

From: ronpower@lowerchurchillproject.ca
To: robertwoolgar@lowerchurchillproject.ca
Cc: pharrington@lowerchurchillproject.ca; scotto'brien@lowerchurchillproject.ca
Subject: Re: Northspur discussion
Date: Friday, November 22, 2013 9:34:23 AM

Robert - pls include me in the meeting

Ron Power, P. Eng.

General Project Manager

PROJECT DELIVERY TEAM

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w. <http://musktratfalls.nalcorenergy.com>

You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

Robert Woolgar---11/22/2013 08:36:46 AM---All - just spoke with Zak and have booked a meeting this AM with Zak/ Bob Ilett/ Scott to brief Zak

From: Robert Woolgar/NLHydro

To: Paul Harrington/NLHydro@NLHydro,

Cc: Scott O'Brien/NLHydro@NLHYDRO, Ron Power/NLHydro@NLHydro

Date: 11/22/2013 08:36 AM

Subject: Re: Northspur discussion

All - just spoke with Zak and have booked a meeting this AM with Zak/ Bob Ilett/ Scott to brief Zak on the issue - we will have Zak review report (relative to North Spur) this AM with Bob Ilett in the context of where the report is "light" in reference to the North Spur to have Zak speak to his conclusions on the North Spur through his Independent review which took place a number of weeks ago - once review is done this morning, I will loop back with Jim Meaney prior to the 1:30 call this afternoon...

Robert

Robert Woolgar, P.Eng.

Deputy Project Manager - MF Generation

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Paul Harrington---11/22/2013 08:17:37 AM---I have an EXcom meeting this morning so will have to go to Hydro Place until noon Paul Harrington

From: Paul Harrington/NLHydro
To: Scott O'Brien/NLHydro@NLHYDRO,
Cc: Robert Woolgar/NLHydro@NLHYDRO, Ron Power/NLHydro@NLHydro
Date: 11/22/2013 08:17 AM
Subject: Re: Northspur discussion

I have an EXcom meeting this morning so will have to go to Hydro Place until noon

Paul Harrington
Project Director
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t. 709 737-1907 c. 709 682-1460 f. 709 737-1985
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Scott O'Brien---11/22/2013 08:13:39 AM---You owe it to yourself, and your family, to make it home safely every day. What have you done today so that nobody gets hurt?

From: Scott O'Brien/NLHydro
To: Paul Harrington/NLHydro,
Cc: Scott O'Brien/NLHydro, Robert Woolgar/NLHydro, Ron Power/NLHydro
Date: 11/22/2013 08:13 AM
Subject: Re: Northspur discussion

Understood. We will get after it right away this morning. We can brief you in advance of 10:00 PDT meeting. Suggest 11:30 our time if that works.

Scott

Sent from my iPhone

On Nov 22, 2013, at 7:53 AM, "Paul Harrington" <PHarrington@lowerchurchillproject.ca> wrote:

The IE report did not come out and clearly state that the stabilization design and plans we have for the N Spur are reasonable and /or robust --- they are sitting on the fence. We need to deal directly with the MWH folks on the phone today - pls get all our experts together including ZAK - have a pre meeting with them to get a clear game plan and work out where MWH are coming from and take any issues on directly. We have no time for any open ended questions or promises to get back with data - if we need to we send it directly to them or address the issue head on in the meeting - we need to have a positive IE report by end of next week otherwise the Federal Loan Guarantee will slip further out and you know what that does to Nalcor's appetite to sign big ticket contracts - we will be delayed - so this is top priority - we need to instill in our expert team the clear message that we have a robust design and anything else planned to be done is just enhancement and will not change the design. so please get our experts all lined up , geared up and ready to put this issue to bed today at 10.00 PDT. Pls confirm this is in hand

Paul

Paul Harrington

Project Director

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----- Forwarded by Paul Harrington/NLHydro on 11/22/2013 07:46 AM -----

From: James Meaney/NLHydro
To: "Nikolay Argirov" <Nikolay.V.Argirov@mwhglobal.com>,
Cc: "Manzer, Alison" <amanzer@casselsbrock.com>, "Kapoor, Anoop" <Anoop.Kapoor@NRCan-RNCan.gc.ca>,
"Krupski, Joseph" <Joseph.Krupski@NRCan-RNCan.gc.ca>, "Newman, Charles" <CNewman@CasselsBrock.com>,
Lance Clarke/NLHydro, Paul Harrington/NLHydro, "John Young" <John.E.Young@mwhglobal.com>,
"Masoud Mohajeri" <Masoud.Mohajeri@mwhglobal.com>,
"Reynold Hokenson" <Reynold.A.Hokenson@mwhglobal.com>
Date: 11/21/2013 09:54 PM
Subject: Re: Northspur discussion

Thanks Nik. Will coordinate with folks on this side. Let me know as soon as MWH folks are lined up for schedule and cost discussions as well. Appreciate the quick turnaround on this.

Sent from my iPad

On Nov 21, 2013, at 9:30 PM, "Nikolay Argirov" <Nikolay.V.Argirov@mwhglobal.com> wrote:

Jim,

As per today conference call our geotechnical engineers – John Young and Masoud Mohajeri will be available for a call and discussion on the remaining Northspur issues tomorrow (Friday) at 10:00am (PDT).

Regards,
Nik

From: JamesMeaney@nalcenergy.com [<mailto:JamesMeaney@nalcenergy.com>]
Sent: Thursday, November 21, 2013 9:39 AM
To: Nikolay Argirov
Cc: Manzer, Alison; Kapoor, Anoop; Krupski, Joseph; Newman, Charles; LanceClarke@lowerchurchillproject.ca; PHarrington@lowerchurchillproject.ca; Martis_Xeno
Subject: Nalcor Key Comments on MWH Draft IE Report Nov 15, 2013

Hi Nik

Please find attached for discussion on the call this afternoon Nalcor's "key"

comments on the draft IE report dated Nov 15, 2013. As we will discuss further on the call, we will also be following up shortly with more detailed comments blacklined into the draft report. We'll speak with you shortly.

Regards

Jim

James Meaney, CFA
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