

**From:** [Tim Calver](#)  
**To:** [David Steele](#)  
**Cc:** [Thieu Hue Lam](#)  
**Subject:** RE: Still little meaningful data from Nalcor  
**Date:** Thursday, January 21, 2016 4:26:07 PM

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Some of our contract requests were only clarified recently so I don't think the picture is so clear – want to make sure I am accurate when I escalate.

However either way, we do need to get all this asap –I have the advantage of a 3,5hr start on NL!

Thanks

Tim

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**From:** David Steele  
**Sent:** Thursday, January 21, 2016 7:50 PM  
**To:** Tim Calver  
**Cc:** Thieu Hue Lam  
**Subject:** RE: Still little meaningful data from Nalcor

Thanks Tim,

Best to escalate by 9am NL time tomorrow, then we can assess movement by mid-afternoon NL time, and make a decision on escalation to Julia. With one email from her to Nalcor, we would get it all by Monday. We can pull that lever if necessary. Your call.

Appears that all technical reports (schedule/cost) are held back and we are just getting the high level briefings, etc.

Regards,

David

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**From:** Tim Calver  
**Sent:** Thursday, January 21, 2016 4:16 PM  
**To:** David Steele; Richard Noble  
**Cc:** Thieu Hue Lam; Sam Wolyniec; Emiliano Mancini; Michael Kennedy; Kirsten Tisdale; David Leather  
**Subject:** RE: Still little meaningful data from Nalcor

Thieu, please can you provide a status against the overall data request – would be helpful to show what was on the original request and what has been requested in addition this week.

Agree that the pace here is of concern, I'll assess tomorrow and escalate as appropriate.

Thanks

Tim

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**From:** David Steele  
**Sent:** Thursday, January 21, 2016 7:36 PM  
**To:** Richard Noble  
**Cc:** Tim Calver; Thieu Hue Lam; Sam Wolyniec; Emiliano Mancini; Michael Kennedy; Kirsten Tisdale; David Leather  
**Subject:** RE: Still little meaningful data from Nalcor

Thanks Richard,

Agree on the list, Tim is the key point of contact with Nalcor and responsible for delivery. I suggest that Tim assess this with you, and escalate to Gilbert and Paul H tonight/tomorrow. A polite well-crafted email would do. If nothing is done by Monday, we escalate to Julia. Tim, your call on this escalation path.

Regards,

David

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**From:** Richard Noble  
**Sent:** Thursday, January 21, 2016 3:52 PM  
**To:** David Steele  
**Cc:** Tim Calver; Thieu Hue Lam; Sam Wolyniec; Emiliano Mancini  
**Subject:** Still little meaningful data from Nalcor

Dear David,

Sorry to have to push... But it's a month (!) since we sent the preliminary data request list and we still have yet to see the following uploaded:

- Contracts for the Material Contracts
- Contractor Monthly Reports (last 6 months)
- Contractor Project Plans in XER files
- All Monte Carlo Simulation Results, Related Reports and Data\*

These were specifically requested the in the PDRL.

Along with the additional data sent earlier this week, they are important items required to prepare for next week's meetings.

They are also very reasonable to request and reasonably explicit as to what they are.

How do we escalate... each day waiting shortens the effective time by a day.

Cheers,

R

\*(At least to see what was done in DG-2 and DG-3)