

From: Ed Martin <"cn=ed martin/o=nlhydro">
Sent: Sunday, November 3, 2013 7:37 PM
To: Bown, Charles
Subject: Re:

Importance: High

In the meantime, tell them no need to get into this info, this is typical project stuff. Hard dates are not success or failure - success or failure depends on flexibility and common sense - dates will change as we balance cost and value with schedule - what is best value for the project is best value for the Province - it will evolve - that's good business. Holding all to one date is nonsense, what's the best value?

Ed

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From: Ed Martin
Sent: 11/03/2013 07:31 PM NST
To: "Charles Bown" <crown@gov.nl.ca>
Subject: Re:

Yes. To Derrick, and Tom.

Ed

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From: "Bown, Charles W." [cbown@gov.nl.ca]
Sent: 11/03/2013 11:00 PM GMT
To: Ed Martin
Subject: Re:

I'm good. Do you want me to forward?

Sent from my BlackBerry 10 smartphone.

<p>From: EMartin@nalconenergy.com Sent: Sunday, November 3, 2013 7:28 PM To: Bown, Charles W. Subject: Fw:</p>

Take a look. What do you think?

Ed

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----- Original Message -----

From: Paul Harrington

Sent: 11/03/2013 06:56 PM NST

To: Ed Martin

Subject: Re:

Good answer and hits all the key messages

Sent from my iPad

> On Nov 3, 2013, at 5:25 PM, "Ed Martin" <EMartin@nalconenergy.com> wrote:

>

> How about this:

>

> Question

> Is the project on schedule?

>

> Answer

> 1. The work completed to date has been generally on schedule, with some work somewhat ahead of schedule and some work somewhat behind schedule.

This is typical of project execution of a project of this nature and mitigation activities are in place.

>

> 2. In spite of delay in achieving sanction last year, the first Project Key Milestone has been met with bulk excavation of the powerhouse and spillway complete and the completion of the cofferdams required before winter of 2013/2014 sets in. In addition many of the key long lead items such as the sub sea cable manufacturing and turbine and generator manufacturing are on schedule.

>

> 3. From an overall project perspective, power 2017 remains an achievable target, however, this date will continue to be assessed as we undertake efforts to most efficiently plan the work to ensure labor availability and productivity is maximized. As we work with the main contractors, we will find the optimum level of resources at any given time, and in instances where a schedule adjustment makes sense from a cost and resourcing perspective, we will continue to adjust the schedule. We will always be driven by best value for the project.

>

> Ed

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