

From: pharrington@lowerchurchillproject.ca
To: [Gilbert Bennett](#); [Bown, Charles](#)
Cc: jamesmeaney@nalcenergy.com; nik.argirov@mwhglobal.com
Subject: Re: Brief summary of IE Visit
Date: Thursday, July 24, 2014 2:25:11 PM

Gilbert

The Facts are as follows

Joe Krupski represented Canada on the site visits and the Independent Engineer was represented by - Nik Argirov (IE Project Manager), John Young (IE Geotechnical Subject Matter Expert (SME) Derek Penman (IE Civil/Hydro SME) and Paul Hewwit (IE Cost and Schedule SME). Representatives from GNL included Craig Martin, Cory Grandy and Richard Noble (Ernst and Young).

Sites visited and areas of interest

— Monday 14th July...Soldier's Pond – Location of Converter, Switchyard and Synchronous Condensers

–Tuesday 15 July.....SOBI – Forteau drill site, Electrode Site and Quarry for rock placement contractor

–Wednesday 16 JulyHappy Valley Goose Bay – Marshalling Yard, North Spur, Valard Camp, Transmission tower assembly, Grillage/foundation work, ROW clearing, Reservoir Clearing and Camp

–Thursday 17 July.....Muskrat Falls – Accommodation Complex, Kitchen, Dining Room and Recreation areas, Company Laydown area, Spillway, Powerhouse, Batch and crushing plants, Switchyard/Converter station area

–Friday 18 JulyChurchill Falls – Switchyard and Camp, CF facility visit

–Monday 21 July.....Dowden's Point – Electrode site location

Meetings and Presentations

Monday 14 July - Project Update by the Project Director, General Project Manager and Project Managers

Monday 21 July - North Spur presentation to GNL representatives, Canada and the IE team of studies and analysis carried out since the IE's report of November 2013 which addressed and closed out all remaining actions and issues relating to the project design of the North Spur.

Tuesday 22 July - Detailed cost and schedule workshop with the IE Subject Matter Expert, Canada representative and the IE Team which addressed the cost growth which resulted in the \$6.99 capital cost update and the IE's concerns regarding contractor schedules and the Project Integrated schedule and critical path analysis. All actions and issues identified in the IE's report regarding cost and schedule have been addressed.

Wednesday 23 July - Wrap up meeting with the IE team, GNL representatives, Canada, Lender and various advisors to Canada and the Lender. The feedback from the IE, Canada and GNL was generally complementary and positive regarding the progress made by the project team since the last IE visit. Particular mention was made of the development of the Project Safety culture, the way the Project team were organized and staffed, the contracting approach and the Project team's attention to quality, cost control and schedule.

Regards Paul

Paul Harrington
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Gilbert Bennett--07/24/2014 11:29:16 AM---Paul, Charles has asked us to provide a brief factual summary of the IE visit. No opinions, just a

From: Gilbert Bennett/NLHydro
To: Paul Harrington/NLHydro@NLHydro,
Date: 07/24/2014 11:29 AM
Subject: Brief summary of IE Visit

Paul,

Charles has asked us to provide a brief factual summary of the IE visit. No opinions, just a summary that the province can include in their monthly report to describe the visit. If somebody (perhaps Robert) can summarize this, it would be appreciated. He's looking for this today...

G



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