). During detailed engineering and post contract award there is a continuous import from the piping design tool and quantities are adjusted and verified with the Contractor. Material Control coordinates with Engineering to ensure download from the Engineering software to PM+. EMDS, being the interface between CAD and PM+, will validate the design and identify the changes to PM+.

1.2.4 Electrical & Instrument cable and grounding material

Major power and instrument cable and grounding material will normally be bought by the project EPCM Team and free issued to the construction Contractors. Cabling will be reeled according to estimated pull lengths. Cable drums may be issued to the

	Materials Management Plan			
•))	Naicor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	5

Contractor or controlled by warehouse staff. Electrical and instrument cable type and lengths will be obtained through the CAD software 'CATIA'. Quantities will be established in a similar manner to the above PVF quantities.

A particular package plan will be prepared to outline the recommended procurement strategy to be followed for this material.

1.2.5 Electrical and Instrument components

Any packages that will be purchased by the project and free issued to the Contractor will follow the standard Project procedures for identification methodologies, requisitioning and awarding of purchase orders in the PM+ system. All other materials/equipment will be supplied by the sub-Contractors and SNC Lavalin will do the due diligence to get progress reports to ensure no delays on the schedule.

1.2.6 Construction consumables

All consumable items will be Contractor supply.

1.3 TRANSMISSION LINES

General.

Engineering will provide the tower manufacturer with tower families and preliminary design drawings for tower configuration, tower outline, vector loads, material types, standard bolt sizes and materials specifications, testing requirements. The main software to be used will be PLS TOWER. The preliminary design quantities will form the basis for the Material Take Off (MTO) and will be defined in ICA/EMDS and PM+. The tower manufacturer will do the detailed design and determine the steel sizes and quantities within the requirements of SLI's provided preliminary design and specifications. The tower weights will be optimized by more detailed engineering calculations and further verified by full scale proto-type testing. Detailed design quantities from the Supplier will form the basis for the Bill of Material (BOM) and will be defined in ICA/EMDS and PM+.

111	Materials Management Plan		Revision	
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	6

1.3.1 Conductor cable

Transmission line conductor cable quantity will be optimized through the software program PLS CADD and ICA/EMDS will be used to manage the bulk material quantities. Cable will be bought by the Project in PM+ and free issued to the stringing Contractor(s).

1.3.2 Tower Steel

Tower steel will be purchased by the Project and free issued to the Contractor(s). ICA/EMDS and PM+ will be used to manage the bulk material quantities.

1.3.3 Insulators

Insulators will be purchased by the Project and free issued to the Contractor(s). ICA/EMDS will be used to manage the bulk material quantities.

1.3.4 Line Hardware, Accessories and Fittings

Line Hardware will be purchased by the Project and free issued to the Contractor(s). ICA/EMDS will be used to manage the bulk material quantities.

1.3.5 Guy Wire

Guy wire will be purchased by the Project and free issued to the Contractor(s). ICA/EMDS will be used to manage the bulk material quantities.

1.3.6 Construction consumables

All consumable items will be Contractor supply.

1.4 DC SPECIALTIES

General

This component will have a mix of free issue materials/equipment and also some Contractor supplied materials/equipment. The main software to be used will be PSS/E. The preliminary design quantities will form the basis for the MTO and will be defined in ICA/EMDS and PM+. The material/equipment manufacturers will do the detailed design and determine the sub-components within the requirements of SLI's

	Materials Management Plan		Revision	
•))	Naicor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc, No. 505573-0000-54RA-I-0001	01	06-Mar-2012	7

provided design and specifications. Detailed design quantities and Nalcor purchase orders to the Supplier will form the basis for the Bill of Material (BOM) and will be defined in PM+ for material tracking and deliveries to site for issuance to sub-Contractors for installation.

1.4.1 Temporary Construction Power

These early works packages will have a mix of free Issue materials/equipment and also some Contractor supplied materials/equipment. All free Issue materials that will be purchased by the Project will be in PM+ and free Issued to the Contractor(s) for Installation.

1.4.2 Permanent AC Substations and all other Elements of Component 3

These supply and installation packages will have a mix of free issue materials/equipment and Contractor supplied materials/equipment. All free issue materials will be identified by the Project in PM+ and free issued to the Contractor(s) for installation.

1.4.3 Construction consumables

All consumable items will be Contractor supply.

1.5 SITE MATERIAL CONTROL

1.5.1 Overview

Site Material Control will be responsible to monitor, control, report and initiate corrective action as required on all matters pertaining to the receipt, warehousing, inventory control and protection of material and equipment.

PM+ material control and warehouse modules will be used for the control of all materials on the Project from the initial identification in the design phase through to issue and erection at offsite fabrication and pre-assembly yards, and the main construction site.

