From: Leonard Knox <Leonard.Knox@ Sent: Thursday, May 2, 2019 8:57 PM To: Learmonth, Barry <BarryLearmonth@muskratfallsinquiry.ca> Subject: Interview with Len Knox

Mr. Learmonth

I have been following the deliberations re Contract CC009, RCC dams, with interest. I attended the session today and needless to say, the testimony of Mr. Mulcahy was disheartening to say the least, from the perspective of a open and fair tender process. As I told you in my interview with yourself and Ms. O'Brien I did not feel we were engaged with a fair process. The testimonies of Mr. Turpin and Mr. Mulcahy support my concern.

In my interview I told you that during the Execution of CH 006, Mass Excavation, and while we were still engaged with tendering the Astaldi Contract, CH 007, I was called into the office of a senior Nalcor manager ( he made sure we were alone ) while I was at the Torbay office on other business. He then indicated to me if I continued with our request for additional compensation for changes to our contract then that would have a negative impact on us, ie in terms of getting other work at site. Based on the awards of all other contracts at that site from that point, including CH 009, I can only conclude he was not joking. In my view, based on the evidence to date, we were clearly competitive with lowest risk for Nalcor for CH 009 and yet we were not selected. The person who made that suggestion to me was Mr. Jason Kean. If you remember I did not name the person during my interview.

Best Regards

Len Knox

Sent from my iPad