

Background Information on Contract Packaging

- NLH have core experience in hydro generation
- Project in early stages had core group of engineers from NLH involved. They included:
 - Bob Barnes – Engineering Manager
 - Bob Besaw – Turbine and Generators
 - Raj Kajzak – HVac and HVdc specialities
 - Kyle Tucker – Transmission
 - Dave Brown - Dams
- NLH utilized services of various outside engineering firms to do studies; provide input into packaging; and review and comment on NLH work
 - SNC
 - Hatch
 - Amec
 - Stantec
 - Transgrid
 - Desfor
 - Fugro Jacques
 - Stattnet
 - Landsvirkin Power
 - PWC
 - Faskins Martineau
 - Golder
- Project broken down into various components; components broken down into various packages; packages reviewed for further breakdown into equipment and contract packages; ongoing process as scope became more well defined
- Scheduling and Planning group reviewed the various packages to determine sequence of the work, various impacts, interfaces between scopes etc.