111	Materials Management Plan		Revision	
7))	Naicor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	8

The Site Material Management module in PM+ will be used to manage the receipt, distribution and control of 'free issue' material and equipment on a site. The Site Material Management module registers the following:

- The receipt and warehousing of new material / equipment form (s) or other sources.
- The receipt and warehousing of material / equipment issued from our inventory and returned by the Contractor(s) and Fabricators.
- The issue of usable material / equipment to Contractor(s).
- The ship out of usable material / equipment to Fabricators(s).
- The ship out of damaged, non-conforming and/or over-shipped materials and equipment back to Supplier(s).
- The transfer of damaged material / equipment to other warehouse locations and the shortage/overage of material on a receipt.
- · Isolating of discrepant materials and equipment.
- Managing of quarantine issues.
- . The transfer of usable material / equipment between warehouse locations,
- The adjustment of the computer quantities to match actual usable and damaged quantities.

The Site Material Management module may also be used to plan the shop fabrication of portions of isometrics or the installation of the field materials for specific isometrics and to examine the history and status of the material and equipment within the site warehouses to review the progress of the material and equipment through the stages of material definition, material tracking, logistics and material movement on the site. In order to achieve this, the BOM's from piping design systems will be defined by isometric drawing.

1.5.2 Material Planning

Material planning is important to ensure that all equipment and bulk materials required for construction are purchased, shipped, and received on site in a timely fashion. The ENPLREP (Equipment and Material Planning Report) screen in PM+ is

escheroniii	Materials Management Plan		Revision	
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	9

used for this purpose and shows all project material requirements along with their RAS and delivery dates. The reports shows the variance in days between these two dates and also if the item has been purchased or not. This report is run separately for tags and bulks and several filters can be applied to drive the construction schedule. The figure below illustrates the report:

Figure 1: Equipment & Material Planning Report

Equipment & Material Planning Report PROJECT: 505573: LOWER CHURCHILL PROJECT CLIENT: Nalcor Energy Supply PO: PD05/3 - - Supply 138 KY - MVA - Transformer, Install CP: All, Material Type + T - Tagged Items, Equipment code: All



Install CP (No Kame)	Rent Harne Type Sub+Comp.	Supply CP	Supply PO	t	1	RAS Data (2)	Variance (2)-(1)	
CD0612 - Goestruction Con	stract for Construction P					4, 1,20,		ž
n	T 138/25 KV , 30/40/50 MVA transformer	P005f3	PD0513	₩ 54/2012	F	3/23/2017	-39	1

By applying filters to this screen in PM+ the following reports can be generated:

- Early items
- Late items
- Weekly or monthly look aheads (based on RAS date or scheduled / forecast delivery at site)
- Ordered but no RAS date
- Ordered but no delivery date
- Items not ordered

1.5.3 Warehouse Set-Up

The PM+ System will be the tool to manage all materials at site.

A Hazardous Goods area will be established and maintained in compliance with HSE site standards.

11	Materials Management Plan		Revision	-
*//	Nalcor Ref. No. LCP-SN-CD-000-SG-PL0005-01	B2	Date	Page
SNC*LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	10

Warehouse lay-down areas - indoors and out - will incorporate a grid system for locating material. An electronic identification system (RFID-Radio Frequency Identification) may also be used to assist with material location.

The Material Control Supervisor shall be responsible for safety within his mandate while adhering to the established Site Safety Program.

1.5.4 Receipt of Goods

All shipments consigned to the various receiving sites will be logged through the warehouse module of PM+.

A Material Receiving Report (MRR) will be generated from the PM+ system. The MRR shall reflect what has been received against the Purchase Order (PO) quantity and packing list.

In general, the Ocean Bill of Lading (OBL) shall be reconciled at the port (as applicable). This will include the accounting of containers and their numbers, packages etc. Trucking waybills will follow the same pattern.

Should warranty or preservation requirements preclude opening certain containers or crates, a "Subject to Claim after Inspection" will be invoked with the Supplier in question being notified. This will be strictly on an exception basis.

Equipment and materials received shall be checked against the Purchase Order (PO) for quantity and general specifications.

Visual examination of goods will be made with an Overage Shortage / Damage report generated when required.

