

**From:** [Thieu Hue Lam](#)  
**To:** [David Leather](#); [David Steele](#); [Kirsten Tisdale](#); [Paul Hickey](#); [Tim Calver](#); [Michael Kennedy](#)  
**Subject:** RE: Lower Churchill Review Project Status Report to GNL  
**Date:** Friday, January 22, 2016 7:56:00 AM  
**Attachments:** [Lower Churchill Project Status Report WE 22 Jan v2.pptx](#)

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Update draft status report for today's discussion.

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**From:** Thieu Hue Lam  
**Sent:** Thursday, January 21, 2016 2:52 PM  
**To:** David Leather; David Steele; Kirsten Tisdale; Paul Hickey; Tim Calver  
**Cc:** Michael Kennedy  
**Subject:** RE: Lower Churchill Review Project Status Report to GNL

Draft Status Report to discuss for our meeting tomorrow.

<< File: Lower Churchill Project\_Status Report\_WE 22 Jan.pptx >>

**Thieu Hue Lam** | Senior Manager

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-----Original Appointment-----

**From:** Thieu Hue Lam

**Sent:** Wednesday, January 20, 2016 2:50 PM

**To:** Thieu Hue Lam; David Leather; David Steele; Kirsten Tisdale; Paul Hickey; Tim Calver

**Subject:** Lower Churchill Review Project Status Report to GNL

**When:** January-22-16 11:30 AM-12:00 PM (UTC-03:30) Newfoundland.

**Where:** Teleconf: 1855 950 3729 (CAN); 0800 026 0143 (UK) PIN # 384 421 3077; #386 641 5904  
(Chair, THL)

A draft of the status report will be circulated before this meeting.

# Lower Churchill Project Review

## Weekly Status Report

Week ending – Jan 22, 2016

# Overall Project Status

Weeks ended Jan 15, 2016

CIMFP Exhibit P-03349

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	On track
	Attention needed
	Significant risk

Week ending	January			February				March	
	15	22	29	5	12	19	26	4	11
Progress									

Agenda	Current project stage: Project mobilization and Data collection	Schedule	Scope	Budget
1. Overall status	<ul style="list-style-type: none"> <li>▶ First round of interviews has been conducted</li> <li>▶ Data collection has been received following the signing of the SOW and NDA</li> </ul>			
2. Data collection				
3. Stakeholder interviews				
4. Key risks and issues				

### Key activities completed

- ▶ Kick-off meeting with Nalcor on 12 January
- ▶ Project presentations (MFG, Overland Transmission, HVdc, SOBI) on 13 and 14 January
- ▶ One on One discussions with Nalcor Executives on 19 January
- ▶ Deep dive sessions with Nalcor conducted 19 and 20 January
- ▶ Data room set up and established with 50% data received to date

### Key items (I) and risks (R) for elevation / discussion

- ▶ (R) Data Collection – Substantive elements of original data request (issued late Dec 2015) has been delayed despite the finalization of the SOW and NDA.
- ▶ (R) Review of the Astaldi contracts delayed until finalisation of negotiations expected early Feb 2016
- ▶ (R) Full quantitative risk assessment (QRA) following the Astaldi negotiation
- ▶ (I) QRA for LTA and LITL due to report to Nalcor in 2 weeks (early February), after interim report is submitted (due 3 February)

Risks – New/open/closed							
Ref	Status	Title	Description	Impact	Mitigation	Owner	Action Taken
R001	Open	Data collection	Substantive elements of original data request (issued late Dec 2015) has been delayed despite the finalization of the SOW and NDA.	Delay in time required to undertake the analysis for interim report of 3 February	Escalate with project sponsor	EY	Discussion with Nalcor
R002	Open	Astaldi Negotiations	Review of the Astaldi contracts delayed until finalisation of negotiations expected early Feb 2016	Findings and recommendation of the review will not reflect an integrated understanding of the reasonableness of costs and schedule forecast with Lower Churchill Project.	Delay the review until negotiations have been finalised	EY	Arrange a meeting to discuss with project sponsor
R003	Open	Full Quantitative Risk Assessment (QRA)	Full quantitative risk assessment (QRA) following the Astaldi negotiation is expected to complete end of March (i.e. outside timeframe of this review)	Findings and recommendation of the review will not reflect an integrated understanding of the reasonableness of costs and schedule forecast with Lower Churchill Project.	Delay the review until full QRA have been finalised	EY	Arrange a meeting to discuss with project sponsor

Issues – New/open/closed							
Ref	Status	Title	Description	Impact	Resolution	Owner	Action Taken
I001	Open	LTA and LITL QRA	QRA for LTA and LITL due to report to Nalcor in 2 weeks (early February), after interim report is submitted (due 3 February)	Interim Report provide limited quantitative assessment of the findings	Delay the Interim Report to reflect the QRA for LTA and LITL	EY	Arrange a meeting to discuss with project sponsor

### Action Items – New/open/closed

Ref	Description	Owner	Due Date	Status
A001	SOW signed by Clerk of the Executive Council	Julia Mullaley	15 January 2016	Closed
A002	NDA signed by EY	David Steele	18 January 2016	Closed
A003	EY to prepare and sign Ring Fence Procedures for each team member	David Steele	20 January 2016	Closed
A004	EY to discuss appropriate workspace at Nalcor Office	Tim Calver	15 January 2016	Closed
A005	Nalcor to set up meetings for Round 1 of interviews and deep dive discussions	Steve Pellerin	20 January 2016	Closed
A006	EY to request Round 2 interviews and deep dive discussions	Tim Calver	20 January 2016	Open
A007	EY to refine detailed resource budget and costing for the project	David Steele	22 January 2016	Open