

From: pharrington@lowerchurchillproject.ca
To: [Malcolm Jennings](mailto:MalcolmJennings)
Subject: Re: Alstom & Andritz - Completions Risk
Date: Wednesday, November 4, 2015 2:13:08 PM

Thanks Malcolm

Alstom and ANDRITZ are difficult contractors and we will struggle to get what we need...but we have to keep plugging away

Paul

Sent from my iPad

On Nov 4, 2015, at 7:04 AM, Malcolm Jennings
<MalcolmJennings@lowerchurchillproject.ca> wrote:

Paul,

Stating the obvious but from a TTO position I feel important to reinforce the subject position - Contractors Alstom and Andritz are a significant risk from a Completions stance .

Supporting the C1 Completions Lead and Area Manager we are working the issue with Andritz and making some minor hard going headway . But as Ron flagged at the 'start the week ' meeting , unless there is a significant change in the Andrtiz management of the Gates installation (and likely the forthcoming T&G) things will go badly for Completions .

Alstom is an even higher risk . Regardless of their commitment at the recent meeting you had with Alstom Management , nothing has changed - effectively zero Alstom engagement . Based on the evaluation of their bid and their subsequent complete failure , so far , to step up to the contract Completions requirements , things will go badly for Completions . For things to improve ,there needs to be a step change in Alstoms commitment but I don't see any evidence that will happen .

Malcolm Jennings**Ready for Operation Manager****PROJECT DELIVERY TEAM****Lower Churchill Project**t. **709 778 6625** f. **709 754 0787**e. MalcolmJennings@lowerchurchillproject.caw. muskratfalls.nalcorenergy.com

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----- Forwarded by Malcolm Jennings/NLHydro on 11/04/2015 06:30 AM -----

From: Malcolm Jennings/NLHydro

To: Darren Debourke/NLHydro@NLHYDRO, Paul Harrington/NLHydro@NLHydro

Date: 11/02/2015 03:52 PM

Subject: Fw: Project Completion System (PCS) - Test Database

Gents ,

Not really the response we were expecting .

Plus the engagement date of a Completion Manager has moved out another month .

What I offered below is consistent with that which they requested at your

meeting i.e. access to a test PCS database .

Seems to me they just want to continue pushing the Completions issue ahead .

Can we revisit the topic ?

Malcolm Jennings

Ready for Operation Manager

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----- Forwarded by Malcolm Jennings/NLHydro on 11/02/2015 03:43 PM -----

From: MARTIN Thierry <thierry.martin@alstom.com>

To: "MalcolmJennings@lowerchurchillproject.ca"
<MalcolmJennings@lowerchurchillproject.ca>

Date: 11/02/2015 11:29 AM

Subject: RE: Project Completion System (PCS) - Test Database

Thank you.

May I get a description of the system earlier through documentation or other support?

We have submitted the resume of our potential Completion Manger and waiting for interview.

He would be present in Montreal/St John's early Dec.

Thank you.

From: MalcolmJennings@lowerchurchillproject.ca
[<mailto:MalcolmJennings@lowerchurchillproject.ca>]

Sent: Wednesday, October 28, 2015 3:06 PM

To: MARTIN Thierry

Subject: Fw: Project Completion System (PCS) - Test Database

Mr . Martin

Apologies , I misread your business card email address or perhaps it's a typo .

Malcolm Jennings

Ready for Operation Manager

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----- Forwarded by Malcolm Jennings/NLHydro on 10/28/2015 04:32 PM -----

From: Malcolm Jennings/NLHydro

To: thierrv.martin@alstom.com, martin.racine@power.alstom.com

Cc: Darren Debourke/NLHydro@NLHYDRO

Date: 10/28/2015 04:30 PM

Subject: Project Completion System (PCS) - Test Database

Gents

With reference to the meeting at LCP offices 8 October and the request for access to a test version of the PCS , please advise when would be a suitable day and time for me to set up a Web Ex session to introduce the system to you and your selected team members . The intended introduction session will be 2 hours .

Darren has suggested the following additional Alstom team members be considered for attendance :

Grid

Claude Mandeville

Olivier Ruiz

Cyril Boussuge

Daniel DeBlois

Power

Denis Pelletier

Vincent Corbeil

Malcolm Jennings

Ready for Operation Manager

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