

DD#3



***Confidential: Fw: Re: Summary / Outcome of yesterdays meeting with CFLCo**

Trina Troke to: Trina Troke

11/21/2016 07:39 AM

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You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

----- Forwarded by Trina Troke/NLHydro on 11/21/2016 07:39 AM -----

From: Mark Ellis/NLHydro
 To: Darren Debourke/NLHydro@NLHYDRO
 Cc: Trina Troke/NLHydro@NLHYDRO
 Date: 11/20/2016 12:01 PM
 Subject: *Confidential: Re: Summary / Outcome of yesterdays meeting with CFLCo

Hello Darren/Trina

Below is a summary of the meeting (MOM to follow):

Attendees:

C3: Dave Bartlett, Adam Chubbs, Don Samson, Mark Ellis;
 RFO: Rob Henderson, Brian Smith, Dennis Keogh (Malcolm did not attend, but joined briefly on the phone);
 BTPO: Terry did not travel, but joined on the phone;
 CF(L)Co.: Around 8 of them; I'll confirm all attendees when we get the MOM from Dennis Keogh;
 EVP - John McIssac.

- Rob set the scene and explained the purpose, set expectations etc.;
- JMc gave a speech, (I believe aimed at CF(L)Co.) stating that no-one will be allowed to take the commissioning/completions process hostage, and if anyone does, they will be removed. It was an interesting speech, with some interesting analogies;
- JMc also stated that GE have been approached about providing some kind of OEM contract/support for the assets once in service;
- JMc also informed the group that we need to be mentally prepared to remove GE from the commissioning, and lead it ourselves (regardless of the contractual issues it may cause). He

- stated that he has already discussed this with Rising Edge Technologies to provide support ;
- Dave Bartlett introduced himself as the 'C3 Commissioning Manager', and his role is to "drive the completions', although JMc stated that Don Samson will have final say on all site commissioning/energization activities;
 - Brian was interrupted in his presentation every few minutes by JMc to give a speech . A lot of 'landmines' were laid during the meeting, so negotiating them was interesting...
 - CF(L)Co. had some specific questions regarding dates, MC/SC etc. but I explained that this discussion was for energization, and that we would be back very soon to go over the specifics (dates, tests, witness points, CF(L)Co. involvement etc.);
 - In summary - although quite stressful (for some specific reasons) the energization presentation went well and was generally well received . It is not the finished article, and there is more work to do but it's a good start.

Some general points:

Dave Bartlett is here as a commissioning manager, not as a 'lead'. There was quite a bit of tension between Dave, Adam and myself initially so after the meeting (and during the following few days) there were a lot of discussions between us all to understand Dave 's role and the current situation (we had a lot of time to talk, as we didn't get back to St John's until 11pm on Friday night). In short - Dave is compiling information and will prepare a report to JMc . before the end of the year, along with his recommendations. Dave is expecting to have a C3 commissioning team, of which Adam will be a key part. He is also not very impressed at all with the RFO team, which is hard to argue with. He seems like a good guy, and certainly knows what he is doing. He has lots of electrical utility experience and has a good idea of how he thinks the completions should be ran. His report/recommendations will ultimately decide what happens going forward.

As an aside - I'm due to take some folks from the ECC around SOP on Wednesday , and possibly Dave around on Tuesday.

Regards,

Mark

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