

From: jamesmeaney@lowerchurchillproject.ca
Sent: Tuesday, March 8, 2016 5:41 PM
To: Steve Pellerin
Subject: Re: Notifying IE Canada, Emera and others

Lance told me. I believe it was Crawley who informed him.

Sent from my iPhone

On Mar 8, 2016, at 5:28 PM, Steve Pellerin
<StevePellerin@lowerchurchillproject.ca> wrote:

Jim - please confirm that you have learned the 12-18 estimated delay has been removed from EY .

Stephen Pellerin

Special Projects & 3rd Party Coordination Manager

PROJECT DELIVERY TEAM

Lower Churchill Project

t. (709) 570-5969 c. (709) 725-7308 f. (709) 754-0787

e. StevePellerin@lowerchurchillproject.ca

w. musktratfalls.nalcoreenergy.com

James Meaney---03/08/2016 04:36:50 PM---Hi Paul, The call this afternoon with Canada, CBB, BF and Nik went well.

From: James Meaney/NLHydro

To: Paul Harrington/NLHydro@nlhydro

Cc: Brian Crawley/NLHydro@NLHYDRO, Gilbert Bennett/NLHydro@NLHYDRO, Karen O'Neill/NLHydro@NLHYDRO, Lance Clarke/NLHydro@NLHYDRO, Steve Pellerin/NLHydro@NLHYDRO

Date: 03/08/2016 04:36 PM

Subject: Re: Notifying IE Canada, Emera and others

Hi Paul,

The call this afternoon with Canada, CBB, BF and Nik went well.

Lance gave them an update on the situation with commercial discussions (or lack thereof) and we provided them with the details on Astaldi YE 2015 call being held tomorrow. There was some discussion around that. Also gave them a heads up that EY/OC reports coming in next week or so, and we'd keep them in the loop once we know exact timing.

I brought up the 12-18 months in the context of anchoring back to the discussions we had with them in Ottawa a few weeks ago. Was advised prior to the call this is now not in the EY report, so did not make that link. No reaction there.....as mentioned below, I don't think this potential schedule impact comes as any surprise to them based on frank and honest discussions we've already had.

We'll carry on as if things were normal.....

Regards,

Jim

James Meaney

General Manager, Finance

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709 737-4860 c. 709 727-5283 f. 709 737-1901

e. JamesMeaney@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

James Meaney---03/08/2016 01:59:07 PM---You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt? P

From: James Meaney/NLHydro

To: Paul Harrington/NLHydro@nlhydro

Cc: Karen O'Neill/NLHydro@nlhydro, Brian Crawley/NLHydro@nlhydro, Gilbert Bennett/NLHydro@nlhydro, Lance Clarke/NLHydro@nlhydro, Steve Pellerin/NLHydro@nlhydro

Date: 03/08/2016 01:59 PM

Subject: Re: Notifying IE Canada, Emera and others

Hi Paul

Lance and I are queued up to discuss this with Canada/IE on 3pm call today. Will do it in the context as you've outlined below.

Lance raised a good point that we did In fact talk about this range of schedule impact with them the last time we were in Ottawa a few weeks ago. So this should not come as a surprise to them.

Regards

Jim

Sent from my iPhone

On Mar 8, 2016, at 1:33 PM, Paul Harrington <PHarrington@lowerchurchillproject.ca> wrote:

Karen

I just spoke with Jim Meaney, there is a call with IE and Canada today. That would be a good opportunity to send the heads up on the 12 to 18 months...I tried to chat that over with Gilbert but he did not pick up...pls call him and see if the low key approach with IE and Canada to let them know that is what ASTALDI are telling us and that we are doing our own analysis along with Westney and that will form part of our schedule risk analysis later this month. In that call it would be a god time to let them know that OC and EY reports will, indicate the same delay in months

Regards Paul

Sent from my iPad

On Mar 8, 2016, at 1:06 PM, Karen O'Neill <KONeill@nlh.nl.ca> wrote:


I will put together a schedule of timing and responsibility/role of who is doing what.

Can we aim to have the updates on Monday, March 14? Is that enough time or does it have to be this Friday?

Also, can these be done by phone/conference or does the IE/Canada have to be done face-2-face?

Thanks

Karenr

	<p>Karen O'Neill</p> <p>Communications Manager</p> <p>Lower Churchill Management Corporation</p> <p>Nalcor Energy - Lower Churchill Project</p> <p>t. 709.737.1427 c. 709.690.2012</p> <p>e. koneill@nalcorenergy.com</p> <p>1.888.576.5454</p>
---	--

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

Paul Harrington---03/08/2016 01:00:12 PM---Karen advises that the OC report and EY report will be posted on their website 15th March ...so I be

From: Paul Harrington/NLHydro

To: Karen O'Neill/NLHydro@nlhydro, Lance Clarke/NLHydro@nlhydro, Steve Pellerin/NLHydro@nlhydro, Gilbert Bennett/NLHydro@nlhydro, Brian Crawley/NLHydro@nlhydro, James Meaney/NLHydro@nlhydro

Date: 03/08/2016 01:00 PM

Subject: Notifying IE Canada, Emera and others

Karen advises that the OC report and EY report will be posted on their website 15th March ...so I believe that we need to get out ahead of that with IE, Canada and Emera and let them know of the 12 to 18 months delay that will most likely be included.

I stand to be corrected but I do not see any other way and letting them know the day before it goes public will not be well received. We took a relationship hit last time in September when the cost and schedule came out.

The date certain will be affected so that will take some preparation with IE and Canada.

In addition we will need to alert ASTALDI , Valard and Alstom that they are named as risk drivers and causes of delay.

So we need to plan these discussions

Regards Paul

Sent from my iPad