Site materials management will be responsible for inspecting and receiving of goods when they arrive to determine if there are any damages, non-conformance issues or quantity discrepancies. Once all goods are received, the MRR (Material Receiving Report) will be prepared using the MREC screen in PM + and also the OS&D (Overage, Shortage & Damages) report, if required.

de.			-	
Z	A	I	I	Ï

Materials Management Plan		Revision	
Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	11

These reports are shown below:

Figure 2: PM+ MRR

SNC-LAMAIN		Materi PROJECT: CLUENT: Scope of Ra	al Receiving Report			SNC·LAVALIN
MRR NO. DATE STA	1	PACKING LIST ONT-005	8iLL.OF (CH LAVOIE	
WAREHOUSE BALZER - PCL'S PURCHASE ORDER	(C-505) OFFSITE STORAGE FA	CILITY LOCAT	ION BALZER-STORAG		GIN OF MATE date Utility Pro	RIAL ducks - Brantland, ON
ITEM NO. DESCRIPTION	T MATERIAL	CODE SIZE	SUB COMP. / HEAT N	O: UOM	OTY REC'D	OTY P.O. REMARKS
P.5192 HOPE Plos Supply 0000000007 PIPE, DR 21 0, 0335 CL445574C, PE Remarks:) PE4710 18 51110201X2	9C01222 48		ff	200,00	400.00
Contracto	stitusp svote eni ledi emfino:	s / descriptions are true il éc	crect and that the Equipme	ent / Malerials fully conform	to all Comrach	est requirements.
ISSUED BY MATERIAL CONTROLLER: NAME: SIGN: DATE:	APPROVED BY QC HAME: SIGN: DATE:	RESERVES A	ND / OR REMARKS	MSPECTION WITNESS (OWNER REPRESENT NAME: SIGN: DATE:		APPROVED BY CLIENT (CWNER REPRESENTATIVE) NAME; SIGN; DATE:

PM+ OS&D

e)) Syc-lavalin	OSO			Projects Euroched for: Scope of Papent: Julies	. 2		nont a Damage Rep 2000	ONT				SINC-LAVALIN Report Orde: 2010-10-11 Three: 10-40-42
OSAO NO. 0200000001		DATE 2010-10-15	STA*		PAETUALI Gargani i							MRR HQ. 0000000001
PURCHASE ORDER 9479 - HFID Tracking							ORIGIN OF a Idented Solub		7229 - Heed O	Men		
QUANTITY QUANTITY PACKUNG LIST RECEIVED	OVER	DAMAGED	ORIANTITY HEORY CONTROPRIS	BRIEF DESCRIPTION ITEM RECEIVED	OF	T	MATERIAL CODE / TAG NUMBER	SIZE!		UCINI	DESCRIPTION OF DISC ACTION RECOMMEND	
2.00 1.0		gu a		INTELLIFIND MOBILE (PER DEVICELUSE A HANDHELD OR VEHICLE MOUNT MO READER TO	k.	8	9479-730168			EACH	ONLY I GO FOUND IN E INFORMATION	IOX CALLED PRODUCT
SITE MATERIAL CON	ROLLER:		WILLIA CX	ONTROL MANAGER:	***************************************	***	CUENT:			Ot	SPOSAL INSTRUCTIONS	•
SIGN: DATE:			BIGN: DATE:				SIGN: DATE:					

By registering the OS&D information in PM+, home-office expediting and inspection can input and control remedial actions to be taken including defining the actions, updating the status and timelines. The communication between site and home office personnel for OS&D questions is easily achieved if both entities regularly review the OS&D Log report and OS&D detailed report for specific purchase orders available in PM+. Both the MRR and OS&D reports will be signed off by the receiving personal for records.

	Materials Management Plan		Revision	
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	12

1.5.5 Storage of Goods

All goods will be stored in accordance to the PO specifications, preservation and technical requirements, and their upkeep will be registered. The warehouse personnel or others will perform the actual upkeep. Special attention shall be given regarding perishable goods and all lots shall clearly indicate the expiry date,

1.5.6 Documentation

The following documents will be applicable to the receipt of materials at site:

- Copy of PO with latest Change Order
- · Ocean Bill of Lading, Truck waybill or Airfreight bill
- Supplier- packing list
- Shipping Release where applicable

Any goods, which cannot be matched to a PO or do not meet the specification will be held in quarantine.

1.5.7 Over, Short And Damage Report (OS&D)

The OS&D Report is the primary document for dealing with shipment abnormalities. The OS&D will be prepared by Site Materials Management and numbered sequentially and reference the MRR number. The OS&D will be registered in the PM+ system and the required action will be undertaken by the respective PO Expeditor and Buyer. The register will contain the following info:

- OS&D#
- OS&D date
- Initiated by
- PO Number
- Brief description of problem and recommended action
- Resolved by
- Resolve date

1.5.8 Material Issue Slip (MIS)

Materials issued from the warehouse shall be covered by an MIS and refer to:



Materials Management Plan		Revision	
Nalcor Ref, No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	13

