

From: ScottO'Brien@nalcorenergy.com
To: pharrington@
Subject: Re: I need that write up of the early works ASAP
Date: Wednesday, June 20, 2012 11:18:20 AM

summary speaking notes sent. Documentation to follow.

Scott



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You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: pharrington@
To: "ScottO'Brien@nalcorenergy.com" <ScottO'Brien@nalcorenergy.com>
Cc: "LanceClarke@nalcorenergy.com" <LanceClarke@nalcorenergy.com>
Date: 06/20/2012 10:55 AM
Subject: Re: I need that write up of the early works ASAP

Ok I get the background but need to have a full chronology of events leading up to the decision that you took
 I need copies of letters, emails, examples of draft contracts that we had to rewrite, for example I was told that Clarence had to change the contract type to lump sum from unit price wording etc etc. I can only be successful if fully armed with documentation . SLI will win the argument if all I have to play with is what I have in my possession today
 This has to take priority and work with Lance on this. I have gone in hard with their Vp and need the full documented backup. I do not want to just have anecdotal evidence
 Regards paul

Paul Harrington

On 2012-06-20, at 10:32 AM, ScottO'Brien@nalcorenergy.com wrote:

> Paul
 >
 > To offer some background:
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 > We have been challenged by SLI's commercial support to both the early works packages for some time with issued correspondence to bidders and later to the awarded contractors which have created both confusion and strained relations with the contractors. this has included everything from emails with terse language highlighted in bold to the preparation of contract documents that don't meet the requirements for the lump sum execution for road construction by Liannu.
 >
 > With respect to execution, we put considerable effort into empowering SLI's site construction manager and ensuring the work was progressing in the manner we had agreed. While we met with SLI on an almost daily basis to review
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 >
 >
 > ----- Original Message -----

> From: pharrington
> Sent: 06/20/2012 09:47 AM NDT
> To: Scott O'Brien; Lance Clarke
> Subject: I need that write up of the early works ASAP
>
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>
> Paul Harrington
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