

From: jamesmeaney@nalcenergy.com
To: lanceclarke@lowerchurchillproject.ca; pharrington@lowerchurchillproject.ca
Subject: More from Alison...
Date: Friday, November 1, 2013 11:55:49 AM

James Meaney, CFA
General Manager Finance
Nalcor Energy - Lower Churchill Project
t. 709 737-4860 c. 709 727-5283 f. 709 737-1901
e. JamesMeaney@nalcenergy.com
w. nalcenergy.com
1.888.576.5454

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

----- Forwarded by James Meaney/NLHydro on 11/01/2013 11:55 AM -----

From: "Manzer, Alison"
To: "JamesMeaney@nalcenergy.com"
Date: 11/01/2013 11:54 AM
Subject: RE: LCRP - Due diligence status call [IWOV-Legal.FID1640195]

You and I agree on that - will also keep feeding you the clues as to what you need to do on your side.

Alison Manzer
Direct: 416 869 5469 • Fax: 416 350 6938 • amanzer@casselsbrock.com
2100 Scotia Plaza, 40 King Street West, Toronto, Ontario, Canada M5H 3C2
www.casselsbrock.com

From: JamesMeaney@nalcenergy.com [<mailto:JamesMeaney@nalcenergy.com>]
Sent: Friday, November 01, 2013 10:23 AM
To: Manzer, Alison
Subject: FW: LCRP - Due diligence status call [IWOV-Legal.FID1640195]

Thanks Alison. Please continue with your insistence that this meeting/presentation with Nalcor/LCP team happen and both Rey and Pyper attend in person (along with Canada). If we are to coral them both and get this over the line, that's the only way it will happen.

James Meaney, CFA
General Manager Finance

Nalcor Energy - Lower Churchill Project
t. 709 737-4860 c. 709 727-5283 f. 709 737-1901
e. JamesMeaney@nalcorenergy.com
w. nalcorenergy.com
1.888.576.5454

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: "Manzer, Alison"
To: "JamesMeaney@nalcorenergy.com"
Date: 11/01/2013 11:42 AM
Subject: FW: LCRP - Due diligence status call [IWOV-Legal.FID1640195]

More you do not have - oh lord give me the patience to complete this task with all (or at least most) still alive!

Alison Manzer
Direct: 416 869 5469 • Fax: 416 350 6938 • amanzer@casselsbrock.com
2100 Scotia Plaza, 40 King Street West, Toronto, Ontario, Canada M5H 3C2
www.casselsbrock.com

From: Manzer, Alison
Sent: Friday, November 01, 2013 10:12 AM
To: 'Reynold Hokenson'; Abudulai, Suhuyini; Newman, Charles; 'Anne Boudreau'; Nikolay Argirov; 'Joseph Krupski'; 'Anoop Kapoor'; 'Rhonda.Lazarus@justice.gc.ca'; Richard Howell
Cc: James Loucks; Blaise Mitsutama; Howard Lee; Nalcor Energy IE & O&M; Mary Edwards
Subject: RE: LCRP - Due diligence status call [IWOV-Legal.FID1640195]

They are answering each of the green questions with ordinary course delivery. The presentations are required for others in the audience and to ensure that issues you have identified as key have a suitable level of explanation and information for decision makers. With respect what has been happening to date is highly inefficient and not bringing the report or the decision makers that will have to act on it to a suitable point of understanding. You will get what you have asked for we spent an enormous amount of time and effort bringing structure to your requests and will follow that through. The presentations etc. in my view are needed and supplement for others and other purposes.