- Supply Package #
- Install Package # & Contractor requesting goods
- Name of person issuing goods
- Person receiving goods form the warehouse
- . PO#, Item#, Tag#, Short Description, PO Qty, Qty required, Qty Issued, Qty B/O
- Date requested, Date Issued

Site materials management will create a MREQ (Material Request) in PM+ and run the engineering build analysis to ensure that the materials requested are available or enroute to site. When handing over materials to a sub-Contractor, a MIS (Material Issue Slip) will be presented by site materials management. This slip confirms that the goods have been issued to the sub-Contractor and records the quantity. The sub-Contractor will need to sign off on the MIS to agree that the goods were issued in a usable condition. The figure below shows a MIS:

Figure 3: Material Issue Slip

SAC-TWATTA			PROJECT: Scope of Report:	Material (SSM CLIENT: Issue No = 00000	e Slip 00014 - HDPE PIPING (CHT-O	n)		- TVATIV
IBSUE NO. 0000000014	DESCRIPTION HOPE PIPING			DATE 2011-03-08	REQUESTED BY	WAREH BALZER	OUSE - PCL'S (C-505) OF	F8ITE STORAG
CONTRACT P-8192 - HDPE PI DESTINATION	pe Supply				TRACTOR tale UNity Products + 006798+	Brantford, CH		
BALZER OFFSITE		SCE	DESCRIPTION		TAG NUMBER	SUB COMP.	luon lour	MITTY ISSUED
	DZXZCDIZZZ DZXZCDIZZZ	10 12	PIPE, DR 17.0, D3350 PE4 PIPE, DR 17.0, D3350 PE4				FT FT	50.00 100.00
REQUESTED BY	•	······································	APPROVED BY: (Engineer)	ISS	UED BY:	RECEIVED 8	Y:	
Name (South Instant)		, , , , , , , , , , , , , , , , , , , 	Hisro (black letters)	- Albert	Court legal v	Wasse (block jetset	1	
day /		in to gain in the first		***			tuinin	
Species			Signan	Spe	Gre.	Spain		

All site material control transactions will be recorded in PM+.

	Materials Management Plan		Revision	
*))	Najcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC-LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	14

1.5.9 Material Return by Contractors

Materials will only be permitted to be returned to the Project Warehouse when accompanied by a Site Instruction (SI) issued by the Area Superintendent, or his delegated representative.

1.5.10 Storage

The Warehouse or other facilities i.e. lay down areas; will be utilized for the receipt and storage of the equipment and material required for the Project.

Contractor supplied equipment and materials stored at the site will be at their risk unless covered by a project wide All Risk Insurance policy.

1.5.11 Inventory Control System

PM+ will be the inventory control mechanism.

PM+ records will include:

- Deliverable Items List (DIL)
- Receipt of Deliverables (MRR)
- Over Short & Damage Reports (OS&D)
- Non Conformance Report (NCR)
- Material Issue Slip (MIS)

PM+ will be used to record the receipt, inventory and issue to the Contractor as well as all returns from Contractors and to s in the event of overage or damage etc.

Material bought by the Project and shipped to a pre-assembly area for fabrication will be received there and entered in to PM+.

It will then be issue to the Contractor. This form of remote checking/issuing is designed to save double handling. A similar effort will be used to issue directly to a Contractor on site.

Packing lists will be co-signed as issued with the data being entered into PM+ at a later point.

411	Materials Management Plan		Revision	
*//	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	15

1.5.12 Shipping from Pre-Assembly and Fabrication Sites

All materials, including disposal of surplus and scrap items, which are shipped from the Project site, must be recorded on a Shipping Report (SR).

The Shipping Report shall contain:

- SR Number
- Tag Number
- P.O. and item number on which the material was received
- Full description of the material
- Full details of consignee's name, address, telephone and fax number as well as a contact person's name
- Reason for the shipment, i.e. repairs, replacement, overages, sale of surplus, scrap, rejected, etc.

1.5.13 Disposal of Materials

Surplus

Surplus Materials are usually identified by the Contractor as the needs for those goods diminish in a particular area.

This type of surplus can be returned to the warehouse for re-issue to a new Contractor. Normally this would be bulk items.

Surplus goods at the end of the project will be put into inventory and handed over to operations unless otherwise disposed.

Scrap

Scrap shall be defined throughout the Project by construction personnel.

A scrap removal contract may be put in place to facilitate the expeditious removal of said goods.

Goods of questionable use will be put in a separate location from the general inventory either for re-use or eventual disposal.

11	Materials Management Plan		Revision	
*))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	16

Reconciliation, Handover to Operations and Close-out

At the end of any pre-assembly activity all surplus material will be transferred to the main construction site following standard procedures.

