



May 31st, 2016

Mr. Stan Marshall
 Chief Executive Officer, Nalcor Energy
 500 Columbus Drive
 P.O. Box 12800
 St. John's, Newfoundland
 A1B 0C9

Subject : Muskrat falls project's impasse

Dear Mr. Marshall,

I am the CEO of Supermetal Structures inc, hired by Astaldi Canada, to work on the Muskrat falls project and due to your recent appointment as Chief Executive Officer of Nalcor Energy, I'm respectfully requesting a meeting to discuss the current impasse on the above mentioned project.

Since 1959, Supermetal is proud to fabricate and erect structural steel for some of the most complex commercial buildings, industrial buildings and power plants in North America. So far, Supermetal contributed in the fabrication and the installation of the superstructure and associated works for numerous hydropower projects in Canada. For example, over the past decade, we were very successful in completing important power projects for Hydro-Quebec, Manitoba Hydro, Ontario Power Generation, SaskPower, EPCOR and Transcanada. Our expertise and our achievements have made us a reliable and efficient partner for the construction of the Muskrat Falls superstructure.

Supermetal has the reputation of being a great team player and of being very flexible to meet project needs. However, the fails on the Muskrat Falls Project are starting to not only importantly negatively impact our organization but are starting to overshadow our well established and precious reputation and that, we simply cannot tolerate. The responsibility of issues on the project is not attributable to Supermetal but in the actual uncomfortable

STRENGTH AND FLEXIBILITY

Supermetal Quebec 1955, 5 th Street St-Romuald, Quebec, Canada, G6W 5M6	Supermetal Sherbrooke 375, de Courcellette Sherbrooke, Quebec, Canada, J1H 3X4	Supermetal Western Division 3813, 75 th Avenue Leduc, Alberta Canada, T9E 0K3	Supermetal Southern 1345, Hall Spencer Road Rock Hill, SC United States, 29730
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www.supermetal.com
 Tel. 418.834.1955



context of the project, people tend to spread the blame and responsibilities on others and we feel we are currently in this concerning situation.

We understand the need for Nalcor Energy to want to « ensure that the effective governance is there, the effective oversight is there, that we look at contingency in a proper light », as Natural Resources Minister Siobhan Coady said. We also can only imagine the level of pressure your organization is facing due to the financial and schedule difficulties of the project. However, we humbly believe at this point, that the Nalcor Energy personnel involved with the portion of work we have been contracted for, although most probably acting in good faith, is only stalling us or at the very least, importantly slowing us to do what we are best at and renown for: fabricating and installing quality structural steel.

We own the expertise in our industry. We consistently deliver. We understand your needs on this project. But again, in order to be able to perform as expected by Astaldi, by Nalcor Energy and by us, we need the latitude to work without compromising on the quality on this project for the benefit of all. And over the past month, this latitude and space has simply been non-existent. We would be appreciative if we could hold a meeting with decision making people within Nalcor Energy (along with our client, Astaldi) to provide our insight on this important matter and hopefully resolve the issue.

With best regards,

A handwritten signature in blue ink, appearing to read 'Jean-François Blouin', is written over a horizontal line.

Jean-François Blouin, p.eng.
President – General Manager

c.c. John Green, Chairman, Board of Directors Nalcor Energy

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