From: jamesmeaney@lowerchurchillproject.ca

To: <u>dawndalley@nalcorenergy.com</u>

Cc: Steve Pellerin; Paul Harrington; Paul Harrington

Subject: Comment in OC Report on IE Review

Date: Monday, September 28, 2015 4:58:11 PM

Attachments: __pnq

OC Report Sept 2015 IE Comment.pdf

Importance: High

Here is what I am proposing with respect changing to the IE reference.

Paul should review to ensure he's okay as well.



OC Report Sept 2015 IE Comment.pdf

James Meaney

General Manager, Finance

PROJECT DELIVERY TEAM

Lower Churchill Project

t. **709 737-4860** c. **709 727-5283** f. **709 737-1901**

e. JamesMeaney@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

Dawn Dalley---09/28/2015 04:51:33 PM---okay. They are closing in on printing time so we need to provide some wording. Dawn S. Dalley

From: Dawn Dalley/NLHydro

To: Steve Pellerin/NLHydro@NLHYDRO

Cc: James Meaney/NLHydro@NLHydro

Date: 09/28/2015 04:51 PM

Subject: Re: Fw: OC question

okay. They are closing in on printing time so we need to provide some wording.

Dawn S. Dalley Vice President, Corporate Relations & Customer Service Nalcor Energy t.709.737.1315 c. 709.727.7715 e. ddalley@nalcorenergy.com

Steve Pellerin---09/28/2015 04:47:39 PM---Jim was going to respond to this. I believe we need to soften this some what. While it is true tha

From: Steve Pellerin/NLHydro

To: James Meaney/NLHydro@NLHYDRO

Cc: Dawn Dalley/NLHydro@NLHydro

Date: 09/28/2015 04:47 PM Subject: Fw: OC question

Jim was going to respond to this. I believe we need to soften this some what. While it is true that the IE gets a great deal of information related to Project controls - he has not done a specific review and there would be no discrete report from him on this area.

Stephen Pellerin

Special Projects & 3rd Party Coordination Manager PROJECT DELIVERY TEAM

Lower Churchill Project

t. (709) 570-5969 c. (709) 725-7308 f. (709) 754-0787

e. StevePellerin@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

---- Forwarded by Steve Pellerin/NLHydro on 09/28/2015 04:45 PM -----

From: Dawn Dalley/NLHydro

To: Paul Harrington/NLHydro@NLHydro, Steve Pellerin/NLHydro@NLHYDRO, Gilbert Bennett/NLHydro@NLHydro

Date: 09/28/2015 02:47 PM

Subject: OC question

When we say the IE and Navigant and Internal Audit extensively reviewed Project Controls, in case we are asked, were there reports etc. How do we support that statement?.

Do we need to modify the words.

Dawn

Dawn S. Dalley Vice President, Corporate Relations & Customer Service Nalcor Energy t.709.737.1315 c. 709.727.7715 e. ddalley@nalcorenergy.com The Project Controls processes used by the Project Team have been extensively-reviewed previously by Navigant, Manitoba Hydro International, and Internal Audit. Additionally, the Independent Engineer (IE) is provided with cost, schedule and contractor information on an ongoing and monthly basis and has participated in site visits throughout the year, and to date reports issued by the IE have been positive in nature. and most recently by the Independent Engineer who reviews the Project Management role of the Nalcor Project team on an ongoing and monthly basis. All reports so far have been of a positive nature and indeed, if any of the Project Controls processes were deemed insufficient, the Independent Engineer would have identified such a deficiency to Canada, none have been reported or identified by the Independent Engineer to date