


From: pathussey@nalcorenergy.com
Sent: Monday, October 1, 2012 6:10 AM
To: ronpower@nalcorenergy.com
Subject: Re: Fw: Hatch Meeting with Nalcor Energy - September 18, 2012

It was logistics manager

 <p>nalcor energy LOWER CHURCHILL PROJECT</p>	<p>Pat Hussey Supply Chain Manager Nalcor Energy - Lower Churchill Project t. 709 737-1493 f. 709 737-1985 e. PatHussey@nalcorenergy.com w. nalcorenergy.com 1.888.576.5454</p>
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Ron Power---09/30/2012 05:50:06 PM---Pat - I am not sure if it was a Logistics Manager or an Expediting Manager you mentioned. If it was

From: Ron Power/NLHydro
To: Pat Hussey/NLHydro@NLHydro
Date: 09/30/2012 05:50 PM
Subject: Fw: Hatch Meeting with Nalcor Energy - September 18, 2012

Pat - I am not sure if it was a Logistics Manager or an Expediting Manager you mentioned. If it was an Expediting Manager, please advise Robert, copy me.

Thanks

----- Forwarded by Ron Power/NLHydro on 09/30/2012 05:47 PM -----

From: Ron Power/NLHydro
To: Pat Hussey/NLHydro@NLHydro, Scott O'Brien/NLHydro@NLHYDRO, Darren Debourke/NLHydro@NLHYDRO, Kyle Tucker/NLHydro@NLHydro, Lance Clarke/NLHydro@NLHydro

Date: 09/30/2012 05:35 PM

Subject: Fw: Hatch Meeting with Nalcor Energy - September 18, 2012

fyi

----- Forwarded by Ron Power/NLHydro on 09/30/2012 05:35 PM -----

From: Ron Power/NLHydro

To: "Sakaki, Glenn" <GSakaki@hatch.ca>, "Woolgar, Robert" <RWoolgar@hatch.ca>

Cc: "Chislett, Tony" <tchislett@hatch.ca>, Jason Kean/NLHydro@NLHydro, Paul Harrington/NLHydro@NLHydro

Date: 09/30/2012 05:34 PM

Subject: Re: Hatch Meeting with Nalcor Energy - September 18, 2012

Glenn / Robert,

Further to my earlier correspondence and further to a voice mail from Robert on Friday past, I have given some further thought to the potential resources (see below):

A - Seconded to Nalcor

1 - Scope Leader - Infrastructure and Site Services (reports to Scott O'Brien - Component 1 PM)

2 - Scope Leader - Powerhouse, Intake and Spillway (reports to Scott O'Brien - Component 1 PM)

3 - Scope Leader - Turbine and Generators (reports to Scott O'Brien - Component 1 PM)

4 - Scope Leader - Converter Stations (reports to Darren Debourke - Component 3 PM)

5 - Scope Leader - Switchyards (reports to Darren Debourke - Component 3 PM)

6 - Scope Leader - Synchronous Condensers (reports to Darren Debourke - Component 3 PM)(reports to Darren Debourke - Component 3 PM)

7 - Scope Leader - Mechanical (as related to Converters Stations and Synchronous Condensers)

8 - Senior Technical Engineer - Hydro (reports to Bob Barnes - Technical and Design Integrity group)

9 - Sr. Electrical Engineer (P&C) - (reports to Bob Barnes - Technical and Design Integrity group)

B - Seconded to SLI

- 1 - Sr. Engineering Geologist(s)
- 2 - General Construction Manager
- 3 - Senior Project Manager - (preferably Hydro background)
- 4 - Sr. Project Manager (Reservoir Clearing scope)
- 5 - Sr. Planner(s) (experienced Hydro planner in particular)
- 6 - Sr. Contracts Administrators (site and office)
- 7 - Logistics Manager (Pat Hussey interviewed a candidate in the proposal days that he is interested in, if available)
- 8 - Completions Manager
- 9 - Site Inspectors
- 10 - Infrastructure Engineer(s) (Muskrat Falls scope and Transmission Line scope)
- 11 - Transmission Line foundation designers
- 12 - Sr. Package Engineer (heavy mechanical / gates)
- 13 - Experienced site-based drafting personnel, preferable with geological mapping experience
- 14 - ?????

Regarding the discrete services packages, I believe that Scott O'Brien and Wallace Piercey are working that, and Robert is in the loop.

Regarding the meeting with Normand Bechard, let's plan for Thursday (04 October). I will confirm on Tuesday, as I will be out of the office tomorrow (Monday).

When will you be able to provide resumes for our consideration - I will be in the office on Tuesday and will be available to discuss.

On a final note, can you please advise if David Besaw is available and amenable to come on the project. Please treat this request as priority - please advise at first opportunity.

