

From: [David Steele](#)
To: [Richard Noble](#); [Emiliano Mancini](#)
Subject: All meetings minuted
Date: Wednesday, May 6, 2015 3:56:00 PM

Hello Emiliano,

Could you formally minute all meetings today with Craig/ Julia, Jason Keane and Paul Harrington? In the meeting with Julia and Craig, we raised some significant risks with the project and IA coverage (depth) and inherent scope limitations. Please send to Richard and I for input, and then put on file.

We now have been provided the Nalcor IA reports and we have been able to confirm our original expectation that significant gaps remain for the Oversight Committee to get comfort over the MRF's Project Controls processes (cost, schedule, scope, risk). We should have been provided the IA draft reports months ago before we started our current scope of work and we could have addressed any gaps as we executed our work, but Craig insisted we focus on Cost and Schedule, as any deviation from that would be resisted by Nalcor and be a set-back in terms of timing. We are where we are at this point, so let's act on this promptly and issue a recommended scope of work to the Oversight Committee (Craig and Julia), which focuses on closing the gaps in coverage. We should issue it with a recommendation to initiate in the near term. Please prepare a draft and send along to Richard and I for review. I will be out of town next week, so it would be great if I could review before Friday. It can be a one page scope statement.

Thanks.

Regards,

Dave

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