

From: markturpin@lowerchurchillproject.ca
To: ronadamcyk@lowerchurchillproject.ca
Subject: Fw: CH0009 - RCC - Potential Cost Savings
Date: Thursday, April 2, 2015 3:53:12 PM

Mark Turpin

Area Manager North and South Dams

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709.733.5604 c. 709.725.7172

e. MarkTurpin@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

----- Forwarded by Mark Turpin/NLHydro on 04/02/2015 03:53 PM -----

From: Ed Over/LCP/NLHydro

To: Leonard Knox <LKnox@hjoc.com> ,

Cc: "MarkTurpin@lowerchurchillproject.ca" <MarkTurpin@lowerchurchillproject.ca> , Nolan Jenkins <NJenkins@hjoc.com>

Date: 03/04/2015 04:30 PM

Subject: Re: CH0009 - RCC - Potential Cost Savings

Len,

We acknowledge receipt of your e-mail below.

Thanks,

Ed

Ed Over

Sr. Advisor - Commercial Strategies

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709-733-4402 c. 709-730-2501

e. EdOver@lowerchurchillproject.ca

w. muskratfalls.nalcorenergy.com

From: Leonard Knox <LKnox@hjoc.com>
To: "EdOver@lowerchurchillproject.ca" <EdOver@lowerchurchillproject.ca>,
Cc: "MarkTurpin@lowerchurchillproject.ca" <MarkTurpin@lowerchurchillproject.ca>, Nolan Jenkins <NJenkins@hjoc.com>
Date: 03/04/2015 03:12 PM
Subject: CH0009 - RCC - Potential Cost Savings

Ed

Please find attached options to explore with respect to potential cost savings for this project. We (O'Connell – Dragados JV) are very interested in working in partnership with you to explore any and all risk sharing mechanisms to deliver the best value to the client on this very challenging scope of work.

We have put a great of time and effort to explore all options and we believe we have the team to deliver this project on time. We have the track record proving our ability to execute a contract successfully. We will engage labor to bring the best efficiencies to the job site to provide the lowest cost solution. We know how to engage our labor partners to deliver results thus giving them pride of ownership. We are confident that we will have safe production and deliver a top quality product. We will take the approach that all parties (client, engineer, contractor, labor, local community, aboriginal partners) must come together as partners with the common goal of successful delivery on all fronts. It can be done with commitment and we are committed.

We hope we can continue our discussions to successfully sign a LNTP by no later than April 30, 2015. This time frame is crucial to meet all contract milestones.

We look forward to hearing from you. Could you acknowledge receipt of this email?

Best Regards

Len Knox
Senior Vice President

From: EdOver@lowerchurchillproject.ca [<mailto:EdOver@lowerchurchillproject.ca>]
Sent: Monday, March 02, 2015 3:55 PM
To: Leonard Knox
Cc: MarkTurpin@lowerchurchillproject.ca; Nolan Jenkins
Subject: RE: Update Call Friday

Len,

We concur with your request.

Ed

Ed Over

Sr. Advisor - Commercial Strategies
PROJECT DELIVERY TEAM
Lower Churchill Project
t. 709-733-4402 c. 709-730-2501
e. EdOver@lowerchurchillproject.ca
w. muskratfalls.nalcorenergy.com

From: Leonard Knox <LKnox@hjoc.com>
To: "EdOver@lowerchurchillproject.ca" <EdOver@lowerchurchillproject.ca>,
Cc: "MarkTurpin@lowerchurchillproject.ca" <MarkTurpin@lowerchurchillproject.ca>, Nolan Jenkins <NJenkins@hjoc.com>
Date: 03/02/2015 03:42 PM
Subject: RE: Update Call Friday

Ed

We continue to review and would like to request that we return to you first thing Wednesday morning, March 4, 2015.

Len

From: EdOver@lowerchurchillproject.ca [<mailto:EdOver@lowerchurchillproject.ca>]
Sent: Wednesday, February 25, 2015 4:18 PM
To: Nolan Jenkins
Cc: 'Botero, Jose Daniel'; Leonard Knox; MarkTurpin@lowerchurchillproject.ca;
RonAdamcyk@lowerchurchillproject.ca
Subject: RE: Update Call Friday

Nolan,

We can deal with Len and Daniel in your absence. Len/Daniel, are you available at 2 NI time on Friday?

Ed

Ed Over

Sr. Advisor - Commercial Strategies
PROJECT DELIVERY TEAM
Lower Churchill Project
t. 709-733-4402 c. 709-730-2501
e. EdOver@lowerchurchillproject.ca
w. muskratfalls.nalcorenergy.com

From: Nolan Jenkins <NJenkins@hjoc.com>
To: "EdOver@lowerchurchillproject.ca" <EdOver@lowerchurchillproject.ca>,
Cc: "MarkTurpin@lowerchurchillproject.ca" <MarkTurpin@lowerchurchillproject.ca>,
"RonAdamcyk@lowerchurchillproject.ca" <RonAdamcyk@lowerchurchillproject.ca>, Leonard Knox <LKnox@hjoc.com>,
"Botero, Jose Daniel" <jbotero@dragados-canada.com>
Date: 02/25/2015 03:57 PM
Subject: RE: Update Call Friday

Ed:

I'm away from the office for a few days starting tomorrow but Leonard and Daniel are both available. Depending on the time I may call in as well, but don't try to schedule it around my availability.

Regards,

Nolan

From: EdOver@lowerchurchillproject.ca [<mailto:EdOver@lowerchurchillproject.ca>]
Sent: Wednesday, February 25, 2015 1:52 PM
To: Nolan Jenkins
Cc: MarkTurpin@lowerchurchillproject.ca; RonAdamcyk@lowerchurchillproject.ca
Subject: Update Call Friday

Afternoon Nolan,

We would appreciate a short telephone call on Friday afternoon for a status update on CH0009. Would you be available at 2?

Thanks,

Ed

Ed Over

Sr. Advisor - Commercial Strategies

PROJECT DELIVERY TEAM

Lower Churchill Project

t. 709-733-4402 c. 709-730-2501

e. EdOver@lowerchurchillproject.ca

w. musktratfalls.nalcorenergy.com
