



Hydroelectric Projects over \$100 000 000

| Year of completion | Start Date | Project Title and Location | Client | Services provided | Total project cost (In million CA \$) |
|--------------------|------------|---|---|---|--|
| Ongoing | 2003 | Romaine-2 Hydroelectric Development, Québec, Canada | Hydro-Québec | Engineering, including review of studies, development of concepts, analysis of options, preliminary and detailed design, estimating of direct construction costs, as well as preparation of a master construction schedule. | 2,500 |
| Ongoing | 2004 | Eastmain-1-A Power Station and Rupert Diversion, Québec, Canada | James Bay Energy Corporation (SEBJ) | Detailed design of powerhouse and diversion works (dams, spillways, dykes, tunnels, canals), including preliminary design, detailed engineering, preparation of tender documents and work supervision. | 4,000 |
| 2012 | 2007 | Shishshaw Optimization Project, Québec, Canada | Rio Tinto Alcan | EPCM services for the detailed engineering, procurement and cost estimation of the project, including environmental study and public hearings, followed by construction management in a second phase. | 156 |
| 2009 | 2008 | Pando and Monte Lirio Hydropower Projects, Panama | Electron Investment S.A. | Specifications for field investigations, basic design, construction planning and cost estimating, preparation of feasibility study report. | 200 |
| 2009 | 2008 | Memve'ele Hydroelectric Project, Cameroon | Globelec/Sud Énergie | Document review, supervision of field investigations, layout drawings, tender documents and design report, assistance in the negotiation of sales contracts. | 400 |
| 2009 | 2003 | Rehabilitation of the Beauharnois Power Station - Block 2, Québec, Canada | Hydro-Québec | Preparation of drawings, specifications, materials lists, engineering reports, and follow-up of rehabilitation works. | 500 |
| 2008 | 2006 | Inga 3 Hydroelectric Power Station, Democratic Republic of Congo | Société Nationale d'Électricité (SNEL) | Feasibility study, including field investigations, hydrological studies, preliminary design of chosen alternative, simulations of headrace canal, cost estimation, construction schedule, economic and financial studies. | 4,000 |
| 2008 | 2006 | El Tablón Multi-purpose Dam, Honduras | Comisión Ejecutiva del Valle de Sula (CEVS) | Review and update of Feasibility Study, tender design and documents for the El Tablón Dam Project, IPP bid documents for the El Tablón Power Plant Project. | 120 |
| 2008 | 2002 | Bakun Hydroelectric Development, Malaysia | Malaysia-China Hydro Joint Venture | Study of tender documents, review of design documents and project organization, risk study, and provision of personnel for construction supervision. | 725 |



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| 2008 | 2002 | Cameron Highlands and Batang Padang Life Extension Project, Malaysia | Tenaga Nasional Berhad | Studies, tender documents, bid evaluation, review of contractor designs and assistance during manufacturing, construction supervision, including supervision of site testing and commissioning. | 200 |
| 2007 | 2003 | Pérignonka River Hydroelectric Development, Québec, Canada | Hydro-Québec | Project brief, detailed engineering, drawings and specifications for tender purposes, follow-up of works on site for spillway, dam and dykes, and diversion tunnel. | 1,200 |
| 2007 | 2002 | Eastmain-1 Hydroelectric Development, Québec, Canada | James Bay Energy Corporation (SEBJ) | Preparation of project brief and synthesis of investigations, 3D modelling, drawings, specifications and tender documents. Follow-up of tender process, and technical support on site. Preparation of as-built drawings. | 2,000 |
| 2007 | 2005 | Chilla Hydro Upgrading Project, India | Uttaranchal Jal Vidyut Nigam | Feasibility study, project report and procurement specifications. | 120 |
| 2007 | 2001 | Rehabilitation of the Outardes-3 Power Station and 315 kV Substation, Québec, Canada | Hydro-Québec | Technical and economic studies, scheduling, tender documents, bid evaluation, quantity take-offs, estimation, verification of shop drawings, technical assistance during manufacturing and construction, as-built drawings. | 75 |
| 2006 | 2002 | Mercier Power Station, Québec, Canada | Hydro-Québec | Engineering services, including project definition, preparation of drawings and specifications, technical follow-up of construction, and preparation of as-built drawings. | 140 |
| 2004 | 2004 | Boguchanskaya Technical Audit, Russia | RAO UES of Russia | Assessment of the current state of the project, its cost of completion, the construction schedule, the possibilities for optimizing the project, and the power market for the energy generated by the project. | 2,200 |
| 2004 | 1999 | Chamera Hydroelectric Project (Stage II), India | National Hydroelectric Power Corporation | Turnkey services, including design, supply and delivery (by sea freight) of the electromechanical equipment. | 600 |
| 2003 | 2000 | Granite Canal Hydroelectric Development, Newfoundland, Canada | Newfoundland & Labrador Hydro | Complete engineering, procurement and construction management services provided in joint venture. | 135 |

