

**From:** [Bechard, Normand](#)  
**To:** [Husch, John](#)  
**Subject:** RE: Lower Churchill- Template 4\_3\_0 Rev 001\_WIP29April2013Mid3\_Workshop\_byID.docx, Lower Churchill Risk assesment SNC-Lavalin Method April 2013 REV 06.docx  
**Date:** Tuesday, May 7, 2013 11:49:00 AM

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-----Original Message-----

**From:** Husch, John  
**Sent:** May 7, 2013 10:53 AM  
**To:** Bechard, Normand  
**Subject:** Re: Lower Churchill- Template 4\_3\_0 Rev 001\_WIP29April2013Mid3\_Workshop\_byID.docx, Lower Churchill Risk assesment SNC-Lavalin Method April 2013 REV 06.docx

Working to get some names to afzal

----- Original Message -----

**From:** Bechard, Normand  
**Sent:** Tuesday, May 07, 2013 06:14 AM  
**To:** Husch, John  
**Subject:** RE: Lower Churchill- Template 4\_3\_0 Rev 001\_WIP29April2013Mid3\_Workshop\_byID.docx, Lower Churchill Risk assesment SNC-Lavalin Method April 2013 REV 06.docx

John,

I fully agree with your statement and I warn the M&M division risks team not to issue the report neither the risk analysis too quick. Now they are finalizing the report and hand it to Claude Letourneau. I will speak to Claude and organize a meeting with all the senior management to discuss and decide the path forward. I feel that Scott want to be very careful with this and also about the timing to do anything about it.

Meanwhile we are keep on working to populate org. charts with big names so to come with a strategic task team. It is a really difficult task and the reality we do not have that many Stars to fit in. What about C4 Stars team ?

regards

-----Original Message-----

**From:** Husch, John  
**Sent:** May 7, 2013 4:24 AM  
**To:** Bechard, Normand  
**Cc:** Tremblay, Jean-Daniel; Gagné, Bernard; Taliana, Gerald; Guerette, Serge; Thon, Scott  
**Subject:** RE: Lower Churchill- Template 4\_3\_0 Rev 001\_WIP29April2013Mid3\_Workshop\_byID.docx, Lower Churchill Risk assesment SNC-Lavalin Method April 2013 REV 06.docx

Normand,

There is a lot of good work done here, as you point out the math behind the numbers is not evident and will most likely be the more contentious issue. I find that there is a lot of strong language in the document that will no doubt ably trigger a strong reaction from them. I think we really need to discuss when/how/who this is discussed with. I'm guessing that either this has been decided by Scott or there is a meeting set to finalize communication?

John

-----Original Message-----

**From:** Bechard, Normand

Sent: May 3, 2013 5:54 AM

To: Gagné, Bernard; Husch, John; Taliana, Gerald; Thon, Scott; Guerette, Serge

Cc: Tremblay, Jean-Daniel

Subject: FW: Lower Churchill- Template 4\_3\_0 Rev 001\_WIP29April2013Mid3\_Workshop\_byID.docx, Lower Churchill Risk assesement SNC-Lavalin Method April 2013 REV 06.docx

Hi everyone, here the almost final version of the work done on the risks assessment.

If you can look at it so I can integrate your comments before releasing the final.

Thank you

-----Original Message-----

From: Mackay, Michel

Sent: April 30, 2013 8:16 PM

To: Bechard, Normand

Cc: Vidal-Andrews, Antoine

Subject: Lower Churchill- Template 4\_3\_0 Rev 001\_WIP29April2013Mid3\_Workshop\_byID.docx, Lower Churchill Risk assesement SNC-Lavalin Method April 2013 REV 06.docx

Normand,

Voici le final si j'étais toi je présenterais la situation à ta direction pour voir les réactions.

Avise-moi si tu veux autre chose.

Aux Plaisirs

Michel