Regards,

Ron



Ron Power, P. Eng.
General Project Manager (Consultant)
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----- Forwarded by Ron Power/NLHydro on 09/30/2012 04:49 PM -----

From: "Sakaki, Glenn" <GSakaki@hatch.ca>

To: <RonPower@nalcorenergy.com>

Cc: <pharrington@nalcorenergy.com>, "Woolgar, Robert" <RWoolgar@hatch.ca>, "Chislett, Tony" <tchislett@hatch.ca>, <JasonKean@nalcorenergy.com>

Date: 09/20/2012 05:02 PM

Subject: RE: Hatch Meeting with Nalcor Energy - September 18, 2012

Hi Ron,

Thanks for your update and for letting me know that the meeting with SLI will be during the week of October 1.

We are looking forward to your work packages and secondment requirements to see how we might assist.

Cheers,

Glenn

From: RonPower@nalcorenergy.com [mailto:RonPower@nalcorenergy.com]

Sent: Thursday, September 20, 2012 1:15 PM

To: Sakaki, Glenn

Cc: Pearson, John D.; pharrington@nalcorenergy.com; Woolgar, Robert; Chislett, Tony; Hylton, Tony; PHarrington@nalcorenergy.com; JasonKean@nalcorenergy.com

Subject: Re: Hatch Meeting with Nalcor Energy - September 18, 2012

Glenn - Thanks for the comprehensive note. I was very happy to meet with you, Robert and Tony.

I spoke to Normand Bechard from SNC. Normand will be glad to meet with us, and is open to seconding Hatch persons, and to having Hatch perform discrete scopes at Hatch offices. It turns out that Normand will be leaving the office today, returning 01 October (he is going moose hunting in Quebec). So, the meeting with Normand will have to take place during the week of 01 Oct. I will sort out the best time at this end, and will then see if you are available.

Meanwhile, we should progress. I will review the list of secondment opportunities that I provided, and will send it along, potentially with some new needs. I will also send along some role descriptions, particularly for the Sr. Project Engineers / Scope Leaders that Nalcor is trying to recruit.

We are working the discrete services packages wherein Hatch will perform some discrete scopes. We will be conducting an internal meeting tomorrow morning wherein all service-related scopes will be reviewed. I will provide correspondence to you following that session.

Regards,

Ron

	<p>Ron Power, P. Eng. General Project Manager (Consultant) Muskrat Falls & Labrador - Island Transmission Link Nalcor Energy - Lower Churchill Project t. 709-737-4245 f. 709-737-1985 e. RonPower@nalcenergy.com w. nalcenergy.com 1.888.576.5454</p>
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From: "Sakaki, Glenn" <GSakaki@hatch.ca>
 To: <pharrington@nalcenergy.com>, <ronpower@nalcenergy.com>
 Cc: "Chislett, Tony" <tchislett@hatch.ca>, "Woolgar, Robert" <RWoolgar@hatch.ca>, "Hylton, Tony" <thylton@hatch.ca>, "Pearson, John D." <JPearson@hatch.ca>
 Date: 09/19/2012 01:30 PM
 Subject: Hatch Meeting with Nalcor Energy - September 18, 2012

September 18, 2012

Dear Paul and Ron,

Thanks kindly for hosting our meeting yesterday and for allowing us the opportunity to understand your current challenges on the Lower Churchill project.

We are pleased to learn that the project is moving closer to an *integrated team* approach that will allow leading experts from several organizations the opportunity to contribute to its ultimate success. Based on our discussions, we believe that Hatch can provide technical assistance to the project to enable a greater *depth of experience* within your project delivery team.

As promised, here are some of the key points that I noted during our discussions. Please feel free to comment/correct:

- Ron will meet with SLI (Norman Bouchard – SLI Project Manager) to discuss Hatch’s potential participation on the project.
- Ron to set up a meeting between Nalcor/Hatch/SLI to discuss a collaborative approach to resolving key resource issues and critical work packages for the project next week.
- Paul suggested that some overarching collaboration principles are discussed at this meeting to solidify how we all wish to cooperate on this project.
- Ron provided us with a number of secondment opportunities from both Nalcor (Owner’s Team roles) and SLI (Project Delivery Roles). Hatch is looking for potential candidates for these roles now.
- Key to providing the right staff is to ensure that they are “capable and experienced” in project delivery.
- For some roles there isn’t a need for a hydropower background (e.g. Project Engineer/Scope Leader, Procurement, P&C, etc.). These will be identified on a case-by-case basis.
- Ron indicated that 4 or 5 SLI work packages will be heading our way for consideration as they are on critical path.
- Hatch agreed to start work on a MSA for SLI (both secondment and services) and a separate secondment agreement with Nalcor. These will be drafted for review by the relevant party.
- Paul noted that Nalcor has engaged MWH for an *Independent* Engineer role, to ensure that there is no conflict in using Hatch services for the work envisioned above.

Cheers,

Glenn Sakaki

Hub Director, Niagara Falls
Project Delivery Group



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