At the end of the main construction all material will be reconciled against receipt and issue and a final report will be issued. All surplus will be transferred to Operations unless to be sold for scrap or otherwise disposed.

In order to ensure that all material and equipment requirements have been fulfilled, Site Materials Management will complete a reconciliation by running the RII (Required Vs Issued by Installation Package) report in PM+. The figure below shows the report:

Figure 4: Material Required Vs Issued by Installation Package

SNC-LAFALIN		PROJECT: Scope of Report:	332472 : Boundary Dam 803 C CLERT: Sest Pow CRC = All, Material Code = % 605 - Calseon Foundations &	rei Werehouse = All, i				s	NC-LAV	MLIA
Instellation Package T Material Code	Sips			Uoli	DON OLY	Al. Qty (2)	Ring, Rty (5)	issued City (Delta traumd (5) = (4) - (3)	dri Haci
585 A Caleson Foundation	s & Suried Uti	Mies								
B 61110202X2COTZZZ	4	PIPE, DR 17.0, D2350 PEAP 10 C	L445574C, PE.	FT	98,54	9.85	108,39	0.00	4108.3E	0.0
B 61110Z0ZWZCOIZZZ	54	PIPE, DR 13.0, 03350 PEO 10 C	L845574C, PE.	FT	359.14	35,31	388.45	Ø.00	-388.45	D.C
B 61110222NZZ01130V	*	PIPE, 0.497 IN NOW WALL, D29	RTRP-12ED4314, BUTT & STRAP E	NDS, CBL W. FT	1,229.59	122.96	1,352.55	06,00	1,352.55	DA
B 6212A72ZFZZOM30Ú	4	ELL, 45 LR, CBL WINEXUS, PD	S & S LAYERS, D.203 IN HOW WALL	D2996 RTRF- EACH	490.00	0.00	190,00	0.00	-190.00	2.0
6 6217A7D2XZCDMZUH	24	ELL. 22.5, FAB. IPS. 2 SEG. DR	17.8. D3350 PE4710 CL445574C, PE	AS PER MAN EACH	2.00	0.00	2.00	D .00	-2.00	na

If the quantity remaining to be issued to the Contractor falls in the range of the allowance quantity and the Contractor does not require any additional quantity, an agreement can be reached with the Contractor and both parties can sign off on this.

A final close out report will be issued summarizing the Material Control activity.

1.5.14 Inter-site Coordination and Interface

A coordinator will be appointed to act as liaison between the various assembly sites and the main site office to monitor incoming materials and equipment (applicable mostly to the Transmission Line and Converter construction). The coordinator shall

Page 17

411	Materials Management Plan		Revision
7))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012

act as the go-between for the construction site, assembly sites, logistics, expediting, inspection and purchasing and contracts.

1.5.15 Site Purchasing

The majority of the purchasing will be carried out from the St John's Project office; however, where deemed beneficial limited site based purchasing will be arranged. Care will be taken to ensure that field requisitioning and purchase of materials is performed according to Project Procedures. Field engineering will define all site requirements in EMDS and PM+ for the requisitioning process.

Standard Project procurement procedures established for the Project will be followed. Bidder identification, technical documentation, ordering, follow-up, inspection, logistics and monitoring systems will be the same as in the main Project office. The Procurement Manager will have functional responsibility for this activity.

1.5.16 Procedures

The following standard SNC-Lavalin Procedures will be used to coordinate the project materials function:

GP-5400-PR-00-E Table of Contents

GP-5401-PR-01-E Introduction

GP-5402-PR-01-E Equipment and Material Identification

GP-5403-PR-01-E Frame Agreements

GP-5404-PR-01-E Material Tracking and Delivery

GP-5405-PR-01-E Shop Fabrication

GP-5406-PR-01-E Site Material Management

GP-5407-PR-01-E Over, Short or Damaged Report Resolution

- 11	Materials Management Plan		Revision	
•))	Nalcor Ref. No. LCP-SN-CD-000-SC-PL0005-01	B2	Date	Page
SNC+LAVALIN	SLI Doc. No. 505573-0000-54RA-I-0001	01	06-Mar-2012	18

1.6 Material Responsibility Matrix

The material responsibility matrix (MRM) is the over arching "live" document for components 1 (Hydro), 3 (DC Specialities) and 4 (Transmission) that is correlated to the Materials Management Plan and will be used to develop the Detailed Materials Management Procedures.

These matrices represent and identify:

- a the stakeholders responsible
- b materials and equipment by supply and installation package numbers
- c processes and tracking systems used for the life cycle of all SNC Lavalin "free issue" materials and equipment from engineering identification methodologies and coding, through the requisitioning and supply chain to the receipt, storage and hand over for installation to sub-Contractors and registration in Nalcor Asset Management System.

