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**Subject:** CH0009 - RCC Dam Construction  
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Francois,

John Mulcahy stayed up at site last night, but I did talk to him today. Communication from site isn't great, so i will pass on the results of our discussion. He says he didn't participate in any of the visits to current work sites with any of these bidders - Mark Turpin did. The big concern on execution, though, is whether they are bringing in the team that can do the job, since both contractors do have a track record of being able to execute RCC dam construction project.

John and I have been through to teams proposed by the bidders, and it appears that only one of them is bringing a team with the RCC experience at the top level (PM, deputy PM, Construction Manager, etc). This was taken into consideration in our ranking. We certainly have experience with contractors that have a track record to do a job, but not being able to deliver because of the team assigned to the project.

John can talk to you on your return, if you want to discuss this further.

I also discussed our approach to the spec. John is on-side with the idea of requiring contractor to have an RCC expert available.

Greg

**Greg Snyder, FEC, P.Eng.**

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You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?