Guerette, Serge

From: JasonKean@nalcorenergy.com

Sent: May 1, 2013 8:01 AM

To: Horton, Robert; Nantel, Sylvain; MarkTurpin@nalcorenergy.com

Cc: ScottO'Brien@nalcorenergy.com; Fernandez, Carlos; JohnMulcahy@nalcorenergy.com;

Guerette, Serge; Lemay, Paul

Subject: CH-0006 Change Proposal Review - Estimating Support

Good morning Sylvain and Robert,

I understand Carlos et al will be on-site today rolling out a number of contractor administration procedures. I appreciate how resource strapped you are, however please give this a high priority.

You will note that these processes include strong functional support linkage - we acknowledge that all such supports have not been provided within the site team, however at present it is essential to rely upon the St. John's office for support. In particular I am referring to estimating support. While Paul Lemay is supporting a number of packages, John Mulcahy has the full capability to provide whatever estimating support is required for the current civil works underway at site. John is an extremely valuable resource that is more that able to provide the critical analysis you may need to support the critique of Change Requests and Proposals provided by the contractor.

Please take the time to leverage John's capability as his expertise will compliment yours, thus allowing us to more successfully manage the contractor from a commercial perspective.

In short, John is here in St. John's and is available to support you in any capacity you require.

Regards, Jason



Jason R. Kean, P. Eng., MBA, PMP
Deputy Project General Manager (Consultant)
Nalcor Energy - Lower Churchill Project

t. 709 737-1321 c. 709 727-9129 f. 709 754-0787

e. jasonkean@nalcorenergy.com

w. nalcorenergy.com 1.888.576.5454

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