See attachments 1, 2 & 3 that are the individual Material Responsibility Matrices for each of the LCP components. Further development will include the sub-Contractor supplied packages.

LOWER CHURCHILL Component 1 Hydro Power Material Responsibility Matrix for Execution Phase

		KEY E - Engineering CM - Construction Management FMM - Field Matt Mgmt	identification Methodology for Detail Singingering	sicent Helpiot			En	igineëring							Pn	cureme	ont						W	'arehous	ing	Go		don Mar Strategy	ageme		hortage	a/Sumiu	3		2-60
Installation package #		A - Automated (CATIA) M - Manusi (EMDS or ICA) SP - SLI Procurement (HO) VF - Ventdoiffabricator TC - Trade Contractor NA - Not Applicable	Bulk Material coice (6.54) Engineered 150 No Description	(Automated) PN KA (Menun) EMUS ATOA (Equipment Lato	Specifications	Data Sheets	Chamings	SOM in PM+	Construction raview prior to issuing requisitions	PM+ Material Requisition (RFI-Request for Proposal)	Technical Evaluation	RFC (Request for Quote) in PM+	Commercial Evaluation	Construction review prior to issuing purchase orders	PM+ Material Requisition (RFP=REQ Request for Purchase)	Homa office Purchase Order in PM+	Expediting in PM+	Shop Surveillanco	Traffic & Logistics in PNA	Commercial Receipt	Tachnical Receipt in PM+	Non-Tech O,S&D	Tech O,S&D in PM+	Warehouse / Storage in PM+	Inventory Control in PM+	Material Planning/Bult Anniysia in PM↑	Pick Tickets/Material Request by Dwg	Pick Tickets by Commodity	Free/Bulk Issue (Min/Max) in PM+	Identity Shortages	Approve Shorts (MR) in PM+	Procure Shorts (PO)	identify Surplus Ih PM+	Olspose Surplus	Interface to Nalcor Asset Register
		MECHANICAL (CRC 50000's) & ELECTRICAL	(CNC:70000's)	ream ve									. = .		Table 1		Sec. 12					17.0		4	-					(CHE)	-171		8		-1-1
×	PH-0016	laplated Phase Bus	MA LEINE	THE RES	E	E	EIV	/F NA	CM	E	E	SP	SP	CM	E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP	FMM	FMM	FMA
BOP BC A	PH-0016	Generator Circuit Breakers	MAN DELET	L STATE	E	Ē	ΕI	F NA	CM	E	E	SP	SP	CM	Ë	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC.	TC	FMM	TC	FMM	SP	FMM	FMM	FMN
134 E	PH-0017	345 kV XLPE Cable	DESCRIPTION OF THE PERSON OF T	III MALE	E	E	EIV	FNA	CM	E	E	SP	SP	CM	E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP	FMM	FMM	FM
CHOO31 ach & El	PH-0514	Transformer & Spare Transformer	ENAMED OF	- PER	E	E	EIV	F NA	CM	E	E	SP	SP	CM	E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	10	FMM	TC	FMM	SP	FMM	FMM	FMI
BEET - 2011	PH-0035	15 kV Switchgear	OWNER	O BLO	E	E	E	/F NA	CM	E	E	SP "	SP	СМ	E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP]	FMM -	FMM	FMI
					E	·	- Ti	/F NA	1 014	1 2	E	CB	SP	СМ	ΙĒ	SP	L 50	l sp	l en	SP	63414	70		lasi	Pina	I cana	TC	l TC	FMM	70 1	5107	SP	500	F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	Cris
E 3		15 kV Switchgear	EUREZ DE EURE	Late and the			E [/	IF I RIA			1 = 1				1 6																				-
Accom. Site Util	PH-0036	Aux. Transformers Acc. Complex	NAME OF THE OWNER, OF THE OWNER, OF THE OWNER, OF THE OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER, OWNER,	LOSSIELLY.	E	E	EI	/F NA	CM	IE	E	SP	SP	CM	I E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP	FMM	FMM	FMN
lex N	PH-0037	25 kV Switchgear Acc. Complex			E	E	ΕIV	/F NA	CM	E	E	SP	SP	CM-	E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP	FMM	FMM	FMA
CH0006 Somplex	PH-0043	Sewage Treatment Plant for Accom.			E	E	E. /	/F NA	CM	Ε	E	SP	SP	CM	E	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP	FMM	FMM	FMI
3	PH-0038	Emerg. Diesel Generator	MALE STREET	- 1152	E	E	EI	/F NA	CM	E	E	SP	SP	CM	Ε	SP	SP	SP	SP	SP	FMM	TC	FMM	FMM	FMM	FMM	TC	TC	FMM	TC	FMM	SP	FMM	FMM	FMF

