

01-August-2014

ATTENTION: TO ALL BIDDERS

**REFERENCE: Lower Churchill Project
Request for Proposal No.: CH0009
Construction of North and South Dams
Closing Date: 30-September-2014 16:00 Hours St. John's, NL time**

SUBJECT: Invitation Letter

Dear Sir:

Muskrat Falls Corporation (the "**Company**"), invites you to submit a Proposal for the work related to the development of a hydroelectric facility at Muskrat Falls, on the Churchill River in Labrador hereafter referred to as the Lower Churchill Project; all in accordance with the enclosed Request for Proposal (RFP) documents.

The work consists of construction of the South Dam and North dam, construction of the upstream, downstream and intake channel cofferdams, removal of Cofferdams 1, 2 and 3 and downstream section of the RCC riverside cofferdam as well as excavation of Tailrace Rock plug and temporary upstream bridge over the spillway approach channel as described in the Scope of Work and Specifications.

The Proposal documents will be made available to the Bidder through a web-based document management system titled Aconex. It is the Bidder's responsibility to access Aconex and download all associated documents. Bidder should expect to receive an Aconex email notification with a hyperlink to the Proposal documents shortly after receipt of this letter. Please advise the Contracts Administrator if you have not received the email within four (4) hours of receipt of this letter.

Please confirm full receipt of the RFP documents and your intention to submit your Proposal by filling out and signing the Acknowledgement Form and the Non-Disclosure and Conflict of Interest Agreement Form by scanning it and then emailing to:

RoyLewis@nalcorenergy.com

If you do not intend to submit a Proposal, please advise the undersigned within **three (3) Business Days** of your receipt of this letter and confirm that you have deleted the retrieved documents from the electronic retrieval systems (refer to Bidder Acknowledgement).

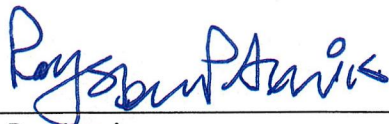
All requests for clarification to the RFP documents shall be directed **in writing only** to the undersigned, using the attached Bid Clarification Request form. Only email communication will be accepted during the bidding period and Company will provide a written response to Bidder(s) in an expedient manner. No bid clarifications will be accepted within five (5) business days of the closing date.

Company will arrange for all Bidders to attend a Bid Information Meeting in St. John's and a Worksite Visit both of which are mandatory. The purpose of the Bid Information Meeting and Worksite Visit is for Bidder to familiarize itself with the Work. The Worksite Visit will take the form of a Company escorted tour and it is anticipated that the Bid Information Meeting and the Worksite Visit will take place on Monday 25-August-2014 (St. John's) and Tuesday 26-August-2014 (Worksite). All information and instructions relative to the Bid Information Meeting and the Worksite Visit will be provided to the Bidder one (1) week prior to the scheduled date(s). Bidder shall, at Bidder's own cost, make all travel arrangements necessary to attend the Worksite Visit and Bid Information Meeting

Company is not liable for any expenses incurred by the Bidder in the preparation or submission of its Proposal, including those incurred as a result of discussions and/or negotiations.

Yours truly,

Muskrat Falls Corporation



Roy Lewis

Contracts Administrator

Attachments: Bidder Acknowledgement Form
Bid Clarification Request Form
Non-Disclosure and Conflict of Interest Form