

**From:** pharrington@lowerchurchillproject.ca  
**To:** [jmullaley@gov.nl.ca](mailto:jmullaley@gov.nl.ca)  
**Cc:** [Bown, Charles](#); [Gilbert Bennett](#); [Steve Pellerin](#)  
**Subject:** Re: Follow up to EY meeting  
**Date:** Tuesday, February 9, 2016 10:09:10 AM  
**Importance:** High

---

Julia

Have you had the opportunity to consider the request to meet with you and the OC members who were provided the EY update last week? - the offer to meet still stands.- please advise.

The Project team have devoted a great deal of time to meet with the EY team over the last weeks. We continue to be available to meet with the EY folks however we have some pressing Project Management related matters that we had deferred in order to have time to help EY get up to speed and now these matters must be addressed. For example this week we have some key members of the team out of the office, either travelling to site and meeting with some of our contractors and specialist contractors.

I will be meeting with EY on Thursday this week to assist them to get the Draft report factually correct, there are some incorrect and inaccurate statements that we will obviously need to address. I can appreciate EY's challenge to catch up with the Project Team's experience and knowledge base so I will help EY to get the Draft Report corrected in the spirit of the Premier's words in the meeting a few weeks ago that any Report should be jointly developed and we are to work collaboratively and cooperatively

Regards Paul

**Paul Harrington**

**Project Director**

**PROJECT DELIVERY TEAM**

**Lower Churchill Project**

t. **709 737-1907** c. **709 682-1460** f. **709 737-1985**

e. [PHarrington@lowerchurchillproject.ca](mailto:PHarrington@lowerchurchillproject.ca)

w. [muskratfalls.nalcoreenergy.com](http://muskratfalls.nalcoreenergy.com)

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

Paul Harrington---02/03/2016 04:48:44 PM---Julia/Charles We met with EY this morning as you know , we provided some feedback to EY on the draft

From: Paul Harrington/NLHydro

To: [jmullaley@gov.nl.ca](mailto:jmullaley@gov.nl.ca), "Charles Bown" <[CBown@gov.nl.ca](mailto:CBown@gov.nl.ca)>

Cc: Steve Pellerin/NLHydro@NLHYDRO, Gilbert Bennett/NLHydro@NLHydro

Date: 02/03/2016 04:48 PM

Subject: Follow up to EY meeting

---

Julia/Charles

We met with EY this morning as you know , we provided some feedback to EY on the draft deck they shared with us. EY did not have time to fully incorporate our feedback into the deck and simply documented the comments we provided as [NTD] and that draft deck was presented to some members of the OC this afternoon.

We feel that it would be only fair to meet with you and address the points raised and provide you with further context and perspective.

I spoke to Ed Martin and he is supportive of such a meeting with you.

We feel it is important for the OC to get a more fulsome appreciation of the matters in the draft report, especially the risks that are referred to . Nalcor has already identified these risks and shared them with EY along with the mitigation actions currently underway to address the risks- these are not newly discovered risks by EY. It is important to fully understand the contract related risks - EY refer to 6 Contracts with potentially substantive cost and schedule risks, this needs to be put into perspective - the risks that Nalcor has identified for 5 of the 6 referenced contracts are not Astaldi scale risks, they are the type of contract risks that are not exceptional or unusual in a Project and Nalcor is actively mitigating those risks. Astaldi is a special case, and as you know we have shared the potential ranges of cost and schedule impacts that could result from the Astaldi situation with you and members of the Planning Committee.

Please advise when you are available to meet with us on this matter.

Regards Paul

**Paul Harrington**

**Project Director**

**PROJECT DELIVERY TEAM**

**Lower Churchill Project**

t. 709 737-1907 c. 709 682-1460 f. 709 737-1985

e. [PHarrington@lowerchurchillproject.ca](mailto:PHarrington@lowerchurchillproject.ca)

w. [muskratfalls.nalcorenergy.com](http://muskratfalls.nalcorenergy.com)

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?