

**From:** [Bechard, Normand](mailto:Bechard.Normand)  
**To:** [Gillis, Nick](mailto:Gillis.Nick)  
**Subject:** FW: Muskrat Falls Site Team Rec. No.: L010-S011-200-170331-00205  
**Date:** Monday, November 26, 2012 9:05:00 AM  
**Attachments:** [L010-S011-200-170331-00205 - Muskrat Falls Site Team.pdf](#)  
[pic03902.jpg](#)

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As discussed

-----Original Message-----

From: ClarenceHewitt@nalconenergy.com [<mailto:ClarenceHewitt@nalconenergy.com>]  
Sent: November 19, 2012 5:00 PM  
To: Bechard, Normand  
Cc: PHarrington@nalconenergy.com; Salim, Joseph; LanceClarke@nalconenergy.com;  
GBennett@nalconenergy.com; ScottO'Brien@nalconenergy.com; MarkDykeman@nalconenergy.com;  
DarrenDebourke@nalconenergy.com; PatHussey@nalconenergy.com; JasonKean@nalconenergy.com;  
FaustinaCornick@nalconenergy.com; KTucker@nalconenergy.com; BBarnes@nalconenergy.com;  
DavidGreen@nalconenergy.com; DavidRiffe@nalconenergy.com  
Subject: Muskrat Falls Site Team Rec. No.: L010-S011-200-170331-00205

Muskrat Falls Site Team  
Rec. No.: L010-S011-200-170331-00205

Normand,

Please refer to subject letter regarding Muskrat Falls Site Team.

Regards  
Clarence

(See attached file: L010-S011-200-170331-00205 - Muskrat Falls Site Team.pdf)

(Embedded image moved to Clarence Hewitt  
file: pic03902.jpg) Senior Contract Coordinator (Consultant)  
Nalcor Energy - Lower Churchill Project  
t. 709 737-1385 f. 709 754-0787  
e. ClarenceHewitt@nalconenergy.com  
w. nalconenergy.com  
1.888.576.5454



Hydro Place, 500 Columbus Drive.  
P.O. Box 12800, St. John's, NL  
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Rec. No.: L010-S011-200-170331-00205

November 19, 2012

SNC-Lavalin Inc.  
350 Torbay Road  
St. John's, NL A1A 4E1

Attention: Mr. Normand Bechard

**Subject: Lower Churchill Phase 1 Development  
Agreement LC-G-002  
Engineering, Procurement and Construction Management (EPCM) Services**

**Muskrat Falls – Site Team**

Dear Normand:

In accordance with our discussions today, we will be implementing organizational improvements to the Muskrat Falls site team, with full reporting to the Nalcor Site Manager. The attached chart provides the structure that will be put in place in the near term.

We will require your full support to implement this organization. We will be providing detailed roles and responsibilities to ensure an effective transition.

We look forward to more detailed discussion with yourself and Mr. Joe Salim later this week, and look forward to your ongoing cooperation.

Sincerely,



Ron Power

General Project Manager  
Muskrat Falls & Labrador - Island Transmission Link

RP/rp

cc: **P. Harrington  
J. Salim  
L. Clarke  
G. Bennett**

# MF Site CM Organization

Nov 20 – Jan 15/2013

