

Nalcor – Brian Crawley Meeting

27 January 2016

	<p>Attendees: Nalcor Brian Crawley</p>	<p>EY Tim Calver</p>
	<p>Can you explain your role within the project and wider Nalcor organisation?</p>	<p>Originally joined project as Corporate Integration Manager, reporting to Gilbert. Responsible for Nalcor side of sanction process and liason for Nalcor Boards, Excom. Now also leads the labour relations and First Nation relations activities</p>
	<p>What concerns do you have if any about the review that we are undertaking?</p>	<p>Scope creep – seeking to get involved in things outside the SOW (although he didn't give any evidence of this happening so far)</p>
	<p>Are there any specific areas that you would like us to focus on as part of this review – ie that you would find helpful?</p>	<p>Hadn't considered this. Welcomes fresh pair of eyes on key risks</p>
	<p>What is the focus of the Board reporting</p>	<p>There are 7 Boards – Nalcor and multiple SPV Boards. Focus is on Safety, Env, Trends on cost and schedule, construction update & look ahead No different information to what we have seen in monthly reports, especially the dashboard. Insight was in the verbal narrative, not the slides</p>
	<p>Risks</p>	
	<p>What do you see as the major risk areas?</p>	<p>Brian didn't cover the main project risks since these are not his focus and would be covered by others. He highlighted:</p> <ul style="list-style-type: none"> - Interruption from protests by first Nations or other groups. This has happened and the risk remains volatile - Risks from labour issues – i.e. work to rule, labour slowdown <p>Grievance rate for labour in NL is very high compared to other regions</p> <p>He was very worried about change of government but this risk is now reduced</p>
	<p>Can you give some information on the meeting this week with the oversight committee.</p>	<p>Part of regular meeting cycle. OC wanted to hear more on:</p> <ul style="list-style-type: none"> - Risks, near term concerns - LITL progress dip (this reason was verified in meeting with Julia today)