

From: [Sjodin, Dean](#)
To: [Ouimet, Marc](#)
Cc: [Bouzane, Don](#)
Subject: Re: Direction
Date: Sunday, September 20, 2015 11:44:18 AM

That's a pretty bold statement by Jason.

Sent from my iPhone

On Sep 20, 2015, at 4:09 AM, Ouimet, Marc <MOuimet@valard.com> wrote:

Fyi

Marc Ouimet
Project Manager
Labrador Island Link
Valard

Begin forwarded message:

From: "Budzinski, Victor" <VBudzinski@valard.com>
Date: September 19, 2015 at 6:45:38 PM ADT
To: "Power, Michael" <Michael.Power@valard.com>, "Ducey, BJ" <BDucey@QuantaServices.com>, "Ouimet, Marc" <MOuimet@valard.com>
Subject: Fwd: Direction

This is another one, only to me that needs addressed. I have not replied to either.

Sent from my iPhone

Begin forwarded message:

From: "JasonKean@lowerchurchillproject.ca" <JasonKean@lowerchurchillproject.ca>
Date: September 16, 2015 at 5:36:19 AM PDT
To: "Budzinski, Victor" <VBudzinski@valard.com>
Subject: Fw: Direction

Victor,

It is apparent that we (you and I) need to align on how we will continue ROW operations as I don't believe it is in

the best interest of the Project to expend effort and resources from either party debating the merit of decisions taken. Rather our limited resources must be directed towards getting this done in a feasible manner.

Considering recent discussions, and the email below, I am growing increasingly weary that ROW resources being paid for by LITP are directly focus on supporting a merit request for LD deferment, rather than expending efforts to get the ROW cleared and access constructed in a cost-conscious effort.

I think it would be prudent for you and I to discuss further. I am available at your convenience to discuss / meet.

Jason

Jason R. Kean, P. Eng., MBA, PMP

Deputy General Project Manager

PROJECT DELIVERY TEAM

Lower Churchill Project

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e. JasonKean@lowerchurchillproject.ca

w. musktratfalls.nalcorenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

----- Forwarded by Jason Kean/NLHydro on 09/16/2015 08:36 AM -----

From: Ken Sparkes/NLHydro
To: Jason Kean/NLHydro@nlhydro, Rosann Taylor/NLHydro@nlhydro,
Date: 09/16/2015 07:01 AM
Subject: Fw: Direction

Fyi

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Gerlach, Jeremy <JGerlach@valard.com>

Sent: Wednesday, September 16, 2015 3:30 AM

To: KenSparkes@lowerchurchillproject.ca

Cc: Gerlach, Bruce; BruceArmstrong@lowerchurchillproject.ca;

Ouimet, Marc
Subject: Re: Direction

That is correct.

My direction to Bruce G. yesterday was to not shut any equipment down until Valard Management had clarity on what equipment Nalcor was shutting down, and why Valard Management wasn't involved in these decisions.

My understanding is the shut down of any crews or equipment would be the responsibility of Valard ROW Management.

Please clarify who is responsible for making these decisions.

Let me know which equipment Nalcor is wanting shut down and the circumstances around the shut down in Aconex, so as to keep the correspondence flowing through the proper platform.

A&B has been tasked with a few activities, which I have asked to have complete prior to my arriving back at Eagle. If you wish to have these activities halted immediately, let me know so I can pass the direction along to Bruce G.

Thanks - Jeremy

On Sep 15, 2015, at 5:04 PM,
"KenSparkes@lowerchurchillproject.ca"
<KenSparkes@lowerchurchillproject.ca> wrote:

Jeremy,

Has direction been given to site to not shut down any A&B equipment?

Please copy me on correspondence related to eagle operations.

Ken