

From: Mavromatis William
Sent: 4/7/2017 5:53:55 PM
To: Makrogianoudis Konstantin
Subject: FW: MFG-CNM-HCM-P / Site Downstream Situation

Attachments: [image003.png](#), [image005.jpg](#)

Bill Mavromatis
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From: Mavromatis William
Sent: Friday, September 11, 2015 6:28 AM
To: 'Jean-David Turcotte'
Cc: Harpin Jean-Francois; Éric Tremblay; Christian Bernier; Denis Dubé; Bertrand Mathieu; Benjamin Thériault; David Charbonneau; Rémi Roy
Subject: RE: MFG-CNM-HCM-P / Site Downstream Situation

Hello Jean-David,

Andritz Hydro has notified LCP that we reserve our decision whether to proceed on the downstream work on Monday September 14th, 2015 considering the actual conditions do not meet the requirements for Milestone I1B and that therefore a commercial agreement – Change Order is a requisite to start this work. LCP has responded that this and other commercial matters will be discussed at a meeting between AH and LCP on September 17th, 2015 in St. John. In the interim AH will respect CANMEC's decision on whether or not to proceed with this work under the current conditions.

In terms of additional costs to Andritz Hydro related to this situation to-date, we confirm agreement for the additional costs to transport the downstream embedded guides from the laydown area "H" to the downstream channel after the tie rods have been installed. Our understanding is that there are no other additional costs to CANMEC related to starting on the spillway downstream on September 14th, and the work planned to be performed by CANMEC up to September 21st, if CANMEC decides to proceed in this way. Please let us know if this situation changes and we await your decision in this regard.

Thanks

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From: Jean-David Turcotte [<mailto:jdturcotte@CANMEC.COM>]
Sent: 10 septembre 2015 21:59
To: Mavromatis William
Cc: Harpin Jean-Francois; Éric Tremblay; Christian Bernier; Denis Dubé; Bertrand Mathieu; Benjamin Thériault; David Charbonneau; Rémi Roy
Subject: MFG-CNM-HCM-P / Site Downstream Situation

Hello Bill,

Like discussed earlier today, we are considering the option of starting on Monday, under certain conditions, without the respect of contractual premises for I1B by LCP. We have a special meeting on Friday to discussed internally and decide.

However, we are very disappointed by the way we have been placed in this delicate situation. We have, in good faith, mobilized on site and prepared our team to start working early September following false information given by LCP in relation with completion of the civil Work. We now face a situation that may force us to make major compromise in order to keep our reputation intact in Muskrat Falls.

Our feeling is that we have been taken into an hostage situation where we have no choice but to cooperate and this is exactly where we don't want to be when the "real" Work will start. Efforts must be made to agree on change impacts PRIOR to execution!

I think LCP must realize that!



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