From: lanceclarke@lowerchurchillproject.ca
Sent: Thursday, October 17, 2013 3:41 PM

To: james meaney/nlhydro

Subject: Re: Astaldi Information for MWH

I have folks working to check the global ranking of Astaldi for construction and Hydro Construction. I find this quite frustrating for two reasons, 1) Astaldi's award is based on a very stringent process that gives a "relative" score compared to the other bidders, not compared to a fictional company who has done the perfect number of hydro jobs and 2) MWH had this bidders list ages ago, knew that we arrived at the list through rigorous elimination of 10's of companies but expressed no concern whatsoever until after we award. Too little, too late.

I will be in touch.

Rgds

On 2013-10-17, at 3:27 PM, "James Meaney" < <u>JamesMeaney@nalcorenergy.com</u>> wrote:

Once I saw the work history I kinda figured he must of had some of this experience elsewhere. I will fwd these docs along with reference to him in particular once I hear from you that you and Paul are OK to release.

	James Meaney, CFA
<0.2FC.jpg>	General Manager Finance
	Nalcor Energy - Lower Churchill Project
	t. 709 737-4860 c. 709 727-5283 f. 709 737-1901
	e. JamesMeaney@nalcorenergy.com
	w. <u>nalcorenergy.com</u>
	1.888.576.5454

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

Lance Clarke---10/17/2013 01:05:05 PM---You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: Lance Clarke/NLHydro

To: James Meaney/NLHydro

Date: 10/17/2013 01:05 PM

Subject: Re: Astaldi Information for MWH

I'll check into it. The guy who has done 12 Hydro jobs is Vittorio Robiati. They have not all been with Astaldi.

On 2013-10-17, at 9:05 AM, "James Meaney" <JamesMeaney@nalcorenergy.com> wrote:

Have you or Paul reviewed this? Gotta be honest...."big" hydro experience doesn't jump off the page in their work history summary to the extent I thought it might....which I think is what MWH is focused on. Who is the guy on their team that has done 12 hydro projects as big or bigger than MF? They seem to have locked onto to that statement. We should highlight that.

<0.3CE.jpg>	James Meaney, CFA
	General Manager Finance
	Nalcor Energy - Lower Churchill Project
	t. 709 737-4860 c. 709 727-5283 f. 709 737-1901
	e. JamesMeaney@nalcorenergy.com
	w. <u>nalcorenergy.com</u>
	1.888.576.5454

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

---- Forwarded by James Meaney/NLHydro on 10/17/2013 08:59 AM ----

From: Scott O'Brien/NLHydro

To: James Meaney/NLHydro

Cc: Ron Adamcyk/LCP/NLHydro, Ed Over/LCP/NLHydro

Date: 10/17/2013 05:55 AM

Subject: Fwd: (Astaldi Information for MWH

Jim

As requested.

Scott

Scott O'Brien

Project Manager - Muskrat Falls Generation

PROJECT DELIVERY TEAM

Lower Churchill Project

- t. 709 570-5987 c. 709 764-6537
- e. ScottO'Brien@lowerchurchillproject.ca
- w. muskratfalls.nalcorenergy.com

From: "James Meaney"

<JamesMeaney@nalcorenergy.com>

Date: October 10, 2013 at 15:50:59 NDT

To: "Paul Harrington"

<PHarrington@lowerchurchillproject.ca>, "Lance
Clarke" <LanceClarke@lowerchurchillproject.ca>,

"Scott O'Brien"

<ScottO'Brien@lowerchurchillproject.ca>

Subject: Astaldi Information for MWH

Hi Folks,

MWH/CBB have asked for the following information on Astaldi:

- 1. A list of the hydro projects they have completed to date highlighting any prior Canadian experience, experience in cold climates & experience with projects in excess of 500MW
- 2. A breakdown of the contract price & the final price for each of the projects referenced
- 3. A list of their principal subcontractors
- 4. Resumes of principal personnel

Would much of this have been provided as part of their technical submission for the CH0007 RFP....the only one I wasn't sure of was #2? From a timing perspective, we'd need to get this information to them by early next week and possibly be prepared for a call with MWH.

Let me know if you have any questions.

Thanks,

Jim

James Meaney, CFA

General Manager Finance

Nalcor Energy - Lower Churchill Project

- t. 709 737-4860 c. 709 727-5283 f. 709 737-1901
- e. JamesMeaney@nalcorenergy.com
- w. nalcorenergy.com
- 1.888.576.5454

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt? (See attached file: Astaldi - Work History.pdf) (See attached file: Astaldi - Proposed Subcontractors Manufacturers and Material Sources.pdf) (See attached file: Astaldi - CV's.pdf)

<Astaldi - Work History.pdf>

<Astaldi - Proposed Subcontractors Manufacturers and Material
Sources.pdf>

<Astaldi - CV's.pdf>