



Government of Newfoundland and Labrador  
Department of Natural Resources  
Office of the Minister

Mr. Paul Davis  
Leader of the Opposition  
Office of the Leader of the Official Opposition  
5<sup>th</sup> Floor, East Block  
Confederation Building, St. John's

Dear Mr. Davis:

Thank you for your letter dated June 28, 2017, regarding the 2013 report entitled; "SNC-Lavalin Risk Assessment Lower Churchill Project 505573".

I became aware of the existence of said report on or about June 22, 2017, and received a copy of the report from the Premier the morning of June 23, 2017.

Stan Marshall has issued the following statement concerning the report which answers many of your questions.

"I first became aware of the April 2013 SNC-Lavalin report in early June 2016 during a conversation with an engineer who previously worked for SNC. He made reference to the report but did not have a copy. I subsequently asked Nalcor Energy executives about the report but no one was aware of it nor was there a copy in the company's records. A couple of days later in a meeting with SNC executives I inquired about the report and they subsequently provided me a copy.

I was told by the SNC executives that senior SNC representative(s) had met with my predecessor in 2013 to present the report but the report had not been accepted. I have no personal knowledge of the circumstances under which the report was prepared nor what, if anything, transpired between SNC and Nalcor representatives in relation to the report prior to my receiving a copy."

As to whom in your government reviewed the report, understood its contents, and actioned items contained therein, is a matter for you to address. Mr. Martin, former CEO of Nalcor has said publicly that he was aware of all risks indicated in the report.

As the Minister responsible for Nalcor Energy and the Muskrat Falls Project, I will continue to work diligently to ensure the project is completed as effectively and efficiently as possible.



To that end, our government has, among other things

- engaged a widely regarded, knowledgeable, experienced CEO;
- appointed and expanded the Board of Directors selected through the Independent Appointments Committee process;
- renegotiated the Federal Loan Guarantee;
- successfully renegotiated with milestones the Astaldi contract;
- expanded the Oversight Committee adding independent expertise; and
- created an Independent Expert Advisory Committee to review Indigenous concerns related to methylmercury.

These are some examples of continuing efforts to do everything possible to ensure this project is managed responsibly and well.

Sincerely,

**SIOBHAN COADY, MHA**  
St. John's West  
Minister