

From: clarenehewitt@nalcorenergy.com
To: normand.bechar@snclavalin.com
Cc: [PF Document Control - Lower Churchill](#); [Scott Gillis](#); [Salim, Joseph](#); [Hanna, Alf](#); [Paul Harrington](#); mark.dykeman@nalcorenergy.com; [Edmunds, Albert](#); [Savard, Gervais](#); [Piercey, Wallace](#); [Marsan, Sylvain](#); [Over, Ed](#)
Subject: Early Works Construction Management Rec. No.: L010-S011-200-170331-00183
Date: Tuesday, July 17, 2012 9:41:39 AM
Attachments: [.png](#)
[L010-S011-200-170331-00183 - Early Works Construction Management.pdf](#)

Early Works Construction Management (Follow-on)

Rec. No.: L010-S011-200-170331-00183

Normand,

Please refer to attached letter regarding Early Works Construction Management (Follow-on).

Regards

Clarence



L010-S011-200-170331-00183 - Early Works Construction Management.pdf



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Rec. No.: L010-S011-200-170331-00183

July 17, 2012

SNC-Lavalin Inc.
272 Torbay Road
St. John's , NL A1A 4E1

Attention: Mr. Normand Bechard

**Subject: Lower Churchill Phase 1 Development
Agreement LC-G-002
Engineering, Procurement and Construction Management (EPCM) Services
Early Works Construction Management (Follow-on)**

Dear Normand:

With reference to Nalcor's letter dated 22 June 2012, Nalcor wishes to provide you with positive feedback with respect to improved communication on site.

On this basis, Nalcor is pleased to rescind the requirements as highlighted previously for direct reporting of SLI's H&S and Environmental site personnel, and SLI's Construction Power Superintendent directly to Nalcor's Site Manager (Mark Dykeman).

As agreed in the workshop held on 03 April 2012, and as discussed and agreed in the Steering Committee meeting held on 12 July 2012, SLI's Early Works Construction Manager (Al Edmunds) will have a direct reporting line to Mark. Al is answerable to Mark for achievement of Nalcor's safety, environmental, quality, cost and schedule performance standards, goals and objectives.

It is imperative that the team continues to communicate openly, work closely together and function in a cohesive manner if we are to succeed in our common goal of project delivery, safely, on time and on budget. To facilitate that end, we have been working with both the site and project office teams to develop and document an "Early Works Construction Organization" package. The package contains an Early Works Organization chart supplemented with a synopsis of roles and responsibilities, and with a Decision and Approval Authority Matrix. When completed and jointly agreed, this package will be rolled out to a wide team audience.

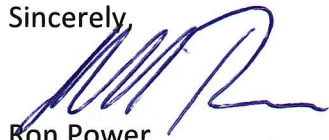
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Mr. Normand Bechard
SNC-Lavalin Inc.
July 17, 2012

2

If you have any questions with respect to the above, please do not hesitate to contact the undersigned.

Sincerely,



Ron Power
General Project Manager
Muskrat Falls & Labrador - Island Transmission Link
RP/rp