

**From:** [lanceclarke@lowerchurchillproject.ca](mailto:lanceclarke@lowerchurchillproject.ca)  
**To:** [Mark Turpin](#)  
**Cc:** [Scott O'Brien](#); [Roy Lewis](#)  
**Subject:** Re: CH0009 - Construction of North and South Dams - Bidder Executive Meeting  
**Date:** Thursday, October 9, 2014 2:36:53 PM

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We need to talk in the morning. I will address fairness of our process tomorrow and note that O'Connell has done very well off of it. However, I will not discuss specifics of the Astaldi CH0007 situation with anyone. I will say that contract does not in any way give Astaldi an advantage and how we manage them is our call.

Talk in the morning.

Sent from my iPad

On Oct 9, 2014, at 11:55 AM, "Mark Turpin"  
<[MarkTurpin@lowerchurchillproject.ca](mailto:MarkTurpin@lowerchurchillproject.ca)> wrote:

we will probably have a few more issues that you will need to be aware of prior to tomorrows meeting

we should discuss prior to your meeting tomorrow

- Pre qualification process - process is not trusted - current CH-0007 production - how did Astaldi meet the pre-qualification requirements (relates to Astaldi's comments at the Board of Trade meeting)
- Current safety issues on site - why aggressive actions are not taken as was with CH-0006

**Mark Turpin**

**Area Manager North and South Dams**

**PROJECT DELIVERY TEAM**

**Lower Churchill Project**

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**You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?**

----- Forwarded by Mark Turpin/NLHydro on 10/09/2014 11:47 AM -----

From: Roy Lewis/NLHydro

To: Lance Clarke/NLHydro@NLHydro, Gilbert Bennett/NLHydro@NLHydro,

Cc: Mark Turpin/NLHydro@NLHYDRO

Date: 10/09/2014 11:30 AM

Subject: CH0009 - Construction of North and South Dams - Bidder Executive Meeting

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Lance/Gilbert

For your information attached is the list of Attendees and their roles at HJOC & Dragados.

To date the Bidder has not indicated any new issues in addition to the concern that the Proposal will be used solely to keep the CH0007 incumbent honest.....

[attachment "Bidder Executive Meeting - HJOC-dragados JV.docx" deleted by Mark Turpin/NLHydro]

Good Luck.

Roy

**Roy Lewis PQS(F)**

**Contracts Coordinator**

**Nalcor Energy - Lower Churchill Project**

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