

Approval Matrix for Key Procurement Recommendations

Updated: 12-Oct-2012

	Contracting Strategy	Bidder's List	Exceptions to RFP Template (Consult affected area as applicable)	Approval to Issue RFP	RFP Evaluation	Award Recommendation	Requisition
SNC-Lavalin							
Technical Lead		R	C	C	R	I	
Package Engineer	R	R	C	R	R	R	
Buyer / Contract Administrator	P	P	P	P	P	P	
Project Controls Manager	R		C	R		R	
Cost Control / Estimator	I			C	R	R	
Planner	I			C	R	R	
Interface & Risk	I	R		C	R	I	
H&S	I	R		C	R	I	
Environment	I	R		C	R	I	
Benefits	I			C	R	I	
Quality	C	R		C	R	I	
Area Manager	R	R		R	I	R	
Component Manager	R	R		R	I	R	
Project General Manager	R	R		I	I	I	
Nalcor							
Cost Control	I	I		I			R
Benefits	I	I		I		I	
Environment & Reg. Compliance	I	I		C	I	I	
Quality	C	I		I		I	
Labor Relations	C	C		C	C	I	
Treasury	I	R		I	C		
Scope Leader	R	R		R	C	R	P
Project Manager	R	R		R	C	J	R
Procurement Manager	R	R		J	C	R	R
Business Services Manager	J	I		I	I	I	
Deputy Project General Manager	R	I		I	I	R	R
Project General Manager	J	D		J	I	J	
Project Director	C	I		C		C	See AAL ¹
VP	I	I		C		I	
CEO	I	I		I		I	
Due Diligence Review Team	I	I	C	I		R	I
Cold Eyes (>\$100 million)	I	I	C	I		R	

Notes:

1. Reference AAL for approval authority limits for requisitions.

- P Prime Responsibility for Initiating Action
- R Review / Validates / Recommends for Approval
- J Joint decision-making power, whereby each party has power of veto. Lead roles can be specified for each decision related activity.
- D The right to decide, whereby one party has ultimate decision making responsibility and can overrule the views of others.
- I Right to be informed
- C The right to be consulted and kept informed of developments.