	E - Engineering CM - Construction Management FMM - Field Matl Mgmt A - Automated (CATIA)	stratification Netsodology for Selat Engineering	alles Lord			Home	Office	Engine	ering			-		Proc	remont							Wareh	ousing			ction for Strate	Managen Legy	nont	Shering	jes Surp	lus	
Spirit Packaged	A - Nationalate (CAN) M - Manual (EMDS or ICA) SP - SLI Procurement (RIC) VF - Vendorf-Patricator TC - Trade Contractor NA - Not Applicable	The Name (Sport (Ch.))	Agenciased CATA Statement States CATA Sectional States	Specifications	Data Sheats	Drawings	Shap Detail Drawings	BOM in PM+	Construction review prior to issuing requisitions	PM+ Material Requisition (RF)=Request for Proposal)	Technical Evaluation RFQ (Request for Quote) in PM+	Commercial Evaluation	Construction raview prior to Issuing	PM+ Material Requisition (RFP=REQ Request for Purchase)	Home office Purchase Order in PM+	Expediting in PM+	Shop Surveillance	Traffic & Logistics in PM+	Commercial Receipt	Technical Receipt in PM+	Non-Tech O,S&D	Tech O,S&D in PM+	Warehouse / Statage in PM+	Inventory Control in PM+	anning/Buil Analysis in	ck Tickots/Material Request by Dwg	ckets by Commodil	ense	8	8	Produe Shorts (PU)	Dispose Surplus
	MECHANICAL (CRC's 50000) & ELECTRIC	AL (CRC - 70000)	40.00						E III		400			Ass.					Real Property		PER SE		E a Se	SITE		a I	Septiment of the last	-	NULL N	Fallen E		1000
PD-0606	Supply Equip. / Material SW	NE DELL'E		E	E	E	TC	NA.	CM	E	E SF	CN	SP	IE] SP	SP	E/SP	SP	FMM	FMM	FMM I	FMM I	FMM 1	MM I	FMM I F	2.43.4	ENDA I	ENSIA I I	ente l'e	1600 [=	MM FM	
PD-0537	Transformers	NA THE THE		E	E	E	TC	NA.	CM	IEI	E SF	CN	SP	ΙE	I SP	I SP	E/SP		FMM			FMM I	55511								MM FM	
PD-0513	138/25 kV Transformer Muskret Falls	NA I	CI EVIL	E	E	E	TC	NA.	CM	E	E SF	CA	SP	E	SP		E/SP	1				1		1		- 8.	8 11				MM FM	-
PD-0514	138kV & 25kV Circuit Breakers	NA E C		E	E		TC			E	- 1		SP SP		SP		E/SP	100							-	- 1	1					_
PD-0515	230, 138 kV 7 26 kV Terminal Station	NA PLANE							H	E	1		SP				1				1	7 - 14	3	- 1	1 1		488		-		VM FM	
PD-0618	138 kV Capacitor Voltage Transformer	N. I. I.		E	I E.			I NA			E SF	110								5 1 1 1 5	-17										VIM FMI	
	26 kV Vacuum Interrupter			E						E		1000																	11-7-7		MM FMI	
PD-0520	25kV 6X4 MVAR Capacitor Banks	The state of the s			E			53/62/		e en	E SF				L	d	E/SP														MM FM	
PD-0522	Pre-Fabrication Control Room Building				E																										MM FM	
PD-0523	Substation Service Transformer	EMCES I	A SEC	- 11							E SF										-1-										MM FM	
PD-0529					E				CM				001		-		E/SP														MM FM	
PD-0530	25 kV Reclosers, MV Switches & Fuse cut										E SP		SP	-			E/SP														MM FM	
	138 kV & 25kV Surger Arresters										E SP																				M FM	
PD-0531	MV Instrument Transformer			E	9	E	TC				E SP						E/SP		1	0667			7.7								AM FM	
PD-0561	RTU Cabinet		p 25	E		E	TC		. CM	8		-	SP		SP	SP	E/SP	SP	FMM	FMM	FMM	FMM	FMM F	MM	FMM F	MM	FMM F	MM F	MM FI	MM F	MA FMI	A FMN
PD-0862	Protection Relays					E					E SP	_					E/SP											-	_		AM FM	
PD-0506	Supply of Electrodes & Connectors	ENANTED SEE	HI VELOR	E	E	E	TC	NA	CM	E	E SP	CM	SP	F	SP	SP	FISP	SP	FMM	EMAN	ENAMAT	EXALL	EASIA!	3.06 E	Class F	Tesa I	ERARA T	mana I m	an C		/M FM	. I mu