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| 2003 | 2001 | Rehabilitation of Inga 1 and 2 Power Stations, Democratic Republic of Congo | Société Nationale d'Électricité (SNEL) | Technical and financial feasibility study, discussions with lenders regarding project financing, and assistance in negotiations with the various potential off-takers for the project. | 620 |
| 2003 | 2002 | Study of Nunavik's Hydroelectric Potential - Site PK-17, Nastapoka River, Québec, Canada | James Bay Energy Corporation (SEBJ), Hydro-Québec | Preliminary study and preparation of a report for the Nastapoka River, as well as of another report on cost estimation and scheduling of a development at site PK-17. | 1,960 |
| 2003 | 1990 | Barbara Multipurpose Project, Tunisia | Ministère tunisien de l'Agriculture | SNC-Lavalin carried out the feasibility studies, preliminary and final design, as well as construction supervision. | 170 |
| 2003 | 1999 | Beauhamois Powerhouse Rehabilitation (Block 1), Québec, Canada | Hydro-Québec | Concrete inspection for structural analysis and detailed engineering of rehabilitation works. | 766 |
| 2003 | 1989 | SM-3 Hydroelectric Development, Québec, Canada | Hydro-Québec | Feasibility study, detailed final engineering and construction supervision. | 2,100 |
| 2002 | 1990 | Xiaolangdi Multipurpose Dam Project, China | Ministry of Water Resources and Yellow River Water and Hydropower Development Corporation | Phase 1: Design review, preparation of tender documents and bid evaluation. Phase 2: Technical assistance in engineering, procurement, project and construction management. | 2,200 |
| 2002 | 1993 | Chute-à-Caron Rehabilitation Project, Québec, Canada | Alcan Primary Metal Group | Evaluation of structures, preliminary and detailed engineering of emergency works, and construction supervision. | 80 |
| 2001 | 1998 | Panniar-Pallivasal-Sengulam Hydro Upgrading, India | Kerala State Electricity Board (KSEB) | Engineering, procurement and supply of Canadian generating equipment, technical assistance for engineering of indigenous E & M equipment, and installation supervision. | 85 |
| 2001 | 2001 | Merowe Multipurpose Hydro Project, Sudan | Ministry of Energy and Mining | Technical review of the project, optimization studies, description of selected project, construction program and capital cost estimate. | 2,300 |



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| 2000 | 2000 | Dummgudem Hydroelectric Project Phase 1 – Pre-feasibility Study, India | Andhra Pradesh Power Generation Corporation Limited (APGENCO) | Pre-feasibility study, including hydrological and power studies, economic analysis of alternatives, cost/benefit analysis of the project and recommendations to the client. | 600 |
| 1999 | 1999 | Shuibuya Water Control Project, China | Hubei Qingjiang Hydroelectric Development Co. Ltd. | Review of Feasibility Study Report to summarize it in a suitable way to produce bankable documents. | 12,000 |
| 1999 | 1994 | Jiangya Water Resources Project, China | Lishui Hydro and Power Corporation (LHPC) | Assistance in the review of specifications for the RCC dam, bidding process, project management, construction supervision, and solving of environmental and resettlement issues. | 270 |
| 1999 | 1999 | Kouilou Hydroelectric Development - Prefeasibility Study, Congo | Magnesium Alloy Corporation | Prefeasibility study to confirm the technical and economic feasibility of the 360_MW hydroelectric project. | 500 |
| 1999 | 1998 | Feasibility Update of the Fomi Project, Guinea (Conakry) | Ministère des Ressources naturelles et de l'Énergie de Guinée | Mission to Guinea to carry out site investigations and collect the information required for the update of the feasibility study, and preparation of the study report. | 450 |
| 1999 | 1998 | Gull Island Hydroelectric Development - Final Feasibility Study, Newfoundland, Canada | Newfoundland & Labrador Hydro | Final feasibility study, including: optimization studies, review of project parameters, estimate of annual operation and maintenance costs, preparation of an optimum project schedule. | 1,967 |
| 1999 | 1998 | Muskat Falls Hydroelectric Development - Final Feasibility Study, Newfoundland, Canada | Newfoundland & Labrador Hydro | Final feasibility study, including: optimization studies, review of project parameters, estimation of project annual operating and maintenance costs, preparation of an optimum project schedule. | 965 |
| 1999 | 1984 | Warsak Rehabilitation Project, Pakistan | Water and Power Development Authority (WAPDA), Canadian International Development Agency (CIDA) | Engineering, procurement, work supervision, as well as preparation and implementation of a training plan to transfer technology to the Owner's staff. | 125 |