Alison Manzer
Direct: 416 869 5469 • Fax: 416 350 6938 • amanzer@casselsbrock.com
2100 Scotia Plaza, 40 King Street West, Toronto, Ontario, Canada M5H 3C2
www.casselsbrock.com

From: Reynold Hokenson [mailto:Reynold.A.Hokenson@mwhglobal.com]
Sent: Friday, November 01, 2013 10:03 AM
To: Manzer, Alison; Abudulai, Suhuyini; Newman, Charles; 'Anne Boudreau'; Nikolay Argirov; 'Joseph Krupski'; 'Anoop Kapoor'; 'Rhonda.Lazarus@justice.gc.ca'; Richard Howell
Cc: James Loucks; Blaise Mitsutama; Howard Lee; Nalcor Energy IE & O&M; Mary Edwards
Subject: RE: LCRP - Due diligence status call

Hi Alison,

Would it be possible to streamline the process? MWH does not need a 'presentation' to respond to our questions; just have Nalcor furnish the data/response to each of the questions. Since several of us have been involved in reviewing the construction costs, schedules, contingencies, and annual costs, this material is best reviewed in our office (s), for example.

Regards,
Rey
November 1, 2013

From: Manzer, Alison [mailto:amanzer@casselsbrock.com]
Sent: Friday, November 01, 2013 6:08 AM
To: Abudulai, Suhuyini; Newman, Charles; 'Anne Boudreau'; Reynold Hokenson; Nikolay Argirov; 'Joseph Krupski'; 'Anoop Kapoor'; Nikolay Argirov; 'Rhonda.Lazarus@justice.gc.ca'; Richard Howell
Subject: RE: LCRP - Due diligence status call

I held a lengthy call with Jim Meaney at Nalcor. I clearly and with no lack of certainty delivered the messages from yesterday's call. They believe that they can tackle and answer the various issues and questions on a timely basis with a view to as complete as possible a mid-November report. I stress that that is my plan and the thing I have been controlling to since we determined the timing to closing would give us time to assess and deal with outstandings and issues with a report on that timing (but not after we must have a good report for then).

Here is the plan we developed:

1. Nalcor teams are meeting today and using our Outstanding chart (version sent yesterday) they are specifically attending to each of the "greens" and will provide specific answers over the next week (at this time they believe to all of them).
2. They will prepare specific and detailed presentations to address the 4 larger issues: Astaldi selection and your expressed concerns, Critical path - milestones- Project Controls and Project Schedule; contingency and hydrology. These will be prepared in package and presentation format. We will determine the best forum for delivery of these presentations.
3. Tuesday while they are in Toronto we will have specific topic status meetings - one of those will be an item by item review of the "greens".
4. We will do a report finalization meeting at NL (where the backup is readily at hand) the next week to complete final deliveries and reviews and address any remaining issues for the report to allow all list minute issues to be addressed.

We can plan attendance but the current is for Pyper, Rey, Joe and/or Anoop to participate in these.

Alison Manzer • Partner
Direct: 416 869 5469 • Fax: 416 350 6938 • amanzer@casselsbrock.com
2100 Scotia Plaza, 40 King Street West, Toronto, Ontario, Canada M5H 3C2
www.casselsbrock.com

-----Original Appointment-----

From: Abudulai, Suhuyini

Sent: Tuesday, September 10, 2013 9:51 AM

To: Abudulai, Suhuyini; Newman, Charles; 'Anne Boudreau'; 'Rey Hokenson'; 'Nikolay Argirov'; Manzer, Alison; 'Joseph Krupski'; 'Anoop Kapoor'; 'Nik Argirov'; 'Rhonda.Lazarus@justice.gc.ca'; 'Richard.W.Howell@mwhglobal.com'

Subject: LCRP - Due diligence status call

When: Thursday, October 31, 2013 3:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: See dial-in information below

Phone No.: 416-472-5039 (or 1-866-651-2727)

Conference No.: 9243499

This message, including any attachments, is privileged and may contain confidential information intended only for the person(s) named above. Any other distribution, copying or disclosure is strictly prohibited. Communication by email is not a secure medium and, as part of the transmission process, this message may be copied to servers operated by third parties while in transit. Unless you advise us to the contrary, by accepting communications that may contain your personal information from us via email, you are deemed to provide your consent to our transmission of the contents of this message in this manner. If you are not the intended recipient or have received this message in error, please notify us immediately by reply email and permanently delete the original transmission from us, including any attachments, without making a copy.