LOWER CHURCHILL Component 4 (Transmission) Material Responsibility Matrix for Execution Phase E - Engineering Construction Manag odology for Engineering CM - Construction Manag Warehousing Issue Strategy Shortages/Surplus FMM - Field Matt Momt A - Automated (CATIA) M - Manual (EMDS or ICA) shouse / Storage in PM+ FQ (Request for Quote) in in PM+ SP - SLI Procurement (HO) tory Control in PM+ Commercial Evaluation Shop Datail Drawing: Tech O,S&D in PM+ Approve Shorts (MR) in Supply Paci VF - Vendor/Fabricator Non-Tech O,S&D Dispose Surplus Identify Surplus in Interface to Nalcor A BOM in PM+ TC - Trade Contractor Drawings Tickets/Material Dwg Shop Surveil NA - Not Applicable Tickets by Idenlify 5 Pick ELECTRICAL & STRUCTURAL STEEL (CHC + 70000) PT-0302 Towers Steel E NA E VF E CM E E SP SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM TC FMM TC FMM TFMM FMM PT-0300 E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM Conductors PT-0301 E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TO FMM FMM FMM FMM TO TO FMM TO FMM SP FMM FMM FMM E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0304 OPGW E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0303 ardware & Fittings Guy Wires & OHSW E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0326 E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP SP FMM TO FMM FMM FMM FMM TO TO TO FMM TO TO FMM SP FMM FMM PT-0305 Earthing Material E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TO FMM FMM FMM TO TO FMM TO FMM SP FMM FMM FMM Foundations Grillage Steel E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP FMM TC FMM FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM Pole Anchor & Anchor Bolts E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC TC FMM SP FMM FMM FMM FMM PT-0330 Towers Steet E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP SP SP FMM TO FMM FMM FMM FMM FMM TO TO TO TO FMM SP FMM FMM FMM FMM PT-0328 E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0329 E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0334 E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0331 lardware & Fittings E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC TC FMM SP FMM FMM FMM uy Wires & OHSW PT-0333 E NA LE VF LE CM E E SP SP CM E SP SP SP SP SP FMM TO FMM FMM FMM TO TO FMM TO TO FMM TO TO FMM SP FMM FMM FMM PT-0332 Earthing Material F NA F VE F CM F F SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM SP SP SP SP FMM TO FMM FMM FMM TO TO TO FMM TO FMM SP FMM FMM FMM PT-0336 E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TO FMM FMM FMM FMM TO IC FMM TO TO FMM SP FMM FMM FMM PT-0337 AD5S PT-0338 Conductor FMM TC SP SP SP SP FMM TC PT-0339 Insulator

E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM

PT-0340 Wood Pole for 138/25 kV



LOWER CHURCHILL Component 4 (Transmission) Material Responsibility Matrix for Execution Phase E - Engineering CM - Construction Manag Construction Management Methodology for Detail Enginee inn Engineering Procurement Warehousing Issue Strategy Shortages/Surplus FMM . Field Mati Momt A - Automated (CATIA) M - Manual (EMDS or ICA) SP - SLI Procurement (HO) VF - Vendor/Fabricator Warehouse / Storage in PM+ Pick Tickets by Commodity Approve Sharts (MR) in PM+ RFQ (Request for Quote) in Traffic & Logistics in PM Fechnical Receipt in PM Inventory Control in PMse/Bulk Issue (MinfMax) PM+ Identify Surplus in PM4 Supply Packs Shop Delaif Drawings Commercial Receipt Tech O,5&D in PM+ Procure Shorts (PO) Technical Evaluation Expediting in PM+ Shop Surveillance Material Planning/Buil A Dispose Surplus Data Sheets BOM in PM+ TC - Trade Contractor Drawings NA - Not Applicable E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP FMM TO FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0347 220kV Transmission Line E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM TC TC FMM TC FMM TC FMM SP FMM FMM FMM PT-0348 220kV Transmission Line TC TC FMM SP FMM FMM FMM PT-0349 Conductor 220kV Transmission Line CM SP CM SP SP SP FMM TC FMM FMM FMM FMM TC TC TC FMM FMM PT-0350 insulators Wood Pole for 220 kV E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0351 E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM Electrode L Wood Poles E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM Electrode L Conductor PT-0314 Electrode L Insulators E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM PT-0315 E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP FMM TC FMM FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM PT-0316 E NA E VF E CM E E SP SP CM E SP SP SP SP SP FMM TC FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM Electrode L Earthing Materials PT-0317

Electrode L Guy Wire & Anchor

E NA E VF E CM E E SP SP CM E SP SP SP SP SP SP SP FMM TC FMM FMM FMM FMM TC TC FMM TC FMM SP FMM FMM FMM