

**From:** [Ken McClintock](#)  
**To:** [John Mulcahy](#)  
**Subject:** Fwd: CH0009 North & South Dams - Pre-Award Audit  
**Date:** Tuesday, June 2, 2015 1:48:23 PM

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Ken McClintock

Sent from my iPhone

Begin forwarded message:

**From:** [MarkPeddle@lowerchurchillproject.ca](mailto:MarkPeddle@lowerchurchillproject.ca)  
**Date:** June 2, 2015 at 7:43:50 AM NDT  
**To:** "Ken McClintock" <[kgmcclintock@lowerchurchillproject.ca](mailto:kgmcclintock@lowerchurchillproject.ca)>  
**Cc:** [ScottOBrien@lowerchurchillproject.ca](mailto:ScottOBrien@lowerchurchillproject.ca),  
[DavidGreen@lowerchurchillproject.ca](mailto:DavidGreen@lowerchurchillproject.ca)  
**Subject:** Fw: CH0009 North & South Dams - Pre-Award Audit

Ken

I reviewed the CV's of the 2 proposed quality managers from the Bidders.

Bidder #1 (O'Connell / Dragados Canada): Proposed Quality Manager Joanne Cull - Rejected

Bidder #1 (Pennecon): Proposed Quality Manager Shawn Dunn - Acceptable

Cheers

**Mark Peddle, P.Eng., PMP**

**Quality Manager - Muskrat Falls Generation**

**PROJECT DELIVERY TEAM**

**Lower Churchill Project**

t. **709 737-4250**

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----- Forwarded by Mark Peddle/NLHydro on 06/02/2015 07:39 AM -----

From: Mark Peddle/NLHydro  
To: Scott O'Brien/NLHydro@NLHYDRO,  
Cc: David Green/NLHydro@NLHYDRO, Ken McClintock/NLHydro  
Date: 05/29/2015 01:47 PM  
Subject: Fw: CH0009 North & South Dams - Pre-Award Audit

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Scott

I would like to have an opportunity to have a chat about CH0009. Recently I had an opportunity to review the resumes of the proposed quality managers and have some concerns

I am available at your convenience

cheers

**Mark Peddle, P.Eng., PMP**

**Quality Manager - Muskrat Falls Generation**

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----- Forwarded by Mark Peddle/NLHydro on 05/29/2015 01:45 PM -----

From: Mark Peddle/NLHydro  
To: Ken McClintock/NLHydro,  
Cc: Scott O'Brien/NLHydro@NLHYDRO, David Green/NLHydro@NLHYDRO  
Date: 05/28/2015 02:22 PM  
Subject: CH0009 North & South Dams - Pre-Award Audit

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Ken

I would like to express my interest in conducting a pre-award audit on the 2 remaining bidders for the above package. This is in line with the project quality philosophy and has been performed on other packages. Typical information that would be reviewed as part of the audit include, but not limited to the following:

- verify information provided with contractor bids
- review contractor involvement in previous similar projects
- interview proposed quality manager and other key project people
- gauge readiness for commencement of work upon award
- verify management system documentation
- review ISO certification including maintenance and continual improvement of management system
- documented and implemented construction systems, processes and procedures
- resources/manpower to perform the work
- other

Also, there may be a need to verify/assess similar items in other functional areas such as environment, safety, construction, project controls, risk, etc. I am available to discuss.

cheers

**Mark Peddle, P.Eng., PMP**

**Quality Manager - Muskrat Falls Generation**

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