From: dawndalley@nalcorenergy.com

Sent: Monday, September 28, 2015 1:42 PM jamesmeaney@lowerchurchillproject.ca

Subject: Re: OC Report - JM Comments

Indeed....it's fodder for the naysayers for sure.

Dawn S. Dalley
Vice President, Corporate Relations & Customer Service
Nalcor Energy
t.709.737.1315 c. 709.727.7715 e. ddalley@nalcorenergy.com

James Meaney---09/28/2015 01:40:47 PM---OK....even though I don't agree with alot of their comments, I think the naysayers and media might j

From: James Meaney/NLHydro

To: Dawn Dalley/NLHydro@NLHydro

Date: 09/28/2015 01:40 PM

Subject: Re: OC Report - JM Comments

OK....even though I don't agree with alot of their comments, I think the naysayers and media might jump all over what EY said

James Meaney
General Manager, Finance
PROJECT DELIVERY TEAM
Lower Churchill Project

t. 709 737-4860 c. 709 727-5283 f. 709 737-1901

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w. muskratfalls.nalcorenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: Dawn Dalley/NLHydro

To: James Meaney/NLHydro

Date: 09/28/2015 01:35 PM

Subject: Re: OC Report - JM Comments

No worries. Ed has been actively engaged and has read all the materials. Karen is going to work with him on responses.

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James Meaney---09/28/2015 12:55:39 PM---Tomorrow.

From: James Meaney/NLHydro

To: Dawn Dalley/NLHydro@nlhydro

Date: 09/28/2015 12:55 PM

Subject: Re: OC Report - JM Comments

Will it be released after Ed's announcement and has he seen this report yet, particularly EY comments. Have we got a concise KM / Q&A retort to EY comments that he can use when asked about them?

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Dawn Dalley

Sent: Monday, September 28, 2015 11:56 AM

To: James Meaney

Cc: Steve Pellerin; Auburn Warren; Karen O'Neill

Subject: Re: OC Report - JM Comments

Tomorrow.

Dawn S. Dalley Vice President, Corporate Relations & Customer Service Nalcor Energy t.709.737.1315 c. 709.727.7715 e. ddalley@nalcorenergy.com

James Meaney---09/28/2015 11:56:37 AM---When is the OC planning on issuing this report? James Meaney

From: James Meaney/NLHydro

To: Steve Pellerin/NLHydro@NLHYDRO

Cc: Dawn Dalley/NLHydro@NLHydro, Auburn Warren/NLHydro, Karen O'Neill/NLHydro@NLHydro

Date: 09/28/2015 11:56 AM

Subject: Re: OC Report - JM Comments

When is the OC planning on issuing this report?

James Meaney General Manager, Finance PROJECT DELIVERY TEAM Lower Churchill Project

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Steve Pellerin---09/28/2015 11:55:05 AM---Thanks - finance edits incorporated. Regarding checking with Nik - I don't think we have the time t

From: Steve Pellerin/NLHydro

To: James Meaney/NLHydro@NLHYDRO

Cc: Dawn Dalley/NLHydro@NLHydro, Auburn Warren/NLHydro@NLHYDRO, Karen O'Neill/NLHydro@NLHydro

Date: 09/28/2015 11:55 AM

Subject: Re: OC Report - JM Comments

Thanks - finance edits incorporated. Regarding checking with Nik - I don't think we have the time to do that this morning - but I will do so and, depending on response, we may have to follow-up with the OC.

Stephen Pellerin Special Projects & 3rd Party Coordination Manager PROJECT DELIVERY TEAM Lower Churchill Project

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James Meaney---09/28/2015 11:46:49 AM---Steve See attached for my comments on certain finance related sections. I have changed the language

From: James Meaney/NLHydro

To: Steve Pellerin/NLHydro@NLHYDRO

Cc: Dawn Dalley/NLHydro@NLHydro, Auburn Warren/NLHydro, Karen O'Neill/NLHydro@NLHydro

Date: 09/28/2015 11:46 AM

Subject: Re: OC Report - JM Comments

Steve

See attached for my comments on certain finance related sections. I have changed the language below on FX impact, indicated the \$1.3b in financing costs is now approx \$1.4b, and have made some comments on references to the Independent Engineer at the end of the response to E&Y comments. Let me know if you have any questions.

Regards

Jim

[attachment "New Format_Draft Report June 2015 revised - Copy (JM Comments on Finance related sections).docx" deleted by Steve Pellerin/NLHydro]

James Meaney

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You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

Steve Pellerin---09/28/2015 10:36:08 AM---any problems with this statement? A change in foreign exchange rates has also resulted in an increas

From: Steve Pellerin/NLHydro

To: James Meaney/NLHydro@NLHYDRO

Date: 09/28/2015 10:36 AM

Subject: OC Report

any problems with this statement?

A change in foreign exchange rates has also resulted in an increase in contract costs for the contract for the Switchyard, Converter and Synchronous condensers by \$20M. However, the reduction in the value of the Canadian dollar has, from an overall project, been largely avoided as most contracts were issued in Canadian dollars [NTD: NALCOR understand this from discussions. Please confirm statement].

Stephen Pellerin Special Projects & 3rd Party Coordination Manager PROJECT DELIVERY TEAM Lower Churchill Project

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