

**From:** David Steele  
**To:** [Mullaley, Julia](#)  
**Subject:** RE: Muskrat - alignment on next steps  
**Date:** Tuesday, September 27, 2016 9:49:54 PM  
**Attachments:** [image001.jpg](#)

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Thanks. I will call tomorrow and we can set a time.

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**From:** Mullaley, Julia  
**Sent:** Tuesday, September 27, 2016 9:45:16 PM  
**To:** David Steele  
**Subject:** Re: Muskrat - alignment on next steps

[Typo 724-3088.](#)

[Sent from my BlackBerry 10 smartphone on the Bell network.](#)

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**From:** Mullaley, Julia  
**Sent:** Tuesday, September 27, 2016 9:36 PM  
**To:** David Steele  
**Subject:** Re: Muskrat - alignment on next steps

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Absolutely. I am at the Housing Corporation - right next to Hydro building. You are more than welcome to come by for a coffee and catch up. My number is 724-3078.

[Sent from my BlackBerry 10 smartphone on the Bell network.](#)

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**From:** David Steele  
**Sent:** Tuesday, September 27, 2016 9:12 PM  
**To:** Mullaley, Julia  
**Subject:** RE: Muskrat - alignment on next steps

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Hi Julia,

Thanks so much for your message. I've been thought about you several times since the announcement. I was giving a little time for you to settle before I reached out. Where is your new office located? Do you have time to have a coffee this week?

Dave

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**From:** Mullaley, Julia  
**Sent:** Tuesday, September 27, 2016 7:59:27 PM  
**To:** David Steele  
**Subject:** Re: Muskrat - alignment on next steps

David, just wanted to mention that I have discussed this with Bern as well as part of the transition. Hope all is well.

Julia

Sent from my BlackBerry 10 smartphone on the Bell network.

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**From:** Mullaley, Julia  
**Sent:** Tuesday, September 20, 2016 10:09 PM  
**To:** David Steele  
**Cc:** Carter, Paul  
**Subject:** Re: Muskrat - alignment on next steps

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Thanks Dave. I have forwarded to Premiers Office for further consideration. I have also copied Paul Carter above. Paul has recently been appointed as our Executive lead for the oversight committee so will be your main contact. Please feel free to call him to monitor this request and any other oversight related issues. Thanks.

Julia

Sent from my BlackBerry 10 smartphone on the Bell network.

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**From:** David Steele  
**Sent:** Tuesday, September 20, 2016 2:20 PM  
**To:** Mullaley, Julia  
**Subject:** RE: Muskrat - alignment on next steps

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Hello Julia,

I've just had a call with some of our Infrastructure Advisory leaders on the subject. They have continued to suggest that we engage with GNL and Nalcor to introduce a thoughtful plan to do this assignment. There is a very important 1 month period that should occur prior to EY onsite fieldwork, where planning, expectation discussions and data request/gathering can occur. Such activities will result in an efficient and higher value review to GNL and less disruption to Nalcor. Secondary to these objectives, but important none-the-less, is that our specialist resources are trying to plan their Fall schedules, and I would like to secure the best resources for the job.

I am sorry to follow up so soon. But with Michael in town on Thursday and Friday this week, it could be an opportune time to get this moving. If there is someone I should coordinate with, please pass along. Thank you.

Regards,

David

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**From:** David Steele  
**Sent:** Monday, September 19, 2016 9:33 AM

**To:** 'Mullaley, Julia'  
**Cc:** Michael Kennedy  
**Subject:** Muskrat - alignment on next steps

Hello Julia,

Michael Kennedy, our Canadian Infrastructure Advisory Leader, who you've met, is in town on Thursday and Friday this week. He will be playing a key leadership role in the update report for the Muskrat Falls Project.

It would be great if we could arrange meetings with the leaders in Government who will be directing the next review. Could you please pass along this note and/or poll those for availability. We would really like to take some time to set our collective sights ahead on what needs to be done and when. We need to resource plan and set ourselves up for success. This meeting could/should lead to a subsequent meeting with Nalcor to align on expectations also.

Please let us know. Thank you.

Regards,

David

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