

**From:** [kwinsor@nalconenergy.com](mailto:kwinsor@nalconenergy.com)  
**To:** [jamesmeaney@nalconenergy.com](mailto:jamesmeaney@nalconenergy.com)  
**Cc:** [gbennett@nalconenergy.com](mailto:gbennett@nalconenergy.com); [lanceclarke@nalconenergy.com](mailto:lanceclarke@nalconenergy.com); [pharrington@nalconenergy.com](mailto:pharrington@nalconenergy.com)  
**Subject:** Re: IE  
**Date:** Friday, March 22, 2013 4:04:30 PM

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Gilbert is available Tuesday afternoon, and all day Wednesday.

Kathy

Kathy Winsor  
Executive Assistant  
Nalcor Energy  
t. 709 737-1805 f. 709 737-1782  
e. [KWinsor@nalconenergy.com](mailto:KWinsor@nalconenergy.com)  
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From: James Meaney/NLHydro  
To: Gilbert Bennett/NLHydro  
Cc: Lance Clarke/NLHydro, Paul Harrington/NLHydro, Kathy Winsor/CRP/NLHydro  
Date: 03/22/2013 04:02 PM  
Subject: Re: IE

Thanks gilbert. Let me know what your availability is for later in the week. I think having you attend would be worthwhile.

Sent from my iPad

On 2013-03-22, at 2:28 PM, "Gilbert Bennett" wrote:

Hi Jim,

I'm not available on Monday, so we will need to defer to later in the week. I'm feeling a strong need to attend this meeting.

Kathy is on top of my schedule...

G

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Gilbert J. Bennett, P. Eng.  
Vice President, Lower Churchill Project  
Nalcor Energy  
t. 709 737 1836 f. 709 737 1782  
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w. [nalconenergy.com](http://nalconenergy.com)

James Meaney---2013-03-22 03:53:22 PM---You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: James Meaney/NLHydro  
To: Gilbert Bennett/NLHydro, Paul Harrington/NLHydro, Lance Clarke/NLHydro  
Date: 2013-03-22 03:53 PM  
Subject: Fwd: IE

Hi Folks

See note below from Paul Scott. He has been pushing to have MWH, the IE who will effectively be acting for Canada (lender), do what's described below for the Minister/Province for equity put in before financial close. There is an issue of conflicting their independence which I have pointed out to him as being problematic. Putting aside which firm could do any review prior to financial close, I am sensing a bigger "mindset" issue here which may need to be addressed at a higher level within the Province.

This meeting has been bumped a few times due to other FLG priorities, but Paul now wants to get together Monday.

Would appreciate any thoughts you may have on this. Enroute back from Toronto as we speak but will try to connect with you in person first thing Monday.

Regards  
Jim

Sent from my iPad

Begin forwarded message:

From: "Scott, Paul G."  
Date: 12 March, 2013 8:06:50 PM EDT  
To: JamesMeaney@nalcorenergy.com  
Cc: "McCarthy, Ashley E" ,"McCarthy, Phil" ,"Parsons, Paul O" ,"Pelletier, Randy" ,"McConnell, Meaghan" ,"McGrath, Rob"  
Subject: RE: [Potential Junk/Spam] Re: IE

Hi Jim,

I think what we will be looking to discuss is the possibility that the IE can be engaged to discuss the prudent expenditure of money in the pre - financial close phase. In examining the SOW this was not included in the IE's mandate in phase 1, and it was a little unclear to us if it was included in phase 2. There was an obligation for the IE to approve the drawdown of funds, for example, but it was only implied that this would involve an examination of expenditures. Ultimately we would like a report(s) in which the IE certifies to the Minister that the public's money was spent in a reasonably prudent manner for the advancement of the project, and in the period leading to financial close, that the project is proceeding on schedule. Perhaps we can have a further discussion on the intent for phase 2 to determine if it meets our needs.

We can talk further when we meet.

Paul

From: JamesMeaney@nalconenergy.com [mailto:JamesMeaney@nalconenergy.com]  
Sent: Tuesday, March 12, 2013 7:33 PM  
To: Scott, Paul G.  
Cc: McCarthy, Ashley E; McCarthy, Phil; Parsons, Paul O; Pelletier, Randy; McConnell, Meaghan; McGrath, Rob  
Subject: Re: [Potential Junk/Spam] Re: IE  
Sounds good. I will book a room and send meeting invite to folks on this email. Is there anything specific I should be preparing, or will this be more of discussion based on your team's review of the IE SOW from RFP, the questions I posed, etc?

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From: "Scott, Paul G." [pauls@gov.nl.ca]  
Sent: 03/12/2013 07:27 PM NDT  
To: James Meaney  
Cc: "McCarthy, Ashley E" ; "McCarthy, Phil" ; "Parsons, Paul O" ; "Pelletier, Randy" ; "McConnell, Meaghan" ; "McGrath, Rob"  
Subject: RE: [Potential Junk/Spam] Re: IE

Thanks. Let's say 9 - 11 next Wednesday. We can do it at Nalcor.

Paul

From: JamesMeaney@nalconenergy.com [mailto:JamesMeaney@nalconenergy.com]  
Sent: Tuesday, March 12, 2013 7:17 PM  
To: Scott, Paul G.  
Subject: Re: [Potential Junk/Spam] Re: IE  
Other than 11-12, next Weds looks good for me.

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From: "Scott, Paul G." [pauls@gov.nl.ca]  
Sent: 03/12/2013 05:01 PM NDT  
To: James Meaney  
Subject: RE: [Potential Junk/Spam] Re: IE

No problem. Any time on Thursday? If not Tuesday is pretty blocked, but Wednesday could work.

From: JamesMeaney@nalconenergy.com [mailto:JamesMeaney@nalconenergy.com]  
Sent: Tuesday, March 12, 2013 11:47 AM  
To: Scott, Paul G.  
Subject: [Potential Junk/Spam] Re: IE

Hi Paul

Unfortunately Friday is not good for me. My wife is out of town and there's a PD day at my kid's school so I have to take the day off. Other than next Monday when the Canada/CB folks are in town, next week looks pretty good for me.

Thanks

Jim

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James Meaney, CFA  
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You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: "Scott, Paul G."

To:

Cc: "McCarthy, Phil" , "McGrath, Rob" , "McCarthy, Ashley E" , "Pelletier, Randy"

Date: 03/12/2013 10:25 AM

Subject: IE

Jim,

Are you available Friday afternoon for a discussion? I'd say 3 pm at Nalcor. How about the NR and Jus folks?

Paul

Paul Scott, B.A.,LL.B  
Assistant Deputy Minister, Energy Policy  
Department of Natural Resources  
Government of Newfoundland and Labrador  
T - 709 729 1406; M 709 693 0074

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