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Rec. No.: L010-S011-200-170331-00205

November 19, 2012

SNC-Lavalin Inc. 350 Torbay Road St. John's, NL A1A 4E1

Attention:

Mr. Normand Bechard

Subject:

Lower Churchill Phase 1 Development

Agreement LC-G-002

Engineering, Procurement and Construction Management (EPCM) Services

Muskrat Falls - Site Team

Dear Normand:

In accordance with our discussions today, we will be implementing organizational improvements to the Muskrat Falls site team, with full reporting to the Nalcor Site Manager. The attached chart provides the structure that will be put in place in the near term.

We will require your full support to implement this organization. We will be providing detailed roles and responsibilities to ensure an effective transition.

We look forward to more detailed discussion with yourself and Mr. Joe Salim later this week, and look forward to your ongoing cooperation.

Sincerely/

Ron Fower

General Project Manager

Muskrat Falls & Labrador - Island Transmission Link

RP/rp

cc: P. Harrington

J. Salim

L. Clarke

G. Bennett





